





Contents

Notice of Annual General Meeting	2
Corporate Information	5
Corporate Structure	6
Profile of Directors	7
Corporate Governance Statement	9
Additional Compliance Statement	15
Audit Committee Report	16
Statement of Risk Management and Internal Control	19
Nomination Committee	21
Remuneration Committee	22
Group Financial Highlights	23
Chairman's Statement	24
Report and Financial Statements	25
List of Group's Properties	86
Analysis of Shareholding	87
Warrant Holdings Structure	89
Form of Proxy	Enclosed



Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN THAT the 19th Annual General Meeting of Ralco Corporation Berhad ("Company") will be held at Tioman Room, Bukit Jalil Golf & Country Resort, Jalan 3/155B, Bukit Jalil, 57000 Kuala Lumpur on Tuesday, 17th day of June 2014 at 10.00 a.m. for the following purposes:-

AGENDA

AS ORDINARY BUSINESS

- 1. To receive the Audited Financial Statements for the financial year ended 31 December 2013
 [Please refer to together with the Reports of the Directors and Auditors thereon.

 Please refer to together with the Reports of the Directors and Auditors thereon.
 Explanatory

 Note (i)
 Note (i)
- 2. To approve the payment of Directors' fees amounting to RM168,000 for the financial year **RESOLUTION 1** ended 31 December 2013.
- 3. To re-elect Mr Tan Heng Ta, who retires by rotation pursuant to Article 64 of the Company's **RESOLUTION 2** Articles of Association.
- 4. To re-elect Mr Mark Ho Hing Kheong, who retires by rotation pursuant to Article 64 of the **RESOLUTION 3** Company's Articles of Association.
- To re-appoint Messrs. RSM Robert Teo, Kuan & Co. (AF 0768) as Auditors of the Company for the financial year ending 31 December 2014 and to authorise the Directors to fix their remuneration.

AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions:-

6. Ordinary Resolution Authority to issue shares pursuant to Section 132D of the Companies Act, 1965

"THAT subject always to the Companies Act, 1965, Articles of Association of the Company and approvals from Bursa Malaysia Securities Berhad and any other governmental/regulatory bodies, where such approval is necessary, authority be and is hereby given to the Directors pursuant to Section 132D of the Companies Act, 1965 to issue not more than ten percent (10%) of the issued capital of the Company at any time upon any such terms and conditions and for such purposes as the Directors may in their absolute discretion deem fit or in pursuance of offers, agreements or options to be made or granted by the Directors while this approval is in force until the conclusion of the next Annual General Meeting of the Company and that the Directors be and are hereby further authorised to make or grant offers, agreements or options which would or might require shares to be issued after the expiration of the approval hereof."

7. Ordinary Resolution

Continuing in Office as Independent Non-Executive Director

"THAT authority be and is hereby given to Mr Heng Chee Wei who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as Independent Non-Executive Director of the Company."

8. To transact any other ordinary business of the Company for which due notice shall have been given.

BY ORDER OF THE BOARD

CHIA SIEW CHIN (MIA 2184) SOO SHIOW FANG (MAICSA 7044946)

Company Secretaries

Kuala Lumpur 26 May 2014

RESOLUTION 6

RESOLUTION 5

Notice of Annual General Meeting (cont'd)

NOTES:

- 1. A member entitled to attend and vote at the meeting may appoint a proxy to attend and vote on his behalf. A proxy may but need not be a member of the Company.
- 2. The instrument appointing the proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or under the hand of an officer or attorney duly authorised.
- 3. The instrument appointing the proxy must be deposited at the Share Registrar's office, System & Securities Sdn. Bhd. at Plaza 138, Suite 18.03, 18th Floor, 138 Jalan Ampang, 50450 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the meeting or any adjournment thereof.
- 4. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her holdings to be represented by each proxy.
- 5. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds.
- 6. Date of Record of Depositors for the purpose of determining Members' entitlement to attend, vote and speak at the AGM is 10 June 2014.

EXPLANATORY NOTES ON ORDINARY AND SPECIAL BUSINESS:

(i) Item 1 of the Agenda Audited Financial Statements for the financial year ended 31 December 2013

This Agenda item is meant for discussion only, as the provision of Section 169(1) of the Companies Act, 1965 does not require a formal approval of the shareholders for the Audited Financial Statements. Hence, this Agenda item is not put forward for voting.

(ii) Ordinary Resolution 5 Authority to issue shares pursuant to Section 132D of the Companies Act, 1965

The proposed Ordinary Resolution 5, if passed, will give flexibility to the Directors of the Company to issue shares up to a maximum of ten per centum (10%) of the issued share capital of the Company at the time of such issuance of shares and for such purposes as they consider would be in the best interest of the Company without having to convene separate general meetings. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.

This is the renewal of the mandate obtained from the shareholders at the last Annual General Meeting ("the Previous Mandate"). The Previous Mandate was not utilised and no proceeds were raised.

The purpose of this general mandate sought will provide flexibility to the Company for any possible fund raising activities but not limited for further placement of shares for purpose of funding current and/or future investment projects, working capital, repayment of borrowings and/or acquisitions.

Notice of Annual General Meeting (cont'd)

(iii) Ordinary Resolution 6 Continuing in Office as Independent Non-Executive Director

The Nomination Committee has assessed the independence of Mr Heng Chee Wei, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine years, and recommended him to continue act as an Independent Non-Executive Director of the Company based on the following justifications:-

- i. he fulfilled the criteria under the definition of Independent Director as stated in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, and thus, he would be able to function as a check and balance, bring an element of objectivity to the Board;
- ii. his vast experience that would enable him to provide the Board with the relevant experience but independent judgement to better manage and run the Company;
- iii. he has been with the Company for more than 9 years and was familiar with the Company's business operations and industrial products sector;
- iv. he has devoted sufficient time and attention to his professional obligations for informed and balanced decision making; and
- v. he has exercised his due care during his tenure as an Independent Non-Executive Director of the Company and carried out his professional duties in the interest of the Company and shareholders.

Corporate Information

BOARD OF DIRECTORS

Datuk Lim Si Cheng *Chairman, Independent Non-Executive Director*

Tan Heng Ta *Managing Director*

Heng Chee Wei Senior Independent Non-Executive Director

Goh Kim Chon *Executive Director*

Mark Ho Hing Kheong Independent Non-Executive Director

Law Doung Chin Independent Non-Executive Director

COMPANY SECRETARIES

Chia Siew Chin (MIA 2184)

Soo Shiow Fang (MAICSA 7044946)

REGISTERED OFFICE

10th Floor Menara Hap Seng No. 1 & 3 Jalan P. Ramlee 50250 Kuala Lumpur Tel : 603-2382 4288 Fax : 603-2026 1451

PRINCIPAL PLACE OF BUSINESS

Lot 1476, Nilai Industrial Estate 71800 Nilai Negeri Sembilan Darul Khusus Tel : 606-797 1999 Fax : 606-797 1333

REGISTRAR

System & Securities Sdn. Bhd. Plaza 138, Suite 18.03 18th Floor, 138 Jalan Ampang 50450 Kuala Lumpur Tel : 03-2161 5466 Fax : 03-2163 6968 email : systems@ssassociates.com.my

AUDITORS

Messrs. RSM Robert Teo, Kuan & Co. (AF 0768) Penthouse, Wisma RKT, Block A No. 2, Jalan Raja Abdullah Off Jalan Sultan Ismail 50300 Kuala Lumpur Tel : 03-2610 2888 Fax : 03-2698 6600 email : audit@rsmi.com.my

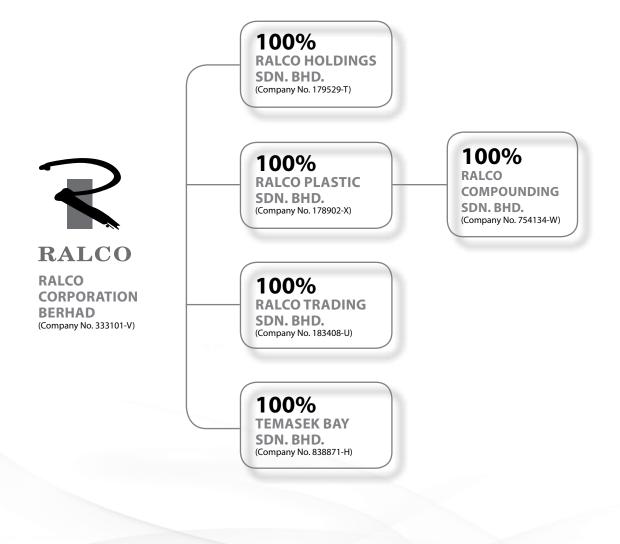
PRINCIPAL BANKERS

CIMB Bank Berhad HSBC Bank Malaysia Berhad United Overseas Bank (Malaysia) Berhad

STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad Stock Name : RALCO Stock Code : 7498 Sector : Industrial Products

Corporate Structure



Profile of Directors

DATUK LIM SI CHENG, PJN., PIS Chairman, Independent Non-Executive Director

Aged 64, Malaysian

Datuk Lim Si Cheng was appointed to the Board and Chairman to the Board on 16 June 2008. He started his career as journalist in 1968. He was a State Assemblyman for Bandar Segamat from 1982 to 1990. He was a Johor State Executive Councilor from 1986 to 1990 before being appointed as Political Secretary to Minister of Transport in 1990. From 1995, he was elected as Member of Parliament for Kulai, Johor for three (3) consecutive terms and in 1999, he served as Deputy Speaker to the House of Representative, Parliament Malaysia until February 2008. He is also a director of LBS Bina Group Berhad, a public company listed on the Main Market of Bursa Malaysia Securities Berhad.

Datuk Lim Si Cheng has not entered into any transaction, whether directly or indirectly, which has a conflict of interest with the Group. He has no family relationship with any other directors or major shareholders of the Group and has not been convicted for any offences within the past ten (10) years other than for traffic offence, if any.

Details of number of Board meetings attended by him during the financial year are set out in page 10 of this Annual Report.

TAN HENG TA

Managing Director Aged 46, Malaysian

Mr. Tan Heng Ta was appointed to the Board as Executive Director on 7 January 2011. He was subsequently appointed as the Managing Director of the Company on 1 August 2011.

He is a successful and industrious businessman having started at an early age soon after completing his secondary education. He has vast experience in trading and distributorship of consumer electric goods as well as property development. He is also director of a few private limited companies. His involvement in the consumer goods industry has provided him with a wide range of operational, technical and marketing knowledge and insight. He does not hold any directorship in any other public companies.

Mr Tan Heng Ta has no conflict of interest with the Group and has no family relationship with any other directors or major shareholders of the Group. He has not been convicted for offences within the past ten (10) years other than for traffic offence, if any.

Details of number of Board meetings attended by him during the financial year are set out in page 10 of this Annual Report.

HENG CHEE WEI, A.M.P.

Senior Independent Non-Executive Director Aged 43, Malaysian

Mr. Heng Chee Wei was appointed to the Board on 8 August 2001. He is the Chairman of the Audit Committee, Nomination Committee and Remuneration Committee and also, identified by the Board as a Senior Independent Non-Executive Director.

Mr Heng is a member of the Malaysian Institute of Accountants and is currently the Operations Director of TNT Worldwide Express (M) Sdn. Bhd. He was a Senior Operations Manager of Federal Express Services (M) Sdn. Bhd. from 1999 to 2009. He was the Finance Manager of Sis Distribution (M) Sdn. Bhd. and was formerly a Senior Associate with PricewaterhouseCoopers from 1996 to 1999. He does not hold any directorship in any other public companies.

Mr Heng Chee Wei has not entered into any transaction, whether directly or indirectly, which has a conflict of interest with the Group. He has no family relationship with any other directors or major shareholders of the Group and has not been convicted for any offences within the past ten (10) years other than for traffic offence, if any.

Details of number of Board meetings attended by him during the financial year are set out in page 10 of this Annual Report.

Profile of Directors (cont'd)

GOH KIM CHON *Executive Director Aged 58, Malaysian*

Mr. Goh Kim Chon was appointed to the Board as Independent Non-Executive Director on 7 January 2011 and was redesignated as Executive Director on 1 March 2011. Mr Goh started his career as audit assistant in a local audit firm after completing his Degree in Accountancy in 1980. He was an accountant cum credit controller in a trading company before he joined a manufacturing group of companies dealing with international trade and procurement in 1989 as Finance Manager and was promoted to Assistant General Manager in 1996. Having gained vast experiences in the accounting, costing, management accounting and corporate finance, Mr. Goh joined Ralco Corporation Berhad as an Executive Director on 1 March 2011. He does not hold any directorship in any other public companies.

Mr Goh Kim Chon has no conflict of interest with the Group and has no family relationship with any other directors or major shareholders of the Group. He has not been convicted for offences within the past ten (10) years other than for traffic offence, if any.

Details of number of Board meetings attended by him during the financial year are set out in page 10 of this Annual Report.

MARK HO HING KHEONG

Independent Non-Executive Director Aged 46, Malaysian

Mr. Mark Ho Hing Kheong was appointed to the Board on 29 March 2011. He is a member of Audit Committee, Nomination Committee and Remuneration Committee of the Company.

Mr Mark Ho is a member of the Middle Temple Inns of Court and admitted as Barrister-at-Law of England and Wales in 1992. In 1993, he completed his pupilage at Messrs Skrine and was called to the Malaysian Bar in December of the same year. He was also called to the Singapore Bar in 1998. He has 20 years of experience in a broad range of legal matters although his strengths lie in Corporate & Commercial matters. He has been practicing as an advocate and solicitor in the firm of Messrs Chellam Wong since 1997 and is currently the Managing Partner. He has been appointed as Counsel by numerous legal firms on numerous legal matters. On 4 August 2010, he was admitted as a Notary Public. He does not hold any directorship in any other public listed company.

Mr. Mark Ho Hing Kheong has no conflict of interest with the Group and has no family relationship with any other directors or major shareholders of the Group. He has never been convicted of any offences.

Details of number of Board meetings attended by him during the financial year are set out in page 10 of this Annual Report.

LAW DOUNG CHIN

Independent Non-Executive Director Aged 43, Malaysian

Mr. Law Doung Chin was appointed to the Board on 29 March 2011. He is a member of Audit Committee, Nomination Committee and Remuneration Committee of the Company.

He has more than 10 years extensive and wide exposures experiences in accounting, financing and auditing and held several key manager position in auditing firm as well as in private limited companies. He is the Head of Finance and Operation leading a management team of a timber logging and trading companies since 2006. He is a Director and the Internal Auditor of ACE Mobile Group Sdn. Bhd. and Southern Star Development Sdn. Bhd. since 2008. Southern Star Development Sdn. Bhd. is a development company currently engaging in developing a comprehensive development project of four stars hotel, service condominium, shopping centre and market. He does not hold any directorship in any other public listed company.

Mr. Law Doung Chin has no conflict of interest with the Group and has no family relationship with any other directors or major shareholders of the Group. He has not been convicted for offences within the past ten (10) years other than for traffic offence, if any.

Details of number of Board meetings attended by him during the financial year are set out in page 10 of this Annual Report.

Corporate Governance Statement

The Board of Directors of Ralco Corporation Berhad ("the Board") continues to recognise the importance of practicing good corporate governance to direct the businesses of the Company and its subsidiaries (together as "the Group") towards enhancing business and long-term value for its shareholders. It remains committed to ensure that the highest standards of accountability and transparency are practiced throughout the Group as the underlying principle in discharging its responsibilities.

The Board is pleased to present below how the Group has applied the principles of corporate governance and the extent of compliance with the principles and best practices set out in the Malaysian Code on Corporate Governance 2012 ("MCCG 2012"). These principles and best practices have been applied consistently throughout the financial year ended 31 December 2013 except where otherwise stated herein.

1. BOARD OF DIRECTORS

The Board and its Roles and Responsibilities

The Board acknowledges its principal responsibilities for setting the strategic direction of the Group and ensuring it is properly managed and continuously improving its performance so as to protect and enhance shareholders' values. In addition, the Board also has full control of and acknowledge its responsibilities for the overall strategy and standards of conduct of the Group's business, risks management, succession planning, strategic planning to promote sustainability, formulation of policies, annual budget, review of financial and operational performance, investor relation programme and systems of internal control of the Group.

The Board retains full and effective control of the Group. The Board is bestowed with the duties and responsibilities to ensure the interests of the shareholders are protected. The Board's roles and responsibilities are clearly set out in the Board Charter, which is available on the Group's website <u>www.ralcocorp.com.my</u>.

The Board delegates and confers some of its authorities and discretion on the Chairman, Executive Directors and Management as well as on properly constituted Board Committees, namely Audit Committee, Nomination Committee and Remuneration Committee. A number of formal structures and committees are put in place to assist the Board in carrying out its duties. The terms of reference of each committee were approved by the Board. All Board committees report to the Board.

Board Composition and Balance

The Board comprises six (6) Directors, which includes one (1) Chairman who is Independent Non-Executive Director, one (1) Managing Director, one (1) Senior Independent Non-Executive Director, two (2) Independent Non-Executive Directors and one (1) Executive Director. The current Board composition complies with the Main Market Listing Requirements ("Listing Requirements") of Bursa Malaysia Securities Berhad ("Bursa Securities"). The Company is led by an experienced Board with a broad range of skills, knowledge and expertise to effectively facilitate the discharge of the Board's stewardship.

The Independent Non-Executive Directors with their different backgrounds and specialisation bring along wide range of skills, finance and technical expertise. These allow them to exercise independent advice, view and judgement on the issues of strategy, performance, resources, including key appointments and standards of conduct and to bear on the decision-making process of the Group to ensure that a balanced and unbiased deliberation process is in place to safeguard the interests of the shareholders and other stakeholders of the Company. As and when a potential conflict of interest arises, it is mandatory practice for the Directors concerned to declare their interest and abstain from the decision-making process.

There is a clear division of responsibilities between the Chairman and the Managing Director to ensure that there is a balance of power and authority. The Chairman is primarily responsible for the orderly conduct and working of the Board whilst the Managing Director is responsible for the overall operations of the Group and the implementation of the Board's strategies and policies.

Where areas of conflict of interest arise, the Director concerned will have to declare his/her interest and abstain from participating in the decision making process.

Corporate Governance Statement (cont'd)

1. BOARD OF DIRECTORS (CONT'D)

Board Meetings

The Board meets on a quarterly basis based on the scheduled meeting at the beginning of the year, with additional meetings convened as and when necessary. All the proceedings at the Board meetings are properly minuted and signed by the Chairman. The Board members are adequately provided with status report and Board papers to assist them to make the best decisions in the best interest of the Company at all times.

During the financial year ended 31 December 2013, a total of five (5) Board meetings were held. The following is the record of attendance of the Directors during their tenure:-

Name of Directors	Designation	Number of Meetings Attended
Datuk Lim Si Cheng	Chairman	
	Independent Non-Executive Director (INED)	5/5
Tan Heng Ta	Managing Director	5/5
Heng Chee Wei	Senior INED	5/5
Goh Kim Chon	Executive Director	5/5
Law Doung Chin	INED	4/5
Mark Ho Hing Kheong	INED	3/5

In addition to the above formal Board meetings, there were several informal meetings of the Board. The Board also made decisions and approvals through circular resolutions.

The Board is satisfied with the time commitment given by the Board members in carrying out their responsibilities which is shown in the above attendance.

Supply of Information

The Board is briefed in a timely manner on all matters requiring their deliberation and approval. Prior to all Board meetings, the Board members are given timely notices of meetings, which set out the agenda and accompanied by the relevant reports and documents for their perusal, so that the Directors have ample time to review the matters to be deliberated. The proceedings of the Board meetings and resolutions passed are recorded in the minutes and kept at the registered office of the Company. The Board has timely access to relevant information pertaining to the Group's business affairs to enable the Board to discharge its responsibilities effectively. The Board is also regularly updated on statutory as well as regulatory requirements pertaining to their duties and responsibilities as well as appropriate procedures for management of meetings.

Where necessary, senior management staffs may be invited to attend Board meetings to furnish the Board with their comments and advice on the relevant matters tabled. All Directors have access to the advice and services of the Company Secretary and may seek independent professional advice, whenever required, in furtherance of their duties.

The Board is regularly updated and appraised by the Company Secretary on new regulations by the regulatory authority. The Company Secretary also serves notice to the Directors and Principal Officers to notify them of closed periods for dealing in the Company's shares.

The Company Secretary attends and assists to ensure that all Board meetings are properly convened, that accurate and proper records of the proceedings and resolutions passed are taken and maintain in the Company.

Corporate Governance Statement (cont'd)

1. BOARD OF DIRECTORS (CONT'D)

Appointment to the Board / Assessment

The appointment of any additional Director is made as and when it is deemed necessary by the existing Board with the recommendation of the Nomination Committee. The Nomination Committee is responsible to review the required mix of skills, knowledge, expertise, experience, professionalism, integrity and for recommendation of independent non-executive directors, the Nomination Committee evaluates the ability to discharge such responsibilities before making a recommendation to the Board. The Members and Terms of Reference of the Nomination Committee are set out on page 21 of this Annual Report.

The Board has adopted a formal self-assessment of performance to evaluate the effectiveness of the Board and individual Directors as well as the Chief Financial Officer as recommended by the Nomination Committee in the financial year 2012.

The Board reviews and evaluates its own performance and the performance of its Committees on an annual basis. The Board evaluation comprises a Board Assessment, an Individual (Self & Peer) Assessment and an Assessment of Independence of Independent Directors.

The assessment of the Board is based on specific criteria covering areas such as Board structure, Board operations, roles and responsibilities of the Board, Board Committees and Chairman. The assessment on individual director includes the quality of inputs, understanding of the roles, etc.

The results of the assessment would be reported by the Nomination Committee to the Board essential for the Board to form the basis of recommending relevant Director for re-election at the Annual General Meeting.

Re-election of Directors

In accordance with the Articles of Association of the Company, one-third (1/3) of the Directors shall retire from office at every annual general meeting ("AGM") at least once in every three (3) years, but shall be eligible for re-election. The Directors to retire in each AGM are the directors who have been longest in office since their appointment or re-appointment. The retiring Directors can offer themselves for re-election. Directors who are appointed by the Board during the financial year are subject to re-election by the shareholders at the next AGM following their appointment. This is also in compliance with the Listing Requirements.

The Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei who had served the Company for the tenure of more than 9 years, to continue to serve as an Independent Non-Executive Director of the Company. The Board would seek shareholders' approval at the forthcoming AGM for Mr Heng Chee Wei to continue to act as an Independent Non-Executive Director.

Continuing Education of Directors

All the Directors of the Company have attended the Mandatory Accreditation Programme prescribed by Bursa Securities for directors of public listed companies. They are committed and encouraged to attend continuing education programme, seminar and training on annual basis to keep themselves abreast with new regulatory developments, listing requirements and on various issues facing the changing business environment within which the Company operates and the latest developments for enhancement of their roles and responsibilities as Directors.

During the year, few seminars and courses were identified for the Directors' continuous training programme for purpose of enabling them to effectively discharge their duties to the Group and/or that are relevant to the Group's business activities. The Directors also did attend various trainings conducted by their respective in-house companies and/or by external professionals. Amongst those training programmes attended by the respective Directors are as follows:

Corporate Governance Statement (cont'd)

1. BOARD OF DIRECTORS (CONT'D)

No.	Continuing Education Programme Attended	Date Attended
1.	 Datuk Lim Si Cheng The Statement on Risk Management and Internal Control: Guideline for Directors of Listed Issuers – Challenges to the Board and 	
	Management	31 October 2013
2.	Mr Heng Chee Wei	
	 TNT Export Controls Training at the GOLD level 	3 March 2013
	Corporate Disclosure Framework under the Listing Requirements	21 May 2013

Save as disclosed above, Mr Tan Heng Ta, Mr Goh Kim Chon, Mr Mark Ho Hing Kheong and Mr Law Doung Chin were not able to attend any Directors' Trainings during the financial year due to overseas travelling and busy schedule.

The Directors will continue to participate in other relevant programmes which are deemed suitable to further enhance their skills and knowledge and to stay abreast with current issues.

2. BOARD COMMITTEES

The Board delegates certain functions and responsibilities to several Board Committees, namely Audit Committee, Nomination Committee, Remuneration Committee and Investment Committee to support and assist in discharging its responsibilities. These Committees operate under approved terms of reference or guidelines set out by the Board. All Committees report to the Board on matters considered and their recommendations thereon. The ultimate responsibility for the final decision on all matters, however, lies with the Board. The Board may form other committees delegated with specific authorities to act on its behalf, whenever require.

3. DIRECTORS' REMUNERATION

The Remuneration Committee comprising mainly of Non-Executive Directors is responsible to establish a formal and transparent procedure for developing the remuneration policy and determining the remuneration packages of Executive Directors as well as fixing the remuneration packages of individual directors so as to ensure that it attracts and retains the suitable directors to lead, control and manage the Group effectively. In the case of Executive Directors, the component parts of the remuneration are structured so as to link rewards to the Company and individual performance. For Non-Executive Directors, the level of remuneration is reflective of their experience and level of responsibilities. Nevertheless, it is the ultimate responsibility of the Board to approve the remuneration of these Directors. The Members and Terms of Reference of the Remuneration Committee are presented on page 22 of this Annual Report.

Directors' fee is recommended by the Board for the approval of the shareholders of the Company at AGM.

Details of Directors' remuneration for the financial year ended 31 December 2013, in aggregation and analysed into bands of RM50,000 are as follows:-

	Salaries and other emoluments (RM)	Fees (RM)	Total (RM)
Executive Directors	456,000	56,000	512,000
Non-Executive Directors	-	112,000	112,000

Corporate Governance Statement (cont'd)

3. DIRECTORS' REMUNERATION (CONT'D)

Range of Remuneration (RM)	Number of Directors Independent Executive Non-Executive	
RM150,001 – RM200,000	1	-
RM200,001 – RM250,000	1	-

Successive bands between RM50,001 and RM150,000 are not shown as they are not applicable.

4. RELATIONSHIP WITH SHAREHOLDERS AND INVESTORS

The Board believes in clear communication and acknowledges the importance of timely and equal dissemination of relevant information to its shareholders. The annual reports and the quarterly announcements are means employed to report on the business activities and financial performance of the Group to all its shareholders. The Senior Independent Non-Executive Director is primarily responsible to communicate with the shareholders.

The AGM is the principal forum of dialogue and interaction with the shareholders. Shareholders are provided with the Company's Annual Report before the meeting. At each AGM, the Board presents the progress and performance of the Company and shareholders are given the opportunity to raise questions or to seek for information of the Company. During the meeting, the Chairman, Board members and external auditors are available to respond to shareholders' queries.

The Group also maintains a website at <u>www.ralcocorp.com.my</u> that allows all shareholders and investors to gain access to the information of the Group.

5. ACCOUNTABILITY AND AUDIT

Financial Reporting

The Company's financial statements were prepared in accordance with the requirements and provisions of the Companies Act, 1965 and applicable approved accounting standards in Malaysia. The Board aims to present a balanced and clear assessment of the Group's position and prospect to the Company's shareholders through the annual financial statements and quarterly announcements. The Board discusses and reviews the recommendations proposed by the Audit Committee prior to the adoption of the financial statements of the Group. The Statement explaining the Director's responsibility for preparing the financial statements is set out in page 9 of this Annual Report.

Directors' Responsibility Statement

The Companies Act, 1965 ("the Act") requires the Directors to lay before the Company at its AGM, the financial statements, which includes the consolidated balance sheet and consolidated income statement of the Group for each financial year, made out in accordance with the applicable approved accounting standards and the provisions of the Act. This is also in line with Paragraph 15.26(a) of the Listing Requirements.

The Directors are required to take reasonable steps in ensuring that the consolidated financial statements give a true and fair view of the state of affairs of the Group for each financial year.

In the preparation of the financial statements for financial year ended 31 December 2013, the Directors are satisfied that the Company has adopted appropriate accounting policies and applied them consistently and supported by reasonable and prudent judgements and estimates. The Directors also confirm that all applicable approved accounting standards have been complied with.

The Directors are required under the Act to ensure that the Company keeps proper accounting records which disclose with reasonable accuracy the financial position of the Company, and to cause such records to be kept in such manner as to enable them to be conveniently and properly audited.

Corporate Governance Statement (cont'd)

5. ACCOUNTABILITY AND AUDIT (CONT'D)

Internal Control

The Board acknowledges its overall responsibility for maintaining a sound internal control system for the Group to achieve its objectives within an acceptable risk profile as well as safeguarding shareholders' investment and the Group's assets. An overview of the state of internal control within the Group is set out in the Statement on Internal Control on pages 19 and 20 of this Annual Report. The Board has collectively approved this statement.

Relationship with Auditors

The Board has established a formal and transparent relationship with the auditors. The Audit Committee recommends the appointment of the external auditors and their remuneration. The appointment of the external auditors is subject to the approval of shareholders in general meetings whilst their remuneration is determined by the Board. The role of the Audit Committee is further described in the Audit Committee Report on pages 16 to 18 of this Annual Report.

6. CORPORATE RESPONSIBILITY

The Group fulfils its corporate responsibility on helping to enhance the conditions of the society, environment as well as creating awareness of this cultural belief and responsibility. During the financial year, the Group also showed its concern for the well being of society by reaching out to the under-privileged group by providing job opportunity to the disabled personnel. The Group also supported the sports activities by giving donation for the funding of the Majlis Sukan Negeri Pulau Pinang. The Group also continues to emphasise on a high priority of having a safe and healthy workplace for all its employees and promoting occupational safety and health activities in its business activities.

Overall, the Board acknowledges the recommendations of the MCCG 2012. The Board also concurs that there are still areas throughout the Group that require improvements and enhancements in order to achieve the best corporate governance standards. The Board as such will endeavor to achieve a higher target through progressive refreshing the internal standards or corporate governance of the Group.

Additional Compliance Information

1. Utilisation of Proceeds and Corporate Proposal

The Company did not carry out any corporate proposals nor utilise proceeds derived from the corporate proposals during the financial year.

2. Shares Buy-Back

During the financial year ended 31 December 2013, the Company did not purchase nor make any resale or cancellation of its treasury shares.

3. Options, Warrants or Convertible Securities

The Company did not issue any options, warrants or convertible securities during the financial year.

4. Depository Receipt Programme

The Company did not sponsor any depository receipt programme during the financial year.

5. Imposition of Sanctions and/or Penalties

There was RM5,708 tax penalties imposed on the Company and its subsidiaries, Directors or management by the regulatory bodies.

6. Non-Audit Fees

The was no non-audit fees paid to the external auditors by the Company for the financial year ended 31 December 2013.

7. Variation in Results

There were no material variations between audited and unaudited results for the financial year ended 31 December 2013.

8. Profit Forecast And Profit Guarantee

The Company did not issue any profit forecast and profit guarantee during the financial year.

9. Material Contracts

There were no material contracts (not being contract entered into the ordinary course of business) subsisting as at and entered into since the end of previous financial year, by the Company and its subsidiaries, which involved the interest of the Directors and major shareholders.

Audit Committee Report

The objective of the Audit Committee is to assist the Board in fulfilling its fiduciary responsibilities relating to internal control, providing oversight of the financial reporting process, scrutinises all quarterly results and annual statutory financial statements of the Group prior to official release to regulatory authorities and shareholders. The Audit Committee will endeavour to adopt various practices aimed at maintaining appropriate standards of responsibility, integrity and accountability to the shareholders of the Company.

1. COMPOSITION

All three (3) members of the Audit Committee are Independent Non-Executive Directors.

As at the date of this Annual Report, the composition of the Audit Committee is as follows:

Name of Members	Designation
Heng Chee Wei Law Doung Chin	Chairman - Senior Independent Non-Executive Director Member - Independent Non-Executive Director
Mark Ho Hing Kheong	Member - Independent Non-Executive Director

Mr Heng Chee Wei, Chairman of the Audit Committee, is a member of the Malaysian Institute of Accountants. In this respect, the Company is in compliance with Paragraph 15.09(1)(c)(i) of the Main Market Listing Requirements.

2. SUMMARY OF TERMS OF REFERENCE

(a) Membership

The Audit Committee shall consist of not less than three (3) Directors, the majority of whom shall be independent non-executive directors. The terms of office of the Committee members shall continue to run and be reviewed by the Board at least once in every three (3) years.

(b) Meetings and Minutes

The Audit Committee shall meet at least four (4) times annually.

The Chairman of the Audit Committee shall report on each meeting to the Board.

(c) Rights and Authority

The Audit Committee is authorised by the Board to discharge the following responsibilities:

- (a) to investigate any activity within its Terms of Reference;
- (b) to have full and unrestricted access to any information pertaining to the Group;
- (c) to have direct communication with the Company's external auditors and person(s) carrying out internal audit function or activity of the Group;
- (d) to obtain independent and professional advice whenever it deems fit and be able to secure the attendance of outsiders with relevant experience and expertise for consultation if it considers necessary; and
- (e) to convene meetings and dialogue with the external auditors of the Company independently.

Audit Committee Report (cont'd)

2. SUMMARY OF TERMS OF REFERENCE (CONT'D)

(d) Functions

The Audit Committee shall, amongst others, discharge the following functions:

- (a) to review the nature and scope of the audit with external auditors and to review the audit report;
- (b) to review the adequacy of the scope, functions and resources of the internal audit function and that it has the necessary authority to carry out its work;
- (c) to review the internal audit programme, processes, the results of the internal audit programme, processes or investigation undertaken and action taken on the recommendations;
- to review the quarterly and annual financial statements of the Group and Company in compliance with all relevant accounting standards and regulatory requirements, prior to the consideration and approval by the Board;
- (e) to discuss problems and reservations arising from the interim and final audits, and any matter the auditor may wish to discuss; and
- (f) to consider any related party transactions and conflict of interest situation.

3. SUMMARY OF ATTENDANCE AND ACTIVITIES DURING THE FINANCIAL YEAR

During the financial year under review, four (4) Audit Committee meetings were held. The details of the attendance of the meetings are as follows:

Name of Members	Designation	Number of Meetings Attended	%
Heng Chee Wei	Chairman - Senior Independent Non-Executive Director	4/4	100%
Law Doung Chin	Member - Independent Non-Executive Director	4/4	100%
Mark Ho Hing Kheong	Member - Independent Non-Executive Director	3/4	75%

The Audit Committee discharged its duties in accordance with its Terms of Reference during the year. The main activities undertaken by the Audit Committee during the financial year under review were as follows:-

(a) Financial Results

- (i) reviewed the unaudited quarterly financial results of the Group with the management team prior to making recommendations for the Board's approval and subsequent announcements.
- reviewed the annual audited financial statements of the Group with the external auditors prior to submission to the Board for their consideration and approval. The review was, inter-alia, to ensure compliance with:
 - (a) provisions in the Companies Act, 1965;
 - (b) Main Market Listing Requirements;
 - (c) applicable approved accounting standards in Malaysia; and
 - (d) other legal and regulatory requirements.

In the review of the annual audited financial statements, the Audit Committee discussed with management team and the external auditors the accounting principles and standards that were applied and their judgement of the items that may affect the financial statements as well as issues and reservations arising from the statutory audit.

Audit Committee Report (cont'd)

3. SUMMARY OF ATTENDANCE AND ACTIVITIES DURING THE FINANCIAL YEAR (CONT'D)

(b) Internal Audit

- (i) reviewed and deliberated with the internal auditors the internal audit plan, internal audit reports, audit findings, audit recommendations made and management's responses to these recommendations and actions taken.
- (ii) reviewed the adequacy and effectiveness of corrective actions taken by Management on all significant matters raised.

(c) External Auditors

- (i) reviewed with the external auditors the audit planning memorandum covering the audit objectives and approach, audit plan, key audit areas and relevant technical pronouncements and accounting standards issued by Malaysian Accounting Standards Board.
- (ii) reviewed with the external auditors the results of the audit of the audited financial statements and the audit report in particular, accounting issues and significant audit adjustments arising from the external audit.

(d) Related Party Transactions

The Audit Committee has reviewed the potential related party transaction and any conflict of interest situation that may arise within the Group.

4. INTERNAL AUDIT

The Group has outsourced its internal audit function to an independent professional consulting firm to report directly to the Audit Committee whose principal responsibilities are to undertake independent reviews of the internal control system, which includes the following:-

- (i) reviewed and appraised the adequacy, integrity and effectiveness of the current system of internal control of the Group.
- (ii) performed a risk assessment of the Group to identify and evaluate the principal risk factors and ensuring the implementation of appropriate internal control processes and procedures to mitigate these risks.
- (iii) allocating adequate audit resources, in accordance with the internal audit plan approved by the Audit Committee to carry out internal audits on key operations of the Group so as to provide the Board with an effective and efficient audit coverage.

During the financial year, the Internal Auditor has carried out various risk-based audit reviews of the key processes of operations and provided recommendations to ensure all key risks and controls have been addressed.

The fee (inclusive of service tax) paid to a professional firm in respect of the internal audit function for the financial year ended 31 December 2013 was RM18,000.00

Statement on Risk Management and Internal Control

The Board of Directors of the Company ("Board") affirms its commitment to maintaining a sound system of internal control in the Company. Set out below is the Board Statement on Internal Control as a Group, made in compliance with the Listing Requirements and the Statement on Internal Control: Guidance for Directors of Public Listed Companies.

1. BOARD RESPONSIBILITY

The Board acknowledges the importance of maintaining a sound system of internal control and effective risk management practices in the Group to ensure good corporate governance. The Board affirms its responsibility for reviewing the adequacy and integrity of the Group's system of internal control and management information systems, including systems for compliance with applicable laws, rules, directives, guidelines and risk management practices.

This statement had been reviewed by the external auditors in compliance with Paragraph 15.23 of the Listing Requirements. Their review was performed in accordance with the Recommended Practice Guide 5 issued by the Malaysian Institute of Accountants. Based on their review, the External Auditors have reported to the Board that nothing has come to their attention that has caused them to believe that this Statement is inconsistent with their understanding of the process the Board has adopted in the review of the adequacy and integrity of the system of internal control of the Company.

The Board affirms its overall responsibility for the Group's system of internal control and for reviewing the adequacy and integrity of those systems whilst the role of management is to implement the policies on risk and control set by the Board.

This process is regularly reviewed by the Board and accords with the guidelines for directors on internal control, the *Statement on Internal Control: Guidance for Directors of Public Listed Companies*.

In view of the limitations that are inherent in any system of internal control, this system is designed to manage rather than eliminate the risk of failure to achieve business objectives. However the Board recognizes that such system only provides reasonable and not absolute assurance against material misstatement or loss.

2. THE GROUP'S SYSTEM OF INTERNAL CONTROL

Risk Management Framework

The Board maintains continuous commitment in strengthening the Group's risk management framework and processes. Day-to-day risk management of the individual operating units is delegated to the Managing Director and respective senior managements. In this regard, the Managing Director is responsible for timely identification of the Group's risks of each business units and implementation of systems to manage these risks. Periodic meetings are held to assess and monitor the Group's risk as well as discuss, deliberate and appropriately addressed matters associated with strategic, financial and operational facets of the Group. Any significant weaknesses identified during the review together with the improvement measures to strengthen the internal controls were reported to the Audit Committee.

Monitoring Mechanisms and Management Style

Scheduled periodic meetings of the Board, Board Committees and management represent the main platform by which the Group's performance and conduct are monitored. The daily running of the business is entrusted to the Managing Director, senior managements and their respective management teams. Under the purview of the Managing Director, the heads of the respective departments of the Group are empowered with the responsibility of managing their respective operations.

The Board is responsible for setting the business direction and for overseeing the conduct of the Group's operations through its various Board Committees and management reporting mechanisms. Through these mechanisms, the Board is informed of all major control issues pertaining to internal controls, regulatory compliance and risk taking.

Statement On Risk Management And Internal Control (cont'd)

2. THE GROUP'S SYSTEM OF INTERNAL CONTROL (CONT'D)

Internal Audit Function

The Board recognises that effective monitoring on a continuous basis is a vital component of a sound internal control system. The Group has outsourced its internal audit function to Messrs H Corp Management Sdn. Bhd., which reports to the Audit Committee.

An internal audit is carried out based on the internal audit plan that was reviewed by the Audit Committee and approved by the Board of Directors. The internal audit approach examined evaluated and ensured compliance with the Group's policies, procedures and system of controls. It has also evaluated the adequacy and effectiveness of the internal control system and assessed the consequences of any potential risks and suggested improvements required.

During the financial year under review, no material issue or exceptions being found based on the sampling. Any weaknesses in internal controls have been appropriately addresses and senior managements will continue to ensure that appropriate action is taken to enhance and strengthen the internal control environment.

Statutory Audit Requirements

The International Standards on Auditing No. 240 (Revised): "The Auditor's Responsibility to Consider Fraud and Error in an Audit of Financial Statements" stipulates that the External Auditors, Messrs. RSM Robert Teo, Kuan & Co. is responsible to consider the risk of material misstatement in the financial statements of the Company due to fraud and error. Further, the Companies (Amendment) Act 2007 has the requirement for the auditors to report to the Companies Commission of Malaysia if they are of the opinion that serious offence involving fraud or dishonesty is being or has been committed. During the financial year under review, the Board and Management of the Company completed the fraud checklist/questionnaire issued by the External Auditors, and it was noted that no serious offence involving fraud or dishonesty was committed by employees during the financial year under review which requires disclosure in the Annual Report.

Other Key Elements of the Group's System of Internal

The Board is committed to maintaining a strong internal control structure for the proper conduct of the Group's business operations and of the view that the system of internal controls in place for the year under review and up to the date of issuance of the financial statements. The key elements include:

- the responsibilities of the committees to the Board and management are clearly defined in the organisation structure to ensure the effective discharge of their roles and responsibilities towards the Group.
- the limits of authority of the Group has been defined and adopted accordingly.
- policies and controls for the Group's operations including information systems controls have been defined and adopted. Procedures are in place to ensure that assets are subject to proper physical controls.
- monthly and periodic reporting structures have been put in place on key financial and operational statistics.
- the Group's internal audit function is an on-going review process of the operations to access the
 effectiveness of the control environment and to highlight significant risks as well as areas requiring
 improvements. Follow-up reviews on previous audit reports are carried out to ensure that appropriate
 actions are taken to address internal control weaknesses highlighted.
- the Audit Committee meets regularly to review the adequacy, integrity and effectiveness of the system of internal control of the Group, discuss risk management issues and ensures that weaknesses controls highlighted are appropriately addressed by the management.

The system of internal control was generally satisfactorily and has not resulted in any material loss, contingencies or uncertainties that would require disclosure in the Group's Annual Report.

Nomination Committee

Members : Mark Ho Hing Kheong (Independent Non-Executive Director) Law Doung Chin (Independent Non-Executive Director) Terms of Reference : • review and assess the skills, expertise and/or experience strategic and fundamental to the effective functioning of the Board as a whole. • review and assess the required mix of skills, experience and other qualities including core competencies, which non-executive directors could bring to the Board. • review, assess and recommend the appointment of the suitability of any individual for appointment to the Board by taking into account his/her skill, expertise and/or experience as well as other commitments, resources, time and effectiveness of the Board as a whole on an ongoing basis. • review, assess and recommend the appointment of the Board and the effectiveness of the Board as a whole. • review and assess the contribution of all members of the Board and the effectiveness of the Board as a whole. • review, assess and recommendation of candidates to fill vacancies of the Board. • review, assess and recommend to the Board for re-election of directors due to retirement by rotation. • review and assess the size of the Board to determine the impact of its effectiveness. • review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. Summary of Activities • the Nomination Committee had reviewed, evaluated and recommended to the Board for rh Heng Chee Wei to continue to serve as an Independe	Chairman		Heng Chee Wei (Senior Independent Non-Executive Director)
fundamental to the effective functioning of the Board as a whole. review and assess the required mix of skills, experience and other qualities including core competencies, which non-executive directors could bring to the Board. review, assess and recommend the appointment of the suitability of any individual for appointment to the Board by taking into account his/her skill, expertise and/or experience as well as other commitments, resources, time and effectiveness of the Board as a whole on an ongoing basis. review and assess the contribution of all members of the Board and the effectiveness of the Board as a whole. review, assess and make recommendation of candidates to fill vacancies of the Board. review, assess and recommend to the Board for re-election of directors due to retirement by rotation. review and assess the size of the Board to determine the impact of its effectiveness. review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. the Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for	Members		(Independent Non-Executive Director) Law Doung Chin
 including core competencies, which non-executive directors could bring to the Board. review, assess and recommend the appointment of the suitability of any individual for appointment to the Board by taking into account his/her skill, expertise and/or experience as well as other commitments, resources, time and effectiveness of the Board as a whole on an ongoing basis. review and assess the contribution of all members of the Board and the effectiveness of the Board as a whole. review, assess and make recommendation of candidates to fill vacancies of the Board. review, assess and recommend to the Board for re-election of directors due to retirement by rotation. review and assess the size of the Board to determine the impact of its effectiveness. review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. summary of Activities the Nomination Committee had reviewed, evaluated and recommended to the Board for <i>Mr</i> Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for 	Terms of Reference	:	
 individual for appointment to the Board by taking into account his/her skill, expertise and/or experience as well as other commitments, resources, time and effectiveness of the Board as a whole on an ongoing basis. review and assess the contribution of all members of the Board and the effectiveness of the Board as a whole. review, assess and make recommendation of candidates to fill vacancies of the Board. review, assess and recommend to the Board for re-election of directors due to retirement by rotation. review and assess the size of the Board to determine the impact of its effectiveness. review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. Summary of Activities the Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for 			including core competencies, which non-executive directors could bring to
 effectiveness of the Board as a whole. review, assess and make recommendation of candidates to fill vacancies of the Board. review, assess and recommend to the Board for re-election of directors due to retirement by rotation. review and assess the size of the Board to determine the impact of its effectiveness. review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. Summary of Activities the Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for 			individual for appointment to the Board by taking into account his/her skill, expertise and/or experience as well as other commitments, resources, time
the Board. • review, assess and recommend to the Board for re-election of directors due to retirement by rotation. • review and assess the size of the Board to determine the impact of its effectiveness. • review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. • Summary of Activities • the Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for			
to retirement by rotation. review and assess the size of the Board to determine the impact of its effectiveness. review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. Summary of Activities the Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for			
 effectiveness. review, assess and make recommendation of directors to sit on various Board Committees and their performance and effectiveness. Summary of Activities the Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for 			
Summary of Activities • the Nomination Committee had reviewed, evaluated and recommended to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for			
to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for			
	Summary of Activities		to the Board for Mr Heng Chee Wei to continue to serve as an Independent Non-Executive Director of the Company who had served the Company for

21

Remuneration Committee

Chairman	:	Heng Chee Wei (Senior Independent Non-Executive Director)
Members	:	Mark Ho Hing Kheong (Independent Non-Executive Director) Law Doung Chin (Independent Non-Executive Director)
Terms of Reference	:	 to review annually the remuneration packages as well as reviews and recommends all other director fees/attendance fees of the Executive Directors and furnishes recommendations to the Board on specific adjustments in remuneration and/or reward payments.
		• to consider all aspects of the executive directors' performance and employment for recommendation of remuneration and incentives, drawing from outside advice if necessary.
		• to carry out other responsibilities, functions or assignments as may be defined by the Board from time to time.

Group Financial Highlights

	2013 RM'000	2012 RM'000	2011 RM'000	2010 RM'000	2009 RM'000
INCOME STATEMENT					
Gross Revenue	98,901	92,379	105,860	100,392	86,887
Profit/(Loss) Before Tax	969	(1,617)	1,531	2,237	5,619
Profit/(Loss) After Tax	395	(1,000)	1,516	1,184	4,296
BALANCE SHEET					
Property, Plant and Equipment	28,528	28,943	30,619	33,299	31,339
Prepaid lease repayment	3,160	3,185	3,210	3,235	3,208
Investment in quoted securities	-	_	-	110	_
Net Current Assets/(Liabilities)	11,677	11,175	11,635	1,946	3,710
Total Assets Employed	43,365	43,302	45,464	38,590	38,257
Shareholders' Fund	35,575	35,179	34,757	33,241	35,456
Minority Interest	-	_	_	_	2
Non-Current Liabilities	7,790	8,123	10,707	5,349	2,799
Total Funds Employed	43,365	43,302	45,464	38,590	38,257
PER RM 1 ORDINARY SHARE					
Earnings/(Loss) Per Share (sen)	0.94	(2.51)	3.85	2.40	10.33
Net Tangible Assets Per Share (RM)	0.85	0.88	0.88	0.84	0.84

Chairman's Statement

On behalf of the Board of Directors of Ralco Corporation Berhad, I am pleased to present the Annual Report and the Audited Financial Statements of the Group and the Company for the financial year ended 31 December 2013.

FINANCIAL PERFORMANCE

Year 2013 has been an encouraging year for Ralco Group of Companies. The overall group results have turned favourably with growing rates as compared with the last financial year. During the year under review, the Group's revenue grew 7.06%, from RM92.38 million to RM98.90 million. The Group recorded a pre-tax profit of RM0.97 million in year 2013 as compared to a pre-tax loss of RM1.62 million in year 2012. As a result, the net loss per ordinary share of 2.51 sen in year 2012 has turned positively to net earnings per share of 0.94 sen in year 2013. The growth in the Group's profit was mainly attributable to the increase in the selling price and sales volume as compared to the last financial year despite of the challenging economic environment and severe market competition.

The stable and diversified customer base coupled with a good quality control system has attracted higher sales volume at premium prices. The Group believes that a continuous improvement in quality standard is the robust competitive edge against other competitors. Therefore, the Group has continuously strived to achieve a high quality supplier of plastic products.

OUTLOOK AND PROSPECTS

Global activity has broadly strengthened and is expected to improve further in year 2014–2015, according to the April 2014 World Economic Outlook (WEO) of World Economic and Financial Surveys, with much of the impetus for growth coming from advanced economies. However, year 2014 is deemed to be a challenging year for most of the industry players in Malaysia. Based on the survey of Malaysia Institute of Economic Research, inflation is expected to be higher this year and also next year (2015), on the account of mostly policy-driven arising from fiscal structural adjustment measures through subsidy rationalisation and broadening of the tax base by implementing Goods and Services Tax (GST) effective on 1 April 2015. Minimum wage policy, currency depreciation and the continuous surging crude oil prices are the factors that have a direct impact to our raw material prices, and hence further increase the total operation cost.

With the severe competition and increasing cost in Malaysia, it has alerted the Group to sharpen the management focus with a team of industry-specific, high quality conscious and sensitive to the market changes that strived for the continuous growth of the Group. As part of the strategy, the Group diversifies its customer base to the cooking oil markets and various industries in order to grasp a larger market shares and the marketing team is tasked in achieving short and medium term objectives. Even though the Group encounters increase in raw materials price in consequence of the volatility global crude oil price and monopoly of supply, the ceaseless efforts in improving the production efficiency and effective cost control has creating hope to the Group for the future betterment.

In addition, the Management strives to achieve cost advantage in the production by bringing in new technology to the Group, in an attempt to achieve higher efficiency of energy consumption etc. This has contributed to the cost saving in general.

CORPORATE SOCIAL RESPONSIBILITY

Whilst we pursue our business commitments, we acknowledge our responsibilities to our employees, our business partners and the communities in which we do business as well as the environment we operate in. We have also not forgotten the less fortunate and continue to provide donations and contributions to various charities and worthy causes.

APPRECIATION

On behalf of the Board, we would like to take this opportunity to express my deepest appreciation to all our customers, business associates, partners and shareholders for their unbounded support and confidence in the Group over the past year. We look forward to your continuous support in the coming year.

Appreciation and gratitude also goes to the Management and staff for their dedication and commitment contributed throughout the year.

Last but not least, our appreciation also goes to our fellow Directors for their invaluable services, assistance and guidance rendered to the Group.

Reports and Financial Statements

Directors' Report	26
Statements of Financial Position	29
Statements of Profit or Loss	
and Other Comprehensive Income	31
Statements of Changes in Equity	32
Statements of Cash Flows	34
Notes to the Financial Statements	37
Statement by Directors	83
Statutory Declaration	83
Report on the Financial Statements	84



Directors' Report

The directors have pleasure in presenting their report and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2013.

PRINCIPAL ACTIVITIES

The principal activities of the Company are investment holding and the provision of management services to its subsidiaries.

The principal activities of the subsidiaries are indicated in Note 7 to the Financial Statements.

There have been no significant changes in nature of these activities during the financial year under review.

RESULTS

	GROUP RM	COMPANY RM
Profit for the financial year attributable to owners of the Company	395,349	240,157

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature.

DIVIDEND

No dividend has been paid or declared by the Company since the end of the previous financial year and the directors do not recommend any dividend for the current financial year.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves and provisions during the financial year.

ISSUE OF SHARES AND DEBENTURES

The Company has not issued any new shares or debentures during the financial year.

DIRECTORS

The directors who held office since the date of the last report are:-

Datuk Lim Si Cheng Heng Chee Wei Tan Heng Ta Goh Kim Chon Mark Ho Hing Kheong Law Doung Chin

Directors' Report (cont'd)

DIRECTORS' INTEREST IN SHARES

The directors holding office at the end of the financial year and their beneficial interests in the ordinary shares of the Company and of its related corporations during the financial year ended 31 December 2013 as recorded in the Register of Directors' Shareholdings kept by the Company under Section 134 of the Companies Act 1965 in Malaysia were as follows:

		Number of ordina	ry shares of RM 1 o	each	
	At			At	
	1.1.2013	Acquired	(Disposed)	31.12.2013	
THE COMPANY					
Direct interest					
Tan Heng Ta	7,736,800	-	_	7,736,800	

None of the other directors holding office at the end of the financial year held any interest in the ordinary shares of the Company and of its related corporations.

By virtue of his interests in the ordinary shares of the Company, Tan Heng Ta is also deemed to be interested in the shares of all the subsidiaries to the extent the Company has an interest.

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the notes to the financial statements) by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member, or with a company in which he has a substantial financial interests.

During and at the end of the financial year, the Company was not a party to any arrangement whose object is to enable the directors to acquire benefits through the acquisition of shares in, or debentures of, the Company or any other body corporate.

OTHER STATUTORY INFORMATION REGARDING THE GROUP AND THE COMPANY

(I) AS AT THE END OF THE FINANCIAL YEAR

- (a) Before the Statements of Profit or Loss and Other Comprehensive Income and Statements of Financial Position of the Group and of the Company were made out, the directors took reasonable steps:
 - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts, and had satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
 - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.

OTHER STATUTORY INFORMATION REGARDING THE GROUP AND THE COMPANY (CONT'D)

(II) FROM THE END OF THE FINANCIAL YEAR TO THE DATE OF THIS REPORT

- (b) The directors are not aware of any circumstances:
 - which would render the amount written off of bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
 - (ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
 - (iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (c) In the opinion of the directors:
 - (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations as and when they fall due; and
 - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to substantially affect the financial results of the Group or of the Company for the current financial year.

(III) AS AT THE DATE OF THIS REPORT

- (d) There are no charges on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
- (e) There are no contingent liabilities of the Group or of the Company which has arisen since the end of the financial year, other than as disclosed in the note to financial statements.
- (f) The directors are not aware of any circumstances not otherwise dealt with in the report of financial statements which would render any amount stated in the financial statements of the Group and the Company misleading.

AUDITORS

The auditors, Messrs RSM Robert Teo, Kuan & Co., have expressed their willingness to continue in office.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors:

TAN HENG TA Director GOH KIM CHON Director

Statements of Financial Position as at 31 December 2013

			GROUP
	N 1 4	2013	2012
NON-CURRENT ASSETS	Note	RM	RM
		24 407 402	22 427 044
Property, plant and equipment	6	31,687,692	32,127,846
		31,687,692	32,127,846
CURRENT ASSETS			
Inventories	8	7,405,356	8,215,389
Trade receivables	9	20,963,503	21,551,010
Other receivables, deposits and prepayments	10	1,182,424	1,642,113
Tax recoverable		-	53,565
Fixed deposits with licensed banks	12	109,506	106,442
Cash and bank balances	13	2,541,525	4,208,190
		32,202,314	35,776,709
TOTAL ASSETS		63,890,006	67,904,555
EQUITY			
Share capital	14	41,981,000	41,981,000
Warrant reserve	15	406,828	406,828
Accumulated losses		(6,813,223)	(7,208,572)
TOTAL EQUITY		35,574,605	35,179,256
NON-CURRENT LIABILITIES			
Hire purchase liabilities	16	2,034,187	1,104,272
Deferred tax liabilities	17	1,601,000	1,243,251
Term loan	18	4,155,101	5,775,654
		7,790,288	8,123,177
CURRENT LIABILITIES			
Trade payables	19	11,767,092	16,455,746
Other payables and accruals	20	2,218,222	2,343,686
Tax liability		196,652	-
Hire purchase liabilities	16	1,197,594	1,067,334
Term loan	18	1,620,553	1,496,356
Bills payable	21	3,525,000	3,239,000
		20,525,113	24,602,122
TOTAL LIABILITIES		28,315,401	32,725,299
TOTAL EQUITY AND LIABILITIES		63,890,006	67,904,555

The annexed notes form an integral part of the financial statements.

Statements of Financial Position as at 31 December 2013 (cont'd)

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2013 (CONT'D)

		C	OMPANY
	Note	2013 RM	2012 RM
NON-CURRENT ASSETS	Note		
Property, plant and equipment	6	5	2,825
Investments in subsidiaries	7	32,271,670	32,271,670
		32,271,675	32,274,495
CURRENT ASSETS			
Other receivables, deposits and prepayment	10	-	11,075
Amount owing from subsidiaries	11	3,949,580	3,229,961
Cash and bank balances	13	44,643	564,164
		3,994,223	3,805,200
TOTAL ASSETS		36,265,898	36,079,695
EQUITY			
Share capital	14	41,981,000	41,981,000
Warrant reserve	15	406,828	406,828
Accumulated losses		(6,886,314)	(7,126,471)
TOTAL EQUITY		35,501,514	35,261,357
CURRENT LIABILITIES			
Other payables and accruals	20	237,384	343,338
Amount owing to a subsidiary	11	475,000	475,000
Tax liability		52,000	-
e e e e e e e e e e e e e e e e e e e		764,384	818,338
TOTAL LIABILITIES		764,384	818,338
TOTAL EQUITY AND LIABILITIES		36,265,898	36,079,695

The annexed notes form an integral part of the financial statements.

Statements of Profit or Loss and Other Comprehensive Income for the Financial Year ended 31 December 2013

			GROUP	C	OMPANY
	Note	2013 RM	2012 RM	2013 RM	2012 RM
REVENUE COST OF SALES	22	98,900,980 (88,574,292)	92,378,901 (85,285,959)	1,800,000 _	2,400,000
GROSS PROFIT		10,326,688	7,092,942	1,800,000	2,400,000
OTHER INCOME		488,813	733,613	-	-
SELLING AND DISTRIBUTION COST		(3,745,911)	(3,010,304)	-	-
IMPAIRMENT OF INVESTMENT IN A SUBSIDIARY		_	_	-	(12,241,063)
ADMINISTRATIVE EXPENSES FINANCE COST	23	(5,228,375) (871,801)	(5,457,955) (975,362)	(1,507,843) _	(1,816,444) _
PROFIT/ (LOSS) BEFORE TAX	24	969,414	(1,617,066)	292,157	(11,657,507)
TAX EXPENSE	25	(574,065)	616,732	(52,000)	(953)
PROFIT/(LOSS) FOR THE FINANCIAL YEAR		395,349	(1,000,334)	240,157	(11,658,460)
OTHER COMPREHENSIVE INCOME		-	_	-	_
TOTAL COMPREHENSIVE INCOME/(EXPENSE)		395,349	(1,000,334)	240,157	(11,658,460)
			GROUP		
Earnings /(Loss) per share	26	2013	2012		
(sen):					

Statements of Changes In Equity for the Financial Year ended 31 December 2013

Share Balance as at 1.12012 Share Balance as at 1.12012 Share Balance as at 1.12012 Cumulated Reserve Integration (05568,338) Cumulated Balance (0568,338) Cumulated Reserve (058,338) Cumulated Reserve (058,338) Cumulated Reserve (058,338) Cumulated Reserve (058,338) Cumulated Reserve (058,338) Cumulated Reserve (058,63,349) Cumulated (058,63,344) Cumulated 3.47,57,126 Balance as at 1.12012 41,981,000 (2,568,338) 406,828 (5,063,344) 34,757,126 Dette comprehensive income for the financial year ended 31,12,2012 1,145,894 - (1,000,334) (1,000,334) Static comprehensive expense for the financial year ended 31,12,2013 1,12,013 - </th <th></th> <th></th> <th>Attributable</th> <th> Attributable to Owners of the Company Non-distributable></th> <th>e Company</th> <th>^</th>			Attributable	Attributable to Owners of the Company Non-distributable>	e Company	^
es J y shares J y shares J y shares J y shares J y shares J y 25,63,559) J y 26,328 J y 406,828 J y 200 J y	GROUP			Warrant Reserve RM	Accumulated Iosses RM	Total equity RM
3 - - (1,000,334) - - - (1,000,334) - - - (1,000,334) - - - (1,000,334) - - - (1,000,334) - - - (1,000,334) - - - (1,000,334) - - - - - - - - - - - - - - - - - - - 395,349 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Balance as at 1.1.2012 Resale of treasury shares Loss on resale of treasury shares	41,981,000 - -	(2,568,358) 1,422,464 1,145,894	406,828 -	(5,062,344) - (1,145,894)	34,757,126 1,422,464 -
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Net loss for the financial year ended 31.12.2012 Other comprehensive income for the financial year ended 31.12.2012		1 1	1 1	(1,000,334) _	(1,000,334)
41,981,000 - 406,828 (7,208,572) 1.12.2013 - - 395,349 1.12.2013 - - 395,349 - - - 395,349 - - - - - - - - - - - - - - - 395,349 - - - - - - - - - - - - 41,981,000 - 406,828 (6,813,223)	Total comprehensive expense for the financial year ended 31.12.2012	,	I	1	(1,000,334)	(1,000,334)
1.12.2013 - - 395,349 - - 395,349 - - - - - - - - - 41,981,000 - 406,828 (6,813,223) 35,	Balance as at 1.1.2013	41,981,000	I	406,828	(7,208,572)	35,179,256
- - - - - - - - 395,349 41,981,000 - 406,828 (6,813,223) 35,	Net profit for the financial year ended 31.12.2013 Other comprehensive not profit for the	1	I	I	395,349	395,349
ome for the 395,349 1.12.2013 395,349 41,981,000 - 406,828 (6,813,223) 35,	financial year ended 31.12.2013	1	I	I	I	I
41,981,000 - 406,828 (6,813,223)	Total comprehensive income for the financial year ended 31.12.2013		I	I	395,349	395,349
	Balance as at 31.12.2013	41,981,000	I	406,828	(6,813,223)	35,574,605

The annexed notes form an integral part of the financial statements.

Statements of Changes In Equity for the Financial Year ended 31 December 2013 (cont'd)

		< Non-distributable>	utable>	Distributable	
COMPANY	Share capital RM	Treasury shares RM	Warrant reserve RM	Unappropriated profits/ (Accumulated losses) RM	Total equity RM
Balance as at 1.1.2012	41,981,000	(2,568,358)	406,828	5,677,883	45,497,353
Resale of treasury shares Loss on resale of treasury shares	1 1	1,422,464 1,145,894	1 1	_ (1,145,894)	1,422,464 -
Net loss for the financial year ended 31.12.2012 Other comprehensive income for the financial year ended 31.12.2012	I I	1 1	1 1	(11,658,460) -	(11,658,460)
Total comprehensive expense for the financial year ended 31.12.2013		I	I	(11,658,460)	(11,658,460)
Balance as at 1.1.2013	41,981,000	1	406,828	(7,126,471)	35,261,357
Net profit for the financial year ended 31.12.2013 Other comprehensive net profit for the financial year ended 31.12.2013	1 1	1 1	1 1	240,157 -	240,157 -
Total comprehensive income for the financial year ended 31.12.2013		1	1	240,157	240,157
Balance as at 31.12.2013	41,981,000	I	406,828	(6,886,314)	35,501,514

The annexed notes form an integral part of the financial statements.

33

Statements of Cash Flows for the Financial Year ended 31 December 2013

	2013 RM	GROUP 2012 RM	0 2013 RM	COMPANY 2012 RM
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit/(Loss) before tax	969,414	(1,617,066)	292,157	(11,657,507)
Adjustments for:				
Impairment loss on trade receivables Impairment loss on trade	65,521	118,713	-	-
receivables no longer required Depreciation of property,	(10,000)	(280,414)	-	-
plant and equipment Interest expenses	4,257,589 871,801	4,812,396 975,362	2,820	560 -
Interest income Gain on disposal of property,	(3,064)	(30,548)	-	-
plant and equipment Impairment of investment in a subsidiary	(17,996) _		-	- 12,241,063
Reversal of inventories written down in previous financial year	(152,249)	(155,228)	_	_
Inventories written down Unrealised gain on foreign exchange	88,740 (151,833)	152,249 (140,675)	-	-
Operating profit before				
working capital changes	5,917,923	3,834,789	294,977	584,116
Decrease in inventories	873,542	1,593,093	-	_
Decrease/(Increase) in trade receivables Decrease/(Increase) in other receivables,	736,280	(2,422,984)	-	-
deposits and prepayments (Decrease)/Increase in trade payables	459,689 (4,741,029)	(306,254) 3,858,281	11,075 –	(1,338) _
Decrease in other payables and accruals	(125,550)	(1,233,054)	(105,954)	(301,936)
Cash generated from operations	3,120,855	5,323,871	200,098	280,842
Tax refund	39,876	5,082	-	-
Interest received Interest paid	3,064 (871,801)	30,548 (975,362)	-	_
Tax paid	(5,975)	(132,115)	-	(953)
Net cash generated from				
operating activities	2,286,019	4,252,024	200,098	279,889

Statements of Cash Flows for the Financial Year Ended 31 December 2013 (cont'd)

		GROUP	СО	MPANY
	2013	2012	2013	2012
CASH FLOWS FROM	RM	RM	RM	RM
INVESTING ACTIVITIES				
Purchase of property, plant		[]		
and equipment(a)	(1,421,082)	(2,404,200)	-	-
Proceeds from disposal of	10.000			
property, plant and equipment Advance to a subsidiary	18,000	-	(719,619)	(1,407,967)
Advance to a subsidially	_	_	(719,019)	(1,407,907)
Net cash used in investing activities	(1,403,082)	(2,404,200)	(719,619)	(1,407,967)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from resale of treasury share	_	1,422,464	-	1,422,464
Increase in bills payable	286,000	1,277,000	-	-
Repayment of term loan	(1,496,356)	(1,381,677)	-	-
Payment of hire purchase instalments	(1,336,182)	(1,855,800)	-	-
Net cash (used in)/generated from				
financing activities	(2,546,538)	(538,013)	-	1,422,464
NET (DECREASE)/INCREASE IN CASH AND CASH				
EQUIVALENTS	(1,663,601)	1,309,811	(519,521)	294,386
CASH AND CASH EQUIVALENTS BROUGHT FORWARD	4,314,632	3,004,821	564,164	269,778
CASH AND CASH EQUIVALENTS CARRIED FORWARD (b)	2,651,031	4,314,632	44,643	564,164

Statements of Cash Flows for the Financial Year Ended 31 December 2013 (cont'd)

NOTES TO THE CASH FLOW STATEMENTS

(a) Acquisition of property, plant and equipment during the financial year is financed by:

	(GROUP	COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM
Cash	1,421,082	2,404,200	_	-
Hire purchase	2,396,357	707,336	-	-
	3,817,439	3,111,536	-	_

(b) Cash and cash equivalents

	G	GROUP	COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM
Fixed deposits with licensed				
banks (Note12)	109,506	106,442	-	-
Cash and bank balances (Note13)	2,541,525	4,208,190	44,643	564,164
	2,651,031	4,314,632	44,643	564,164

The annexed notes form an integral part of the financial statements.

Notes to the Financial Statements

1. PRINCIPAL ACTIVITIES

The principal activities of the Company are investment holding and the provision of management services to its subsidiary companies.

The principal activities of the subsidiaries are indicated in Note 7 to the Financial Statements.

There have been no significant changes in nature of these activities during the financial year under review.

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements of the Group and of the Company have been prepared in accordance with applicable approved Malaysian Financial Reporting Standards ("MFRSs") issued by the Malaysian Accounting Standards Board ("MASB"), International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia except that Note 37 has been prepared in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants and the directive issued by Bursa Malaysia Securities Berhad.

3. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of accounting

The financial statements of the Group and of the Company have been prepared under the historical cost convention unless otherwise stated in the financial statements.

The preparation of financial statements requires the directors to make estimates and assumptions that affect the reported amount of assets, liabilities, revenue and expenses and disclosure of contingent assets and liabilities. In addition, the directors are also required to exercise their judgment in the process of applying the accounting policies. The areas involving such judgments, estimates and assumptions are disclosed in Note 5. Although these estimates and assumptions are based on the directors' best knowledge of events and actions, actual results could differ from those estimates.

(b) Basis of consolidation

(i) Subsidiaries

A subsidiary is an entity controlled by the Group, i.e. the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its current ability to direct the entity's relevant activities (power over the investee).

The Group adopted MFRS 10 Consolidated Financial Statements in the current financial year. This resulted in changes to the following policies:

- Control exists when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. In the previous financial years, controls exists when the Group has the ability to exercise its power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.
- Potential voting rights are considered when assessing control only when such rights are substantive. In the previous financial years, potential voting rights are considered when assessing controls when such rights are presently exercisable.
- The Group considers it has *de facto* power over an investee when, despite not having the majority of voting rights, it has current ability to direct the activities of the investee that significantly affect the investee's return. In the previous financial years, the Group did not consider *de facto* power in its assessment of control.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(b) Basis of consolidation (cont'd)

(i) Subsidiaries (cont'd)

The change in accounting policy has been made retrospectively and in accordance with the transitional provision of MFRS 10. The adoption of MFRS 10 has no significant impact to the financial statements of the Group.

The Group's financial statements incorporate the results, cash flows, assets and liabilities of Ralco Corporation Berhad and all of its directly and indirectly controlled subsidiaries. Subsidiaries are consolidated from the effective date of acquisition, which is the date on which the Group effectively obtains control of the acquired business, until that control ceases.

The non-controlling interests in the net assets and net results of consolidated subsidiaries are shown separately in the consolidated statement of financial position and consolidated statement of profit or loss and other comprehensive income.

Total comprehensive income (i.e. profit or loss and each component of other comprehensive income) is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

All intragroup transactions, balances, income and expenses are eliminated in full on consolidation.

Unrealised gains arising from transactions with equity-accounted associates and joint ventures are eliminated against the investment to the extent of the Group's interest in the investees. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

Changes in the Group's ownership interest in a subsidiary that do not result in the Group losing control are accounted for as transactions with owners in their capacity as owners (i.e. equity transactions). The carrying amounts of the Group's and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the parent.

Upon loss of control of a subsidiary, the Group's profit or loss is calculated as the difference between (i) the fair value of the consideration received and of any investment retained in the former subsidiary and (ii) the previous carrying amount of the assets (including any goodwill) and liabilities of the subsidiary and any non-controlling interests.

Investment in subsidiaries are measured in the Company's statement of financial position at cost less any impairment losses, unless the investment is classified as held for sale or distribution. The cost of investments includes transaction costs.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(b) Basis of consolidation (cont'd)

(ii) Business combinations

The Group applies the acquisition method to account for all acquired businesses, whereby the identifiable assets acquired and the liabilities assumed are measured at their acquisition-date fair values (with few exceptions as required by MFRS 3 *Business Combinations*).

The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, the liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group.

Acquisition-related costs (e.g. finder's fees, consulting fees, administrative costs, etc.) are recognised as expenses in the periods in which the costs are incurred and the services are received.

On acquisition date, goodwill is measured as the excess of the aggregate of consideration transferred, any non-controlling interests in the acquiree, and acquisition-date fair value of the Group's previously held equity interest in the acquiree (if business combination achieved in stages) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

If, after appropriate reassessment, the amount as calculated above is negative, it is recognised immediately in profit or loss as a bargain purchase gain.

At acquisition date, non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at either fair value or the present ownership instruments' proportionate share in the recognised amounts of the acquiree's identifiable net assets. This choice of measurement is made separately for each business combination. Other components of non-controlling interests are measured at their acquisitiondate fair values, unless otherwise required by MFRS.

The acquisition-date fair value of any contingent consideration is recognised as part of the consideration transferred by the Group in exchange for the acquiree. Changes in the fair value of contingent consideration that result from additional information obtained during the measurement period (maximum one year from the acquisition date) about facts and circumstances that existed at the acquisition date are adjusted retrospectively against goodwill. Changes resulting from events after the acquisition date are adjusted only when the contingent consideration is classified as an asset or a liability. The adjustment is recognised in profit or loss or other comprehensive income in accordance with the requirements for changes in assets or liabilities of the same nature.

In a business combination achieved in stages, the Group remeasures its previously held equity interest in the acquiree at its acquisition-date fair value and any resulting gain or loss is recognised in profit or loss. If any, changes in the value of the Group's equity interest in the acquiree that have been previously recognised in other comprehensive income are reclassified to profit or loss, if appropriate had that interest been disposed of directly.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(c) Property, plant and equipment and depreciation

On initial recognition, items of property, plant and equipment are recognised at cost, which includes the purchase price as well as any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management, and the cost of dismantling and removing the items and restoring the site on which they are located. The cost of self-constructed assets also includes the cost of materials and direct labour. Cost also may include transfers from equity of any gain or loss on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

After initial recognition, items of property, plant and equipment are carried at cost less any accumulated depreciation and any accumulated impairment losses.

The cost of property, plant and equipment recognised as a result of a business combination is based on fair value at acquisition date. The fair value of property is the estimated amount for which a property could be exchanged between knowledgeable willing parties in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The fair value of other items of plant and equipment is based on the quoted market prices for similar items when available and replacement cost when appropriate.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group or the Company, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised to profit or loss. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

Significant components of individual assets are assessed, and if a component has a useful life that is different from the remainder of that asset, then that component is depreciated separately.

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over its useful economic life at the following annual rates:

Building	2%
Factory building on leasehold land	over the lease term
Furniture and fittings	10% - 20%
Leasehold land	over the lease term
Motor vehicles	12% - 20%
Office equipment	10% - 20%
Plant and machinery	10%
Renovation	10% - 20%

Freehold land is not depreciated. Property, plant and equipment under construction are not depreciated until the assets are ready for their intended use.

Useful lives, residual values and depreciation methods are reviewed, and adjusted if appropriate, at the end of each reporting period.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(d) Leased assets

Leases are classified as finance leases if substantially all the risks and rewards are transferred to the lessee. All other leases are classified as operating leases.

Assets and liabilities arising from finance lease contracts are initially recognised in the statement of financial position at their fair value at the inception of the lease or, if lower, at the present value of the minimum future lease rentals.

After initial recognition, the depreciation policy applied is consistent with that for depreciable assets that are owned. As a result, the depreciation recognised is calculated in accordance with the useful life stated for property, plant and equipment (the Group and the Company does not hold leased intangible assets). In cases where there is no reasonable certainty that the lessee will obtain ownership by the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

The interest element of rental obligations is charged to profit or loss over the period of the lease at a constant rate on the balance of finance lease obligations outstanding.

Rentals payable under operating leases are charged to profit or loss on a straight-line basis over the lease term.

Incentives to take out operating leases are credited to the profit or loss on a straight-line basis over the lease term.

Contingent rentals are charged to profit or loss in the reporting period in which they are incurred.

Provision is made in the statement of financial position for the present value of the onerous element of operating leases. This typically arises when the Group and the Company ceases to use premises and they are left vacant to the end of the lease or are sublet at rentals, which fall short of the amount payable by the Group and the Company under the lease.

(e) Goodwill

Goodwill arising from business combination is acquired in a business combination as an asset at the accounting date and is initially measured at cost being the excess of the cost of business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities. Following the initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is not amortised but instead reviewed for impairment, annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. Gains or losses on disposal of an entity include the carrying amount of goodwill relating to the entity sold.

(f) Impairment of non financial assets

The carrying amounts of assets other than financial assets excluding the investments in subsidiaries, deferred tax assets and inventories are reviewed at the end of each reporting date to determine whether there is any indication of impairment. If such an indication exists, the asset's recoverable amount is estimated. For goodwill that has an indefinite useful life, the recoverable amount is estimated at each reporting date or more frequently when indicators of impairment are identified.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(f) Impairment of non financial assets (cont'd)

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that are largely independent from other assets and groups. Impairment losses are charged to the statement of profit or loss and other comprehensive income. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the unit or groups of units on a pro rata basis.

The recoverable amount of an asset or cash-generating unit is the higher of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments to the time value of money and the risks specific to the asset.

An impairment loss in respect of goodwill, if any, is not reversed. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Reversals of impairment losses are credited to the statement of profit or loss and other comprehensive income in the financial year in which the reversals are recognised.

Any subsequent increase in recoverable amount of an asset is recognised as reversal of previous impairment loss and should not exceed the carrying amount that would have been determined, net of amortisation or depreciation, had no impairment loss been previously recognised for the asset.

(g) Inventories

Inventories are carried in the statement of financial position at the lower of cost and net realisable value.

The cost of inventories is measured based on weighted average cost formula. Cost comprises the landed costs of goods purchased and in the case of work-in-progress and finished goods, comprise cost of materials, direct labour, other direct charges and an appropriate proportion of production overhead.

Write down is made for obsolete and slow-moving items based on their expected future use and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

(h) Financial assets

(A) Initial recognition and measurement

A financial asset is recognised in the statement of financial position when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. When the financial asset is recognised initially, it is measured at fair value which is normally represented by the transaction price. The transaction price for financial asset not classified at fair value through profit or loss includes the transaction costs that are directly attributable to the acquisition or issue of the financial asset. Transaction costs incurred on the acquisition of financial assets classified at fair value through profit or loss are expensed immediately. The Group and the Company recognise financial assets using settlement date accounting, thus an asset is recognised on the day it is received by the Group and derecognised on the day that it is delivery by the Group and the Company.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(h) Financial assets (cont'd)

(B) Subsequent measurement

Subsequent measurement of financial assets depends on the classification of the financial assets on initial recognition and the purpose for which the financial assets were acquired. The Group classifies the financial assets in one of the following four categories:

(i) Financial assets at fair value through profit or loss

Financial assets are classified as financial assets at fair value through profit or loss if they are held for trading or are designated as such upon initial recognition. Financial assets held for trading are derivatives (including separated embedded derivatives) or financial assets acquired principally for the purpose of selling in the near term.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss do not include exchange differences, interest and dividend income. Exchange differences, interest and dividend income on financial assets at fair value through profit or loss are recognised separately in profit or loss as part of other losses or other income.

Financial assets at fair value through profit or loss could be presented as current or non-current. Financial assets that are held primarily for trading purposes are presented as current whereas financial assets that are not held primarily for trading purposes are presented as current or non-current based on the settlement date.

For the years ended on 31 December 2013 and 2012, the Group and the Company did not classify any financial assets as held for trading or designated as at fair value through profit or loss.

(ii) Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Assets that are for sale immediately or in the near term are not classified in this category.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method except that short term duration receivables with no stated interest rate are normally measured at original invoice amount unless the effect of imputing interest would be significant minus any reduction for impairment or uncollectibility. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

Loans and receivables are classified as current assets, except for those having maturity dates later than 12 months after the reporting date which are classified as non-current. Typically, trade and other receivables are classified in this category.

Notes to the Financial Statements (cont'd)

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(h) Financial assets (cont'd)

(B) Subsequent measurement (cont'd)

(iii) Held-to-maturity investments (cont'd)

Financial assets with fixed or determinable payments and fixed maturity are classified as held-tomaturity when the Group has the positive intention and ability to hold the investment to maturity.

Subsequent to initial recognition, held-to-maturity investments are measured at amortised cost using the effective interest method. Gains or losses are recognised in profit or loss when the held-to-maturity investments are derecognised or impaired, and through the amortisation process.

Held-to-maturity investments are classified as non-current assets, except for those having maturity within 12 months after the reporting date which are classified as current.

For the years that ended on 31 December 2013 and 2012, the Group and the Company did not carry any financial asset classified in this category.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are financial assets that are designated as available for sale or are not classified in any of the three preceding categories.

After initial recognition, available-for-sale financial assets are measured at fair value. However, unquoted equity instruments are carried at cost, where it is not possible to reliably measure their fair value. Any gains or losses from changes in fair value of the financial assets are included in equity through the statements of changes in equity except that impairment losses and foreign exchange gains and losses are recognised in profit or loss. The cumulative gain or loss previously recognised in equity is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised. Interest income calculated using the effective interest method is recognised in profit or loss. Dividends on an available-for-sale equity instrument are recognised in profit or loss when the Group's right to receive payment is established.

Available-for-sale financial assets are classified as non-current assets unless they are expected to be realised within 12 months after the reporting date.

(C) Derecognition of financial assets

Irrespective of the legal form of the transactions, financial assets are derecognised when they pass the "substance over form" based on derecognised test prescribed by MFRS 139. The test comprises two different types of evaluations which are applied strictly in sequence:

- Evaluation of the transfer of risks and rewards of ownership
- Evaluation of the transfer of control

Whether the assets are recognised/derecognised in full or recognised to the extent of Group's and the Company's continuing involvement depends on accurate analysis which is performed on specific transaction basis.

Notes to the Financial Statements (cont'd)

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(h) Financial assets (cont'd)

(D) Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset or a group of financial assets is impaired.

(i) Available-for-sale financial assets

In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost are considerations to determine whether there is objective evidence that the securities are impaired. The determination of what is significant or prolonged involves the exercise of significant judgement. Where such evidence exists for availablefor-sale financial assets, the cumulative loss, measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss, is removed from equity and recognised in the statement of comprehensive income. Impairment losses recognised in profit or loss for an investment in an equity instrument classified as available-for-sale shall be not reversed through profit or loss.

(ii) Trade and other receivables and other financial assets carried at amortised cost

An impairment loss is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, a breach of contract or adverse changes in the payment status of the debtor are considerations to determine whether there is any objective evidence that the trade receivable is impaired. To the extent possible, impairment is determined individually for each item. In cases where that process is not possible, a collective evaluation of impairment is performed. As a consequence, the way individual and collective evaluation is carried out and the timing relating to the identification of objective evidence of impairment require significant judgment and may materially affect the carrying amount of receivables at the reporting date.

The amount of impairment loss recognised is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of profit or loss and other comprehensive income within'selling and distribution costs'. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited against 'selling and distribution costs' in the statement of profit or loss and other comprehensive income.

(iii) Unquoted equity securities carried at cost

If there is objective evidence (such as significant adverse changes in the business environment where the issuer operates, probability of insolvency or significant financial difficulties of the issuer) that an impairment loss on financial assets carried at cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

(i) Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances, deposits with licensed financial institutions.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(j) Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities, within the scope of MFRS 139, are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

(A) Initial recognition and measurement

A financial liability is recognised on the statement of financial position when, and only when, the entity becomes a party to the contractual provisions of the instrument. On initial recognition the financial liability is recognised at fair value. The fair value is normally represented by the transaction price. The transaction price for financial liability not classified at fair value through profit or loss includes the transaction costs that are directly attributable to the issue of the financial liability. Transaction costs incurred on the issue of financial liability classified at fair value through profit or loss are expensed immediately. The transactions are recorded at the trade date. Financial liabilities including bank and other borrowings are classified as current liabilities unless there is an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

(B) Subsequent measurement

Subsequent measurement based on the classification of the financial liabilities in one of the following two categories is as follows:

(i) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities held for trading include derivatives entered into by the Group and the Company that do not meet the hedge accounting criteria. Derivative liabilities are initially measured at fair value and subsequently stated at fair value, with any resultant gains or losses recognised in profit or loss. Net gains or losses on derivatives include exchange differences.

For the years that ended on 31 December 2013 and 2012, the Group and the Company did not classify any financial liabilities held for trading or designated as at fair value through profit or loss.

(ii) Other financial liabilities

The Group's and the Company's other financial liabilities include trade payables, other payables and loans and borrowings.

Trade and other payables are recognised initially at fair value plus directly attributable transactions costs, and subsequently measured at amortised cost using the effective interest method.

Loans and borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the Group and the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

For other financial liabilities, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(j) Financial liabilities (cont'd)

(C) Derecognition of financial liabilities

A financial liability is derecognised only when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

(k) Provisions

Where, at reporting date, the Group and the Company has a present obligation (legal or constructive) as a result of a past event and it is probable that the Group and the Company will settle the obligation, a provision is made in the statement of financial position. Provisions are made using best estimates of the amount required to settle the obligation and are discounted to present values using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. Changes in estimates are reflected in profit or loss in the period they arise.

(I) Contingencies

A contingent liability or asset is a possible obligation or asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Company. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Group and the Company does not recognise a contingent liability but discloses its existence in the financial statements.

A contingent asset is not recognised in the financial statements but is disclosed where the inflow of the economic benefits is probable.

(m) Treasury shares

When shares of the Company, that have not been cancelled, recognised as equity are reacquired, the amount of consideration paid is recognised in equity. Reacquired shares are classified as treasury shares and presented as a deduction from total equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of treasury shares. When treasury shares are reissued by resale, the difference between the sales consideration and the carrying amount is recognised in equity.

(n) Financial guarantee contracts

A financial guarantee contracts is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Fair value arising from financial guarantee contracts are classified as deferred income and are amortised to profit or loss using straight-line method over the contractual period or, when there is no specified contractual period, recognised in profit or loss upon discharge of the guarantee. When settlement of a financial guarantee contract becomes probable, an estimate of the obligation is made. If the carrying value of the financial guarantee contract is lower than the obligation, the carrying value is adjusted to the obligation amount and accounted for as a provision.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(o) Distribution of assets to owners of the Company

The Group and the Company measures a liability to distribute assets as a dividend to the owners of the Company at the fair value of the assets to be distributed. The carrying amount of the dividend is remeasured at each reporting period and at the settlement date, with any changes recognised directly in equity as adjustments to the amount of the distribution. On settlement of the transaction, the Group and the Company recognises the difference, if any, between the carrying amount of the assets distributed and the carrying amount of the liability in profit or loss.

(p) Segment reporting

For management purpose, the Group is organised into operating segments based on their products and services which are independently managed by respective segment manager responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosure on each of these segments are shown in Notes to the Financial Statements, including the factors used to identify the reportable segments and the measurement basis of segment information.

(q) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits associated with the transaction will flow to the Group, and the amount of revenue and cost incurred or to be incurred in respect of the transaction can be measured reliably and specific recognition criteria have been met for each of the Group's activities as follows:

(i) Sale of goods

Revenue from sale of goods is measured at the fair value of the consideration received or receivable, net of returns and discounts and is recognised in the statement of profit or loss and other comprehensive income when significant risks and rewards of ownership have been transferred to the customers.

(ii) Management fees

Management fees are recognised on an accrual basis when services are rendered.

(iii) Interest income

Interest income is recognised on a time proportion basis using the effective interest rate method.

(r) Foreign Currency

(i) Functional currency

The separate financial statements of each entity in the Group are measured using the functional currency, which is the currency of primary economic environment in which the entity operates.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(r) Foreign Currency (cont'd)

(ii) Foreign currency transactions and translations

A foreign currency transaction is recorded, on initial recognition in the functional currency, by applying to the foreign currency amount the spot exchange rate between the functional currency and the foreign currency at the date of the transaction.

At each reporting date, foreign currency monetary items are translated using the exchange rate at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at rates different from those at which they were translated on initial recognition during the period or in previous financial statements are recognised in profit or loss in the period in which they arise.

(iii) Foreign operations

Exchange differences arising on monetary items that form part of the Company's net investment in foreign operations shall be recognised in profit or loss in the financial statements of the Company or the individual financial statements of the foreign operation as appropriate. In the consolidated financial statements, such exchange differences shall be recognised initially as a separate component of equity and recognised in profit or loss. On disposal of the foreign operation, the cumulative amount of the exchange differences relating to the foreign operation is recognised in profit or loss when the gain or loss on disposal is recognised.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition of a foreign operation is treated as assets and liabilities of the foreign operation and is translated at the exchange rate at the reporting date.

(s) Employee Benefits

(i) Short term benefit

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absence such as paid annual leave are recognised when services are rendered by employees and short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

(ii) Defined contribution plan

As required by law, companies in Malaysia make contributions to the Employees' Provident Fund ("EPF"). The contributions are recognised as a liability after deducting any contribution already paid and as an expense in the statement of profit or loss and other comprehensive income in the period in which the employee render their services. Once the contributions have been paid, the Group and the Company has no further payment obligations.

(t) Borrowing Costs

All interest and other costs incurred in connection with borrowings are expensed as incurred as part of finance costs. Finance costs comprise interest paid and payable on borrowings. The interest component of hire purchase payments is charged to the statement of profit or loss and other comprehensive income over the hire purchase periods so as to give a constant periodic rate of interest on the remaining hire purchase liabilities.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(u) Income Tax

Income tax on the profit or loss for the financial year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the financial year and is measured using the tax rates that have been enacted at the reporting date.

Deferred tax is provided for, using the liability method, on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unutilised tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unutilised tax losses and unused tax credits can be utilised.

Deferred tax is measured at the tax rates that are expected to apply in the financial year when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax is recognised in the statement of profit or loss and comprehensive income, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity.

(v) Share capital and share issuance expenses

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Ordinary shares are recorded the nominal value and proceeds in excess of the nominal value of shares, if any, are accounted for or share premium. Both ordinary shares and share premium are classified as equity.

Share issuance expenses are charged to profit or loss.

Dividends on ordinary shares are recognised in equity in the period in which they are declared.

(w) Regular way purchase or sale of financial assets

A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned.

A regular way purchase or sale of financial assets is recognised and derecognised, as applicable, using trade date accounting. Trade date accounting refers to:

- (a) the recognition of an asset to be received and the liability to pay for it on the trade date, and
- (b) derecognition of an asset that is sold, recognition of any gain or loss on disposal and the recognition of a receivable from the buyer for payment on the trade date.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(x) Earnings per ordinary share

The Group presents basic and diluted earnings per share data for its ordinary shares ("EPS").

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares, which comprise convertible notes and share options granted to employees.

(y) Fair value measurement

From 1 January 2013, the Group and the Company adopted MFRS 13 Fair Value Measurement which prescribed that fair value of an asset or a liability, except for share-based payment and lease transactions, is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transactions between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or in the absence of a principal market, in the most advantageous market.

For non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

In accordance with the transitional provision of MFRS 13, the Group and the Company applied the new fair value measurement guidance prospectively, and has not provided any comparative fair value information for new disclosures. The adoption of MFRS 13 has not significantly affected the measurements of the Group's and the Company's assets or liabilities other than the additional disclosures.

4. ADOPTION OF MFRSS, AMENDMENTS TO MFRSS AND INTERPRETATIONS

4.1 MFRSs, Amendments to MFRSs and Interpretations adopted

For the preparation of the financial statements, the following accounting standards, amendments and interpretations of the MFRS framework issued by the MASB are mandatory for the first time for the financial year beginning 1 January 2013 except for IC Interpretation 20 which is not applicable to the Group and the Company:

- MFRS 10 Consolidated Financial Statements
- MFRS 11 Joint Arrangements
- MFRS 12 Disclosure of Interests in Other Entities
- MFRS 13 Fair Value Measurement
- MFRS 119 Employee Benefits (2011)
- MFRS 127 Separate Financial Statements (2011)
- MFRS 128 Investments in Associates and Joint Ventures (2011)
- IC Interpretation 20 Stripping Costs in the Production Phase of a Surface Mine
- Amendments to MFRS 7 Financial Instruments: Disclosures Offsetting Financial Assets and
 Financial Liabilities
- Amendments to MFRS 1 First-time Adoption of Financial Reporting Standards Government Loans
- Amendments to MFRS 1 First-time Adoption of Financial Reporting Standards (Improvements to MFRSs (2012))
- Amendments to MFRS 101 Presentation of Financial Statements (Improvements to MFRSs (2012))
- Amendments to MFRS 116 Property, Plant and Equipment (Improvements to MFRSs (2012))
- Amendments to MFRS 132 Financial Instruments: Presentation (Improvements to MFRSs (2012))
- Amendments to MFRS 134 Interim Financial Reporting (Improvements to MFRSs (2012))
- Amendments to MFRS 10 Consolidated Financial Statements: Transition Guidance
- Amendments to MFRS 11 Joint Arrangements: Transition Guidance
- Amendments to MFRS 12 Disclosure of Interests in Other Entities: Transition Guidance
- Amendments to IC Interpretation 2 Members' Shares in Co-operative Entities and Similar Instruments
 (Annual Improvement 2009-2011 Cycle)

The adoption of the above mentioned accounting standards, amendments and interpretations are not expected to have any significant impact on the financial statements of the Group and the Company.

4.2 New/Revised MFRSs, Amendments to MFRSs and Interpretations not adopted

The following are accounting standards, amendments and interpretations of the MFRS framework that have been issued by the MASB but have not been adopted by the Group and the Company:

MFRSs, Amendments to MFRSs and Interpretations effective for annual periods beginning on or after 1 January 2014

- Amendments to MFRS 10 Consolidated Financial Statements Investment Entities
- Amendments to MFRS 12 Disclosure of Interests in Other Entities Investment Entities
- Amendments to MFRS 127 Separate Financial Statements Investment Entities
- Amendments to MFRS 132 Financial Instruments: Presentation Offsetting Financial Assets and
 Financial Liabilities
- Amendments to MFRS 136 Impairment of Assets Recoverable Amount Disclosures for Non-Financial Assets
 - Amendments to MFRS 139 Financial Instruments: Recognition and Measurement Novation of Derivatives and Continuation of Hedge Accounting
- IC Interpretation 21 Levies

The directors anticipate that the above mentioned accounting standards, interpretations and amendments will be adopted by the Group and the Company when they become effective.

4. ADOPTION OF MFRSS, AMENDMENTS TO MFRSS AND INTERPRETATIONS (CONT'D)

4.2 New/Revised MFRSs, Amendments to MFRSs and Interpretations not adopted (cont'd)

MFRSs, Amendments to MFRSs and Interpretations effective for annual periods beginning on or after 1 July 2014 (cont'd)

- Amendments to MFRS 119 Employee Benefits Defined Benefit Plans: Employee Contributions
- Amendments to MFRS 2 Share-based Payment (Annual Improvements 2010–2012 Cycle)
- Amendments to MFRS 3 Business Combinations (Annual Improvements 2010–2012 Cycle)
- Amendments to MFRS 8 Operating Segments (Annual Improvements 2010–2012 Cycle)
- Amendments to MFRS 13 Fair Value Measurement (Annual Improvements 2010–2012 Cycle)
- Amendments to MFRS 116 Property, Plant and Equipment (Annual Improvements 2010–2012 Cycle)
- Amendments to MFRS 124 Related Party Disclosure (Annual Improvements 2010–2012 Cycle)
- Amendments to MFRS 138 Intangible Assets (Annual Improvements 2010–2012 Cycle)
- Amendments to MFRS 1 First-time Adoption of Malaysian Financial Reporting Standards
 (Annual Improvements 2011-2013 Cycle)
- Amendments to MFRS 3 Business Combinations (Annual Improvements 2011-2013 Cycle)
- Amendments to MFRS 13 Fair Value Measurement (Annual Improvements 2011-2013 Cycle)
- Amendments to MFRS 140 Investment Property (Annual Improvements 2011-2013 Cycle)

MFRSs, Amendments to MFRSs and Interpretations effective a date yet to be confirmed

- MFRS 9 Financial Instruments (2009)
- MFRS 9 Financial Instruments (2010)
- MFRS 9 Financial Instruments (Hedge Accounting and amendments to MFRS 9, MFRS 7 and MFRS 139)

The Group and the Company have assessed, where practicable, the potential impact of all these accounting standards, amendments and interpretations that will be effective in future period, as below:

Amendments to MFRS 10 Consolidated Financial Statements – Investment Entities, Amendments to MFRS 12 Disclosure of Interests in Other Entities – Investment Entities and Amendments to MFRS 127 Separate Financial Statements – Investment Entities

The amendments define "investment entities" and provide them an exemption from the consolidation of subsidiaries; instead, an investment entity is required to measure the investment in each eligible subsidiary at fair value through profit or loss in accordance with MFRS 9 / MFRS 139 (the exception does not apply to subsidiaries that provide services relating to the investment entity's investment activities). An investment entity is required to account for its investment in a relevant subsidiary in the same way in its consolidated and separate financial statements, and additional disclosures are introduced. The amendments are effective for annual periods beginning on or after 1 January 2014, retrospectively with some transitional provisions. The directors do not anticipate any effect on the Group's and the Company's financial statements as the parent company is not an investment entity.

Amendments to MFRS 132 Financial Instruments: Presentation – Offsetting Financial Assets and Financial Liabilities

The amendments address inconsistencies in current practice when applying the offsetting criteria in MFRS 132, mainly by clarifying the meaning of "currently has a legally enforceable right of set-off" and that some gross settlement systems may be considered equivalent to net settlement. They are effective for annual periods beginning on or after 1 January 2014, with retrospective application. As the Group and the Company do not have offsetting arrangements in place, the directors do not anticipate any effect on its financial statements.

4. ADOPTION OF MFRSS, AMENDMENTS TO MFRSS AND INTERPRETATIONS (CONT'D)

4.2 New/Revised MFRSs, Amendments to MFRSs and Interpretations not adopted (cont'd)

Amendments to MFRS 136 Impairment of Assets – Recoverable Amount Disclosures for Non-Financial Assets

The amendments reduce the circumstances in which the recoverable amount of assets or cash-generating units is required to be disclosed, clarify the disclosures required, and introduce an explicit requirement to disclose the discount rate used in determining impairment (or reversals) where recoverable amount (based on fair value less costs of disposal) is determined using a present value technique. They are effective for annual periods beginning on or after 1 January 2014.

Amendments to MFRS 139 – Financial Instruments: Recognition and Measurement – Novation of Derivatives and Continuation of Hedge Accounting

The amendments permit the continuation of hedge accounting in a situation where the counterparty to a derivative designated as a hedging instrument is replaced by a new central counterparty (known as 'novation of derivatives'), as a consequence of laws or regulations, if specific conditions are met. They are effective for annual periods beginning on or after 1 January 2014. The directors do not anticipate any effect on the Group's and the Company's financial statements, in the absence of such transactions.

IC Interpretation 21 Levies

The interpretation provides guidance on when to recognise a liability for a levy imposed by a government. The obligating event for the recognition of a liability is the activity that triggers the payment of the levy in accordance with the relevant legislation. It also provides guidance on recognition of a liability to pay levies: the liability is recognised either progressively if the obligating event occurs over a period of time, or when the minimum threshold is reached if an obligation is triggered on reaching that minimum threshold. The interpretation is effective for annual periods beginning on or after 1 January 2014 and is not expected to impact the Group's and the Company's financial statements.

MFRS 9 Financial Instruments (2009 and 2010)

This standard introduces new requirements for the classification and measurement of financial assets and financial liabilities and for derecognition.

MFRS 9 requires all recognised financial assets that are within the scope of MFRS 139 Financial Instruments: *Recognition and Measurement* to be subsequently measured at amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. All other debt investments and equity investments are measured at their fair value at the end of subsequent accounting period.

The most significant effect of MFRS 9 regarding the classification and measurement of financial liabilities relates to the accounting for changes in fair value of a financial liability (designated as at fair value through profit or loss) attributable to changes in the credit risk of that liability. Specifically, under MFRS 9, for financial liabilities that are designated as at fair value through profit or loss, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. Changes in fair value attributable to a financial liability's credit risk are not subsequently reclassified to profit or loss. Currently, under MFRS 139, the entire amount of the change in the fair value of the financial liability designated as at fair value through profit or loss.

4. ADOPTION OF MFRSS, AMENDMENTS TO MFRSS AND INTERPRETATIONS (CONT'D)

4.2 New/Revised MFRSs, Amendments to MFRSs and Interpretations not adopted (cont'd)

MFRS 9 Financial Instruments (2009 and 2010) (cont'd)

The derecognition provisions are carried over almost unchanged from MFRS 139.

MFRS 9 is effective for a date yet to be confirmed, by which time it will include requirements and guidance on impairment and hedge accounting. The directors anticipate that MFRS 9 will be adopted in the Group's and the Company's financial statements when it becomes mandatory and that the application of the new standard might have a significant impact on amounts reported in respect of the Groups' and the Company's financial liabilities. However, it is not practicable to provide a reasonable estimate of that effect until a detailed review has been completed.

5. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGMENTS

In preparing its financial statements, the Group and the Company have made significant judgements, estimates and assumptions that impact on the carrying value of certain assets and liabilities, income and expenses as well as other information reported in the notes. The Group and the Company periodically monitor such estimates and assumptions and makes sure they incorporate all relevant information available at the date when financial statements are prepared. However, this does not prevent actual figures differing from estimates.

The judgements made in the process of applying the Group's and the Company's accounting policies that have the most significant effect on the amounts recognised in the financial statements, and the estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(a) Depreciation of plant and machinery

The cost of machinery for the manufacture of plastic products is depreciated on a straight line basis over the assets' useful lives. The management estimated the useful lives of these plant and machinery to be 10 years. These are common life expectancies applied in plastic industry. Any changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore, future depreciation charges could be revised. However, the management does not expect such changes to have significant impact on the financial statements of the Group.

(b) Allowance for impairment losses of trade receivables

The determination of the recoverability of the amount due from customers involves the identification of whether there is any objective evidence of impairment. Bad debts are written off when identified, to the extent that it is feasible that impairment and uncollectibility are determined individually for each item. In cases where that process is not feasible, a collective evaluation of impairment is performed. As a consequence, the way individual and collective evaluations are carried out and the timing relating to the identification of objective evidence of impairment require significant judgement and may materially affect the carrying amount of receivables at the reporting date (as reflected in note 9).

(c) Asset impairment tests

A financial asset or a group of financial assets, other than those categorised at fair value through profit or loss, are assessed for indicators of impairment at the end of each reporting period. Impairment exists only when the Group and the Company ascertain that a "loss event" affecting the estimated future cash flows of the financial asset has occurred. It may not be possible to identify a single, discrete event that caused the impairment and moreover to determine when a loss event has occurred might involve the exercise of significant judgement.

5. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGMENTS (CONT'D)

(c) Asset impairment tests (cont'd

With regard to equity investments categorised as available-for-sale, the Group and the Company consider those assets to be impaired when there has been a significant or prolonged decline in the fair value below cost. The determination of what is "significant" or "prolonged" requires significant judgement.

The amount of impairment loss recognised for financial assets carried at amortised cost is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate.

The impairment analysis of goodwill and tangible and other intangible assets requires an estimation of the value in use of the asset or the cash-generating unit to which the assets are allocated. Estimation of the value in use is primarily based on discounted cash flow models which require the Group and the Company to make an estimate of the expected future cash flows from the asset or the cash-generating unit and also to choose an appropriate discount rate in order to calculate the present value of the cash flows.

(d) Net realisable value of inventories

Inventories are stated at the lower of cost and net realisable value. The cost of inventories is written down to their estimated realisable value when their cost may no longer be recoverable such as when inventories are damaged or become wholly or partly obsolete or their selling prices have declined. In any case, the realisable value represents the best estimate of the recoverable amount, is based on the most reliable evidence available at the reporting date and inherently involves estimates regarding the future expected realisable value. The benchmarks for determining the amount of write-downs to net realisable value include ageing analysis, technical assessment and subsequent events. In general, such an evaluation process requires significant judgement and may materially affect the carrying amount of inventories at the reporting date (as reflected in note 8).

(e) Fair value measurement

Some of the Group's and the Company's assets and liabilities are measured at fair value for financial reporting purposes. In estimating the fair value of an asset or a liability, the Group and the Company use market-observable data to the extent it is available. Where Level 1 inputs are not available (e.g. for unquoted investments), the Group and the Company work closely with external qualified valuers who perform the valuation, based on agreed appropriate valuation techniques and inputs to the model (e.g. use of the market comparable approach that reflects recent transaction prices for similar instruments, discounted cash flow analysis, option pricing models refined to reflect the issuer's specific circumstances). Prices determined then by the valuers are used by the Group and the Company without adjustment.

Changes in the fair value of assets and liabilities and their causes are quarterly analysed by the Group's and the Company's valuation sub-committee of the Board of Directors. Such valuations require the Group and the Company to select among a range of different valuation methodologies and to make estimates about expected future cash flows and discount rates.

(f) Deferred tax estimation

Recognition of deferred tax assets and liabilities involves making a series of assumptions. As far as deferred tax assets are concerned, their realisation ultimately depends on taxable profits being available in the future. Deferred tax assets are recognised only when it is probable that taxable profits will be available against which the deferred tax asset can be utilised and it is probable that the entity will earn sufficient taxable profit in future periods to benefit from a reduction in tax payments. This involves the Group and the Company making assumptions within its overall tax-planning activities and periodically reassessing them in order to reflect changed circumstances as well as tax regulations. Moreover, the measurement of a deferred tax asset or liability reflects the manner in which the entity expects to recover the asset's carrying value or settle the liability.

6. PROPERTY, PLANT AND EQUIPMENT

The details of property, plant and equipment are as follows:-

GROUP 2013	Land and buildings RM	Plant and machinery RM	Furniture and fittings RM	Office equipment RM	Renovation RM	Motor vehicles RM	Total RM
Cost							
As at 1.1.2013 Addition Disposal	22,215,200 39,600 -	87,991,851 3,282,087 -	1,937,242 10,303 -	1,760,876 269,893 -	923,007 -	474,178 215,556 (115,309)	115,302,354 3,817,439 (115,309)
As at 31.12.2013	22,254,800	91,273,938	1,947,545	2,030,769	923,007	574,425	119,004,484
Accumulated depreciation	7						
As at 1.1.2013 Charge for the financial year Disposal	6,213,871 553,461 -	72,369,412 3,476,091 -	1,911,006 8,352 -	1,547,356 116,675 -	854,066 48,613 -	278,797 54,397 (115,305)	83,174,508 4,257,589 (115,305)
As at 31.12.2013	6,767,332	75,845,503	1,919,358	1,664,031	902,679	217,889	87,316,792
Net carrying amount							

Notes to the Financial Statements (cont'd)

31,687,692

356,536

20,328

366,738

28,187

15,428,435

15,487,468

As at 31.12.2013

5

GROUP 2012	Land and buildings RM	Plant and machinery RM	Furniture and fittings RM	Office equipment RM	Renovation RM	Motor vehicles RM	Total RM
Cost As at 1.1.2012 Addition	22,057,134 158,066	85,246,413 2,745,438	1,937,242 _	1,693,225 67,651	923,007 _	333,797 140,381	112,190,818 3,111,536
As at 31.12.2012	22,215,200	87,991,851	1,937,242	1,760,876	923,007	474,178	115,302,354
Accumulated depreciation							
As at 1.1.2012 Charge for the financial year	5,668,400 545,471	68,269,333 4,100,079	1,899,298 11,708	1,484,308 63,048	800,461 53,605	240,312 38,485	78,362,112 4,812,396
As at 31.12.2012	6,213,871	72,369,412	1,911,006	1,547,356	854,066	278,797	83,174,508
Net carrying amount							
As at 31.12.2012	16,001,329	15,622,439	26,236	213,520	68,941	195,381	32,127,846

6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

COMPANY 2013	Furniture and fittings RM	Office equipment RM	Total RM
Cost			
As at 1.1.2013	261,733	13,669	275,402
As at 31.12.2013	261,733	13,669	275,402
Accumulated depreciation			
As at 1.1.2013	261,730	10,847	272,577
Charge for the financial year	-	2,820	2,820
As at 31.12.2013	261,730	13,667	275,397
Net carrying amount			
As at 31.12.2013	3	2	5

COMPANY 2012	Furniture and fittings RM	Office equipment RM	Total RM
Cost As at 1.1.2012	261,733	13,669	275,402
As at 31.12.2012	261,733	13,669	275,402
Accumulated depreciation			
As at 1.1.2012 Charge for the financial year	261,730	10,287 560	272,017 560
As at 31.12.2012	261,730	10,847	272,577
Net carrying amount As at 31.12.2012	3	2,822	2,825

6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The net carrying amount of land and buildings of the Group comprise:

		GROUP
	2013 RM	2012 RM
Freehold land and buildings	214,240	221,206
Factory buildings on leasehold land	12,113,616	12,595,455
Leasehold land	3,159,612	3,184,668
	15,487,468	16,001,329

The following property, plant and equipment of a subsidiary stated at net carrying amount are charged to licensed banks for banking facilities granted to the Group. The Group is in the midst of discharging the charge with the facilities granted which have been fully settled.

	GROUP	
	2013	
	RM	RM
Buildings	863,899	885,769
Plant and machinery	5	167,635
Leasehold land	1,213,800	1,213,800
	2,077,704	2,267,204

Included in the net carrying amount of property, plant and equipment of the Group are the following assets which are under hire purchase financing:

	(GROUP
	2013 RM	2012 RM
Plant and machinery	4,753,469	4,340,758
Motor vehicles	311,207	136,961
	5,064,676	4,477,719

^{7.}

INVESTMENT IN SUBSIDIARIES

	GROUP	
	2013 RM	2012 RM
Unquoted shares, at cost Less: Impairment of investment in a	44,512,733	44,512,733
subsidiary	(12,241,063)	(12,241,063)
	32,271,670	32,271,670

7. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiary are as follows:-

Name of company	Date and place of incorporation	Effec equity in		Principal activities
		2013	2012	
		%	%	
Ralco Plastic Sdn. Bhd.	21.2.1989 Malaysia	100	100	Manufacturing of and trading in plastic bottles, containers, boxes, crates and related materials
Ralco Holdings Sdn. Bhd.	9.3.1989 Malaysia	100	100	Investment holding
Ralco Trading Sdn. Bhd.	21.6.1989 Malaysia	100	100	Inactive
Ralco Compounding Sdn. Bhd.	23.11.2006 Malaysia	100	100	Inactive
Temasek Bay Sdn. Bhd.	17.11.2009 Malaysia	100	100	Palm oil packers, trading of palm oil products, manufacturers of or dealers in packaging materials and all related products

8. INVENTORIES

		GROUP	
At cost:	2013 RM	2012 RM	
Raw materials Finished goods	2,145,121 5,152,260	2,915,744 5,147,396	
At net realisable value:	7,297,381	8,063,140	
Finished goods	107,975	152,249	
	7,405,356	8,215,389	

Notes to the Financial Statements (cont'd)

9. TRADE RECEIVABLES

	GROUP	
	2013 RM	2012 RM
Trade receivables	21,215,195	21,854,694
Less: Impairment loss on trade receivables		
As at 1 January	(303,684)	(465,385)
Impairment loss during the financial year	(65,521)	(118,713)
Impairment loss no longer required	10,000	280,414
Bad debt written off	107,513	-
As at 31 December	(251,692)	(303,684)
	20,963,503	21,551,010

The currency exposure profile of trade receivables is as follows:

		GROUP	
	2013 RM	2012 RM	
Ringgit Malaysia Singapore Dollar US Dollar	17,382,348 1,979,718 1,853,129	18,770,033 1,472,376 1,612,285	
	21,215,195	21,854,694	

Trade receivables are granted credit period of 30 to 90 days (2012: 30 to 90 days). For certain customers, the credit period may be extended at the discretion of the management.

10. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	G	GROUP	
	2013 RM	2012 RM	
Other receivables	215,114	352,064	
Less: Impairment loss on other receivables	-	-	
As at 1 January	(145,829)	(145,829)	
Bad debt written off	145,829	-	
As at 31 December	- /	(145,829)	
	215,114	206,235	
Deposits	559,049	1,008,117	
Prepayments	408,261	427,761	
	1,182,424	1,642,113	

10. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONT'D)

Included in the deposit of the Group are amounts totalling RM40, 105 (2012: RM473, 869) representing deposits paid for the acquisition of property, plant and equipment. The capital commitment has been disclosed in Note 28.

	COI	COMPANY	
	2013 RM	2012 RM	
Deposits	_	2,289	
Deposits Prepayments	-	8,786	
	_	11,075	

11. AMOUNT OWING FROM/(TO) SUBSIDIARIES

The amount owing from/(to) the subsidiaries represent unsecured advances which are interest-free and repayable on demand.

12. FIXED DEPOSITS WITH LICENSED BANKS

		GROUP	
	2013	2012	
	RM	RM	
Fixed deposits with licensed banks	109,506	106,442	

The fixed deposits with licensed banks have maturity period of 1 to 2 months (2012: 1 to 2 months). The effective interest rates of the fixed deposits with licensed banks are between 2.55% to 3.20% (2012: 2.55% and 3.20%) per annum.

13. CASH AND BANK BALANCES

The currency exposure profile of cash and bank balances are as follows:

	GROUP	
	2013	2012
	RM	RM
Ringgit Malaysia	1,503,200	2,444,353
Singapore Dollar	240,669	472,618
US Dollar	797,656	1,291,219
	2,541,525	4,208,190
	cc	MPANY
	2013	2012
	RM	RM
Ringgit Malaysia	44,643	564,164

Notes to the Financial Statements (cont'd)

14. SHARE CAPITAL

	GROUP AND COMPANY	
	2013 RM	2012 RM
Authorised		
100,000,000 ordinary shares of RM1 each	100,000,000	100,000,000
Issued and fully paid		
41,981,000 ordinary shares of RM1 each	41,981,000	41,981,000

15. WARRANT RESERVE

	GROUP	GROUP AND COMPANY	
	2013	2012	
	RM	RM	
Warrant reserve	406,828	406,828	

Warrants 2009/2019

On 7 April 2009, the Company has announced a proposal which comprises Proposed Rights Issue of Warrants and Proposed Restricted Issue of Warrants.

The shareholders had, at the Extraordinary General Meeting held on 25 June 2009, approved the proposals.

On 22 December 2009, the Company issued 20,340,955 Warrants 2009/2019 pursuant to the following terms:

- (i) Renounceable rights issue of 16,628,640 Warrants 2009/2019 to all the shareholders of Company on the basis of two (2) Warrants 2009/2019 for every five (5) ordinary shares of RM1.00 each held in the Company at 5.00pm on 23 November 2009; and
- Restricted issue of 3,712,315 Warrants 2009/2019 to the holders of the unexercised Warrants 2004/2009 on 22 November 2009, being the expiry date of the Warrants 2004/2009 ("Expiry Date") on the basis of two (2) Warrants 2009/2019 for every five (5) unexercised Warrants 2004/2009 held on the Expiry Date.

15. WARRANT RESERVE (CONT'D)

The salient terms of the Warrants are set out below:

- (i) The Warrants are issued in registered form and constituted by a Deed Poll dated 3 November 2009 and entitle the registered holders to subscribe for one (1) new ordinary share of RM1.00 each in the Company at exercise price of RM1.00 per new share, subject to the adjustments in accordance with the provisions of the Deed Poll at the issue price of RM0.02 per New Warrants.
- (ii) The Warrants may be exercised at any time within ten (10) years commencing on and including the date of issuance of the Warrants and ended at the close of business at 5.00 pm on the date preceding the tenth (10th) anniversary of the date of issuance, or if such date is not a Market Day, then it shall be Market Day immediately preceding the said non-Market Day, but excluding the three (3) clear Market Days prior to a book closure date or entitlement date announced by the Company and those days during that period on which the Record of Depositors and/or Warrants Register is/are closed. Any Warrants not exercised during the exercise period will thereafter lapse and cease to be valid.
- (iii) Upon exercise of the Warrants into new ordinary shares, such shares shall rank pari passu in all respects with the existing ordinary shares of the Company in issue at the date of allotment of the new ordinary shares except that the new ordinary shares shall not be entitled to any dividend, right, allotment and/or other forms of distribution where the entitlement date of such dividend, right, allotment and/or other forms of distribution precedes the relevant date of allotment and issuance of the new ordinary shares.
- (iv) The exercise price and/ or number of unexercised Warrants shall be adjusted in the event of alteration to the share capital, capital distribution or issue of shares in accordance with the provisions of the Deed Poll.

	GROUP	
	2013 RM	2012 RM
Minimum hire purchase instalments:-		
- not later than one year	1,380,508	1,181,069
- later than one year and not later than five years	2,199,197	1,185,032
	3,579,705	2,366,101
Unexpired term charges	(347,924)	(194,495)
Outstanding principal amount due	3,231,781	2,171,606
Outstanding principal amount due not later than one year	(1,197,594)	(1,067,334)
Outstanding principal amount due later than one year	2,034,187	1,104,272

16. HIRE PURCHASE LIABILITIES

The principal amount due later than one year is as follows:

	GROUP	
	2013 RM	2012 RM
Later than one year and not later than five years	2,034,187	1,104,272

The hire purchase liabilities bear effective interest rate ranging from 4.05% to 8.40% (2012: 3.97% to 8.10%) per annum.

Notes to the Financial Statements (cont'd)

17. DEFERRED TAX

(a) Deferred tax liabilities

	GROUP	
	2013 RM	2012 RM
As at 1 January Transfer from/(to) statement of profit or loss	1,243,251	1,935,251
and other comprehensive income (Note 25)	357,749	(692,000)
As at 31 December	1,601,000	1,243,251

The balances in the deferred tax liabilities are made up of tax effects of temporary differences arising from:

	GROUP	
	2013	2012
	RM	RM
Excess of net book value over tax written down		
value of property, plant and equipment	2,745,600	2,680,951
Unabsorbed capital allowance	(1,025,500)	(1,187,397)
Unutilised tax losses	(162,600)	(162,591)
Other temporary differences	45,500	(87,712)
	1,601,000	1,243,251

(b) Deferred tax assets

As at 31 December 2013, the Group and the Company has the following deferred tax assets which are not recognised in the financial statements as there are not probable that future taxable income will be available to allow the assets to be utilised:

	GROUP	
	2013 RM	2012 RM
Other deductible/(taxable) temporary differences	94	(516)
Unabsorbed capital allowances	868	868
Unutilised tax losses	134,232	187,525
	135,194	187,877

Notes to the Financial Statements (cont'd)

17. DEFERRED TAX (CONT'D)

(b) Deferred tax assets (cont'd)

	COMPANY	
	2013 RM	2012 RM
Other deductible/(taxable) temporary differences Unutilised tax losses	94	(516) 53,293
	94	52,777

As at 31 December 2013, the Group and the Company has unabsorbed tax losses of approximately RM536,000 and NIL (2012: RM750,000 and RM213,000) respectively and unabsorbed capital allowances of approximately RM3,400 and NIL (2012: RM3,500 and NIL) respectively which are available to set-off against future chargeable income.

18. TERM LOAN

	(GROUP	
	2013 RM	2012 RM	
Term loan bear effective interest rate			
of 8.00% per annum, repayable			
by 72 equal monthly instalments			
of RM168,670 commencing April 2011	5,775,654	7,272,010	
Less: Repayments due within 12 months	(1,620,553)	(1,496,356)	
Repayments due after 12 months	4,155,101	5,775,654	

19. TRADE PAYABLES

The currency exposure profile of trade payables is as follows:

		GROUP
	2013 RM	2012 RM
Ringgit Malaysia	11,006,324	11,339,981
US Dollar	760,768	5,115,765
	11,767,092	16,455,746

The normal credit periods granted by trade suppliers is 90 days (2012: 90 days).

Notes to the Financial Statements (cont'd)

20. OTHER PAYABLES AND ACCRUALS

	(GROUP	
	2013 RM	2012 RM	
Other payables	542,034	460,677	
Accruals	1,676,188	1,883,009	
	2,218,222	2,343,686	

The currency exposure profile of other payables is as follows:

		GROUP	
	2013 RM	2012 RM	
Ringgit Malaysia	540,870	460,677	
Singapore Dollar	1,164	-	
	542,034	460,677	

	со	MPANY
	2013	012
	RM	RM
Other payables	15,882	-
Accruals	221,502	343,338
	237,384	343,338

21. BILLS PAYABLE

	G	GROUP	
	2013	2012	
Unsecured	RM	RM	
Bills Payable	3,525,000	3,239,000	

The bills payable bears effective interest rates ranging from 3.64% and 4.67% (2012: 3.75% and 4.64%) per annum.

22. REVENUE

	GROUP		COMPANY	
	2013	2012	2013	2012
	RM	RM	RM	RM
Sale of goods	98,900,980	92,378,901	_	_
Management fees	_	_	1,800,000	2,400,000
	98,900,980	92,378,901	1,800,000	2,400,000

23. FINANCE COST

	GROUP	
	2013 RM	2012 RM
Interest on bills payable	144,300	156,508
Interest on bank term loans	527,684	642,363
Hire purchase term charges	199,817	176,491
	871,801	975,362

24. PROFIT/(LOSS) BEFORE TAX

Profit/(Loss) before tax is stated after charging:-

	GROUP		CON	IPANY
	2013	2012	2013	2012
	RM	RM	RM	RM
Auditors' remuneration				
- current year	82,700	91,700	23,000	23,000
- underprovision in prior year	160	2,100	-	-
- other services	-	5,000	-	5,000
Depreciation of property, plant				
and equipment	4,257,589	4,812,396	2,820	560
Directors' remuneration				
- fees	168,000	182,000	168,000	182,000
- other emoluments	511,783	510,702	511,783	510,702
Impairment loss on trade receivables	65,521	118,713	-	-
Interest expense (Note 23)	871,801	975,362	-	-
Operating leases				
- rental of premises	704,073	854,525	7,137	25,010
Loss on foreign exchange				
- realised	296,690	867	-	-
Inventories written down	88,740	152,249	-	-

24. PROFIT/(LOSS) BEFORE TAX (CONT'D)

Profit/(Loss) before tax is stated after charging (cont'd) :-

	GROUP		COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM
And crediting:-				
Gain on disposal of property, plant				
and equipment	(17,996)	-	-	-
Gain on foreign exchange			-	-
- unrealised	(151,833)	(140,675)	-	-
Impairment loss on trade receivable				
no longer required	(10,000)	(280,414)		
Interest income received from:			_	_
- fixed deposits	(3,064)	(13,215)	-	-
- investment funds	-	(17,333)	-	-
Rental income	(276,000)	(276,000)	-	-
Reversal of inventories written				
down in previous financial year	(152,249)	(155,228)	-	-

25. TAX EXPENSE

	GROUP		COMPANY		
	2013 RM	2012 RM	2013 RM		2012 RM
Current financial year	1.171				
- income tax expense	205,916	81,449	52,000		953
- deferred taxation (Note 17)	111,273	(691,931)	_		_
	317,189	(610,482)	52,000		953
Under/(Over) provision in prior financial years					
- income tax expense	10,400	(6,181)	-		_
- deferred taxation (Note 17)	246,476	(69)	-		-
Total tax expense	574,065	(616,732)	52,000		953

25. TAX EXPENSE (CONT'D)

The numerical reconciliation between the tax expense and the product of accounting results multiplied by the applicable tax rate is as follows:

	GROUP		COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM
Profit/(Loss) before tax	969,414	(1,617,066)	292,157	(11,657,507)
Tax at the applicable tax rate of 25% (2012: 25%) for the Group and the Company	242,354	(404,267)	73,039	(2,914,377)
Tax effects in respect of:				
Depreciation of non-qualifying property,				
plant and equipment	12,169	111,895	-	-
Non-allowable expenses	113,081	79,069	29,376	3,086,789
Non-taxable income	-	(225,720)	-	-
Temporary differences not recognised during the financial year Utilisation of unabsorbed tax losses	610	(171,459)	610	(171,459)
previously not recognised	(51,025)	-	(51,025)	-
	317,189	(610,482)	52,000	953

26. EARNINGS/(LOSS) PER ORDINARY SHARE

(a) Basis earnings/(loss) per ordinary share

The basic earnings/(loss) per ordinary share is calculated based on consolidated net profit/(loss) for the financial year attributable to equity holders of the Company over the weighted average number of ordinary shares in issue during the financial year.

	2013	2012
Profit/(Loss) attributable to equity holders of the Company (RM)	395,349	(1,000,334)
Weighted average number of ordinary shares in issue	41,981,000	39,812,750
Basic earnings/(loss) per ordinary share (in sen)	0.94	(2.51)

(b) Diluted earnings per ordinary share

The diluted earnings per share is not disclosed as the potential ordinary shares arising from the full conversion of warrants at stipulated price in Note 15, have an anti-dilutive effect.

27. STAFF COSTS

		GROUP	co	MPANY
	2013	2012	2013	2012
	RM	RM	RM	RM
Salaries, wages, allowances				
and bonuses	9,721,408	10,072,407	979,116	1,232,543
Defined contribution plan				
- EPF contributions	542,397	672,473	131,764	172,207
Social security costs				
- SOCSO contributions	60,183	73,768	6,698	7,385
Other staff related expenses	574,628	477,210	105	-
	10,898,616	11,295,858	1,117,683	1,412,135

28. CAPITAL COMMITMENTS

	GROUP		COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM
Contracted but not provided for: Acquisition of property, plant	60.150	2 4/1 72/		
and equipment	60,158	2,461,736	-	-

29. RELATED PARTY DISCLOSURES

For the purposes of these financial statements, parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly. The key management personnel include all the Directors of the Group, and certain members of senior management of the Group.

- (a) The Company has controlling related party relationship with its subsidiaries.
- (b) In addition to information disclosed elsewhere in the Financial Statements, the Group has the following significant transactions with related parties during the financial year are as follows:

	GR	OUP	со	MPANY
	2013 RM	2012 RM	2013 RM	2012 RM
Management fees charged to subsidiaries	<u></u>		1,800,000	2,400,000

Notes to the Financial Statements (cont'd)

29. RELATED PARTY DISCLOSURES

(c) Compensation of key management personnel

The key management personnel are the Directors of the Company. The remuneration of Directors of the Company during the financial year comprises:

	GROUP		COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM
Fees	168,000	182,000	168,000	182,000
Other emoluments EPF and SOCSO contribution	456,000	457,062	456,000	457,062
	55,783	53,640	55,783	53,640
Total compensation	679,783	692,702	679,783	692,702

Significant related party balances related to the above transactions are disclosed in Note 11.

30. CONTINGENT LIABILITIES

	GROUP			COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM	
Unsecured corporate guarantees given to banks for credit facilities granted					
to a subsidiary	-	-	34,270,000	34,270,000	

A corporate guarantee of RM9,620,000 has been given by the Company to secure the term loan of a subsidiary in last financial year (Note 18).

31. OPERATING LEASE ARRANGEMENTS

The Group as lessee

The Group leases warehouse, hostels for employees and office premises under cancellable and non-cancellable operating leases for its operations. These leases have an average tenure of 1 to 2 years. None of the leases includes contingent rentals.

The future minimum lease payments under non-cancellable operating leases are as follows:

		GROUP
	2013 RM	2012 RM
Not later than one year Later than one year and not later than five years	559,000 30,000	634,015 483,000
	589,000	1,117,015

32. SEGMENTAL REPORTING

Two reportable segments, as described below, are the Group's strategic business units. For each of the strategic business units, the Group's Managing Director reviews internal management reports on at least a quarterly basis. The following summary describes the operation in each of the Group's reportable segments:

 Plastic products
 manufacturing and sale of plastic products

 Others
 oil packing, buying and selling of palm oil products, manufacturing or dealing in packaging materials and all related products.

Performance is measured based on segment profit before tax, interest and depreciation as included in the internal management reports that are reviewed by the Group's Managing Director, who is the Group's chief operating decision maker. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

Segment assets

The total of segment asset is measured based on all assets (including goodwill) of a segment, as included in the internal management reports that are reviewed by the Group's Managing Director. Segment total asset is used to measure the return of assets of each segment.

Segment liabilities

Segment liabilities information is neither included in the internal management reports nor provided regularly to the Managing Director. Hence no disclosure is made on segment liability.

2013	Plastic products RM	Others RM	Eliminations RM	Group RM
Revenue				
Sales to external customers	80,647,839	18,253,141	-	98,900,980
Inter-segment sales	15,673,049	1,850,400	(17,523,449)	-
Total revenue	96,320,888	20,103,541	(17,523,449)	98,900,980
Results				
Segment operating profit	1,257,182	584,033	-	1,841,215
	(070.040)	(1.522)		(074,004)
Finance costs	(870,268)	(1,533)	-	(871,801)
Profit before tax				969,414
Tax expense				(574,065)
Net profit for the financial year	0			395,349

<u>2013</u>	Plastic products RM	Others RM	Eliminations RM	Group RM
Other information Segment assets	61,891,562	8,712,419	(6,713,975)	63,890,006
Segment liabilities	31,307,304	3,722,072	(6,713,975)	28,315,401
Depreciation	4,058,332	199,257	-	4,257,589

32. SEGMENTAL REPORTING (CONT'D)

	Plastic	0.1		~
2012	products RM	Others RM	Eliminations RM	Group RM
Revenue				
Sales to external customers	81,822,303	10,556,598	-	92,378,901
Inter-segment sales	8,884,378	2,450,400	(11,334,778)	-
Total revenue	90,706,681	13,006,998	(11,334,778)	92,378,901
Results				
Segment operating (loss)/profit	(1,231,028)	589,324	-	(641,704)
Finance costs	(964,756)	(10,606)	-	(975,362)
Loss before tax				(1,617,066)
Tax expense				616,732
Net loss for the financial year				(1,000,334)
	Plastic			
2012	products RM	Others RM	Eliminations RM	Group RM
Other information				
Segment assets	65,809,756	8,671,940	(6,577,141)	67,904,555
Segment liabilities	35,171,384	4,131,056	(6,577,141)	32,725,299

Major customers

Depreciation

The following are major customers with revenue equal or more than 10 percent of Group revenue:

4,615,868

All common control companies of:	2013 RM	2012 RM	Segment
- Customer A	10,724,214	11,748,326	Plastic Products
- Customer B	18,157,400	16,604,334	Plastic Products

196,528

4,812,396

_

33. FINANCIAL INSTRUMENTS

(A) Financial risk management

The Group has exposure to the following risks from its use of financial instruments:

- (I) Credit risk
- (II) Liquidity risk
- (III) Market risk

(I) <u>Credit risk</u>

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its receivables from customers and investment securities. The Company's exposure to credit risk arises principally from loans and advances to subsidiaries and financial guarantees given.

(a) Receivables

The management has a credit policy in place and the exposure to credit risk is monitored on an on-going basis. Credit evaluations are performed on customers requiring credit over a certain amount.

As at the end of the reporting period, the maximum exposure to credit risk arising from receivables is represented by the carrying amounts in the statement of financial position.

The exposure of credit risk for receivables as at the end of the reporting period by business segment was:

	GROUP		
	2013 RM	2012 RM	
Plastic products	19,491,109	20,595,520	
Others	1,724,086	1,259,174	
	21,215,195	21,854,694	

The aging analysis of trade receivables as at the end of the reporting period was:

	GROUP	
	2013 RM	2012 RM
Neither past due nor impaired Past due, not impaired	11,172,781	10,643,766
1-30 days	5,989,837	5,095,249
31-60 days	1,884,405	2,947,116
61-90 days	846,889	1,540,622
More than 90 days	1,069,591	1,324,257
Past due and impaired		
More than 90 days	251,692	303,684
	21,215,195	21,854,694

33. FINANCIAL INSTRUMENTS (CONT'D)

(A) Financial risk management (cont'd)

(I) <u>Credit risk (cont'd)</u>

(a) Receivables (cont'd)

Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group.

The management has taken reasonable steps to ensure that receivables that are neither past due nor impaired are stated at their realisable values. A significant portion of these receivables are regular customers that have been transacting with the Group. The Group uses aging analysis to monitor the credit quality of the receivables. Any receivables having significant balances past due more than 60 days, which are deemed to have higher credit risk, are monitored individually.

Receivables that are past due but not impaired

The Group has trade receivables amounting to RM9,790,722 (2012: RM10,907,244) that are past due at the reporting date but not impaired are unsecured in nature. The Group has subsequently collected RM9,495,406 (2012: RM5,771,741) out of the outstanding balances. The Group monitors these counterparties on an on-going basis to ensure that the Group is exposed to minimal credit risk.

Receivables that are past due and impaired

Movement in impairment loss is as follows:

	GROUP		
	2013	2012	
	RM	RM	
As at 1 January	303,684	465,385	
Charge for the financial year	65,521	118,713	
Impairment losses on trade receivables no longer required	(10,000)	(280,414)	
Bad debt on trade receivables written off	(107,513)	-	
As at 31 December	251,692	303,684	

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

Notes to the Financial Statements (cont'd)

33. FINANCIAL INSTRUMENTS (CONT'D)

(A) Financial risk management (cont'd)

(I) <u>Credit risk (cont'd)</u>

(b) Financial guarantees

The Company provides unsecured financial guarantees to banks in respect of banking facilities granted to a subsidiary.

The Company monitors on an on-going basis the results of the subsidiary and repayments made by the subsidiary.

The maximum exposure to credit risk amounts to RM9,881,404 (2012: RM8,367,984) representing the outstanding banking facilities of the subsidiary as at end of the reporting period.

As at end of the reporting period, there was no indication that the subsidiary would default on repayment.

The financial guarantees have not been recognised since the fair value on initial recognition was not material.

(c) Inter company balances

The Company provides unsecured loans and advances to subsidiaries. The Company monitors the results of the subsidiaries regularly.

As at end of the reporting period, the maximum exposure to credit risk is represented by their carrying amounts in the statement of financial position.

Loans and advances are only provided to subsidiaries which are wholly owned by the Company.

As at the end of the reporting period, there was no indication that the loans and advances to the subsidiaries are not recoverable. These advances have been overdue for less than a year.

(II) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's exposure to liquidity risk arises principally from its various payables, loans and borrowings.

The Group maintains a level of cash and cash equivalents and bank facilities deemed adequate by the management to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due.

33. FINANCIAL INSTRUMENTS (CONT'D)

(A) Financial risk management (cont'd)

(III) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and other prices that will affect the Group's financial position or cash flows.

(i) Currency risk

The Group is exposed to foreign currency risk on sales and purchases that are denominated in a currency other than the functional currency of Group. The currencies giving rise to this risk are primarily Singapore Dollar (SGD) and U.S. Dollar (USD). The management monitors the foreign currency exposure on an on-going basis.

Whilst the Group's operating results are subject to the effect of change in exchange rate, the Group constantly monitors the net effect by having purchase and sale transactions in the same currency to minimise the exposure to foreign currency exchange risk. Hence, the Directors are of the view that there is no material impact and hence no sensitivity analysis could be presented.

(ii) Interest rate risk

The Group borrows for its operations at variable rates to finance its capital expenditure and working capital requirements. The Management monitors the prevailing interest rates at regular intervals.

The Group also earn interest income derived from the placement of short-term deposits with licensed banks and financial institutions.

Sensitivity analysis for interest rate risk:

At the reporting date, if interest rates had been 50 basis points lower/higher, with all other variables held constant, the Group's profit after tax would have been RM50,000 (2012: RM47,000) higher/ lower, arising mainly as a result of lower/ higher interest expenses on floating interest rate loans and borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

(iii) Other price risk

Equity price risk arises from the Group's investments in equity securities.

There are no material investments in equity securities to the Group and hence no sensitivity analysis has been presented.

33. FINANCIAL INSTRUMENTS (CONT'D)

(B) Fair value of financial instruments

(I) <u>Quoted equity instruments</u>

Fair value is determined directly by reference to their published market bid price at the reporting date.

(II) Financial guarantees

Fair value is determined based on probability weighted discounted cash flow method. The probability has been estimated and assigned for the following key assumptions:

- the likelihood of the guaranteed party defaulting within the guaranteed period;

- the exposure on the portion that is not expected to be recovered due to the guaranteed party's default; - the estimated loss exposure if the party guaranteed were to default.

(C) Capital management

The Group's objectives when managing capital is to maintain a strong capital base and safeguard the Group's ability to continue as a going concern, so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Directors monitor and determine to maintain an optimal debt-to-equity ratio.

During 2013, the Group's strategy, which was unchanged from 2012, was to maintain the debt-to-equity ratio at the lower end range within 0.2 to 1.00. The debt-to-equity ratios as at 31 December 2013 and 31 December 2012 were as follows:

		GROUP
	2013	2012
	RM	RM
Total hire purchase liabilities (Note 16)	3,231,781	2,171,606
Total term loan (Note 18)	5,775,654	7,272,010
Total bills payable. (Note 21)	3,525,000	3,239,000
Less: Fixed deposits with licensed banks	(109,506)	(106,442)
Cash and bank balances	(2,541,525)	(4,208,190)
Net debt	9,881,404	8,367,984
Total equity	35,574,605	35,179,256
Debt-to-equity ratio	0.278	0.238

There were no changes in the Group's approach to capital management during the financial year.

Under the requirement of Bursa Malaysia Practice Note No. 17/2005, the Company is required to maintain a consolidated shareholders' equity equal to or not less than 25 percent of the issued and paid-up capital (excluding treasury shares) and such shareholders' equity is not less RM40 million. The Company has complied with this requirement.

34. COMPARATIVE FIGURES

Certain comparative figures in the financial statements have been reclassified to conform with the presentation in the current financial year. The reclassification made is as follows:

	As previously reported RM	Reclassification RM	As reclassified RM
Statement of Financial Position			
Property, plant and equipment Prepaid lease payments	28,943,178 3,184,668	3,184,668 (3,184,668)	32,127,846 _
Statement of Cash Flows			
Depreciation of property, plant and equipment Amortisation of prepaid lease payments	4,787,340 25,056	25,056 (25,056)	4,812,396 _

35. OTHER INFORMATION

- (a) The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad.
- (b) The registered office of the Company is located at 10th Floor, Menara Hap Seng, No. 1 & 3 Jalan P Ramlee, 50250 Kuala Lumpur.
- (c) The principal place of business of the Company is located at Lot 1476, Nilai Industrial Estate, 71800 Nilai, Negeri Sembilan Darul Khusus.
- (d) The financial statements are presented in Ringgit Malaysia, which is also the Group's functional currency.

36. APPROVAL OF FINANCIAL STATEMENTS

The financial statements were authorised for issue in accordance with a resolution by the Board of Directors on **21** April 2014.

37. SUPPLEMENTARY INFORMATION ON THE DISCLOSURE OF REALISED AND UNREALISED PROFITS OR LOSSES

On 25 March 2010, Bursa Malaysia Securities Berhad ("Bursa Malaysia") issued a directive to all listed issuers pursuant to Paragraphs 2.06 and 2.23 of Bursa Malaysia Main Market Listing Requirements. The directive requires all listed issuers to disclose the breakdown of the unappropriated profits or losses as at the end of the reporting period, into realised and unrealised profits or losses.

On 20 December 2010, Bursa Malaysia further issued another directive on the disclosure and the prescribed format of presentation.

Pursuant to the directive, the amounts of realised and unrealised losses included in the accumulated losses of the Group and the Company as at 31 December are as follows:

	GROUP		COMPANY	
	2013 RM	2012 RM	2013 RM	2012 RM
Total accumulated losses of the Group and Company				
- Realised	(5,241,394)	(5,810,283)	(6,886,314)	(7,126,471)
- Unrealised	(1,571,829)	(1,398,289)	-	-
	(6,813,223)	(7,208,572)	(6,886,314)	(7,126,471)

The determination of realised and unrealised profits or losses are based on the Guidance of Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants on 20 December 2010.

The disclosure of realised and unrealised losses above is solely for complying with the disclosure requirements stipulated in the directive of Bursa Malaysia and should not be applied for any other purpose.

Statement by Directors

We, the undersigned, being the directors of **RALCO CORPORATION BERHAD (333101-V)**, do hereby state that, in the opinion of the directors, the financial statements set out on pages 29 to 82 are drawn up in accordance, Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2013 and of the financial results and the cash flows of the Group and of the Company for the financial year ended on that date.

In the opinion of the directors, the information set out in note 37 on page 82 to the financial statements has been complied in accordance with the Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants, and presented based on the format prescribed by Bursa Malaysia Securities Berhad.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors:

TAN HENG TA Director GOH KIM CHON Director

Statutory Declaration

I, TAN SUK SHIANG, being the officer primarily responsible for the financial management of **RALCO CORPORATION BERHAD** (**333101-V**) do solemnly and sincerely declare that the financial statements set out on pages 29 to 82 are to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

TAN SUK SHIANG

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur in the Federal Territory on

Before me

Report on the Financial Statements

We have audited the financial statements of Ralco Corporation Berhad, which comprise the statements of financial position as at 31 December 2013 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 29 to 82.

Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2013 and of their financial performance and cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 1965 ("Act") in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries have been properly kept in accordance with the provisions of the Act.
- (b) We are satisfied that the accounts of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purpose of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- (c) The audit reports on the accounts of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

Report on the Financial Statements (cont'd)

The supplementary information set out in Note 37 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants (MIA Guidance) and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

OTHER MATTERS

1. This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

RSM Robert Teo, Kuan & Co. AF: 0768 Chartered Accountants **Yong Kam Fei** 2562/07/14(J) Chartered Accountant

Kuala Lumpur

List of Group's Properties As at Year 2013

Location	Type (Existing Use)	Tenure (Expiring Date	Land Area (Built-up Area)	Net Book Value (RM)	Approximate Age of property (No. of Years)	Date of Last Revaluation / Acquisition
Lot 1476 Kawasan Perusahaan Nilai, 71800 Nilai, Negeri Sembilan	Land and building (Factory)	Leasehold (20/08/2089)	18,200 sq. meters	9,251,799	16	10/6/1991
Lot 1478 Kawasan Perusahaan Nilai, 71800 Nilai, Negeri Sembilan	Land and building (Factory)	Leasehold (20/08/2089)	4,464 sq meters	2,423,685	17	12/12/1995
PT 5001, 5536, 5490, 5491, 5535 Mukim Labu, 71800 Nilai, Negeri Sembilan	Land and Building 5 one-storey Terrace House (Workers Hostel)	Freehold	95 sq meters	214,240	21	6/9/1993
No. 7, Jalan Bistari 2, Taman Industri Jaya, 81300 Skudai, Johor Bahru, Johor	Land and building (Factory)	Leasehold (03/09/2911)	4,047 sq meters	2,597,672	16	20/3/2003
No. 32, 38, 40, Jalan Bistari 2, Taman Industri Jaya, 81300 Skudai, Johor	1 1/2 storey Terrace Workshop	Leasehold (03/09/2911)	186 sq meters	687,280	14	11/2/2011

Analysis Of Shareholdings As at 25 April 2014

SHARE CAPITAL

Authorised share capital	:	RM100,000,000
Issued and Fully Paid-up Share Capital	:	RM41,981,000 divided into 41,981,000 ordinary shares of RM1.00 each
Class of shares	:	Ordinary Shares of RM1.00 each
Voting rights	:	One (1) vote per Ordinary Share

DISTRIBUTION OF SHAREHOLDINGS

Size of Shareholdings	No. of shareholders	% of shareholders	No. of shares held	% of issued and paid-up capital
Less than 100	24	2.21	725	0.00
100 – 1,000	65	5.98	40,717	0.10
1,001 – 10,000	825	75.90	2,460,177	5.86
10,001 – 100,000	127	11.68	3,442,078	8.20
100,001 – less than 5% of issued shares	44	4.05	23,222,003	55.31
5% and above issued shares	2	0.18	12,815,300	30.53
Total	1,087	100.00	41,981,000	100.00

SUBSTANTIAL SHAREHOLDERS AS PER THE REGISTER OF SUBSTANTIAL SHAREHOLDERS

				Indirect	
Nai	me of Shareholder	No. of Shares	%	No. of Shares	%
1.	Tan Heng Ta	7,736,800	18.43	_	_
2.	Datin Goh Phaik Lynn	5,078,500	12.10	_	_

DIRECTORS' INTEREST IN SHARES IN THE COMPANY AND RELATED CORPORATION

Name of Director			Direct		Indirect	
		No. of Shares	%	No. of Shares		%
1.	Tan Heng Ta	7,736,800	18.43	-		-

Save as disclosed above, none of the other Directors of the Company has any interest, direct or indirect, in shares of the Company and of its related corporation.

By virtue of Tan Heng Ta's interest in the shares of the Company, the Director is also deemed to be interested in the shares of all subsidiaries to the extent the Company has an interest.

Analysis of Shareholdings As at 25 April 2014 (cont'd)

LIST OF 30 LARGEST SHAREHOLDERS As at 25 April 2014

No.	Name of Registered Shareholders	Shareholdings	%
1.	HLB Nominees (Tempatan) Sdn Bhd	7,736,800	18.43
	(pledged securities account for Tan Heng Ta)		
2.	Datin Goh Phaik Lynn	5,078,500	12.10
3	Ong Aun Kung	2,070,000	4.93
4.	Leong Lai Shen	2,011,500	4.79
5.	Leong Fee Foon	2,000,000	4.76
6.	Lee Thiam Lai	1,999,000	4.76
7.	Duclos Sdn Bhd	1,636,800	3.90
8.	Teng Li Ling	1,200,000	2.86
9.	Lee Ngee Moi	1,102,700	2.63
10.	Kong Sum Mooi	1,000,000	2.38
11.	Kenanga Nominees (Asing) Sdn Bhd	964,945	2.30
	(DMG & Partners Securities Pte Ltd for International Scientific (Private) Limited) (5U-35388)		
12.	Er Kim Lan	946,300	2.25
13.	RHB Nominees (Tempatan) Sdn Bhd	748,938	1.78
	(OSK Capital Sdn Bhd for Sui Diong Hoe)		
14.	Chia May Fong	712,800	1.70
15.	Wong Swee Yee	570,700	1.36
16.	RHB Nominees (Tempatan) Sdn Bhd	506,000	1.21
	(pledged securities account for Pau Chiong Ung)		
17.	Chau Jee Choong	467,500	1.11
18.	Harmony Chime Sdn Bhd	457,800	1.09
19.	Yew Vui Heung	310,700	0.74
20.	Ching Gek Lee	300,000	0.71
21.	Gek Lee Enterprise Sdn Bhd	300,000	0.71
22.	Tan Tee See @ Tan See See	275,100	0.66
23.	Syarikat Rimba Timur (RT) Sdn Bhd	275,000	0.66
24.	TA Nominees (Tempatan) Sdn Bhd	239,500	0.57
2	(pledged securities account for Cheong Kuang Huang)	239,300	0.57
25.	Kenanga Nominees (Asing) Sdn Bhd	218,000	0.52
25.	(UOB Kay Hian Pte Ltd for Chan Wang Joo @ Tan Wang Joo)	210,000	0.52
26.	RHB Nominees (Tempatan) Sdn Bhd	209,500	0.50
20.	(pledged securities account for Loh Tung Sing)	209,500	0.50
27.	Public Nominees (Tempatan) Sdn Bhd	200,000	0.48
27.	(pledged securities account for Ting Hua Liong) (E-BTL)	200,000	0.40
20		105 100	0.46
28. 29.	Chai Fooi Heong Kenanga Nominees (Tempatan) Sdn Bhd	195,100 187,000	0.46
29.		187,000	0.45
20	(pledged securities account for Wong Siong Seh)	170 200	0.41
30.	Mak Ha @ Lum Hoi Heng	170,300	0.41
	Total	34,090,483	81.21

88

Warrant Holdings Structure As at 25 April 2014

Number of Warrants Maturity Date	:	20,340,955 ten (10) years Warrants 2009/2019 15 December 2019
Exercise Price	:	RM1.00 per Warrant
Exercise Rights	:	Each Warrant entitles the holder to subscribe for One (1) Ordinary Share of RM1.00 each in the Company
Voting Rights	:	Nil

DISTRIBUTION OF WARRANTS

Size of Warrants	No. of Warrant Holders	%	No. of Warrant held	% of issued capital
Less than 100	50	11.68	2,015	0.01
100 – 1,000	79	18.46	59,288	0.29
1,001 – 10,000	169	39.49	650,364	3.20
10,001 – 100,000	92	21.50	3,578,464	17.59
100,001 – less than 5% of exercised warrant	s 34	7.94	8,923,920	43.87
5% of exercised warrants and above	4	0.93	7,126,904	35.04
Total	428	100.00	20,340,955	100.00

DIRECTORS' WARRANTS HOLDINGS

Name of Director	Direct	%	Indirect	%
Datuk Lim Si Cheng	-	-	-	_
Tan Heng Ta	-	-	-	-
Heng Chee Wei	-	-	-	
Goh Kim Chon	-	-	-	-
Mark Ho Hing Kheong	-	-	-	-
Law Doung Chin	-	-	-	-
5				

Warrant Holdings Structure As at 25 April 2014 (cont'd)

LIST OF 30 LARGEST WARRANTS HOLDERS As at 25 April 2014

No.	Name Of Registered Holders	Warrants Holdings	%
1.	Datin Goh Phaik Lynn	2,106,800	10.36
2	Kong Sum Mooi	1,761,500	8.66
3.	RHB Nominees (Tempatan) Sdn Bhd	1,674,904	8.23
	(OSK Capital Sdn Bhd for Sui Diong Hoe)		
4.	Lim Kwee Seng	1,583,700	7.79
5.	RHB Nominees (Tempatan) Sdn Bhd	682,220	3.35
	(pledged securities account for Lee Thiam Loy)		
6.	Duclos Sdn Bhd	654,720	3.22
7.	RHB Nominees (Tempatan) Sdn Bhd	564,140	2.77
	(pledged securities account for Aw Khoon Lee)		
8.	Lee Ngee Moi	540,780	2.66
9.	RHB Nominees (Tempatan) Sdn Bhd	466,840	2.30
	(pledged securities account for Lee Thiam Fah)		
10.	Kenanga Nominees (Asing) Sdn Bhd	385,978	1.90
	(DMG & Partners Securities Pte Ltd for International Scientific		
	(Private) Limited (5U-35388)		
11.	Er Yow Tong	367,500	1.81
12.	Er Kim Lan	335,000	1.65
13.	Sui Diong Hoe	321,343	1.58
14.	RHB Nominees (Asing) Sdn Bhd	291,600	1.43
	(pledged securities account for Tan Boon Chiang)	291,000	1.15
15.	Maybank Nominees (Tempatan) Sdn Bhd	285,877	1.41
15.	(pledged securities account for Ng Cheng Tat)	205,077	1.41
16.	Harmony Chime Sdn Bhd	277,000	1.36
17.	Maybank Nominees (Tempatan) Sdn Bhd	261,000	1.30
17.		201,000	1.20
10	(pledged securities account for Jenny Chan Yin Lai)	260,000	1 20
18.	Wong Ah Yong	260,000	1.28
19.	Low Saw Sian	258,500	1.27
20.	CIMSEC Nominees (Tempatan) Sdn Bhd	250,000	1.23
-	(CIMB Bank for Wong Ah Yong) (MY1278)	2 4 2 2 2 2	
21.	Ter Ban @ Tuh Hung Suun	240,200	1.18
22.	Ambank (M) Berhad	200,000	0.98
	(pledged securities account for Wong Ah Yong) (SMART)		
23.	CIMSEC Nominees (Tempatan) Sdn Bhd	200,000	0.98
	(CIMB for Ling Lee Wee) (PB)		
24.	Citigroup Nominees (Tempatan) Sdn Bhd	200,000	0.98
	(pledged securities account for Wong Ah Yong) (470281)		
25.	Ngo Tek Phang	183,696	0.90
26.	Public Invest Nominees (Tempatan) Sdn Bhd	150,042	0.74
	(pledged securities account for Sui Diong Hoe) (M)		
27.	Ching Gek Lee	150,000	0.74
28.	Tee Hock Seng	150,000	0.74
29.	Gek Lee Enterprise Sdn Bhd	146,000	0.72
30.	Sim Yung Chi	143,600	0.71
	Total	15,092,940	74.21

RALCO CORPORATION BERHAD (Company No. 333101-V)

FORM OF PROXY

I/We,	NRIC No./Passport No./Company No
of	
being a member/members of Ralco Corporation Berhad here	by appoint
NRIC No./Passport No	of
*and/or failing him/her	NRIC No./Passport No
of	

or failing him/her, *the Chairman of the Meeting as *my/our proxy to vote for *me/us on *my/our behalf at the 19th Annual General Meeting of the Company to be held at Tioman Room, Bukit Jalil Golf & Country Resort, Jalan 3/155B, Bukit Jalil, 57000 Kuala Lumpur on Tuesday, 17th day of June 2014 at 10.00 a.m. or at any adjournment thereof.

My/our proxy shall vote as follows:-

ltem	Agenda					
1.	To receive the Audited Financial Statements for the financial year ended 31 December 2013					
		Resolution	For	Against		
2.	To approve the payment of Directors' fees for the financial year ended 31 December 2013	Ordinary Resolution 1				
3.	To re-elect Mr Tan Heng Ta pursuant to Article 64 of the Company's Articles of Association	Ordinary Resolution 2				
4.	To re-elect Mr Mark Ho Hing Kheong pursuant to Article 64 of the Company's Articles of Association	Ordinary Resolution 3				
5.	To re-appoint Messrs. RSM Robert Teo, Kuan & Co. as the Auditors	Ordinary Resolution 4				
Specia	l Business	·				
6.	To approve the authority to issue shares under Section 132D of the Companies Act, 1965	Ordinary Resolution 5				
7.	To approve Mr Heng Chee Wei to continue act as Independent Non- Executive Director	Ordinary Resolution 6				

(Please indicate with an "X" in the appropriate space how you wish your vote to be cast on the resolutions specified in the notice of meeting. If you do not do so, the proxy/proxies will vote or abstain from voting as he/they may think fit.)

The proportion of my/our shareholding to be represented by my/our proxy/proxies is as follows:

First named proxy % Second named proxy % 100%

In case of a vote taken by show of hands, the first named proxy shall vote on my/our behalf.

Dated this day of 2014

No. of share held

Signature of Shareholder/Common Seal

NOTES:

- 1. A member entitled to attend and vote at the meeting may appoint a proxy to attend and vote on his behalf. A proxy may but need not be a member of the Company.
- 2. The instrument appointing the proxy shall be in writing under the hand of the appointor or his attorney duly authorised, or if the appointor is a corporation, either under seal or under the hand of an officer or attorney duly authorised.
- The instrument appointing the proxy must be deposited at the Share Registrar's office, System & Securities Sdn. Bhd. at Plaza 138, Suite 18.03, 18th Floor, 138 Jalan Ampang, 50450 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the meeting or any adjournment thereof.
- 4. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her holdings to be represented by each proxy.
- 5. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds.

6. Date of Record of Depositors for the purpose of determining Members' entitlement to attend, vote and speak at the AGM is 10 June 2014.

* Delete whichever is not applicable.

Ŕ

Please fold here

AFFIX STAMP

The Share Registrar **RALCO CORPORATION BERHAD** (333101-V) System & Securities Sdn. Bhd. Plaza 138, Suite 18.03 18th Floor, 138 Jalan Ampang 50450 Kuala Lumpur

Then fold here

www.<mark>ralco</mark>.net