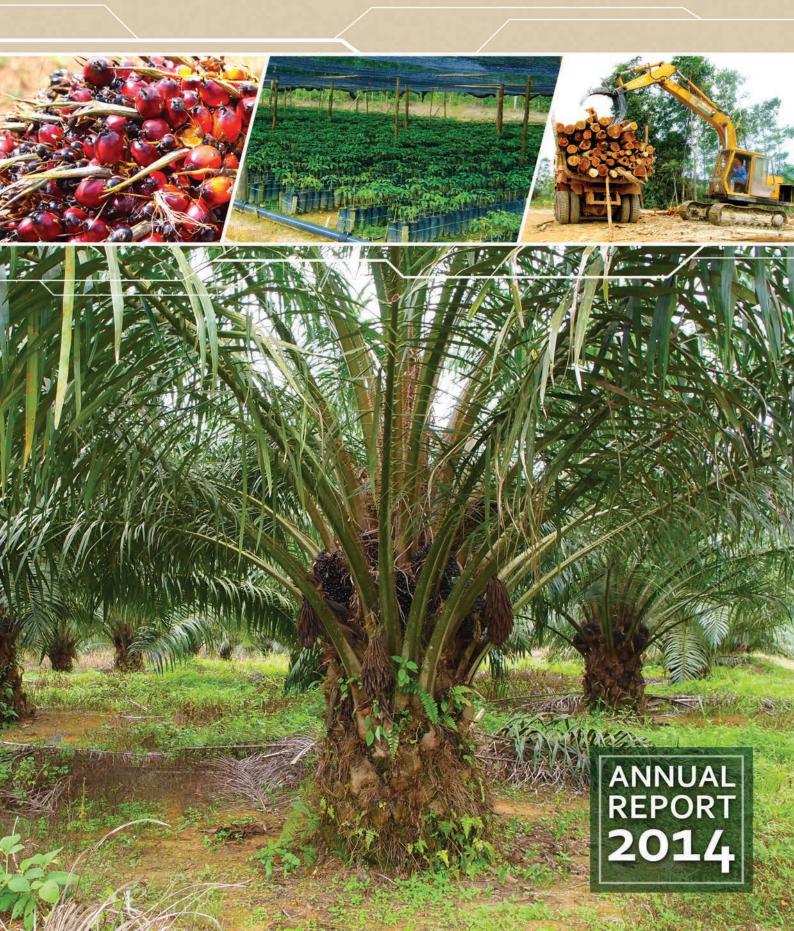


Company No. 160032-K





# NOTICE OF TWENTY-SEVENTH ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the **Twenty-Seventh Annual General Meeting** of the Company will be held at Function Room, KKlub, Jalan Melawati 3, Taman Melawati, 53100 Selangor Darul Ehsan on **Thursday, 25th September 2014** at **10.00 a.m** for the following purposes:

#### **AGENDA**

 To lay the Audited Financial Statements for the year ended 31 March 2014 together with the Reports of the Directors and the Auditors thereon.

Explanatory Note A

2. To approve the payment of Directors' fees for the financial year ended 31 March 2014.

**Resolution 1** 

- To re-elect the following Directors who retire in accordance with Article 82 of the Company's Article
  of Association:
  - a) Mr. Lee Hun Kheng andb) Miss Kang Hui Ling

Resolution 2
Resolution 3

4. To re-appoint Dato' Haji Ibrahim Bin Haji Keling who retires in accordance with Section 129(6) of the Companies Act, 1965.

**Resolution 4** 

5. To re-appoint Messrs. Baker Tilly Monteiro Heng as auditors of the Company and to authorise the Directors to fix their remuneration.

**Resolution 5** 

6. As Special Business, to consider and if thought fit, to pass the following resolutions with or without modifications:-

#### **ORDINARY RESOLUTION 1**

#### **Continuing In Office As Independent Non-Executive Directors**

**"THAT** approval be and is hereby given for Encik Hisham Bin Mahmood who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than 9 years, to continue to act as an Independent Non-Executive Director of the Company."

**Resolution 6** 

**"THAT** subject to the passing of Resolution 4, approval be and is hereby given for Dato' Haji Ibrahim Bin Haji Keling who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than 9 years, to continue to act as an Independent Non-Executive Director of the Company."

**Resolution 7** 

**"THAT** subject to the passing of Resolution 3, approval be and is hereby given for Miss Kang Hui Ling who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than 9 years, to continue to act as an Independent Non-Executive Director of the Company."

**Resolution 8** 

#### **ORDINARY RESOLUTION 2**

#### Authority to Issue Shares pursuant to Section 132D of the Companies Act, 1965

**Resolution 9** 

**"THAT** subject always to the Companies Act, 1965, the Articles of Association of the Company and the approvals of the Bursa Malaysia Securities Berhad and other relevant governmental/ regulatory authorities, where such approvals are necessary, the Directors be and are hereby authorised, pursuant to Section 132D of the Companies Act, 1965, to issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors may deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 10% of the issued share capital of the Company for the time being, and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."

#### NOTICE OF TWENTY-SEVENTH ANNUAL GENERAL MEETING

#### **ORDINARY RESOLUTION 3**

## Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

**Resolution 10** 

"THAT authority be and is hereby given pursuant to paragraph 10.09 and Practice Note 12 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad for the Company and its subsidiaries to enter into the recurrent related party transactions of a revenue or trading nature as set out in paragraph 3.3 as disclosed in the Circular to Shareholders dated 4th September 2014 with the related parties listed in paragraph 3.2 which are necessary for the day-to-day operations, in the ordinary course of business, made at arm's length basis and on normal commercial terms which are not more favourable to the related parties than those normally available to the public and are not to the detriment of the minority shareholders; AND THAT the authority conferred by this Mandate shall commence immediately upon the passing of this resolution and is subject to annual renewal. In this respect the authority shall only continue to be in force until:

- the conclusion of the next Annual General Meeting of the Company at which time the authority will lapse, unless the authority is renewed by a resolution passed at that Annual General Meeting.
- ii. the expiration of the period within which the next Annual General Meeting after the date, it is required to be held pursuant to Section 143(1) of the Companies Act, 1965 (but not extending to such extensions as may be allowed pursuant to Section 143(2) of the Companies Act, 1965); or
- iii. revoked or varied by resolution passed by the shareholders in general meeting,

whichever is the earlier."

 To transact any other business for which due notice have been given in accordance with the Articles of Association of the Company and the Companies Act, 1965.

By Order of the Board

LIM THIAM WAH, ACIS CHUA HOON PING, ACIS JOINT SECRETARIES

SELANGOR DARUL EHSAN 4 September 2014

#### Notes:

- Only depositors whose names appear in the General Meeting Record of Depositors on 18 September 2014 shall be eligible to vote, speak and attend the Meeting.
- 2. A member shall be entitled to appoint not more than two (2) proxies to attend and vote at the same meeting provided that where a member appoints two (2) proxies, the appointment shall be invalid unless he specifies the proportions of his shareholdings to be represented by each proxy.
- 3. A proxy may but need not be a member of the Company and the provisions of Section 149 (1)(b) of the Companies Act, 1965 shall not apply to the Company. There shall be no restriction as to the qualification of the proxy.
- 4. For an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there shall be no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- 5. The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under Seal or under the hand of an officer or attorney duly authorised.
- To be valid, this proxy form, duly completed must be deposited at the Registered Office not less than forty eight (48) hours before the time for holding the meeting or any adjournment thereof.

## NOTICE OF TWENTY-SEVENTH ANNUAL GENERAL MEETING

#### **EXPLANATORY NOTES ON SPECIAL BUSINESS**

i. Resolutions 6 to 8 - Continuing in office as Independent Non-Executive Directors

The Malaysian Code on Corporate Governance 2012 recommended that approval of shareholders be sought in the event that the Company intends to retain as an Independent Director, a person who has served in that capacity for more than 9 years.

The Board has assessed and recommended that Encik Hisham Bin Mahmood, Dato' Haji Ibrahim Bin Haji Keling and Miss Kang Hui Ling who has each served as Independent Non-Executive Director of the Company for more than 9 years, to continue to act as Independent Non-Executive Directors, subject to shareholders' approval at the forthcoming Annual General Meeting of the Company.

Key justifications for their recommended continuance as Independent Non-Executive Directors are as follows:

- They fulfill the independent director criteria set out in the Main Market Listing Requirements
  of Bursa Malaysia Securities Berhad and, therefore, are able to bring independent and
  objective judgment to the Board;
- b. Their relevant experience and expertise as set out in their respective profiles on Page 9 would enable them to provide the Board with pertinent and a diverse set of expertise, skills and competence and thus all matters tabled to the Board for consideration are well reviewed and deliberated:
- c. Their long service with the Company enhances their knowledge and understanding of the business operations of the Group which enable them to contribute actively and effectively during deliberations or discussion at Audit Committee and Board meetings.
- ii. The Proposed Resolution 9 if passed, will empower the Directors of the Company to issue and allot shares in the Company up to an aggregate amount not exceeding 10% of the issued share capital of the Company for the time being for such purposes as they consider would be in the interest of the Company. This authority unless revoked or varied at a general meeting will expire at the next Annual General Meeting. As at the date of this notice, no new shares in the Company were issued pursuant to the mandate granted to the Directors at the last Annual General Meeting held on 30 September 2013 and which will lapse at the conclusion of the Twenty-Seventh Annual General Meeting. The general mandate will provide flexibility to the Company for any possible fund raising activities including but not limited for further placing of shares for purpose of funding future investment(s), working capital and/or acquisitions.
- iii. The Proposed Resolution 10 if passed, will authorise the Group to enter into recurrent related party transactions as specified in the Circular to Shareholders dated 4 September 2014, provided that such transactions are of a revenue or trading nature which are necessary for the Group's day-to-day operations and are in the ordinary course of business made at arm's length basis and on normal commercial terms which are not more favourable to the related parties than those generally available to the public and are not detrimental to the minority shareholders of the Company. This authority, unless revoked or varied at a general meeting, will expire at the next Annual General Meeting of the Company.

#### **Explanatory Note A:-**

This Agenda is meant for discussion only as under the provisions of Section 169(1) of the Companies Act, 1965, the Audited Financial Statements do not require formal approval of the shareholders and hence, the matter will not be put forward for voting.

# STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

Particulars of Directors who are standing for election at the Twenty-Seventh Annual General Meeting.

There is no director standing for election at the Twenty-Seventh Annual General Meeting.















# CORPORATE INFORMATION

Tan Sri Dato' Lim Kang Yew (Managing Director)

> Mr Lee Hun Kheng (Executive Director)

Tan Sri Dato' Lim Kang Hoo (Non-Independent Non-Executive Director)

Dato' Lim Kang Poh (Non-Independent Non-Executive Director)

Dato' Haji Ibrahim Bin Haji Keling (Senior Independent Non-Executive Director)

# BOARD OF DIRECTORS

**Datuk Md Othman Bin Haji Yusof** (Non-Independent Non-Executive Director)

**Encik Hisham Bin Mahmood** (Independent Non-Executive Director)

Miss Kang Hui Ling (Independent Non-Executive Director)

Puan Norliza Binti Suleiman (Non-Independent Non-Executive Director)

Mr Lim Guan Shiun (Alternate Director to Dato' Lim Kang Poh) Appointed on 21 May 2014

**AUDIT COMMITTEE** Dato' Haji Ibrahim Bin Haji Keling (Chairman)

Miss Kang Hui Ling

**Encik Hisham Bin Mahmood** 

**Puan Norliza Binti Suleiman** (Appointed on 28 November 2013)



#### **REGISTERED OFFICE**

Unit No. 9-01. Level 9. Menara TSR No. 12, Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor Darul Ehsan Tel: 03-7717 5888 (Hunting Line)

Fax: 03-7717 5878

#### **SHARE REGISTRAR**

Sectrars Services Sdn Bhd 28-1, Jalan Tun Sambanthan 3 Brickfields 50470 Kuala Lumpur Tel: 03-2274 6133

Fax: 03-2274 1016

#### **COMPANY SECRETARIES**

Mr. Lim Thiam Wah, ACIS Ms. Chua Hoon Ping, ACIS

#### **PRINCIPAL BANKERS**

Agro Bank Bhd RHB Bank Bhd Public Bank Bhd Malayan Banking Bhd Ambank (M) Bhd

#### STOCK EXCHANGE

Bursa Malaysia Securities Berhad (Main Market) Sector: Plantation Stock Name: PLS Stock Code: 9695

#### **AUTHORISED & PAID-UP CAPITAL**

Authorised RM200.0 million Paid-up RM65.34 million

#### **AUDITOR**

Baker Tilly Monteiro Heng Chartered Accountants (AF 0117) An Independent Member of Baker Tilly International Baker Tilly MH Tower, Level 10, Tower 1, Avenue 5 Bangsar South City 59200 Kuala Lumpur Tel: 03-2297 1000

Fax: 03-2282 9980

#### **COMPANY WEBSITE**

www.limbongan.com

On behalf of the Board of Directors of PLS Plantations Berhad, I am pleased to present the Annual Report of the Company and the Group for the financial year ended 31st March 2014.

#### INDUSTRIAL TRENDS AND DEVELOPMENT

The global economic activity strengthened in the first quarter of 2014, as the recovery in developed countries gains traction.

With the improving external outlook, the Malaysian economy also gained traction to record 6.2% in the first quarter of 2014 as compared to 5.1% in the previous quarter, amid improving global economic conditions and strong domestic economic activity. The construction sector accelerated with a growth of 18.9% on account of robust activity in the private residential projects ranging from low to high-end properties, particularly in the Klang Valley, Penang and Johor. The civil engineering subsector grew due to the continued implementation of large transport-related infrastructure as well as oil and gas projects and special trade subsector which are supported by the increasing repair and maintenance activities, mainly in the residential and non-residential buildings. Similarly, growth in the agriculture sector improved, following higher production of palm oil attributed to higher yields and improving external demand as well as the non-plantation subsector mainly from livestock and fishing due to higher demand from the domestic market, particularly during the holiday season. Meanwhile, the rubber subsector contracted on the account of lower prices and affected by the wintering season during the quarter. Likewise, the forestry and logging subsector declined 0.8%, mainly due to lower logging activities in Sarawak.

On the domestic front, the Malaysian economy remains on track to achieve strong growth in the second quarter of 2014. The manufacturing and trade-related services sectors will contribute strongly to the overall GDP growth, besides construction activity. On the demand side, private consumption is expected to record higher growth mainly driven by spending from the household sector, amid steady income growth from stable labour market conditions. Private investment is expected to remain firm supported by new projects and capacity expansion in the manufacturing and services sectors as well as capital spending on infrastructure projects.

(Source: Malaysian Economic Report 1st Quarter 2014)

#### **FINANCIAL RESULTS AND OPERATION REVIEWS**

For the financial year ended 31 March 2014, the Group registered a higher revenue of RM90.7 million as compared to RM76.9 million in the previous year. As a result, the Group recorded a higher pre-tax profit of RM30.3 million as compared to RM9.6 million attained in financial year 2012.



The overall increase in pre-tax profit compared to the preceding year corresponding period was mainly due to higher contribution from its construction activities within the Group.

Its 70% owned subsidiary, Aramijaya Sdn Bhd ('Aramijaya') recorded a higher revenue of RM61.6 million as compared to RM39.8 million and pre-tax profit of RM13.9 million as compared to RM1.2 million in the previous financial year, largely driven by the higher construction activities in its special construction works with better profit margins despite slower demand in other timber products such as logs, sawn timbers and particle boards. There was an impairment loss incurred during the financial year mainly derived from its particle board plant.

For the same current financial period, Aramijaya registered an improvement in revenue from its Fresh Fruit Bunches ("FFB") harvested, amounting to RM11.1 million from RM5.6 million despite a decrease from operating profit of RM0.2 million to operating loss of RM3.1 million as compared to previous financial year. The incremental in revenue was mainly due to the Group's total FFB harvested during the period under review had increased by 81% to 21,010 metric tonnes (M/T) from 11,608 metric tonnes (M/T) in tandem with the increase in the average selling price realised for FFB by 9.3% to RM528 per M/T from RM483 per M/T as compared to the corresponding period in 2013. The decrease in operating loss was mainly due to higher amortisation cost for the plantation development expenditure under the oil palm plantation, following the change of the new measurement principle from cost model to revaluation model.



## FINANCIAL RESULTS AND OPERATION REVIEWS (CONT'D)

Coupled with this, during the financial year, the Group and the Company changed its accounting policy from cost model to revaluation model for the plantation development expenditure and leasehold land. The purpose of this valuation is to ascertain the current fair value of the Group's plantation development expenditure and leasehold land. The total market value ascribed in the valuation report by an accredited independent valuer for its Aramijaya's plantation activities which are located within the State of Johor, valued at RM1.36 billion that inclusive of the plantation development expenditure and leasehold land valued at RM697.8 million as of 31st December 2013. For the financial year ended 31 March 2014, the Group recorded a revaluation surplus, net of tax of RM414.2 million for its plantation development expenditure and leasehold land.



The Group recorded an increase in net asset per share attributable to equity holders of the holding company from RM0.34 per share in the previous financial year to RM1.29 per share in the current financial year.

#### **CORPORATE DEVELOPMENT**

The Company has not implemented any new corporate proposal during the financial year ended 31 March 2014. The Board will explore any other related business operations and credible investment opportunities to improve the Group's performance as well as enhance shareholder value.

#### **PROSPECT**

The Group continues to concentrate on its core objective of planting its designated oil palm plantation expeditiously while

exploring the possibility of increasing its plantation land bank. Meanwhile, the Group also embarked into rubber (Timber Latex) plantation in different phases on a new forest plantation area in the State of Johor under a sub-development agreement for a period of 30 years and an option to extend for a further period of 30 years. The rubber plantation development which is expected to be a challenging task will generate a higher return per hectare to the Group in the long term as compared to Acacia plantation.

New strategic alliances with both local and multi-national companies that are in line with the group's expansion objective will be considered for future investment and development.

As for the construction sector, the Group will continue its efforts to tender any new potential construction contracts and/or negotiated contracts from both public and private sector in line with the implementation of projects under the 10th Malaysia Plan and the Entry Point Projects under the Economic Transformation Programme.

Barring any unforeseen circumstances, the Board is optimistic that the Group's performance for the forthcoming financial year would remain satisfactory, attributable to its oil palm plantation due to improvement in FFB production as more young palms with better FFB yield are moving towards maturity and better commodity prices for crude palm oil.

#### **APPRECIATION**

Meantime, on behalf of the Board of Directors and Management, I would like to express my sincere thanks to my fellow directors, management team and staff for their collective commitments and undivided contributions to the Group during the year.

My sincere gratitude and appreciation to all our loyal shareholders, bankers, business associates, buyers and sellers, consultants and contractors not least to relevant government authorities for their continued support, firm confidence and trust in the Group and the Company.

## TAN SRI DATO' LIM KANG YEW Managing Director



# DIRECTORS' PROFILE

#### Tan Sri Dato' Lim Kang Yew

**Managing Director** 

Tan Sri Dato' Lim Kang Yew, a Malaysian and aged 57 was appointed to the Board on 10 March 1987 and as Managing Director on 12 December 1994. He is a businessman with over 30 years of experience in the construction, property development and plantations related industry. He started with his own construction company mainly involved in civil engineering and building works and established good working relationship with some government agencies. His vast experiences in this field have proven to be invaluable to the Group. He is currently a Deputy Chairman of TSR Capital Bhd and also a director of several other private limited companies.

Tan Sri Dato' Lim Kang Yew is deemed to be interested in the related party transactions disclosed on page 80 of the Annual Report. He is the brother of Tan Sri Dato' Lim Kang Hoo and Dato' Lim Kang Poh. The interest of Tan Sri Dato' Lim Kang Yew in the Company is disclosed on page 26 of the Annual Report. He is an uncle to Mr. Lee Hun Kheng and Mr. Lim Guan Shiun.

#### Tan Sri Dato' Lim Kang Hoo

**Non-Independent Non-Executive Director** 

Tan Sri Dato' Lim Kang Hoo, a Malaysian and aged 59 was appointed to the Board on 28 May 2004. He is a businessman with over 36 years of experience in the construction and machinery related industry. He started his involvement in the construction industry by assisting the family construction business. His dynamism and vision coupled with experience, saw the companies that he led grow by leaps and bound. Ekovest Bhd and Knusford Bhd which are listed on the main market of Bursa Malaysia are results of his involvement. At present, he is the Executive Chairman of Ekovest Bhd, an Executive Director of Knusford Bhd and an Executive Vice Chairman of Iskandar Waterfront City Berhad (formerly known as Tebrau Teguh Berhad) and also a director of several other private limited companies.

Tan Sri Dato' Lim Kang Hoo is deemed to be interested in the related party transactions disclosed on page 80 of the Annual Report. He is the brother of Tan Sri Dato' Lim Kang Yew and Dato' Lim Kang Poh. Tan Sri Dato' Lim Kang Hoo has indirect shareholding in PLS through Iskandar Waterfront Holdings Sdn Bhd as disclosed on page 26 of the Annual Report. He is an uncle to Mr. Lee Hun Kheng and Mr. Lim Guan Shiun.

#### Dato' Lim Kang Poh

**Non-Independent Non-Executive Director** 

Dato' Lim Kang Poh, a Malaysian and aged 57 was appointed to the Board on 6 October 2005. He started his career in the construction industry in 1976 under Tasja Sdn Bhd. At present, he is the Deputy Executive Chairman of Astral Asia Bhd and director of several other private limited companies.

Dato' Lim Kang Poh is deemed to be interested in the related party transactions disclosed on page 80 of the Annual Report. He is the brother of Tan Sri Dato' Lim Kang Yew and Tan Sri Dato' Lim Kang Hoo. He is an uncle to Mr. Lee Hun Kheng and father to Mr. Lim Guan Shiun. The interest of Dato' Lim Kang Poh in the company is disclosed on page 26 of the Annual Report.

#### Dato' Haji Ibrahim bin Haji Keling

**Senior Independent Non-Executive Director** 

Dato' Haji Ibrahim bin Haji Keling, a Malaysian and aged 76 was appointed to the Board on 15 November 1994. He graduated with a Bachelor of Commerce degree and a Diploma in Business Administration in 1969 both from the Victoria University of Wellington, New Zealand. He also attended a senior management course at Cambridge University, England in 1975/1976, and a senior managerial programme conducted by the Harvard Business School in 1988. He retired in 1993 where the last position he held was as Director of Management Service Department, FELDA. He also sat on the Board of Perbandanan Binaan Felda. Currently, he is a Director of several other private limited companies.

He does not have any family relationship with any of the directors and / or substantial shareholder of the Company. Dato' Haji Ibrahim bin Haji Keling does not hold any shares in PLS.

#### **DIRECTORS' PROFILE**

#### **Encik Hisham bin Mahmood**

**Independent Non-Executive Director** 

Encik Hisham bin Mahmood, a Malaysian and aged 55 was appointed to the Board on 4 March 1997. He graduated with a Bachelor of Arts Degree in Economics from University of Kent, Canterbury, United Kingdom. He started his career in the Corporate Advisory Department of Malaysian International Merchant Bankers Berhad and later ventured into his own family business which deals in the tender of military equipment for the Malaysian Armed Forces as well as the supply of pipelines and tubular goods for the oil and gas industry. He is currently also a director of several other private limited companies.

He does not have any family relationship with any of the directors and / or substantial shareholders of the Company. Encik Hisham bin Mahmood does not hold any shares in PLS.

#### Miss Kang Hui Ling

**Independent Non-Executive Director** 

Miss Kang Hui Ling, a Malaysian and aged 42, joined the Board on 6 April 2005. She holds a Bachelor of Accounting (Hons) Degree from University of Malaya in 1997. She is a member of the Malaysian Institute of Certified Public Accountant and the Malaysian Institute of Accountants. Since her graduation, she acquired 4 years of audit experience in one of the big four audit firm. As audit senior associate, she also gained exposure in field of operation audit and financial due diligence. Subsequently she joined a medium size multinational consultancy firm as the Finance and Admin Manager where she was responsible for establishing and implementing the company's accounting and operating policies and procedures. She is presently a partner of a professional firm registered with Malaysian Institute of Accountants. She is also an independent Non-Executive Director of Ekovest Berhad.

She does not have any family relationship with any of the directors and / or substantial shareholders of the Company. Miss Kang Hui Ling does not hold any shares in PLS.

#### Mr. Lee Hun Kheng

**Executive Director** 

Mr. Lee Hun Kheng, a Malaysian and aged 37, joined to the Board on 1 August 2008. He graduated with a Degree in Mechanical Engineering from University of Monash, Melbourne, Australia in 2000. Upon his return to Malaysia, he commenced his career as a Sales Engineer in a Public Listed company specializing in Rental, Sales and Reconditioning of heavy and light machineries. During his 3 years service with the company, he has learnt commercial knowledge and marketing skills while providing machinery technical support and training to many end users. Besides, he is also actively involved in new business development such as establishing machinery product distributorship and after sales service contract with new and existing clients.

He then joined Aramijaya Sdn Bhd in 2003, a subsidiary of PLS Plantations Berhad as a Marketing Manager, responsible for setting up new accounts of timber products, both domestic and export market. As part of plantation project research and development, he has explored various timber industries to increase product line as well as introducing modern timber processing systems to the Company. Subsequently, he was appointed as the Executive Director and Chief Executive Officer of Aramijaya Sdn Bhd, positions that he currently hold. He is also a member of The Incorporated Society of Planters.

He is the nephew of Tan Sri Dato' Lim Kang Hoo, Tan Sri Dato' Lim Kang Yew and Dato' Lim Kang Poh. He is the cousin to Mr. Lim Guan Shiun. Save for the above, he does not have any family relationship with any other directors of the Company.

#### **DIRECTORS' PROFILE**

#### **Puan Norliza Binti Suleiman**

**Non-Independent Non-Executive Director** 

Puan Norliza Binti Suleiman, a Malaysian and aged 49, was appointed to the Board on 28th May 2009. She is a Fellow member of the Chartered Association of Certified Accountant ("FCCA").

Puan Norliza Binti Suleiman started her career as an Audit Assistant at Ivory Barry & Company, an audit firm in London. Upon her return to Malaysia in 1989, she joined Coopers & Lybrand, Johor Bahru until 1993. Subsequently, she joined Tharra Holdings Sdn Bhd, a company involved in the medical services as Finance Manager.

Puan Norliza Binti Suleiman joined Kumpulan Prasarana Rakyat Johor Sdn Bhd ("KPRJ") in July 1996. Currently, she holds the post of Group General Manager and Company Secretary for KPRJ and Joint Company Secretary for Iskandar Waterfront City Berhad (formerly known as Tebrau Teguh Berhad). She also sits on the board of several private limited companies.

Puan Norliza Binti Suleiman is deemed to be interested in the related party transactions disclosed on page 80 of the Annual Report. She does not have any family relationship with any of the directors and/ or substantial shareholders of the Company. Puan Norliza Binti Suleiman does not hold any shares in PLS.

#### **Datuk Md Othman Bin Haji Yusof**

**Non-Independent Non-Executive Director** 

Datuk Md Othman Bin Haji Yusof, a Malaysian and aged 56 was appointed to the Board on 23 August 2013. He is a businessman with over 26 years of experience in various types of businesses. In 2008, he was elected as the Assemblyman for Kukup, Tanjung Piai. During his term of service, he had contributed enormously to improve the well being of the people within his constituency. In order to help the people of Johor, he decided to focus his time and energy towards building and expanding the business of Johor Government-Linked Companies, which is his forte. That resulted in his appointment as the Executive Vice Chairman of Kumpulan Prasarana Rakyat Johor Sdn Bhd on 3 June 2013.

Datuk holds a Diploma in Business Management. He is a director of Iskandar Investment Berhad and Iskandar Waterfront City Berhad (formerly known as Tebrau Teguh Berhad). He also holds directorships in several private limited companies.

Datuk Md Othman Bin Haji Yusof is deemed to be interested in the related party transactions disclosed on page 80 of the Annual Report. He does not have any family relationship with any of the directors and/or substantial shareholders of the Company. Datuk Md Othman Bin Haji Yusof does not hold any shares in PLS.

#### Mr. Lim Guan Shiun

**Alternate Director to Dato' Lim Kang Poh** 

Mr. Lim Guan Shiun, a Malaysian and aged 27, was appointed to the Board on 21 May 2014. He graduated with a Bachelor of Engineering (Hons) in Civil Engineering and Master of Science in Management of Projects from University of Manchester.

Mr. Lim Guan Shiun is currently the Executive Director of Astral Asia Berhad, a position he has held since 2013. He is also the General Manager of Tasja Development Sdn. Bhd.

Mr. Lim Guan Shiun is the son of Dato' Lim Kang Poh and the nephew of Tan Sri Dato' Lim Kang Hoo and Tan Sri Dato' Lim Kang Yew. He is the cousin to Mr. Lee Hun Kheng and alternate director to Dato' Lim Kang Poh. Mr. Lim Guan Shiun does not hold any shares in PLS.

#### **Conflict of Interest**

There is no conflict of interest between the directors and the Group except for the related party transactions as disclosed on page 80 of the Annual Report.

#### **Conviction for Offences**

Non of the directors has been convicted for any offences (except traffic offences) within the last ten years.

ANNUAL REPORT 2014 [11]

## STATEMENT ON CORPORATE GOVERNANCE

The Board of Directors ("Board") recognises the importance of adopting the principles and best practices of the Malaysian Code of Corporate Governance 2012 ("Code") and is fully committed in ensuring that highest standards of corporate governance as set out in the Code are observed and practiced throughout the Group to safeguard and enhance shareholders' value.

The Board is pleased to report to shareholders on the manner the Group has applied the principles, and the extent to which it has complied with the best practices of good governance as set out in the Code.

#### A) BOARD OF DIRECTORS

#### The Board

PLS Plantations Berhad ("PLS") is led and managed by an experienced and qualified Board comprising of members with a wide range of experience in business, plantation, construction and finance. The wide spectrum of skills and experience of the Directors have brought expertise and perspective to the leadership of PLS. A brief profile of each Director is set out in pages 8 to 10 of this Annual Report.

#### **Board Responsibilities**

The Board is responsible to ensure that PLS and its Group of Companies are in compliance with the Code. The Board is also responsible for the policies and general affairs of PLS and retains full and effective control of the Company. At the same time, the Board identifying business risk faced by the Group and implement measures to mitigate and manage the risks.

#### Composition

The Board is made up of nine (9) members, led by the Managing Director ("MD"), Executive Director ("ED"), four (4) Non-Independent Non-Executive Directors, three (3) Independent Non-Executive Directors and one (1) Alternate Director.

#### **Gender Diversity**

The Board recognises the importance of gender diversity in the effective running of a board. Two (2) of the board members are female director.

#### **Independence of Directors**

The Board assess annually the independence of its independent directors.

#### **Board Balance**

Affirmative actions have been taken by the Board to ensure that qualified independent individuals are appointed as Directors of the Company.

#### **Size of Non-Executive Participation**

To ensure Board balance, the Directors have given close consideration to the size of the non-executive participation in the Board. With the current composition of the Board, no individual is allowed to dominate the Board's decision making. The Board is satisfied that the current Board composition reflects the interest of the public shareholders of the Company.

#### **Board Charter**

The Board had established the Board Charter as a source of reference to the Board in the fulfilment of its roles, duties and responsibilities which are in line with the principles of good corporate governance and provide a primary induction literature by providing insights to prospective Board members and Senior Management.

The Board will update the Board Charter from time to time to reflect changes to the Company's policies, procedures and processes as well as the latest relevant legislation and regulations. The Board will review the Board Charter periodically.

#### STATEMENT ON CORPORATE GOVERNANCE

#### A) BOARD OF DIRECTORS (CONT'D)

#### **Board Meetings**

The Board meets on a scheduled basis at least four (4) times a year, with additional meetings convened when necessary. Five (5) Board Meetings were held during the financial year ended 31 March 2014. Details of the attendance of the Directors are as follows:

Members of the Board	Status	Attendance
Tan Sri Dato' Lim Kang Yew	Managing Director	4/5
Mr. Lee Hun Kheng	Executive Director	5/5
Datuk Md Othman Bin Haji Yusof	Non-Independent Non-Executive Director	3/3
Tan Sri Dato' Lim Kang Hoo	Non-Independent Non-Executive Director	3/5
Dato' Lim Kang Poh	Non-Independent Non-Executive Director	3/5
Dato' Haji Ibrahim Bin Haji Keling	Senior Independent Non-Executive Director	5/5
Encik Hisham Bin Mahmood	Independent Non-Executive Director	5/5
Puan Norliza Binti Suleiman	Non-Independent Non-Executive Director	4/5
Miss Kang Hui Ling	Independent Non-Executive Director	5/5

Besides Board meetings, the Board also exercise control on matters that require Board's approval through circulation of Directors' Resolutions.

#### **Conduct of Meetings**

It has been the practice of the Board that when a potential conflict of interest arises, it is mandatory for the Director concerned to declare his or her interests and abstain from further discussion and the decision making process.

The Board has access to the advice and services of the Company Secretaries who are responsible for ensuring that the Board meetings are conducted in accordance with procedures and that all applicable rules and regulations are adhered to. The Company Secretaries maintain minutes and record all resolutions passed at the Board meetings. The Code of Ethics for Company Secretaries is adopted and the Board ensure that the Company Secretaries appointed have the relevant experiences and skills.

#### **Code of Conduct**

The Board had adopted Code of Conduct ("CoC") for Directors. The CoC sets out the principles and standards of business ethics and conduct of the Group and applicable to Directors of the Group.

#### Strategies promoting sustainability

The Board views the importance of sustainable and responsible business practices in developing the corporate strategy of the Group. The Group's businesses are conducted in a responsible, trustworthy and ethical manner while accepting accountability for impacts on environment, social and governance.

#### **Supply of Information**

Heads of each department, division and subsidiary of the Company are required to submit their reports at the scheduled Board meetings where required.

#### **Access to Information**

All Directors are provided with an agenda and board papers prior to every Board meeting to enable the Directors to obtain further information on major financial, operational and corporate matters as well as on the activities and performance of the Group and Company. This is in addition to the schedule of matters specifically reserved for the Board's decision.

#### **Access to Advice**

The Board is given unlimited access to all staff of the Group and Company to obtain any information pertaining to the Company's or the Group's affairs. In addition to the advice and services of the Company Secretaries, the Directors may also seek independent advice from external source should the need arises.

#### STATEMENT ON CORPORATE GOVERNANCE

#### A) BOARD OF DIRECTORS (CONT'D)

#### **Appointment and Re-election of Directors**

The Listing Requirements of Bursa Securities provides that each Director, including the Managing Director and/or Executive Directors, shall retire from office at least once in every three years and he/she can offer himself/herself for re-election. Directors who are newly appointed by the Board are subjected to re-election by the shareholders at the Annual General Meeting held following their appointment. According to Section 129(6) of the Companies Act,1965, directors over seventy years of age are required to submit themselves for re-appointment annually.

#### **B) BOARD COMMITTEES**

The following Board Committees have been established to assist the Board in the discharge of its duties and execution of specific responsibilities.

#### **Audit Committee**

The composition, terms of reference and functions of the Audit Committee are discussed in the Audit Committee Report set out on pages 21 to 22 of this Annual Report.

#### **Nomination Committee**

The duties of the Nomination Committee ("NC") include considering candidates for Board vacancies and recommending all Board appointments to the Board of Directors. The Board will consider such recommended appointments and approve if they are found to be appropriate and suitable. The Nomination Committee works under clearly defined terms of reference, which has been approved by the Board.

The members of the Nomination Committee, all of whom are Independent Non-Executive Directors, are as follows:

- 1. Dato' Haji Ibrahim Bin Haji Keling (Chairman)
- 2. Encik Hisham Bin Mahmood
- 3. Miss Kang Hui Ling

Appointment process of new directors

- The NC will assess and consider the following attributes or factors in making recommendation:-
  - 1. Skills, knowledge, expertise and experience;
  - 2. Professionalism;
  - 3. Commitment (including time commitment) to effectively discharge his/her role as a Director;
  - 4. In the case of candidates for the position of Independent Directors, the NC evaluates the candidates' abilities to discharge such responsibilities/functions as are expected from Independent Directors; and
  - Boardroom diversity including gender diversity.
- The formal and transparent procedures for appointment of Directors as follows:-
  - 1. A list of nominations for candidates proposed by the MD/ED and the NC will review profile of a short-list of suitable candidates for consideration.
  - 2. A short-list of suitable candidate to be circulated for consideration.
  - 3. The NC will then recommend the appointment to the Board.
  - 4. The Board will make a decision to appoint the candidate.

#### STATEMENT ON CORPORATE GOVERNANCE

#### B) BOARD COMMITTEES (CONT'D)

#### **Remuneration Committee**

The duties of the Remuneration Committee ("RC") is to ensure that the remuneration of Executive Directors commensurate with the skills, experience and responsibilities of the Executive Directors. The Executive Directors concerned would abstain from discussion pertaining to their own remuneration. The RC works under clearly defined terms of reference, which has been approved by the Board.

The members of the RC, a majority of whom are Independent Non-Executive Directors, are as follows:

- 1. Dato' Haji Ibrahim Bin Haji Keling (Chairman)
- 2. Encik Hisham Bin Mahmood
- 3. Miss Kang Hui Ling
- 4. Tan Sri Dato' Lim Kang Yew

#### **Executive Directors' Remuneration**

The policy practised by the RC is to provide remuneration packages that commensurate with the experience, roles and level of responsibilities and should be adequate and sufficient to retain and motivate the Directors but shall not be excessive.

#### **Details of the Directors' Remuneration**

Details of the remuneration of the Directors during the financial year ended 31 March 2014 are as follows:

	Fees (RM)	Salaries (RM)	Bonus (RM)	Benefit in kinds (RM)	Total (RM)
Executive Directors Non-Executive Directors	20,000 72,000	979,360 -	236,000	19,000	1,254,360 72,000

Number of Directors whose total remuneration falls within the following bands:

	Number of Directors			
Remuneration Bands	Executive	Non Executive		
RM50,001 to RM100,000	-	7		
RM350,001 to RM400,000	1	-		
RM850,001 to RM900,000	1	-		

#### C) DIRECTORS' TRAINING

All the Directors have attended the Mandatory Accreditation Programme and the Continuing Education Programme as prescribed by Bursa Securities.

During the financial year, the Directors also attended field trips to the Company's sites to familiarise with the various business operations. In addition, the following directors have also attended the following training programmes: -

Members of the Board	Training Attended
----------------------	-------------------

Tan Sri Dato' Lim Kang Yew Dato' Lim Kang Poh Puan Norliza Binti Suleiman Dato' Haji Ibrahim Bin Haji Keling Encik Hisham Bin Mahmood Mr. Lee Hun Kheng Seminar on 2014 Tax Budget Briefing

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#### STATEMENT ON CORPORATE GOVERNANCE

#### C) DIRECTORS' TRAINING (CONT'D)

Members of the Board	Training Attended
Tan Sri Dato'Lim Kang Hoo Miss Kang Hui Ling	Share Valuations – Techniques, Variations & Uses
Miss Kang Hui Ling	Goods & Services Tax (GST) – A Preparatory Course for GST Consultants and Accountants Corporate Tax Planning Preparing for GST in Malaysia
Puan Norliza Binti Suleiman	Transfer Pricing Developments in Malaysia Corporate Governance Statement Reporting Workshop Briefing on GST Implementation and Budget 2014
Datuk Md Othman Bin Haji Yusof Mr. Lim Guan Shiun	Mandatory Accreditation Programme Mandatory Accreditation Programme

The Company will continue to arrange further development and training programmes for the Directors in order to update and enhance their skills and knowledge, which are important for carrying out their role effectively as a Director.

#### D) ACCOUNTABILITY AND AUDIT

#### **Financial Reporting**

In presenting the annual financial statements and quarterly announcements to the shareholders, investors and regulatory authorities, the Board of Directors aims at presenting a balanced and understandable assessment of the position and prospects of the Company and the Group. The Statement of Directors' Responsibilities pursuant to Section 169 of the Companies Act, 1965 is set out at page 16 of this Annual Report.

#### Risk management and Internal Control

The Board is responsible in ensuring that the system of risk management and internal controls are in place and that its effectiveness be constantly reviewed to ensure the adequacy of the system. The review on the system of risk management and internal controls are set out under the Statement on Risk Management and Internal Control on pages 19 to 20 of this Annual Report.

#### **Relationship with the Auditors**

The Board has established and maintains an active, transparent and professional relationship with the auditors, both external and internal, through the Audit Committee.

The External Auditors attend the Audit Committee Meetings at least twice a year and meet the Audit Committee without the presence of the management. The External Auditors are given access to books and records of the Group and Company at all times. The Board, through the Audit Committee, also seeks the External Auditors' professional advice in ensuring compliance with the appropriate accounting standards in Malaysia and the provisions of the Companies Act, 1965.

#### E) INVESTORS RELATIONS AND SHAREHOLDER COMMUNICATION

#### **Dialogue between Company and Investors**

PLS recognises its responsibility to its shareholders. The timely release of quarterly financial results of the Group and Company and the issue of the Group and Company's Annual Reports provide regular information on the state of affair of the Group and the Company. All of these together with announcements to Bursa Securities, circulars to shareholders and, where appropriate, ad-hoc press statements and interviews are principal channels for dissemination of information to shareholders, investors and the public in general. Investors also have convenient to access information via Company's website at www.limbongan.com.

#### STATEMENT ON CORPORATE GOVERNANCE

#### E) INVESTORS RELATIONS AND SHAREHOLDER COMMUNICATION (CONT'D)

#### **Annual General Meeting**

Notice of Annual General Meeting and the Annual Report are sent out to the shareholders in accordance with the time period prescribed by law.

The shareholders are encouraged to attend the Annual General Meeting as it serves as an important avenue for the shareholders to communicate with the members of the Board. The Chairman includes in his agenda and allocates time for a question and answer session for each item in the agenda, whereby shareholders have the opportunity to raise questions, and seek clarification on business and performance of the Group and Company. The Chairman will respond to any questions raised during the meeting. According to the Code, the Board should encourage poll voting for substantive resolutions. At the same time, the Board is responsible to assure that no market sensitive information disclosed prior to making announcements to Bursa Securities and ensure that timely release of market information are met.

#### F) STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE AUDITED FINANCIAL STATEMENTS

The Directors are required by the Companies Act, 1965 to prepare financial statements which give a true and fair view of the state of affairs of the Group and Company at end of each financial year and of the results and cash flows for the financial year then ended.

The Directors considers that in preparing the financial statements, the Group has:

- Applied appropriate accounting policies consistently;
- Made reasonable and prudent judgements and estimates; and
- Considered that all applicable approved accounting standards have been adhered to.

The Directors are responsible for ensuring that the Group and Company maintain accounting records which disclose with reasonable accuracy the financial position of the Group and Company, which enable them to ensure that the financial statements comply with the provisions of the Companies Act, 1965.

The Directors have general responsibilities for taking such steps that are reasonably available to them to safeguard the assets of the Group and Company and to prevent and detect fraud and other irregularities.

## G) COMPLIANCE WITH THE CODE ON CORPORATE GOVERNANCE AND BURSA SECURITIES LISTING REQUIREMENTS

The Board of Directors is committed to ensure that Corporate Governance are observed and practised by PLS and its Group of Companies so that the affairs of the Group are conducted with integrity, full transparency and professionalism with the main objective of safeguarding the interest of shareholders.

The Group and Company were in compliance throughout the financial year ended 31 March 2014 with the principles and best practices as set out in the Malaysian Code on Corporate Governance 2012 and Bursa Securities requirements except for the appointment of a Chairman of the Board. The previous Chairman resigned on 23 August 2013.

The Board is in the process of considering and approaching various nominees to ensure the Chairman is suitably appointed. Meanwhile the role of Chairman is handled by the Managing Director.

#### STATEMENT ON CORPORATE GOVERNANCE

#### **H) ADDITIONAL COMPLIANCE INFORMATION**

In compliance with the Listing Requirements of Bursa Securities, the following are additional information in respect of the financial year ended 31 March 2014 to be disclosed in this Annual Report:

#### 1. Utilisation of Proceeds

No proceeds were raised by the Company from any corporate exercise during the financial year.

#### 2. Share Buy Backs

The Company did not carry out any share buy back during the financial year.

#### 3. Options or Convertible Securities

The Company did not issue any options or convertible securities during the financial year.

#### 4. Depository Receipt Programme

The Company did not participate in any Depository Receipt Programme during the financial year.

#### 5. Sanctions and/or Penalties

There were no public sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the relevant regulatory bodies during the financial year under review.

#### 6. Non-Audit Fees

In the financial year under review, the External Auditors were appointed to review the Statement on Risk Management and Internal Control and Realised and Unrealised Profits or Losses as required by Bursa Securities Listing Requirements. The amount of non-audit fee incurred was RM3,000.

#### 7. Variation in Results

There was no significant variation in the financial results of the Company and the Group as compared to the previously announced unaudited profit.

#### 8. Profit Guarantee

There was no profit guarantee given by the Company in respect of the financial year ended 31 March 2014.

#### 9. Recurrent related party transactions

At the 26th Annual General Meeting of the Company held on 30 September 2013, the Company had obtained shareholders approval for the renewal of the mandate to enter into recurrent related party transactions of revenue or trading nature, which are necessary for its day-to-day operations and in the ordinary course of its business with related parties. The said mandate takes effect on 30 September 2013 until the conclusion of the forthcoming Annual General Meeting of the Company.

The Company is seeking shareholders approval to renew the existing mandate for recurrent related party transactions of revenue or trading nature at the forthcoming Annual General Meeting to be held on 25 September 2014. The details of the shareholders mandate to be sought are furnished in the Circular to shareholders dated 4 September 2014, accompanying this Annual Report.

The aggregate values of transactions conducted pursuant to the shareholders' mandate during the financial year ended 31 March 2014 are disclosed on page 80 of this Annual Report.

#### STATEMENT ON CORPORATE GOVERNANCE

#### H) ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

#### 10. Material Contracts

There were no material contracts entered into by the Company and its subsidiaries involving Directors and major shareholders.

#### 11. Material Contracts Relating to Loans

There were no material contracts relating to loan entered into by the Company and its subsidiaries involving Directors and major shareholders.

#### 12. Corporate Social Responsibility

The Company only carries out general activities in relation to corporate social responsibility and will only endorse those actions and projects that benefits the society at large such as contributing assistance in cash to local schools, places of worship and community centres.

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# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

#### INTRODUCTION

The Malaysian Code on Corporate Governance requires listed companies to maintain a sound system of risk management and internal controls to safeguard shareholders' investments and the Group's assets. The Bursa Malaysia Securities Berhad's ("Bursa Securities") Listing Requirements require directors of public listed companies to include a statement in their annual reports on the state of their risk management and internal controls framework. The Bursa Securities' Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers ("Guidelines") provides guidance for compliance with these requirements. Set out below is the Board's Statement on Risk Management and Internal Control, which has been prepared in accordance with the Guidelines.

#### **BOARD'S RESPONSIBILITY**

The Board recognises the importance of sound system of risk management and internal control to safeguard shareholders' investment and the Group's asset. The Board acknowledges its primary responsibility to ensure that risks in the Group are identified, measured and managed with appropriate system of risk management and internal controls, and to ensure that the effectiveness, adequacy and integrity of the risk management and internal control systems are reviewed on an on-going basis. The review covers, inter alia, financial, operational and compliance system controls and risk management procedures of the Group. However, such procedures are designed to manage rather than to eliminate risks that may impede the achievement of the Group's business objectives. Accordingly, a sound system of risk management and internal control can only provide reasonable, and not absolute, assurance against material errors, misstatement, losses or fraud.

The Board has established key activities to ensure the process for reviewing and reporting on the adequacy and integrity of the system of risk management and internal controls are defined, appropriately documented and monitored on regular basis to ensure proper management of risks and measures are taken to mitigate any weaknesses in the control environment.

The Audit Committee continuously evaluates and monitors the significant risks and controls through a formalised monitoring and reporting process. Reviews are conducted by the Audit Committee on a quarterly basis, with additional reviews as and when required.

These initiatives would ensure that the Group has in place a formalised on-going process for identifying, evaluating, monitoring and managing the significant risks affecting the achievement of its business objectives.

#### **RISK MANAGEMENT FRAMEWORK**

The Board has formalised a comprehensive Enterprise Risk Management Framework that takes into account all significant aspects of internal control including risks assessment, the control environment and control activities, information and communication and monitoring. Key business risks have been categorised to highlight the source of the risk, and scored to reflect both financial and reputational impact of the risk and the likelihood of its occurrence.

The review of the risk management and internal control reports and processes is delegated by the Board to Audit Committee as Risk Management Committee to assist the Board in reviewing and overseeing the effectiveness of the risk management in the Group. The responsibility of risk identification and management of each operating unit lies with the respective Heads of Department and any significant risks identified with the corresponding risk management activities are communicated to senior management and the Board during periodic management meetings.

#### **INTERNAL AUDIT FUNCTIONS**

The internal audit function of the Group was carried out by Bridge Corporate Advisory Sdn. Bhd., an independent professional services provider which provided the Board with much of the assurance it requires regarding the adequacy and effectiveness of the Group's system of controls, procedures and operations.

Internal audits are undertaken to provide independent assessments of the adequacy, efficiency and effectiveness of the Group's internal control systems, and reports are made to the Audit Committee on a quarterly basis. The Audit Committee also has full access to both internal and external auditors and receives reports on all audits performed.

The internal audit function reviews the internal controls in key activities of the Group's business based on the annual audit plan, which is presented to the Audit Committee for approval. Since the adoption of the risk policy, the internal audit function has taken on a risk-based approach when preparing its audit strategy and plans, after having considered the risk profiles of the operating companies and divisions of the Group. The system of internal control has been structured in such a manner that it has provided reasonable assurance that the likelihood of a significant adverse impact on objectives arising from a future event or situation is at a level acceptable to the business. It achieved this through a combination of preventive, detective and corrective measures.

The audit reports that were tabled to the Audit Committee for their deliberation on quarterly basis include management response and corrective actions taken or to be taken in regard to the specific findings and recommendations. The Management as a whole is responsible for ensuring that the necessary corrective actions on reported weaknesses are promptly taken. The Audit Committee presents its findings regularly to the Board.

#### STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

#### OTHER KEY ELEMENTS OF INTERNAL CONTROL

The other key elements of the Group's internal control system, that are regularly reviewed by the Board and are described below:

#### A. Project Budget

Budget is prepared for each project undertaken by the Group to facilitate monitoring of the Group's financial performance. The Management headed by the Managing Director reviews and monitors the achievements of the Group's performance and reports to the Board.

#### B. Financial Limits and Approving Authority

The Board had established Limit of Authorities defining authorization limits for its revenue and capital expenditure to ensure all revenue and capital expenditure are in line with the Group's overall strategies and objectives.

#### C. Policies, Procedures and Guidelines

The Board had established principal tendering and procurement policies, procedures and guidelines.

#### D. Information and Communication

Financial and operational information systems are in place to capture and present timely internal and external business information. Clear reporting structure enables the financial and operational reports are prepared and presented to the Board or Management for discussion and review on a quarterly basis.

#### E. Board / Management Committees and Meetings

#### (i) Audit Committee

The Board has established an Audit Committee comprising three (3) Independent Non- Executive Directors and one (1) Non-Independent Non-Executive Director. Details of composition, terms of reference and report of the Audit Committee are provided at page 21 of this Annual Report. The recommendations of the Audit Committee are tabled to the Board for its approval.

#### (ii) Project and Financial Meetings

The Senior Management presents their respective project reviews, operation performance reviews and the progress of the projects undertaken, to the Board at the Project and Financial meetings which are held on a quarterly basis. The Accountant presents the overall Group's financial performance at the meetings.

#### F. Assurances

The Board has received assurance from the Managing Director, Executive Director, Accountant and Accounts Manager that the Group's risk management and internal control system is operating adequately and effectively, in all material aspect; based on the risk management and internal control system of the Group.

### REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

The external auditors have reviewed the Statement on Risk Management and Internal Control inclusion in the annual report of the Company for the financial year ended 31st March 2014 and reported to the Board that nothing has come to their attention that Statement on Risk Management and Internal Controls intended to be included in the annual report is not prepared, in all material respects, in accordance with the disclosures required by paragraph 41 and 42 of the Statement on Risk Management and Internal Controls: Guidelines for Directors of Listed Issuers to be set out, nor is factually inaccurate.

#### CONCLUSION

The Board is of the view that risk management and internal control system in place for the year under review and up to the date of issuance of the financial statement, is adequate and effective to safeguard shareholders' investment and the Group's asset. Notwithstanding this, reviews of all control procedures will be continuously improved and enhancement of the existing system of risk management and internal controls will be made, taking into consideration the changing business environment.

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# AUDIT COMMITTEE REPORT

The Audit Committee was established by the Board of Directors on 16 November 1994 with the primary objectives to assist the Board in discharging its statutory duties and responsibilities relating to accounting and reporting practices of PLS Plantations Berhad and oversee the compliance with the relevant rules and regulations governing listed companies.

The members of the Audit Committee are as follows:

#### Chairman

**Dato' Haji Ibrahim Bin Haji Keling** (Senior Independent Non-Executive Director)

#### Members

#### Encik Hisham Bin Mahmood

(Independent Non-Executive Director)

#### Miss Kang Hui Ling

(Independent Non-Executive Director / Member of the Malaysian Institute of Accountants)

#### Puan Norliza Binti Suleiman

(Non-Independent Non-Executive Director) Appointed on 28 November 2013

#### **TERMS OF REFERENCE**

The terms of reference of the Audit Committee are as follows:

#### 1. Size and Composition

The Board shall by resolution appoint members to the Audit Committee, which shall comprise of at least three (3) members, all of whom must be Non-Executive Directors with a majority of them being Independent Directors.

All members of the Audit Committee are financially literate and at least one is a member of the Malaysian Institute of Accountants.

The Chairman shall be an independent Director elected by the members of the Committee.

In the event of any vacancy in the Audit Committee, within three (3) months of that event, the Board shall appoint new members to make up the minimum number of three (3) members.

No alternate director is to be appointed as a member of the Audit Committee.

#### 2. Meetings

Meetings shall be held not less than four (4) times in each financial year. The quorum for each meeting shall be two (2) members, provided that the majority of members present at the meeting must be independent directors.

The Audit Committee may invite any person to attend the meetings. The Company Secretary or any person appointed by Audit Committee shall be the Secretary of the Audit Committee. Minutes of each meeting shall be kept and distributed to each member of the Audit Committee and of the Board.

The Audit Committee shall meet with the external auditors without the presence of any Executive Board members at least twice a year.

#### 3. Authority

The Audit Committee is granted the authority to investigate any activity of the Company and its subsidiaries within its terms of reference. It is authorised to seek information it requires from any employee and all employees are directed to co-operate with any request made by the Audit Committee.

#### 4. Access

The Audit Committee shall have unlimited access to all information and documents relevant to its activities, to the External and Internal Auditors, and to Senior Management of the Company and its subsidiaries. The Audit Committee is also authorised to take such independent professional and legal advice as it considers necessary.

#### **FUNCTIONS OF AUDIT COMMITTEE**

The functions of the Audit Committee shall be:

- Review the following and report the same to the Board of Directors:
  - with the External Auditors, the scope and audit plan, including any changes on the planned scope of the audit plan;
  - b. with the External Auditors, their audit report;
  - the competency of the internal audit function and evaluate the authority it requires to carry out all necessary work to ensure the function can be discharged effectively;
  - d. the internal audit programme, processes, the results
     of the internal audit activities, processes or
     investigation undertaken and whether or not
     appropriate action is taken on the recommendations
     of the internal audit function;
  - e. the assistance given by the employees of the Company to the External and Internal Auditors;
  - f. the quarterly results and year end financial statements, prior to the approval by the Board, focusing particularly on:-
    - changes in or implementation of major accounting policies;
    - ii. significant and unusual events; and
    - iii. compliance with the accounting standards and other legal requirements;

#### **AUDIT COMMITTEE REPORT**

#### **FUNCTIONS OF AUDIT COMMITTEE (CONT'D)**

The functions of the Audit Committee shall be: (Cont'd)

- Review the following and report the same to the Board of Directors: (Cont'd)
  - g. any related party transaction and conflict of interest situation that may arise within the Company or Group including any transaction, procedure or course of conduct that raises questions of management integrity;
  - h. Any letter of resignation from the External Auditors of the Company; and
  - whether there is reason (supported by grounds) to believe that the Company's External Auditors are not suitable for re-appointment.
- 2. Recommend the nomination of External Auditors.
- 3. Review the nomination of Internal Auditors.

### SUMMARY OF THE ACTIVITIES OF THE AUDIT COMMITTEE

The Audit Committee meets on quarterly basis with additional meetings held as and when necessary. A total of five (5) meetings were held during the financial year ended 31 March 2014. The representatives of External Auditors and Internal Auditors, the Company Secretaries and the Head of Group Finance were invited to meetings during deliberations, which required their input and advice.

During the financial year ended 31 March 2014, the activities of the Audit Committee covered, among others, the following:

- a. Reviewed financial statements including quarterly financial announcements to the Bursa Malaysia Securities Berhad and year end financial statements and recommend the same for approval by the Board of Directors, upon being satisfied that, inter alia, the financial reporting and disclosure requirements of the relevant authorities had been complied with.
- Reviewed the External Auditors' reports in relation to their audit findings and the accounting issues arising from the audit.
- Reviewed audit plan prepared by the External Auditors before the audit commences.
- d. Reviewed audit fees of the External Auditors.
- Reviewed the annual internal audit plan including its scope, basis of assessments and risks ratings of the proposed areas of audit.
- f. Reviewed audit reports prepared by the Internal Auditors and the consideration of the major findings and the Management's response thereto.

#### **ATTENDANCE AT MEETINGS**

During the year ended 31 March 2014, the Audit Committee convened five (5) meetings. The attendances of the members of the Committee meetings during the financial year were as follows:

Name of Committee Member	Attendance
Dato' Haji Ibrahim Bin Haji Keling	5/5
Encik Hisham Bin Mahmood	5/5
Miss Kang Hui Ling	5/5
Puan Norliza Binti Suleiman	2/2
(Appointed on 28 November 2013)	

#### INTERNAL AUDIT FUNCTION

The internal audit function of the Group was carried out by Bridge Corporate Advisory Sdn. Bhd., an independent professional services provider whose principal responsibility is to undertake regular and systematic reviews of the system of internal controls, so as to provide reasonable assurance that such systems continue to operate effectively and efficiently. The Internal Audit function is to assist the Board and the Audit Committee to evaluate the system of internal control and to provide their recommendation to the Board and the Management for further improvement. The costs incurred for the Internal Audit Function in respect of the financial year was RM30,000.00.

During the financial year, the Internal Auditors had carried out audits according to the internal audit plan, which had been approved by the Audit Committee. Internal audits were done on:

- Tender and selection of contractors/suppliers cycle with the objective of ensuring adequate policies and procedures are in place for tendering process and fair selection of suitable sub-contractors/suppliers to support the Group's business objectives.
- Project planning and monitoring cycle with the objective of ensuring adequate policies and procedures are in place for projects to be carried out and completed in accordance to contract awarded to support the Group's business objectives.
- Other cycles with the objective of ensuring adequate policies and procedures are in place for human resource, fixed assets management, accounting and cash management to support the Group's business objectives.
- All significant aspects of internal control including risks management, the control environment and control activities, information and communication and monitoring.

The resulting reports from the audits undertaken were forwarded to the Management for attention and necessary corrective actions as recommended. The Management is responsible for ensuring that corrective actions on reported weaknesses are taken within the required time frame.



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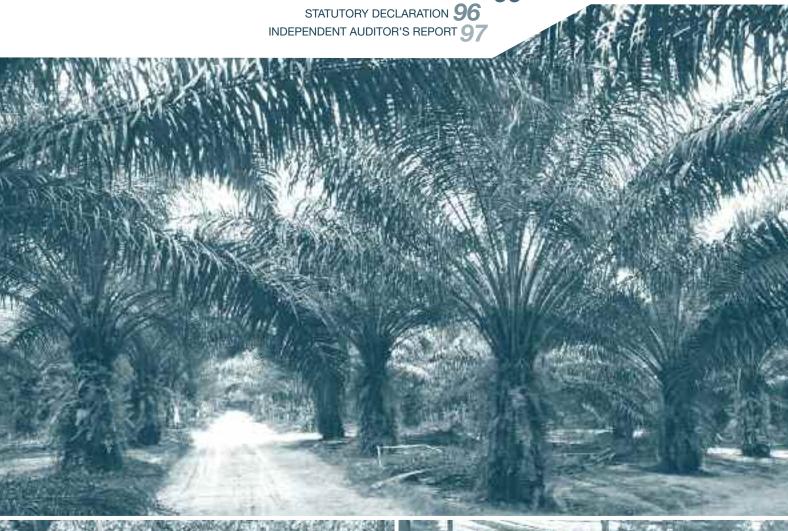
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# DIRECTORS' REPORT

The directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 31st March 2014.

#### **PRINCIPAL ACTIVITIES**

The Company is principally engaged in the undertaking of civil engineering and construction works, whilst the principal activities of the subsidiaries are as stated in Note 9 to the financial statements.

There have been no significant changes in the nature of these principal activities during the financial year.

#### **RESULTS**

	Group RM'000	Company RM'000
Net profit for the financial year	22,573	10,950
Other comprehensive income, net of tax	414,246	781
Total comprehesive income for the financial year	436,819	11,731
Attributable to:-		
Owners of the Company	310,126	11,731
Non-controlling interests	126,693	_
	436,819	11,731

#### **DIVIDEND**

No dividend was paid or declared by the Company since the end of the previous financial year.

The directors do not recommend the payment of any dividend in respect of the financial year ended 31st March 2014.

#### **RESERVES AND PROVISIONS**

All material transfer to and from the reserves and provisions during the financial year have been disclosed in the financial statements.

#### **BAD AND DOUBTFUL DEBTS**

Before the statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment on receivables, and had satisfied themselves that all known bad debts had been written off and adequate allowance for impairment had been made for doubtful debts.

At the date of this report, the directors are not aware of any circumstances that would render the amount written off for bad debts, or the amount of the allowance for impairment on receivables, in the financial statements of the Group and of the Company inadequate to any substantial extent.

#### **CURRENT ASSETS**

Before the statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps to ensure that any current assets, other than debts, which were unlikely to be realised in the ordinary course of business, their values as shown in the accounting records of the Group and of the Company had been written down to an amount that they might be expected to be realised.

At the date of this report, the directors are not aware of any circumstances that would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

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#### DIRECTORS' REPORT

#### **VALUATION METHODS**

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

#### **CONTINGENT AND OTHER LIABILITIES**

At the date of this report, there does not exist:-

- (i) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person, or
- (ii) any contingent liabilities in respect of the Group and of the Company that has arisen since the end of the financial year, other than those disclosed in Note 31 to the financial statements.

No contingent liabilities or other liabilities of the Group and of the Company have become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet its obligations as and when they fall due.

#### **CHANGE OF CIRCUMSTANCES**

At the date of this report, the directors are not aware of any circumstances, not otherwise dealt with in this report or the financial statements of the Group and of the Company that would render any amount stated in the financial statements misleading.

#### **ITEMS OF AN UNUSUAL NATURE**

The results of the operations of the Group and of the Company for the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

#### **ISSUE OF SHARES AND DEBENTURES**

During the financial year, the Company did not issue any shares or debentures.

#### **DIRECTORS**

The directors in office since the date of the last report are:-

Tan Sri Dato' Lim Kang Yew
Dato' Haji Ibrahim Bin Haji Keling
Tan Sri Dato' Lim Kang Hoo
Hisham Bin Mahmood
Kang Hui Ling
Dato' Lim Kang Poh
Lee Hun Kheng
Norliza Binti Suleiman
Datuk Md Othman Bin Haji Yusof

Lim Guan Shiun (Alternate Director to Dato' Lim Kang Poh) - Haji Johar Salim Bin Yahaya -

Appointed on 23rd August 2013 Appointed on 21st May 2014 Resigned on 23rd August 2013

#### **DIRECTORS' REPORT**

#### **DIRECTORS' INTERESTS**

According to the Register of Directors' Shareholdings kept by the Company under Section 134 of the Companies Act, 1965 in Malaysia, the interests of those directors who held office at the end of the financial year in shares in the Company during the financial year ended 31st March 2014 are as follows:-

	Number of ordinary shares of RM0.20 each						
	At			At			
The Company	1.4.2013	<b>Additions</b>	Disposals	31.3.2014			
Direct interest							
	00.475.000			00.475.000			
Tan Sri Dato' Lim Kang Yew	36,175,000	-	-	36,175,000			
Dato' Lim Kang Poh	22,323,000	-	-	22,323,000			
Indirect interest							
Lee Hun Kheng	74,970,000	-	-	74,970,000			
Tan Sri Dato' Lim Kang Hoo	76,500,000	-	-	76,500,000			

By virtue of their interest in the shares of the Company, Tan Sri Dato' Lim Kang Yew, Dato' Lim Kang Poh, Lee Hun Kheng and Tan Sri Dato' Lim Kang Hoo are also deemed interested in the shares of the subsidiaries during the financial year to the extent that PLS Plantations Berhad has an interest.

Other than as disclosed as above, none of the other directors in office at the end of the financial year had any interest in the shares of the Company and its related corporations during the financial year.

#### **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no director of the Company has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors shown in the financial statements) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

Neither during nor at the end of the financial year was the Company a party to any arrangement whose object was to enable the directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### **AUDITORS**

TI I'I M D	1 T:11 N		1	1.01	12	4.5	cc.
The auditors, Messrs Ba	KAR I IIIV/ N	VIONTEIRO HENG	nave expresse	a their Will	linaness to	CONTINUE I	n office
The additions, Micoone Da	acci ining in	vioritorio riorig,	nave expresse	a trion win	migricoo to	oon till lac i	

On behalf of the Board,

TAN SRI DATO' LIM KANG YEW	LEE HUN KHENG
Director	Director

Kuala Lumpur Date: 31st July 2014

# STATEMENTS OF FINANCIAL POSITION As At 31st March 2014

	Note	2014 RM'000	Group 2013 RM'000 (Restated)	1.04.2012 RM'000 (Restated)	2014 RM'000	ompany 2013 RM'000
ASSETS						
Non-current assets						
Property, plant and equipment Intangible assets Prepaid lease payments Plantation development expenditure Investment properties Investment in subsidiaries Performance deposits Amount due from a subsidiary	4 5 6 7 8 9 10 11	117,962 1,223 5,184 627,233 455 - 52,500	26,686 1,223 5,776 149,092 468 - 52,500	25,817 1,223 6,369 123,568 481 - 52,500	2,732 - - - 455 1,440 - 58,600	1,871 - - - 468 1,440 - 54,845
Total non-current assets		804,557	235,745	209,958	63,227	58,624
Current assets						
Inventories Amount due from customers	12	5,578	4,696	3,181	-	-
for contract works	13	-	3,374	2,210	-	-
Trade and other receivables Amount due from a subsidiary Tax recoverable Fixed deposits placed	14 11	23,129 - 20	26,405 - 462	37,923 - -	7,517 9,602 -	211 3,886 427
with licensed banks Cash and bank balances	15	46,000 6,650	59,778 11,143	69,234 7,810	44,947 807	58,725 2,788
Total current assets		81,377	105,858	120,358	62,873	66,037
TOTAL ASSETS		885,934	341,603	330,316	126,100	124,661

### STATEMENTS OF FINANCIAL POSITION

As At 31st March 2014

	Note	2014 RM'000	Group 2013 RM'000 (Restated)	1.04.2012 RM'000 (Restated)	2014 RM'000	ompany 2013 RM'000
EQUITY AND LIABILITIES						
Equity attributable to owners of the Company						
Share capital Reserves Non-controlling interests	16 17	65,340 354,952 134,503	65,340 44,826 7,810	65,340 38,296 8,214	65,340 47,514 -	65,340 35,783
TOTAL EQUITY		554,795	117,976	111,850	112,854	101,123
Non-current liabilities						
Amount due to Johor State Government Borrowings Deferred tax liabilities	18 19 20	13,737 70,017 138,100	18,209 72,783 3,166	22,681 53,643 1,984	- - 256	- - 9
Total non-current liabilities		221,854	94,158	78,308	256	9
Current liabilities						
Amount due to customers for contract works Trade and other payables Amount due to a subsidiary Amount due to Johor State Government Amount due to a related party Borrowings Tax payable	13 21 22 18 23 19	14,021 36,847 - 4,472 44,150 8,796 999	32,959 40,929 - 4,472 44,900 6,209	38,343 51,002 - 4,472 45,000 791 550	3,131 8,860 - - - - 999	18,990 3,933 589 - - 17
Total current liabilities		109,285	129,469	140,158	12,990	23,529
TOTAL LIABILITIES		331,139	223,627	218,466	13,246	23,538
TOTAL EQUITY AND LIABILITIES		885,934	341,603	330,316	126,100	124,661

## STATEMENTS OF COMPREHENSIVE INCOME For The Financial Year Ended 31st March 2014

		Group		mpany
No	2014 te <u>RM'000</u>	2013 RM'000	2014 RM'000	2013 RM'000
Revenue				
- Construction income	72,109	55,506	29,197	37,180
- Sales of timber products	7,537	15,807	-	-
- Sales of fresh fruit brunches	11,108	5,625	-	-
	90,754	76,938	29,197	37,180
Cost of sales	(05.005)	(0.4.454)	(45 504)	(00.007)
<ul><li>Contract costs recognised as expense</li><li>Cost of goods sold</li></ul>	(25,085) (27,246)	(34,451) (24,170)	(15,591)	(26,837)
- Cost of goods sold	(27,240)	(24,170)	_	
	(52,331)	(58,621)	(15,591)	(26,837
Gross profit	38,423	18,317	13,606	10,343
Interest income	1,768	2,033	5,741	5,665
Other income	1,593	1,123	213	99
Administrative expenses	(5,219)	(6,545)	(2,054)	(1,664
Finance costs 24	(2,458)	(1,969)	(48)	(7)
Other expenses	(3,774)	(3,386)	(2,866)	(2,606)
Profit before taxation 25	30,333	9,573	14,592	11,830
Taxation 27	(7,760)	(3,447)	(3,642)	(2,206)
Other comprehensive income, net of tax  Items that will not be reclassified subsequently to profit or loss				
Revaluation of property, plant and equipment Revaluation of plantation development expenditure	71,310 342,936	- -	781 -	-
	414,246	_	781	_
Total comprehensive income for the financial year	436,819	6,126	11,731	9,624
<b>Net profit for the financial year attributable to:</b> Owners of the Company	19,920	6,530	10,950	9,624
Non-controlling interests	2,653	(404)	-	3,024
			10.050	0.604
	22,573	6,126	10,950	9,624
the financial year attributable to:-	210 100	6 500	11 701	0.604
<b>the financial year attributable to:-</b> Owners of the Company	310,126 126,693	6,530 (404)	11,731	9,624
the financial year attributable to:- Owners of the Company	126,693	(404)	-	
the financial year attributable to:- Owners of the Company			11,731 - 11,731	
the financial year attributable to:- Owners of the Company Non-controlling interests  Earnings per share attributable to owners 28	126,693	(404)	-	
Owners of the Company Non-controlling interests  Earnings per share attributable to owners of the Company (sen per share)	126,693 436,819	6,126	-	
the financial year attributable to:- Owners of the Company Non-controlling interests  Earnings per share attributable to owners 28	126,693	(404)	-	9,624 - 9,624

# STATEMENTS OF CHANGES IN EQUITY For The Financial Year Ended 31st March 2014

			ners of the Comilibutable — Display		Non-	
Group	Share Capital RM'000	Share Premium RM'000	Revaluation Reserve RM'000	Retained Profits RM'000		Total RM'000
At 1st April 2012	65,340	4,621	-	33,675	8,214	111,850
Other comprehensive income, net of tax Net profit for financial year		- -	-	- 6,530	- (404)	- 6,126
Total comprehensive income for the financial year	_	_	_	6,530	(404)	6,126
At 31st March 2013	65,340	4,621	-	40,205	7,810	117,976
Revaluation of property, plant and equipment Deferred taxation liabilities on revaluation surplus of	-	-	65,988	-	27,841	93,829
property, plant and equipment	_	_	(15,838)	_	(6,681)	(22,519)
	_	_	50,150	_	21,160	71,310
Revaluation of plantation development expenditure Deferred taxation liabilities on revaluation surplus of	-	-	315,862	-	135,369	451,231
plantation development expenditure	_	_	(75,806)	_	(32,489)	(108,295)
		-	240,056	-	102,880	342,936
Total other comprehensive income for the financial year	-	-	290,206	-	124,040	414,246
Net profit for the financial year	-	_		19,920	2,653	22,573
Total comprehensive income for the financial year	_	_	290,206	19,920	126,693	436,819
At 31st March 2014	65,340	4,621	290,206	60,125	134,503	554,795

## STATEMENTS OF CHANGES IN EQUITY

For The Financial Year Ended 31st March 2014

	→ Non Distributable → Distributable Assets				
Company	Share Capital RM'000	Share Premium RM'000		Retained Profits RM'000	Total RM'000
At 1st April 2012	65,340	4,621	-	21,538	91,499
Net profit for financial year	-	-	-	9,624	9,624
Other comprehensive income, net of tax	-	_	_	-	-
Total comprehensive income for the financial year				9,624	9,624
At 31st March 2013	65,340	4,621	-	31,162	101,123
Net profit for the financial year	_	-	-	10,950	10,950
Revaluation of property, plant and equipment Deferred taxation liabilities on revaluation	-	-	1,027	-	1,027
surplus of property, plant and equipment	-	-	(246)	-	(246)
Other comprehensive income, net of tax	-	-	781	-	781
Total comprehensive income for the financial year	_	_	781	10,950	11,731
At 31st March 2014	65,340	4,621	781	42,112	112,854

# STATEMENTS OF CASH FLOWS For The Financial Year Ended 31st March 2014

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES:-				
Profit before tax	30,333	9,573	14,592	11,830
Adjustments for:- Amortisation of prepaid lease payments Amortisation of forest plantation project Amortisation of deferred interests Amortisation of plantation development expenditure Depreciation of property, plant and equipment Depreciation of investment property Gain on disposal of property, plant and equipment Impairment loss on trade and other receivables Impairment loss on property, plant and equipment Interest expense Interest income Interest expense from effect of discounting on retention sum	592 16 1,286 3,574 2,339 13 (99) - 1,143 1,124 (1,768)	593 54 1,286 1,041 1,459 13 (1) 194 - 683 (2,033)	- - 172 13 (99) - - (5,741)	- - 196 13 (30) - - 7 (5,665)
Written-down of inventories to net realisable value	2,904	_		
Changes in Working Capital:- Inventories Trade and other receivables Trade and other payables Amount due to Johor State Government Amount due from contract customers	41,505 (3,786) 3,276 (4,880) (5,758) (15,564)	12,862 (1,515) 11,324 (10,173) (5,758) (6,548)	8,985 - (7,306) (850) - (18,990)	6,351 - 8,364 1,077 - (10,107)
Cash generated from operations Tax paid	14,793 (2,199)	192 (3,276)	(18,161) (2,215)	5,685 (3,096)
Net Operating Cash Flows	12,594	(3,084)	(20,376)	2,589
Interest received Proceeds from disposal of property, plant and equipment Acquisition of property, plant and equipment * Additions to plantation development expenditure ** Net advances to subsidiaries  Net Investing Cash Flows	1,768 101 (757) (30,131) - (29,019)	2,033 4 (1,779) (26,322) - (26,064)	5,741 101 (8) - (1,200) 4,634	5,665 30 (19) - (6,368)
CASH FLOWS FROM FINANCING ACTIVITIES:-				
(Increase)/ decrease in pledged deposits placed with licensed banks Interest paid Proceeds from drawdown of term loan Repayments of finance lease liabilities	(4) (1,124) 37 (759)	528 (683) 24,419 (710)	(4) - - (17)	529 (7) - (142)
Net Financing Cash Flows	(1,850)	23,554	(21)	380

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### STATEMENTS OF CASH FLOWS

For The Financial Year Ended 31st March 2014

	2014 RM'000	Group 2013 RM'000	Co 2014 RM'000	ompany 2013 RM'000
NET CHANGE IN CASH AND CASH EQUIVALENTS	(18,275)	(5,594)	(15,763)	2,277
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE FINANCIAL YEAR	69,742	75,336	61,387	59,110
CASH AND CASH EQUIVALENTS AT THE END OF THE FINANCIAL YEAR	51,467	69,742	45,624	61,387_
ANALYSIS OF CASH AND CASH EQUIVALENTS:-				
Fixed deposits placed with licensed banks Cash and bank balances	46,000 6,650	59,778 11,143	44,947 807	58,725 2,788
	52,650	70,921	45,754	61,513
Less: Fixed deposits held as security value (Note 15)	(1,183)	(1,179)	(130)	(126)
	51,467	69,742	45,624	61,387_

<sup>\*</sup> During the financial year, the Group and the Company acquired property, plant and equipment with an aggregate cost of RM1,300,000/- (2013: RM2,628,000/-) and RM8,000/- (2013: RM19,000/-) respectively, of which RM543,600/- (2013: RM849,000/-) and Nil (2013: RM Nil) respectively were acquired by means of finance lease arrangements.

<sup>\*\*</sup> During the financial year, the Group incurred plantation development expenditure with an aggregate cost of RM30,500,000/- (2013: RM26,618,000/-), of which RM370,000/- (2013: RM296,000/-) were depreciation of property, plant and equipment capitalised.

## NOTES TO THE FINANCIAL STATEMENTS

#### 1. GENERAL INFORMATION

The Company is principally engaged in the undertaking of civil engineering and construction works. The principal activities of the subsidiaries are set out in Note 9 to the financial statements.

There have been no significant changes in the nature of these principal activities during the financial year.

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad.

The registered office of the Company is located at 17C, Wisma Limbongan Setia, Jalan SG 3/4, Taman Seri Gombak, 68100 Batu Caves, Selangor Darul Ehsan.

The principal place of business of the Company is located at 17C, Wisma Limbongan Setia, Jalan SG 3/4, Taman Seri Gombak, 68100 Batu Caves, Selangor Darul Ehsan.

The financial statements are expressed in Ringgit Malaysia.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 31st July 2014.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Basis of Preparation

The financial statements of the Group and of the Company have been prepared in accordance with the Financial Reporting Standards ("FRSs") and the requirements of the Companies Act, 1965 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost basis, except as disclosed in the significant accounting policies in Note 2.3.

The preparation of financial statements in conformity with FRSs requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenue and expenses during the reported period. It also requires directors to exercise their judgement in the process of applying the Group's and Company's accounting policies. Although these estimates and judgement are based on the directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

- 2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs")
  - (a) Adoption of New and Revised FRSs, Amendments/Improvements to FRSs, New IC Int and Amendments to IC Int

The Group and the Company had adopted the following revised FRS, amendments/improvements to FRSs, new IC Int and amendments to IC Int that are mandatory for the current financial year:-

FRS 10 Consolidated Financial Statements

FRS 11 Joint Arrangements

FRS 12 Disclosure of Interests in Other Entities

FRS 13 Fair Value Measurement

#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

- 2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs") (Cont'd)
  - (a) Adoption of New and Revised FRSs, Amendments/Improvements to FRSs, New IC Int and Amendments to IC Int (Cont'd)

The Group and the Company had adopted the following revised FRS, amendments/improvements to FRSs, new IC Int and amendments to IC Int that are mandatory for the current financial year:- (Cont'd)

#### Revised FRSs

FRS 119	Employee Benefits
FRS 127	Separate Financial Statements
FRS 128	Investments in Associates and Joint Ventures

#### Amendments/Improvements to FRSs

FRS 1	First-time Adoption of Financial Reporting Standards
FRS 7	Financial Instruments: Disclosure
FRS 10	Consolidated Financial Statements
FRS 11	Joint Arrangements
FRS 12	Disclosure of Interests in Other Entities
FRS 101	Presentation of Financial Statements
FRS 116	Property, Plant and Equipment
FRS 132	Financial Instruments: Presentation
FRS 134	Interim Financial Reporting

#### New IC Int

IC Int 20 Stripping Costs in the Production Phase of a Surface Mine

#### Amendments to IC Int

IC Int 2 Members' Shares in Co-operative Entities & Similar Instruments

The adoption of the above new and revised FRSs, amendments/improvements to FRSs, new IC Int and amendments to IC Int do not have any effect on the financial statements of the Group and of the Company except for those as discussed below:-

#### FRS 12 Disclosures of Interests in Other Entities

FRS 12 is a single disclosure standard for interests in subsidiaries, jointly controlled entities, associates and unconsolidated structured entities. The disclosure requirements in this FRS are aimed at providing standardised and comparable information that enable users of financial statements to evaluate the nature of, and risks associated with, the entity's interests in other entities, and the effects of those interests on its financial position, financial performance and cash flows. The requirements in MFRS 12 are more comprehensive than the previously existing disclosure requirements for subsidiaries. The adoption of MFRS 12 has no significant impact to the disclosure requirements of the financial statements of the Group and of the Company.

#### FRS 13 Fair Value Measurement

FRS 13 defines fair value and sets out a framework for measuring fair value, and the disclosure requirements about fair value. This standard is intended to address the inconsistencies in the requirements for measuring fair value across different accounting standards. As defined in this standard, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. As a result of the guidance in FRS 13, the Group reassessed its policies for measuring fair values, in particular, its valuation inputs such as non-performance risk for fair values measurement of liabilities.

Application of FRS 13 has not materially impacted the fair value measurements of the Group. FRS 13 requires more extensive disclosures. Additional disclosures where required, are provided in the individual notes relating to the assets and liabilities whose fair values were determined. Fair value hierarchy is provided in Note 34.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

- 2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs") (Cont'd)
  - (a) Adoption of New and Revised FRSs, Amendments/Improvements to FRSs, New IC Int and Amendments to IC Int (Cont'd)

#### Amendments to FRS 101 Presentation of Financial Statements

The amendments to FRS 101 introduce a grouping of items presented in other comprehensive income. Items that will be reclassified to profit or loss at future point in time have to be presented separately from items that will not be reclassified.

These amendments also clarify the difference between voluntary additional comparative information and the minimum required comparative information. An entity must include comparative information in the related notes to the financial statements when it voluntarily provides comparative information beyond the minimum required comparative period. The amendments clarify that the opening statement of financial position presented as a result of retrospective restatement or reclassification of items in financial statements does not have to be accompanied by comparative information in the related notes. As a result, the Group has not included the restated notes to the comparative information in respect of the opening statement of financial position as at 1st April 2012.

The amendments also introduce new terminology, whose use is not mandatory, for the statement of comprehensive income and income statement. Under the amendments, the 'statement of comprehensive income' is renamed as the 'statement of profit or loss and other comprehensive income'.

The above amendments affect presentation only and have no impact on the Group's financial position or performance.

#### Amendments to FRS 7 Financial Instruments: Disclosures

Amendments to FRS 7 addresses disclosures to include information that will enable users of an entity's financial statements to evaluate the effect or potential effect of netting arrangements, including rights of set-off associated with the entity's recognised financial assets and recognised financial liabilities, on the entity's financial position.

#### Amendment to FRS 116 Property, Plant and Equipment

Amendment to FRS 116 clarifies that items such as spare parts, stand-by equipment and servicing equipment are recognised as property, plant and equipment when they meet the definition of property, plant and equipment. Otherwise, such items are classified as inventory.

# Amendments to FRS 10 Consolidated Financial Statements, FRS 11 Joint Arrangements and FRS 12 Disclosure of Interests in Other Entities

Amendments to FRS 10 clarifies that the date of initial application is the beginning of the annual reporting period for which this FRS is applied for the first time. Consequently, an entity is not required to make adjustments to the previous accounting if the consolidation conclusion reached upon the application of FRS 10 is the same as previous accounting or the entity had disposed of its interests in investees during a comparative period. When applying FRS 10, these amendments also limit the requirement to present quantitative information required by Paragraph 28(f) of FRS 108 Accounting Policies, Changes in Accounting Estimates and Errors to the annual period immediately preceding the date of initial application. A similar relief is also provided in FRS 11 and FRS 12. Additionally, entities would no longer be required to provide disclosures for unconsolidated structure entities in periods prior to the first annual period that FRS 12 is applied.

If, upon applying FRS 10, an entity conclude that it shall consolidate an investee that was not previously consolidated and that control was obtained before the effective date of the revised versions of these standards issued by the Malaysian Accounting Standards Board in November 2011, these amendments also clarify that an entity can apply the earlier versions of FRS 3 *Business Combinations* and FRS 127.

These amendments are not expected to have any significant impact on the financial results and position of the Group and the Company.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

- 2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs") (Cont'd)
  - (a) Adoption of New and Revised FRSs, Amendments/Improvements to FRSs, New IC Int and Amendments to IC Int (Cont'd)

#### Amendment to FRS 132 Financial Instruments: Presentation

Amendment to FRS 132 clarifies that income tax relating to distributions to holders of an equity instrument and to transaction costs of an equity transaction shall be accounted for in accordance with FRS 112 *Income Taxes*.

#### Amendment to FRS 134 Interim Financial Reporting

To be consistent with the requirements in FRS 8 *Operating Segments*, the amendment to FRS 134 clarifies that an entity shall disclose the total assets and liabilities for a particular reportable segment only when the amounts are regularly provided to the chief operating decision maker and there has been a material change from the amount disclosed in the last annual financial statements for that reportable segment.

(b) New FRS, Amendments/Improvements to FRSs and New IC Int that are issued, but not yet effective and have not been early adopted

The Group and the Company have not adopted the following new FRS, amendments/improvements to FRSs and new IC Int hat have been issued by the Malaysian Accounting Standards Board ("MASB") as at the date of authorisation of these financial statements but are not yet effective for the Group and the Company:-

## Effective for financial periods beginning on or after

New FRS FRS 9	Financial Instruments	To be announced by the MASB
Amendmen	ts/Improvements to FRSs	
FRS 1 FRS 2 FRS 3 FRS 7 FRS 8 FRS 9 FRS 10 FRS 12 FRS 13 FRS 116 FRS 119 FRS 124 FRS 127 FRS 132 FRS 136 FRS 138 FRS 139 FRS 139 FRS 139 FRS 140	First-time Adoption of Financial Reporting Standards Share-based Payment Business Combinations Financial Instruments: Disclosures Operating Segments Financial Instruments Consolidated Financial Statements Disclosure of Interests in Other Entities Fair Value Measurement Property, Plant and Equipment Employee Benefits Related Party Disclosures Separate Financial Statements Financial Instruments: Presentation Impairment of Assets Intangible Assets Financial Instruments: Recognition and Measurement Financial Instruments: Recognition and Measurement Investment Property	1 July 2014 1 July 2014 1 July 2014 Applies when FRS 9 is applied 1 July 2014 To be announced by the MASB 1 January 2014 1 January 2014 1 July 2014 1 January 2014 1 July 2014 1 July 2014 1 January 2014
New IC Int IC Int 21	Levies	1 January 2014

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

- 2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs") (Cont'd)
  - (b) New FRS, Amendments/Improvements to FRSs and New IC Int that are issued, but not yet effective and have not been early adopted (Cont'd)

A brief discussion on the significant new FRS, amendments/improvements to FRSs and new IC Int are summarised below. Due to the complexity of these new standards, the financial effects of their adoption are currently still being assessed by the Group and the Company.

#### FRS 9 Financial Instruments

FRS 9 specifies how an entity should classify and measure financial assets and financial liabilities.

This standard requires all financial assets to be classified based on how an entity manages its financial assets (its business model) and the contractual cash flow characteristics of the financial asset. Financial assets are to be initially measured at fair value. Subsequent to initial recognition, depending on the business model under which these assets are acquired, they will be measured at either fair value or at amortised cost.

In respect of the financial liabilities, the requirements are generally similar to the former FRS 139. However, this standard requires that for financial liabilities designated as at fair value through profit or loss, changes in fair value attributable to the credit risk of that liability are to be presented in other comprehensive income, whereas the remaining amount of the change in fair value will be presented in the profit or loss.

#### Amendments to FRS 3 Business Combinations

Amendments to FRS 3 clarifies that when contingent consideration meets the definition of financial instrument, its classification as a liability or equity is determined by reference to FRS 132 *Financial Instruments: Presentation.* It also clarifies that contingent consideration that is classified as an asset or a liability shall be subsequently measured at fair value at each reporting date and changes in fair value shall be recognised in profit or loss.

In addition, amendments to FRS 3 clarifies that FRS 3 excludes from its scope the accounting for the formation of all types of joint arrangements (as defined in FRS 11 *Joint Arrangements*) in the financial statements of the joint arrangement itself.

#### Amendments to FRS 8 Operating Segments

Amendments to FRS 8 require an entity to disclose the judgements made by management in applying the aggregation criteria to operating segments. This includes a brief description of the operating segments that have been aggregated and the economic indicators that have been assessed in determining that the aggregated operating segments share similar economic characteristics.

The Amendments also clarifies that an entity shall provide reconciliations of the total of the reportable segments' assets to the entity's assets if the segment assets are reported regularly to the chief operating decision maker.

# Amendments to FRS 10 Consolidated Financial Statements, FRS 12 Disclosure of Interests in Other Entities and FRS 127 Separate Financial Statements

Amendments to FRS 10 introduce an exception to the principle that all subsidiaries shall be consolidated. The amendments define an investment entity and require a parent that is an investment entity to measure its investment in particular subsidiaries at fair value thorough profit or loss in accordance with FRS 139 *Financial Instruments: Recognition and Measurement* instead of consolidating those subsidiaries in its consolidated financial statements. Consequently, new disclosure requirements related to investment entities are introduced in amendments to FRS 12 and FRS 127.

In addition, amendments to FRS 127 also clarifies that if a parent is required, in accordance with Paragraph 31 of FRS 10, to measure its investment in a subsidiary at fair value through profit or loss in accordance with FRS 139, it shall also account for its investment in that subsidiary in the same way in its separate financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

- 2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs") (Cont'd)
  - (b) New FRS, Amendments/Improvements to FRSs and New IC Int that are issued, but not yet effective and have not been early adopted (Cont'd)

#### Amendments to FRS 13 Fair Value Measurement

Amendments to FRS 13 relates to the IASB's Basis for Conclusions which is not an integral part of the Standard. The Basis for Conclusions clarifies that when IASB issued IFRS 13, it did not remove the practical ability to measure short-term receivables and payables with no stated interest rate at invoice amounts without discounting, if the effect of discounting is immaterial.

The Amendments also clarifies that the scope of the portfolio exception of FRS 13 includes all contracts accounted for within the scope of FRS 139 *Financial Instruments: Recognition and Measurement* or FRS 9 *Financial Instruments*, regardless of whether they meet the definition of financial assets or financial liabilities as defined in FRS 132 *Financial Instruments: Presentation*.

#### Amendments to FRS 116 Property, Plant and Equipment and FRS 138 Intangible Assets

Amendments to FRS 116 and FRS 138 clarify the accounting for the accumulated depreciation/amortisation when an asset is revalued. It clarifies that:-

- the gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset; and
- the accumulated depreciation/amortisation is calculated as the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses.

#### Amendments to FRS 119 Employee Benefits

Amendments to FRS 119 provide a practical expedient in accounting for contributions from employees or third parties to defined benefit plans.

If the amount of the contributions is independent of the number of years of service, an entity is permitted to recognise such contributions as a reduction in the service cost in the period in which the related service is rendered, instead of attributing the contributions to the periods of service.

However, if the amount of the contributions is dependent on the number of years of service, an entity is required to attribute those contributions to periods of service using the same attribution method required by FRS 119 for the gross benefit (i.e. either based on the plan's contribution formula or on a straight-line basis).

#### Amendments to FRS 124 Related Party Disclosures

Amendments to FRS 124 clarifies that an entity providing key management personnel services to the reporting entity or to the parent of the reporting entity is a related party of the reporting entity.

#### Amendments to FRS 132 Financial Instruments: Presentation

Amendments to FRS 132 do not change the current offsetting model in FRS 132. The amendments clarify the meaning of 'currently has a legally enforceable right of set-off', that the right of set-off must be available today (not contingent on a future event) and legally enforceable for all counterparties in the normal course of business. The amendments clarify that some gross settlement mechanisms with features that are effectively equivalent to net settlement will satisfy the FRS 132 offsetting criteria.

#### Amendments to FRS 136 Impairment of Assets

Amendments to FRS 136 clarifies that disclosure of the recoverable amount (based on fair value less costs of disposal) of an asset or cash generating unit is required to be disclosed only when an impairment loss is recognised or reversed. In addition, there are new disclosure requirements about fair value measurement when impairment or reversal of impairment is recognised.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

- 2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs") (Cont'd)
  - (b) New FRS, Amendments/Improvements to FRSs and New IC Int that are issued, but not yet effective and have not been early adopted (Cont'd)

#### Amendments to FRS 139 Financial Instruments: Recognition and Measurement

Amendments to FRS 139 provides relief from discontinuing hedge accounting in a situation where a derivative, which has been designated as a hedging instrument, is novated to effect clearing with a central counterparty as a result of laws or regulation, if specific conditions are met. As a result of the amendments, continuation of hedge accounting is permitted if as a consequence of laws or regulations, the parties to hedging instrument agree to have one or more clearing counterparties replace their original counterparty and the changes to the terms arising from the novation are consistent with the terms that would have existed if the novated derivative were originally cleared with the central counterparty.

#### Amendments to FRS 140 Investment Property

Amendments to FRS 140 clarifies that the determination of whether an acquisition of investment property meets the definition of both a business combination as defined in FRS 3 and investment property as defined in FRS 140 requires the separate application of both Standards independently of each other.

#### (c) MASB Approved Accounting Standards, MFRSs

In conjunction with the planned convergence of FRSs with International Financial Reporting Standards as issued by the International Accounting Standards Board on 1 January 2012, the MASB had on 19 November 2011 issue a new MASB approved accounting standards, MFRSs ("MFRSs Framework") for application in the annual periods beginning on or after 1st January 2012.

The MFRSs Framework is mandatory for adoption by all Entities Other Than Private Entities for annual periods beginning on or after 1st January 2012, with the exception of entities subject to the application of MFRS 141 Agriculture and/or IC Int 15 Agreements for the Construction of Real Estate ("Transitioning Entities"). The Transitioning Entities are given an option to defer adoption of the MFRSs framework, and continue to adopt the existing FRSs framework until the MFRSs framework is mandated by the MASB. Transitioning Entities also includes those entities that consolidate or equity account or proportionately consolidate another entity that has chosen to continue to apply the FRSs framework for annual periods beginning on or after 1st January 2012.

Accordingly, the Group and the Company which are Transitioning Entities have chosen to defer the adoption of the MFRSs framework. The Group and the Company will prepare their first MFRSs financial statements using the MFRSs framework when the MFRSs framework is mandated by the MASB.

As at 31st March 2014, all FRSs issued under the existing FRSs framework are equivalent to the MFRSs issued under MFRSs framework except for differences in relation to the transitional provisions, the adoption of MFRS 141 *Agriculture* and IC Int 15 *Agreements for the Construction of Real Estate* as well as differences in effective dates contained in certain of the existing FRSs. As such, other than those as discussed below, the main effects arising from the transition to the MFRSs Framework has been discussed in Note 2.2(b). The effect is based on the Group's and the Company's best estimates at the reporting date. The financial effect may change or additional effects may be identified, prior to the completion of the Group's and the Company's first MFRSs based financial statements.

#### Application of MFRS 1: First-time Adoption of Malaysian Financial Reporting Standards ("MFRS 1")

MFRS 1 requires comparative information to be restated as if the requirements of MFRSs have always been applied, except when MFRS 1 allows certain elective exemptions from such full retrospective application or prohibits retrospective application of some aspects of MFRSs. The Group and the Company are currently assessing the impact of adoption of MFRS 1, including identification of the differences in existing accounting policies as compared to the new MFRSs and the use of optional exemptions as provided for in MFRS 1. As at the date of authorisation of issue of the financial statements, accounting policy decisions or elections have not been finalised. Thus, the impact of adoption of MFRS 1 cannot be determined and estimated reliably until the process is completed.

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#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.2 New and Revised FRSs, Amendments/Improvements to FRSs, New IC Interpretations ("IC Int"), Amendments to IC Int and New Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards, Malaysian Financial Reporting Standards ("MFRSs") (Cont'd)

#### (c) MASB Approved Accounting Standards, MFRSs (Cont'd)

#### MFRS 141 Agriculture

MFRS 141 requires a biological asset shall be measured on initial recognition and at the end of each reporting period at its fair value less costs to sell, except where the fair value cannot be measured reliably. MFRS 141 also requires agricultural produce harvested from an entity's biological assets shall be measured at its fair value less costs to sell at the point of harvest. Gains or losses arising on initial recognition of a biological asset and the agricultural produce at fair value less costs to sell and from a change in fair value less costs to sell of a biological asset shall be included in the profit or loss for the period in which it arises. The Group is currently assessing the impact of the adoption of this standard.

#### IC Int 15 Agreements for the Construction of Real Estate

IC Int 15 establishes that the developer will have to evaluate whether control and significant risks and rewards of the ownership of work in progress, can be transferred to the buyer as construction progresses before revenue can be recognised. The Group does not expect any impact on the financial statements arising from adoption of this standard.

#### 2.3 Significant Accounting Policies

#### (a) Basis of Consolidation

#### (i) Subsidiaries

Subsidiaries are entities, including unincorporated entities, controlled by the Group. Control exists when the Group has the ability to exercise its power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account.

Investments in subsidiaries are measured in the Company's statement of financial position at cost less any impairment losses, unless the investment is held for sale or distribution. The cost of investments includes transaction costs.

The Group adopted MFRS 10, Consolidated Financial Statements in the current financial year. This resulted in changes to the following policies:

- Control exists when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. In the previous financial years, control exists when the Group has the ability to exercise its power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.
- Potential voting rights are considered when assessing control only when such rights are substantive.
   In the previous financial years, potential voting rights are considered when assessing control when such rights are presently exercisable.
- The Group considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return. In the previous financial years, the Group did not consider de facto power in its assessment of control.

The change in accounting policy has been made retrospectively and in accordance with the transitional provision of MFRS 10. The adoption of MFRS 10 has no significant impact to the financial statements of the Group.

Investments in subsidiaries are measured in the Company's statement of financial position at cost less any impairment losses, unless the investment is classified as held for sale or distribution. The cost of investments includes transaction costs.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (a) Basis of Consolidation (Cont'd)

#### (i) Subsidiaries (Cont'd)

The accounting policies of subsidiaries are changed when necessary to align them with the policies adopted by the Group.

#### (ii) Accounting for business combinations

Business combinations are accounted for using the acquisition method from the acquisition date, which is the date on which control is transferred to the Group.

The Group has changed its accounting policy with respect to accounting for business combinations.

From 1st April 2011, the Group has applied FRS 3, *Business Combinations* (Revised) in accounting for business combinations. The change in accounting policy has been applied prospectively in accordance with the transitional provisions provided by the standard and does not have impact on earnings per share.

#### Acquisition on or after 1st April 2011

For acquisition on or after 1st April 2011, the Group measures goodwill at the acquisition date as:-

- The fair value of the consideration transferred; plus
- The recognised amount of any non-controlling interests in the acquiree; plus
- If the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree; less
- The net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

Any contingent consideration payable is recognised at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

#### Acquisition between 1st April 2006 and 31st March 2011

For acquisition between 1st April 2006 and 31st March 2011, goodwill represents the excess of the cost of the acquisition over the Group's interest in the recognised amount (generally fair value) of the identifiable assets, liabilities and contingent liabilities of the acquire. When the excess was negative, a bargain purchase gain was recognised immediately in profit or loss.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurred in connection with business combinations were capitalised as part of the cost of the acquisition.

#### Acquisition prior to 1st April 2006

For acquisition prior to 1st April 2006, goodwill represents the excess of the cost of the acquisition over the Group's interest in the fair values of the net identifiable assets and liabilities.

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#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (a) Basis of Consolidation (Cont'd)

#### (iii) Accounting for acquisitions of non-controlling interests

The Group treats all changes in its ownership interest in a subsidiary that do not result in a loss of control as equity transactions between the Group and its non-controlling interest holders. Any difference between the Group's share of net assets before and after the change and any consideration received or paid, is adjusted to or against Group reserves.

#### (iv) Loss of control

Upon the loss of control of a subsidiary, the Group derecognised the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently it is accounted for as an equity accounted investee or as an available-for-sale financial asset depending on the level of influence retained.

Prior to 1st April 2011, if the Group retained any interest in the previous subsidiary, such interest was measured at the carrying amount at the date that control was lost and this carrying amount would be regarded as cost on initial measurement of the investment.

#### (v) Non-controlling interests

Non-controlling interests at the reporting date, being the equity in a subsidiary not attributable directly or indirectly to the owners of the Company, are presented in the consolidated statement of financial position and consolidated statement of changes in equity within equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group is presented in the consolidated statement of comprehensive income as an allocation of the profit or loss and the comprehensive income for the year between non-controlling interests and the owners of the Company. Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

Prior to 1st April 2011, losses applicable to the non-controlling interests exceed the their interests in the equity of a subsidiary, the excess and any further losses applicable to the non-controlling interests had a binding obligation to, and was able to make additional investment to cover the losses. If the subsidiary reported profits, the Group's interest was allocated with all such profits until the non-controlling interests share of losses previously absorbed by the Group had been recovered.

#### (vi) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from transactions with equity accounted associates are eliminated against the investment to the extent of the Group's interest in the associates. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

#### (b) Foreign Currency Transactions

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the financial position are retranslated to the functional currency at the exchange rate at that date. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Foreign currency differences arising on retranslation are recognised in the profit or loss.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (c) Property, Plant and Equipment and Depreciation

#### (i) Recognition and measurement

Items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset and any other costs directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. The cost of self-constructed assets also includes the cost of materials and direct labour and, for qualifying assets, borrowing costs are capitalised in accordance with the Group's accounting policy. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

The cost of property, plant and equipment recognised as a result of a business combination is based on fair value at acquisition date. The fair value of property is the estimated amount for which a property could be exchanged between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The fair value of other items of plant and equipment is based on the quoted market prices for similar items.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

During the financial year, the Group and the Company have changed its accounting policy from cost model to revaluation model for leasehold lands. The change in accounting policy has been applied prospectively.

Leasehold lands are measure at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Revaluations are performed with sufficient regularity to ensure that the carrying amount does not differ materiality from the fair value of the leasehold lands at the reporting date.

Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under the asset revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset carried in the asset revaluation reserve.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognised net within "other income" or "other expenses" respectively in the profit or loss.

#### (ii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The carrying amount of those parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in the profit or loss as incurred.

#### (iii) Depreciation and impairment

Depreciation is recognised in the profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term in which case they will be depreciated over their useful lives. Freehold land is not depreciated. Capital work-in-progress is not depreciated until the asset is ready for its intended use.

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#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (c) Property, Plant and Equipment and Depreciation (Cont'd)

#### (iii) Depreciation and impairment (Cont'd)

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. The revaluation surplus included in the asset revaluation reserve in respect of an asset is transferred directly to retained profits on retirement or disposal of the asset.

The policy for the recognition and measurement of impairment loss is in accordance with Note 2.3(n)(ii) to the financial statements.

The estimated useful lives for the current and comparative periods are as follows:-

Leasehold land Over the remaining lease period of 78 to 92 years **Buildings** 50 years Plant and machinery 5 years 3 to 10 years Office equipment Motor vehicles 5 years Fixture and fittings 5 to 10 years Chipping plant factory 33 years Renovation 50 years

Depreciation methods, useful lives and residual values are reassessed at the reporting date.

#### (d) Leased Assets

#### (i) Finance lease

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

#### (ii) Operating lease

Leases, where the Group or the Company does not assume substantially all the risks and rewards of the ownership are classified as operating leases and the leased assets are not recognised in the statement of financial position of the Group or the Company.

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Lease incentives received are recognised in profit or loss as an integral part of the total lease expense, over the term of the lease. Contingent rentals are charged to profit or loss in the reporting period in which they are incurred.

#### (e) Plantation Development Expenditure

Plantation development expenditure represents pre-cropping costs incurred on land preparation, construction of drains, roads and irrigation, fertilisation, plant and planting, labour and any general overheads directly attributed to the development of the rootstock. Pre-cropping costs incurred are capitalised at cost and amortised over the useful life of the rootstock commencing from the date of maturity of the rootstock.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (e) Plantation Development Expenditure (Cont'd)

During the financial year, the Group has changed its accounting policy from cost model to revaluation model for plantation development expenditure. The change in accounting policy has been applied prospectively.

Plantation development expenditure stated at valuation will be revalued with sufficient regularity by an independent valuer. Where market conditions indicate that the carrying values of the revalued assets differ materially from the market values, the Directors will consider revaluation in those intervening years. Any revaluation increase is credited to equity as a revaluation surplus, except to the extent that it reverses a revaluation decrease for the same asset previously recognised as an expense, in which case, the increase is recognised in the profit or loss to the extent of the decrease previously recognised.

A revaluation decrease is first offset against an increase on unutilised revaluation surplus previously recognised in respect of the same asset and is thereafter recognised as an expense. Upon the disposal of revalued assets, the attributable revaluation surplus remaining in the revaluation reserve is transferred to retained earnings.

The estimated useful life for oil palm ranges from 20 to 25 years from the maturity date. The maturity date for oil palm is 5 years from the date of planting. The maturity date for acacia is 7 years from the date of planting.

Interest costs on borrowings that are directly attributed to new planting or replanting incurred prior to maturity are also included in the pre-cropping costs.

The policy for the recognition and measurement of impairment loss is in accordance with Note 2.3 (n)(ii) to the financial statements.

#### (f) Forest Plantation Project

The forest plantation project is to be amortised to the profit or loss over the management period ("Management Period") of sixty (60) years based on the following formula:

Sales Volume

X Cost of forest plantation project
Projected Total Commercial Extractable
Volume for the Management Period

The projected total commercial extractable volume for the management period is based on the extractable volume projected by an independent professional firm of valuers.

The policy for the recognition and measurement of impairment loss is in accordance with Note 2.3(n)(ii) to the financial statements.

#### (g) Intangible Assets

#### Goodwill

Goodwill arises on business combinations and is measured at cost less any allowance for impairment. For acquisitions prior to 1st January 2006, goodwill represents the excess of the cost of the acquisition over the Group's interest in the fair values of the net identifiable assets and liabilities.

With the adoption of FRS 3 beginning 1st January 2006, goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (g) Intangible Assets (Cont'd)

#### Goodwill (Cont'd)

Any excess of the Group's interest in the net fair value of acquiree's identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in profit or loss.

Goodwill with indefinite useful lives is tested for impairment annually and whenever there is an indication that it may be impaired. The policy for the recognition and measurement of impairment loss is in accordance with Note 2.3(n)(iii) to the financial statements.

#### (h) Investment Property

#### (i) Investment property carried at cost

Investment properties are properties which are owned to earn rental income or for capital appreciation or for both. These include land held for a currently undetermined future use. Properties that are occupied by the companies in the Group are accounted for as owner-occupied rather than as investment properties.

Investment properties are stated at cost less any accumulated depreciation and any allowance for impairment, consistent with the accounting policy for property, plant and equipment as stated in accounting policy Note 2.3(c).

Depreciation is charged to the profit or loss on a straight-line basis over the estimated useful lives of 50 years for buildings. Freehold land is not depreciated as it has indefinite useful lives.

#### (ii) Determination of fair value

The directors estimate the fair values of the Group's investment properties without involvement of independent valuers.

The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion.

In the absence of current prices in an active market, the valuations are prepared by considering the aggregate of the estimated cash flows expected to be received from renting out the property. A yield that reflects the specific risks inherent in the net cash flows then is applied to the net annual cash flows to arrive at the property valuation.

Valuations reflect, where appropriate: the type of tenants actually in occupation; and the remaining economic life of the property. When rent reviews or lease renewals are pending with anticipated reversionary increases, it is assumed that all notices and where appropriate counter-notices have been served validly and within the appropriate time.

Significant assumptions in arriving at the fair value of investment properties are disclosed in Note 8 to the financial statements.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (i) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the weighted average cost, and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. Cost of inventories includes raw material, direct labour, and a proportion of operating overheads. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (i) Financial Instruments

#### (i) Financial assets

#### Initial recognition

Financial assets within the scope of FRS 139 are classified as financial assets at fair value through profit or loss, loans and receivables, held-to-maturity financial assets, available-for-sale financial assets, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Group and the Company determine the classification of its financial assets at initial recognition. Financial assets are recognised on the statement of financial position when, and only when the Group and the Company become a party to the contractual provisions of the financial instruments.

Financial assets are recognised initially at fair value, and in the case of financial assets not at fair value through profit or loss, at fair values plus directly attributable transaction costs. Purchases or sales of financial assets that require delivery of assets within a timeframe established by regulation or convention in the marketplace (regular way purchases) are recognised on the trade date, i.e., the date that the Group and the Company commit to purchase or sell the asset.

#### Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:-

#### (i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss includes financial assets held for trading and financial assets designated upon initial recognition as at fair value through profit or loss. Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term. Financial assets at fair value through profit or loss are carried in the statements of financial position at fair value with changes in fair value being recognised in the profit or loss.

#### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such financial assets are subsequently measured at amortised cost using the effective interest rate ("EIR") method less impairment. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

#### (iii) Held-to-maturity financial assets

Non-derivative financial assets with fixed or determinable payments and fixed maturities are classified as held-to-maturity when the Group and the Company have the positive intention and ability to hold it to maturity. After initial measurement, held-to-maturity financial assets are subsequently measured at amortised cost using the EIR method less impairment. The losses arising from impairment are recognised in the profit or loss. If the Group and the Company were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale and prevent the Group and the Company from classifying the aforementioned financial assets as held-to-maturity for the current and the following two financial years. Gains and losses are recognised in profit or loss when the held-to-maturity investments are derecognised or impaired, and through the amortisation process.

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#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (j) Financial Instruments (Cont'd)

#### (i) Financial assets (Cont'd)

#### Subsequent measurement (Cont'd)

#### (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are not classified in any of the three preceding categories. After initial measurement, available-for-sale financial assets are subsequently measured at fair value with unrealised gains or losses recognised directly in equity until the investment is derecognised, at which time the cumulative gain or loss recorded in equity is recognised in the profit or loss, or determined to be impaired, at which time the cumulative loss recorded in equity is recognised in the profit or loss. Available-for-sale financial assets are measured at cost if the fair value of the unquoted equity instrument cannot be reliably measured.

#### **Derecognition**

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount in the fair value reserve relating to that asset is transferred to profit or loss.

#### (ii) Financial liabilities

#### **Initial Recognition**

Financial liabilities within the scope of FRS 139 are classified as financial liabilities at fair value through profit or loss, or other financial liabilities. Financial liabilities are recognised initially at fair value and in the case of the other financial liabilities, at fair value plus directly attributable transaction costs.

#### Subsequent Measurement

The subsequent measurement of financial liabilities depends on their classification as follows:-

#### (i) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss includes financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Gains or losses on liabilities held for trading are recognised in the profit or loss.

At the reporting date, the Group and the Company have not designated any financial liabilities at fair value through profit or loss.

#### (ii) Other financial liabilities

Other financial liabilities are subsequently measured at amortised cost using the effective interest rate method

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Gains and losses for other financial liabilities are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (j) Financial Instruments (Cont'd)

#### (ii) Financial liabilities (Cont'd)

#### **Derecognition**

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

#### (iii) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified receivable fails to make payment when due.

Financial guarantee contracts are recognised initially as a liability at fair value, net of transaction costs. Subsequent to initial recognition, financial guarantee contracts are recognised as income in profit or loss over the period of the guarantee. If the receivable fails to make payment relating to financial guarantee contract when it is due and the Group, as the issuer, is required to reimburse the holder for the associated loss, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the reporting date and the amount initially recognised less cumulative amortisation.

#### (k) Construction Contracts

Where the outcome of a construction contract can be reliably estimated, contract revenue and contract costs are recognised as revenue and expenses respectively by using the stage of completion method. The stage of completion is measured by reference to the proportion of contract costs incurred for work performed to date to the estimated total contract costs.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that are likely to be recoverable. Contract costs are recognised as expense in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

When the total of costs incurred on construction contracts plus recognised profits (less recognised losses) exceeds progress billings, the balance is classified as amount due from customers for contract works. When the progress billings exceed costs incurred plus, recognised profits (less recognised losses), the balance is classified as amount due to customers for contract works.

#### (I) Share Capital

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Dividends on ordinary shares are recognised as liabilities when proposed or declared before the reporting date. A dividend proposed or declared after the reporting date, but before the financial statements are authorised for issue, is not recognised as a liability at the reporting date.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (m) Fair Value Measurement

The Group measures financial instruments non-financial assets such as plantation development expenditure and agricultural leased lands at fair value at each reporting date. Also, fair values of financial instruments measured at amortised cost are disclosed in Note 34.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (i) In the principal market for the asset or liability, or
- (ii) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- (i) Level 1 Quoted (unadjusted) market prices in active markets for identical assets and liabilities.
- (ii) Level 2 Valuation techniques for which lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- (iii) Level 3 Valuation techniques for which the lowest input that is significant to the fair value measurement is unobservable.

For the assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Group's management determines the policies and procedures for both recurring fair value measurement and non-recurring measurement.

External valuers are involved for valuation of significant assets, such as properties and significant liabilities, such as contingent consideration. Selection criteria of external valuers include market knowledge, reputation, independence and whether professional standards are maintained. The management decides, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case.

At each reporting date, the management analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the Group's accounting policies. For this analysis, the management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The management, in conjunction with the Group's external valuers, also compares each the changes in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (m) Fair Value Measurement (Cont'd)

The management and the Group's external valuers present the valuation results to the audit committee and the Group's independent auditors. This includes a discussion of the major assumptions used in the valuations.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

#### (n) Impairment

#### (i) Financial assets

The Group assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an impairment loss when such evidence exists.

#### Loans and receivables

Significant financial difficulties of the receivable, probability that the receivable will enter bankruptcy, and default or significant delay in payments are objective evidence that these financial assets are impaired.

The carrying amount of these assets is reduced through the use of an allowance for impairment account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in profit or loss.

The allowance for impairment loss account is reduced through profit or loss in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost had no impairment been recognised in prior periods.

#### (ii) Non-financial assets other than goodwill

Non-financial assets other than goodwill ("Non-financial assets") of the Group and of the Company at the reporting date consist of property, plant and equipment, prepaid lease payments, plantation development expenditure, intangible assets, investment property, forest plantation project, performance deposits and investment in subsidiaries. Non-financial assets are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash-generating units ("CGU") to which the asset belongs. An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell and its value-in-use.

In assessing value-in-use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples or other available fair value indicators.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss unless it reverses a previous revaluation in which case it will be charged to equity.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (n) Impairment (Cont'd)

#### (ii) Non-financial assets other than goodwill (Cont'd)

An impairment loss for an asset other than goodwill is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase.

#### (iii) Goodwill

Goodwill is tested for impairment annually and whenever there is indication that the goodwill may be impaired.

For the purpose of impairment testing of goodwill, goodwill is allocated to each of the Group's cash-generating-units ("CGU") expected to benefit from synergies arising from the business combination.

An impairment loss is recognised when the carrying amount of a CGU, including the goodwill, exceeds the recoverable amount of the CGU. The recoverable amount of a CGU is the higher of the CGU's fair value less cost to sell and value-in-use.

The total impairment loss of a CGU is allocated first to reduce the carrying amount of goodwill allocated to the CGU and then to the other assets of the CGU pro-rata on the basis of the carrying amount of each asset in the CGU.

An impairment loss on goodwill is recognised as an expense and is not reversed in a subsequent period.

#### (o) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

#### Contingent liabilities

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (p) Employee Benefits

#### (i) Short term employee benefits

Wages, salaries, bonuses and non-monetary benefits are recognised as an expense in the financial year in which the associated services are rendered by the employees. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave and maternity leave are recognised when absences occur.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (p) Employee Benefits (Cont'd)

#### (ii) Post-employment benefits

The Group contributes to the Employees' Provident Fund, the national defined contribution plan. The contributions are charged to the profit or loss in the period to which they are related. Once the contributions have been paid, the Group has no further payment obligations.

#### (q) Revenue Recognition

#### (i) Construction contracts

As soon as the outcome of a construction contract can be estimated reliably, contract revenue and expenses are recognised in the profit or loss in proportion to the stage of completion of the contract. Contract revenue includes the initial amount agreed in the contract plus any variations in contract work, claims and incentives payments to the extent that it is probable that they will result in revenue and can be measured reliably.

The stage of completion is assessed by reference to the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that are likely to be recoverable. An expected loss on a contract is recognised immediately in the profit or loss.

#### (ii) Goods sold

Revenue from the sale of goods is measured at fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods.

#### (iii) Logging income

Revenue from logging is measured at the fair value of the consideration receivable and is recognised in the profit or loss when the rights of logging have been transferred to logging contractor.

#### (iv) Management fee

Management fee is recognised when services are rendered and on an accrual basis.

#### (v) Rental income

Rental income from investment property is recognised in the profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease.

#### (vi) Interest income

Interest income is accrued and recognised on a time-apportioned basis by reference to principal outstanding at the effective interest rate.

#### (r) Borrowing Costs

All borrowing costs are recognised in the profit or loss using the effective interest method, in the period in which they are incurred except to the extent that they are capitalised as being directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to be prepared for its intended use.

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#### NOTES TO THE FINANCIAL STATEMENTS

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (r) Borrowing Costs (Cont'd)

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or completed.

The difference between the nominal amount payable and the present value of deferred privatisation consideration is recognised as interest expense over the repayment period of the privatisation consideration.

#### (s) Taxation

#### (i) Current Tax

The tax expense in the profit or loss represents the aggregate amount of current tax and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the financial year and is measured using the tax rates that have been enacted at the reporting date.

#### (ii) Deferred Tax

Deferred tax is provided for, using the liability method, on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences and unused tax losses to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and unused tax losses can be utilised.

The carrying amount of deferred tax assets, if any, is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the year when the liability is settled or the assets realised. Deferred tax is charged or credited to the profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt in equity.

#### (t) Cash and Cash Equivalents

Cash and cash equivalents comprise cash in hand, bank balances, deposits and demand deposits that are readily convertible to known amounts of cash which are subject to an insignificant risk of changes in value.

#### (u) Earnings Per Share

The Group presents basic and diluted earnings per share ("EPS") data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the financial year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

#### (v) Segment Reporting

An operating segment is a component of the Group that engages in business activities from which it may earns revenue and incurs expenses; including revenue and expenses relating to transactions with the Group's other components. All operating segment's operating results are reviewed by the Group's directors to make decisions about resources allocation to the segment and assess its performance, and for which discrete financial information is available.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Significant Accounting Policies (Cont'd)

#### (w) Related Parties

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered related if they are subject to common control or common significant influence. Related parties may be individuals or corporate entities.

#### Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity.

#### 2.4 Change In Accounting Policies

During the financial year, the Group and the Company changed the policy to state its plantation development expenditure and the leasehold lands at revalued amounts. Previously, the plantation development expenditure and the leasehold lands were stated at cost less accumulated amortisation.

#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated by the directors and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### (a) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as stated below:-

#### (i) Depreciation of property, plant and equipment

The directors estimate the useful lives of the Group's property, plant and equipment to be within 3 to 50 years. The estimation of the useful lives of property, plant and equipment is based on the period over which the assets are expected to be available for use.

The estimated useful lives of property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the relevant assets. In addition, the estimation of the useful lives of property, plant and equipment are based on internal technical evaluation and experience with similar assets.

It is possible, however, that future results of operations could be materially affected by changes in the estimates brought about by changes in factors mentioned above. The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances. A reduction in the estimated useful lives of the property, plant and equipment would increase the recorded expenses and decrease the non-current assets. The estimates for the useful lives and related depreciation charges for its property, plant and equipment is based on commercial and production factors which could change significantly as a result of level of usage, technical innovation and competitor actions in response to severe market conditions. Changes in those commercial and production factors could impact the economic useful lives and the residual values of these assets and therefore future depreciation charges could be revised.

#### (ii) Useful lives of oil palm plantation development expenditure

The cost of oil palm plantation development expenditure are amortised on a straight line basis over the assets' estimated economic useful lives. The management estimates the useful lives of this asset ranging from 20 to 25 years. The management is of the view that these useful lives are the common life expectancies applied in the oil palm industry.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

#### (a) Key sources of estimation uncertainty (Cont'd)

#### (iii) Impairment of non-current assets

The Group and the Company review the carrying amount of its non-current assets, which include property, plant and equipment, intangible assets, prepaid lease payments, plantation development expenditure, investment property, forest plantation project, investment in subsidiaries and performance deposits to determine whether there is an indication that those assets have suffered an impairment loss in accordance with relevant accounting policies on the respective category of non-current assets. This requires an estimation of the value-in-use or fair value less cost to sell of the cash-generating units of the aforementioned items.

When value-in-use calculations are undertaken, the directors must estimate the expected future cash flows from the assets or cash generating unit and choose a suitable discount rate in order to calculate the present values of those cash flows. Based on the impairment assessment at the reporting date, the directors are of the opinion that there is no indication of impairment to these assets.

As a result of the impairment assessment on property, plant and equipment, an impairment loss of RM1,143,000/- was recognised in the profit or loss of the current financial year. Details of the impairment loss are disclosed in Note 4 to the financial statements.

#### (iv) Impairment of loans and receivables

The directors review its loans and receivables for objective evidence of impairment at least quarterly. Significant financial difficulties of the receivable, the probability that the receivable will enter bankruptcy, and default or significant delay in payments are considered objective evidence that a receivable is impaired. In determining this, the directors make judgement as to whether there is observable data indicating that there has been a significant change in the payment ability of the receivable, or whether there have been significant changes with adverse effect in the technological, market, economic or legal environment in which the receivable operates in.

Where there is objective evidence of impairment, the directors make judgements as to whether an impairment loss should be recorded as an expense. In determining this, the directors use estimates based on historical loss experience for assets with similar credit risk characteristics. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between the estimated loss and actual loss experience.

#### (v) Income taxes

Significant estimate is required in determining the provision for income taxes. The Group and the Company recognise liabilities for expected tax issues based on estimates of whether additional taxes will be due. When the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

#### (vi) Impairment of investment in subsidiaries

The directors follow the guidance of FRS 136 – Impairment of Assets, in determining whether investment in subsidiaries is impaired. This requires assumption to be made regarding the duration and extent to which the fair value of an investment is less than its costs, the financial health, and near-term business outlook of the investments including factors such as industry and sector performance, changes in technology and operational and financing cash flows. The directors' assessment for impairment of investment in subsidiaries is based on the estimation of value-in-use of the cash-generating unit ("CGU") by forecasting the expected future cash flows for a period of up to 5 years, using a suitable discount rate to calculate the present value of those cash flows. The Company's carrying amount of investment in subsidiaries at 31st March 2014 was RM1,440,002/- (2013: RM1,440,002/-).

#### (vii) Construction contracts

The Group and the Company recognised contract revenue and cost in the profit or loss by using the stage of completion method. The stage of completion is measured by reference to the proportion that contract costs incurred for work performed to date over the estimated total contract costs.

#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

#### (a) Key sources of estimation uncertainty (Cont'd)

#### (vii) Construction contracts (Cont'd)

Significant judgements are required in determining the stage of completion, the extent of the contract cost incurred, the estimated total contract revenue and cost, as well as recoverability of the construction projects. In making the judgement, the directors' evaluation is based on past experience and by relying on the work of specialists. The accumulated profits recognised for the construction project of the Group and of the Company amounted to RM121,944,000/- (2013: RM74,672,000/-) and RM58,071,000/- (2013: RM44,464,000/-). Any difference in the estimation of total contract revenue and cost will impact the results of the Group and the Company.

#### (viii) Allowance for inventory obsolescence

The Group reviews the ageing analysis of inventories at each reporting date, and makes allowance for obsolete and slow moving inventory items identified that are no longer suitable for sale. The net realisable value for such inventories are estimated based primarily on the latest invoice prices and current market conditions. Possible changes in these estimates could result in revisions to the valuation of inventories.

During the financial year, the Group recognised an amount of RM2,904,000/- as written down value of inventories to net realisable value.

#### (ix) Classification of leasehold land

The classification of leasehold land as finance lease or an operating lease required the use of judgement in determining the extent to which risks and rewards incidental to its ownership lie. Despite the fact that there will be no transfer of ownership by the end of the lease term and that the lease term does not constitute the major part of the indefinite economic life of the land, management considered that the present value of the minimum lease payments approximated to the fair value of the land at the inception of the lease. Accordingly, management judged that the Group has acquired substantially all the risks and rewards incidental to the ownership of the land through a finance lease.

#### (x) Revaluation of property, plant and equipment and plantation development expenditure

The Group and the Company measure its leasehold land and buildings and plantation development expenditure at revalued amount with changes in fair value being recognised in other comprehensive income. The Group and the Company engaged independent valuation specialists to determine fair. The carrying amount of the leasehold land and buildings and plantation development expenditure at the end of the reporting period, and the relevant revaluation bases, are disclosed in Note 4 and in Note 7 to the financial statements.

#### (b) Critical judgements in applying accounting policies

In the process of applying the Group's accounting policies, the directors are of the opinion that there are application of judgement which are expected to have a significant effect on the amounts recognised in the financial statements is stated below.

#### <u>Leases</u>

In applying the classification of leases in FRS 117, management considers some of its leases of leasehold land and motor vehicles as finance lease arrangements. The lease transaction is not always conclusive, and management uses judgement in determining whether the lease is a finance lease arrangement that transfers substantially all the risks and rewards incidental to ownership, whether the lease term is for the major part of the economic life of the asset even if title is not transferred and others in accordance with FRS 117, Leases.

Plant and Plant and Office   Motor   Plant   Plant	4				At cost				<b>^</b>		*	
98 6,083 23,016 1,230 4,958 1,535 5,301 6,057 127 3,945 52    - 55 456 100 388 35 - 288 - 988 98 98 98 6,088 29,104 1,077 4,027 1,417 1,540 - 98 5,530 9,155 248 98  153 3,761 653 178 97,201 117		Freehold Land RM'000		Plant and Machinery RM'000	Office Equipment RM'000	Motor Vehicles RM'000	Fixture and Fittings RM'000	Chipping Plant Factory RM'000			Valuation Leasehold Land RM'000	Total RM'000
98 6.033 23,016 1,230 4,958 1,535 5,301 6,057 127 3,945 52 1												
nt  - 5,632 - 5,036 - 1,570 - 5,301 - 653 - 187 - 97,543 146  - 436 - 17,465 - 968 - 3,900 - 1,315 - 1,381 - 5 - 6 - 6 - 6 - 6 - 6 - 6 - 6 - 6 - 6	Cost or valuation At 1st April 2013 Additions	86	6,033 55	23,016 456	1,230	4,958 368	1,535 35	5,301	6,057	127	3,945	52,300
	n surplus ation of	1 1 1	1 1 1	5,632	(5)	(320)	1 1 1	1 1 1	- (5,692)	09	93,879	93,829 (325) -
nt  - 436 17,465 968 3,900 1,315 1,381 - 5 144 25  - 122 1,341 111 441 102 159 - 4 429 2  - 122 1,341 111 441 102 159 - 7 - 1,143 - 1,143 2 (231)  - 558 19,949 1,077 4,021 1,417 1,540 - 9 342 28	ulated ciation aluation	1	1	1	1	1	1	1		1	(231)	(231)
- 436 17,465 968 3,900 1,315 1,381 - 5 144 25 - 122 1,341 111 441 102 159 - 4 429 2 (2) (320) 1,143 (2) (320) (231) - 558 19,949 1,077 4,021 1,417 1,540 - 9 342 28	ırch 2014	86	6,088	29,104	1,325	5,006	1,570	5,301	653	187	97,543	146,875
- 436 17,465 968 3,900 1,315 1,381 - 5 144 25 28	Accumulated Depreciation and Impairmen Loss	#										
- 122 1,341 111 441 102 159 - 4 429 2 (2) (320)	At 1st April 2013	1	436	17,465	896	3,900	1,315	1,381	1	5	144	25,614
1,143	ial year	1 1	122	1,341	111	441 (320)	102	159	1 1	4 .	429	2,709 (322)
- 558 19,949 1,077 4,021 1,417 1,540 - 9 342 28  - 558 0 9,155 248 985 153 3,761 653 178 97,201 117	t loss nised in or loss	1	,	1.143	1	,	1	1		1	1	1.143
- 558 19,949 1,077 4,021 1,417 1,540 - 9 342 28  - 558 248 985 153 3,761 653 178 97,201 117	n of nulated											
- 558 19,949 1,077 4,021 1,417 1,540 - 9 342 114 98 5,530 9,155 248 985 153 3,761 653 178 97,201 1	aluation	1	1	1	1	1	1	1	1	1	(231)	(231)
98 5,530 9,155 248 985 153 3,761 653 178 97,201	ırch 2014	1	558	19,949	1,077	4,021	1,417	1,540	1	6	342	28,913
	Net Book Value as at 31st March 201		5,530	9,155	248	985	153	3,761	653	178	97,201	117,962

# PROPERTY, PLANT AND EQUIPMENT

# 4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group	Freehold Land RM'000	Buildings RM'000	Plant and Machinery RM'000	Office Equipment RM'000	Motor Vehicles RM'000	Fixture and Fittings RM'000	Chipping Plant Factory RM'000	Capital Work-in- Progress RM'000	Renovation RM'000	Leasehold Land RM'000	Total RM'000
2013											
Cost At 1st April 2012 Additions Disposals Reclassification	80 ' ' ' '	4,301 144 - 1,588	21,996	1,100 134 (4)	4,617 473 (132)	1,476 59 -	5,301	6,847 798 -	127	3,945	49,808 2,628 (136)
At 31st March 2013	98	6,033	23,016	1,230	4,958	1,535	5,301	6,057	127	3,945	52,300
Accumulated Depreciation											
At 1st April 2012	1	335	16,634	855	3,625	1,199	1,222	I	2	120	23,992
Depreciation for the financial year Disposals	1 1	101	831	114 (1)	407 (132)	116	159	1 1	က ၊	24	1,755 (133)
At 31st March 2013	-	436	17,465	896	3,900	1,315	1,381	1	5	144	25,614
Net Book Value as at 31st March 2013 (Restated)	86 80	5.597	5.551	262	1.058	220	3.920	6.057	122	3.801	26.686

**NOTES TO THE FINANCIAL STATEMENTS** 

PROPERTY, PLANT AND EQUIPMENT (CONT'D)

# NOTES TO THE FINANCIAL STATEMENTS

	•		¥	At cost		<b>^</b>		
Company	Freehold Land RM'000	Buildings RM'000	Plant and Machinery RM'000	Office Equipment RM'000	Motor Vehicles RM'000	Fixture and Fittings RM'000	At Valuation Leasehold Land RM'000	Total RM'000
2014								
Cost or valuation At 1st April 2013	86	290	808	929	2.381	96	1.250	5.889
Additions	1	1	1	8		1	1	80
Revaluation surplus	ı	ı	1	1	ı	1	1,027	1,027
Disposals	1	1	ı	(4)	(320)	ı	1	(324)
Elimination of accumulated depreciation on revaluation	1	1	1	1		1	(53)	(53)
At 31st March 2014	86	290	868	280	2,061	96	2,224	6,547
Accumulated Depreciation								
At 1st April 2013	1	237	868	539	2,126	94	124	4,018
Depreciation for the financial year	•	12	1	7	140	1	13	172
Disposals	1	1	1	(2)	(320)	1	1	(322)
Elimination of accumulated								
depreciation on revaluation	1	1	1	1	1	-	(53)	(23)
At 31st March 2014	1	249	868	544	1,946	94	84	3,815
Net Book Value as at 31st March 2014	86	341	-	36	115	2	2,140	2,732

4.	PROPERTY, PLANT AND EQUIPMENT (C	INT (CONT'D)							
	Company	Freehold Land RM'000	Buildings RM'000	Plant and Machinery RM'000	Office Equipment RM'000	Motor Vehicles RM'000	Fixture and Fittings RM'000	Leasehold Land RM'000	Total RM'000
	2013								
	<b>Cost</b> At 1st April 2012 Additions	86	- 280	868	557	2,513	96	1,250	6,002
	Disposals	1	•	•	1	(132)	1	1	(132)
	At 31st March 2013	86	290	868	929	2,381	96	1,250	5,889
	Accumulated Depreciation At 1st April 2012	ı	225	800	524	2,102	96	<del></del>	3.954
	Depreciation for the financial year	1	12	İ	15	156		13	196
	Disposals	1	ı	1	ı	(132)	ı	1	(132)
	At 31st March 2013	1	237	868	539	2,126	94	124	4,018
	Net Book Value as at 31st March 2013	86	353	'	37	255	2	1,126	1,871

#### NOTES TO THE FINANCIAL STATEMENTS

#### 4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

#### Leased property, plant and equipment

As at the reporting date, the following property, plant and equipment were acquired under leasing arrangements:-

		Group	Co	ompany
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Motor vehicles Plant and machinery	758 748	750 4,188	-	128
	1,506	4,938	-	128

#### Capitalisation of depreciation

Depreciation expense amounted to RM370,000/- (2013: RM296,000/-) were capitalised under plantation development expenditure during the financial year as stated in Note 7 to the financial statements.

#### Revaluation of leasehold lands

During the financial year, the Group has changed its accounting policy from cost model to revaluation model for leasehold lands. The leasehold lands of the Company and of its subsidiary have been revalued on 31st March 2014 and 31st December 2013 respectively based on comparison method.

If the leasehold lands were measured using cost model, the carrying amount would be as follows:-

	1	Group	Co	mpany
	2014 RM'000	2013 RM'000 (Restated)	2014 RM'000	2013 RM'000
Leasehold lands as at 31st March - Cost - Accumulated amortisation	3,945 (322)	3,945 (144)	1,250 (137)	1,250 (124)
- Net carrying amount	3,623	3,801	1,113	1,126

Certain leasehold lands of the Group totalling RM95,061,000/- were pledged as security for term loans facility as disclosed in Note 19(b) to the financial statements.

#### Impairment of assets

During the financial year, the Group carried out a review of the recoverable amount of its plant and machinery. As a result, an impairment loss of RM1,143,000/- (2013: Nil), representing the write-down of the equipment to the recoverable amount was recognised in "Cost of goods sold" line item of the statement of comprehensive income for the financial year ended 31st March 2014. The recoverable amount of the plant and machinery was based on its fair value less costs to sell derived from an accredited independent valuer.

#### 5. INTANGIBLE ASSETS - GOODWILL

		Group
	2014 RM'000	2013 RM'000
Cost	1 000	1 000
At 1st April/31st March	1,223	1,223
Accumulated impairment loss		
At 1st April/31st March	-	
Net Carrying Amount as at 31st March	1,223	1,223

#### Impairment testing for goodwill

Goodwill of RM1,223,000/- (2013: RM1,223,000/-) represents the unamortised balance of goodwill arising from the consolidation of a subsidiary, Aramijaya Sdn. Bhd.

The recoverable amount is estimated based on its value-in-use and it is higher than the carrying amount of goodwill. Hence, there is no impairment loss recognised during the financial year.

Value-in-use was determined by discounting the future cash flows generated from the continuing operations of the subsidiary and was based on the following key assumptions:

- Cash flows were projected based on past experience, actual operating results for timber business over 50 years and projected operating results for oil palm business over 25 years. Management believes that these forecast periods were justified due to the long-term nature of acacia and oil palm business.
- The selling price and costs for acacia operation were assumed to be consistently applied. Costs for acacia operation is based on volume extracted and planted land areas.
- The selling price and costs of oil palm operation were consistently applied with a 10% increase from year 11 onwards.
- A pre-tax discount rate of 6.75% (2013: 6.75%) used for acacia operation and 6.75% (2013: 6.75%) for oil palm operation were applied in determining the recoverable amount of the operations.

The key assumptions represent management's assessment of future operations and are based on both external sources and internal sources (historical data).

#### 6. PREPAID LEASE PAYMENTS

	than	d period less 50 years roup
	2014 RM'000	2013 RM'000
Cost At the beginning of the financial year	11,504	11,504
Accumulated Amortisation At the beginning of the financial year Amortisation during the financial year	5,728 592	5,135 593
At the end of the financial year	6,320	5,728
Net Carrying Amount as at 31st March	5,184	5,776

#### 7. PLANTATION DEVELOPMENT EXPENDITURE

Group	Forest Plantation Project RM'000 At cost	Plantation Development Expenditure RM'000 At valuation	Total RM'000
2014			
Cost or valuation At 1st April 2013 Additions Revaluation surplus Elimination of accumulated amortisation on revaluation	35,429 - - -	120,579 30,500 451,231 (2,878)	156,008 30,500 451,231 (2,878)
At 31st March 2014	35,429	599,432	634,861
Accumulated amortisation At 1st April 2013 Amortisation for the financial year Elimination of accumulated amortisation on revaluation	5,398 16 -	1,518 3,574 (2,878)	6,916 3,590 (2,878)
At 31st March 2014	5,414	2,214	7,628
Net carrying amount at 31st March 2014	30,015	597,218	627,233
Group	Forest Plantation Project RM'000 At cost	Plantation Development Expenditure RM'000 At cost	Total RM'000
		(Restated)	
2013		(Restated)	
2013  Cost At 1st April 2012 Additions	35,429	(Hestated) 90,761 29,818	126,190 29,818
Cost At 1st April 2012	35,429 - 35,429	90,761	
Cost At 1st April 2012 Additions		90,761 29,818	29,818
Cost At 1st April 2012 Additions At 31st March 2013  Accumulated amortisation At 1st April 2012	35,429 5,344	90,761 29,818 120,579 477	29,818 156,008 5,821

During the financial year, the Group has changed its accounting policy from cost model to revaluation model for plantation development expenditure. The change in accounting policy has been applied prospectively. The plantation development expenditure was revalued by VPC Alliance (JB) Sdn. Bhd., a registered valuer using comparison and investment method in arriving at the market value.

Had the plantation development expenditure been stated at historical cost, the net carrying amount would have been RM147,748,000/- (2013: RM119,061,000/-).

#### 7. PLANTATION DEVELOPMENT EXPENDITURE (CONT'D)

Included in plantation development expenditure are the following expenses incurred and capitalised during the financial year:-

	G	iroup
	2014 RM'000	2013 RM'000
Depreciation (Note 4)	370	296
Interest expense	6,886	3,506 4,434
Staff costs	4,700	4,434
	11,956	8,236

On 4th December 2002, the Company and a subsidiary, Aramijaya Sdn. Bhd. ("Aramijaya") entered into a Privatisation Agreement with the Johor State Government and YPJ Holdings Sdn. Bhd. ("YPJH") for the maintenance, operation and management of 35,223 hectares of forest plantation land for a period of sixty (60) years. The area consist of 20,168 hectares of acacia cultivated area, 5,754 hectares of unplanted area, 3,661 hectares of mining land and 5,640 hectares of water logged area. A total consideration of RM62,270,000/- is therefore, payable to the Johor State Government for the concession and alienation (Note 18).

On 13th July 2006, the Johor State Government had alienated to YPJH one plot of agricultural land measuring 850 hectares which was then sub-leased to Aramijaya on 8th October 2007 for a period of ninety nine (99) years less one (1) day from 13th July 2006 till 11th July 2105. The remaining plot of 1,991 hectares of land was alienated to YPJH on 22th October 2007 and was then sub-leased to Aramijaya on 12th June 2008 for the period of ninety nine (99) years less one (1) day from 22th October 2007 till 20th October 2106. These two plots of leasehold land are charged to secure a term loan facility amounting to RM70,000,000/-, of which RM70,000,000/- (2013: RM65,681,000/-) has been drawn-down.

#### 8. INVESTMENT PROPERTIES

	unexpire more tha	d buildings ed period n 50 years d Company 2013 RM'000
Cost		
At the beginning of the financial year	626	626
Accumulated Depreciation		
At the beginning of the financial year	158	145
Depreciation for the financial year	13	13
At the end of the financial year	171	158
Net Carrying Amount as at 31st March	455	468
Fair Value as at 31st March	560	560

The strata titles of buildings of the Company with an aggregate carrying amount of RM455,000/- (2013: RM468,000/-) were transferred to the Company from the relevant authorities.

The fair value of the investment properties are determined by using comparison method.

#### 8. INVESTMENT PROPERTIES (CONT'D)

The following are recognised in the profit or loss in respect of investment properties:-

	Group and Company	
	2014	2013
	RM'000	RM'000
Rental income	14	23
Direct operating expenses:		
- income-generating investment properties	13	13

#### 9. INVESTMENT IN SUBSIDIARIES

	Company	
	2014 RM'000	2013 RM'000
Unquoted shares - at cost	1,440	1,440

Details of the subsidiaries are as follows:-

Name of Subsidiary	Country of Incorporation		ive Equity terest 2013 %	Principal Activities
Aramijaya Sdn. Bhd.	Malaysia	70	70	Management and operation of a forest plantation, logging, saw miling, chipping, other downstream manufacturing and related activities and oil palm plantation and undertaking of construction works.
Ikhlasi Bina Sdn. Bhd.	Malaysia	100	100	Civil engineering and construction works.

#### 10. PERFORMANCE DEPOSITS

Pursuant to the terms of the Privatisation Agreement dated 4th December 2002 (refer to Note 7), Aramijaya is required to pay YPJH a sum of RM2.5 million as security towards Aramijaya's performance in undertaking a major role in the proposed privatisation of forest plantation project ("performance deposits"), and a sum of RM5.0 million a year for the first ten year period commencing from the financial year ended 31st March 2003, being YPJH's minimum net profit entitlement (Note 23).

In the event that the net profit entitlement payable to YPJH arising from its 30% equity participation is less than RM5.0 million in any of the first ten year period, YPJH shall be entitled to request from Aramijaya additional sum towards the performance deposit equivalent to the amount of the shortfall from the RM5.0 million payable. Accordingly, YPJH's minimum net profit entitlement for the first ten year period totalling RM50.0 million (2013: RM50.0 million) and the deposit of RM2.5 million (2013: RM2.5 million) have been recognised as performance deposits.

The minimum net profit entitlement of YPJH totalling RM50.0 million (2013: RM50.0 million) and the deposit of RM2.5 million (2013: RM2.5 million) shall be recoverable by way of set-off against YPJH's future profit entitlement in respect of its 30% equity participation in Aramijaya over and above RM 5.0 million in any financial year within the first ten years from the financial year ended 31st March 2003 and any profit entitlement of YPJH thereafter.

In the event that there is any outstanding balance of the performance deposit (including any additional sums added due to the shortfall from the RM5.0 million minimum net profit entitlement a year for the first ten year period) not set off due to insufficient profit entitlement at the end of the 60 years management period, YPJH shall not be required to refund the performance deposit (including any additional sums added) and the same shall be fully extinguished.

#### 11. AMOUNT DUE FROM A SUBSIDIARY

The amount due from a subsidiary is presented as follows:-

	Cor	npany
	2014	2013
	RM'000	RM'000
Non-current	58,600	54,845
Current	9,602	54,845 3,886
	68,202	58,731

On 29th September 2009, the shareholders of the Company approved the financial assistance of RM33,000,000/- to Aramijaya Sdn. Bhd. ("Aramijaya") at an interest rate of 4.5% per annum for the first three years and 7.0% per annum thereafter, and with fixed terms of repayment. In financial year 2011, amounts totalling RM17,000,000/- was disbursed to Aramijaya Sdn. Bhd.. During the financial year ended 2014, RM5,500,000/- was disbursed to Aramijaya Sdn. Bhd..

The amount due from a subsidiary is unsecured and is repayable on demand.

#### **12. INVENTORIES**

		aroup
	2014	2013
	RM'000	RM'000
At cost		
Woodchips	-	3,485
Pallets	18	33
Sawn timbers	239	67
Consumables	744	714
Particle board	_	397
	1,001	4,696
At net realisable value	1,001	4,030
Woodchips	3,904	_
Particle board		
Particle board	673	
	4,577	_
	5,578	4,696

During the financial year ended 31st March 2014, the amount of inventories recognised as an expense in the cost of sales of the Group was RM2,209,000/- (2013: RM1,330,000/-).

During the year, the Group recognised an amount of RM2,904,000/- as written down of inventories to net realisable value.

### **NOTES TO THE FINANCIAL STATEMENTS**

#### 13. AMOUNT DUE FROM/(TO) CUSTOMERS FOR CONTRACT WORKS

	Group		Co	ompany
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
	11111 000		11111 000	11111 000
Aggregate construction costs incurred to date	377,181	338,483	129,929	114,338
Add: Attributable profits	121,944	74,672	58,071	44,464
	499,125	413,155	188,000	158,802
Less: Progress billings	(513,146)	(442,740)	(188,000)	(177,792)
Net amount due to contract customers	(14,021)	(29,585)	_	(18,990)
Presented as follows:-				
Gross amount due from customers for contract works	-	3,374	_	-
Gross amount due to customers for contract works	(14,021)	(32,959)	-	(18,990)
Net amount due to contract customers	(14,021)	(29,585)	-	(18,990)
Construction costs recognised as contract expenses	05.005	04.454	45 504	00.007
during the financial year	25,085	34,451	15,591	26,837
Construction revenue recognised as contract revenue				
during the financial year	72,109	55,506	29,197	37,180
daring the intartolar year	12,100	00,000	20,101	07,100

#### 14. TRADE AND OTHER RECEIVABLES

		Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	
Trade receivables					
Trade receivables	10,129	4,303	7,386	86	
Amount due from related parties	11,509	19,875	-	-	
	24.222				
	21,638	24,178	7,386	86	
Less: Allowance for impairment	(450)	(450)	_	-	
Trade receivables, net	21,188	23,728	7,386	86	
Other receivables	1 040	700	0	4.4	
Sundry receivables	1,242	729	2 129	14	
Deposits Prepayments	449	1,398 625	129	111	
riepayments	449	020	_	_	
	2,016	2,752	131	125	
Less: Allowance for impairment	(75)	(75)	-	-	
Other receivables, net	1,941	2,677	131	125	
***************************************					
Total trade and other receivables	23,129	26,405	7,517	211	

#### (a) <u>Trade receivables</u>

Included in trade receivables of the Group are advances made to sub-contractors amounting to RM215,000/- (2013: RM300,000/-), which are unsecured and interest-free.

#### 14. TRADE AND OTHER RECEIVABLES (CONT'D)

#### (b) Ageing analysis of trade receivables

The ageing analysis of the Group and the Company's trade receivables are as follows:-

	Group		C	Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	
Neither past due nor impaired	12,870	594	7,309	-	
Past due but not impaired					
1 to 30 days past due but not impaired	229	2,428	_	-	
31 to 60 days past due but not impaired	150	64	-	-	
61 to 90 days past due but not impaired	130	1,972	-	-	
91 to 120 days past due but not impaired	66	89	-	-	
More than 121 days past due but not impaired	7,743	18,581	77	86	
	8,318	23,134	77	86	
Impaired	450	450	-	-	
	21,638	24,178	7,386	86	

#### Trade receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy receivables with good payment records with the Group and the Company. None of the Group and the Company's trade receivables that are neither past due nor impaired have been negotiated during the financial year.

#### Trade receivables that are past due but not impaired

The Group and the Company have trade receivables amounting to RM8,318,000/- (2013: RM23,134,000/-) and RM77,000/- (2013: RM86,000/-) respectively that are past due at the reporting date but not impaired. Based on the historical default rates, the Group and the Company believe that no impairment loss is necessary in respect of trade receivables that are past due from 1 day and up to more than 121 days. These receivables are mainly arising from trade receivables that have a good credit records with the Group and the Company. Based on the opinion of the directors, the balances due are within the normal operating cycles of the construction industry.

#### Trade receivables that are impaired

The movement in allowance for impairment is as follows:-

		Group
	2014 RM'000	2013 RM'000
At the beginning of the financial year Additions during the financial year	450	256 194
At the end of the financial year	450	450_

Trade receivables that are impaired were determined based on individual trade receivable which has been long outstanding.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 14. TRADE AND OTHER RECEIVABLES (CONT'D)

#### (c) Amount due from related parties

The amount due from related parties is unsecured, interest-free and subject to negotiated terms. The related parties are entities which are disclosed in Note 29 to the financial statements.

#### (d) Other receivables

- a. Included in other receivables of the Group is an amount of RM186,000/- (2013: RM91,000/-) which represents payments made on behalf of sub-contractors.
- b. In previous financial year, included in deposits of the Group is an amount of RM1,100,000/- which represents deposits paid to YPJ Holdings Sdn. Bhd. ("YPJH") for the right to develop 30,000 acres of forest land in the State of Johor over 30 years at a consideration of RM100/- per acre of the plantable area.

#### 15. FIXED DEPOSITS PLACED WITH LICENSED BANKS

Included in fixed deposits placed with licensed banks is as follows:-

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Pledged to licensed banks for credit facilities granted to the Group/Company	1.183	1.179	130	126

The fixed deposits of the Group and of the Company earn interest at rates ranging from 2.95% to 3.30% (2013: 2.85% to 3.30%) per annum.

#### **16. SHARE CAPITAL**

	Group and Company			
	2014 Number	2013 Number	2014	2013
	of Shares Unit '000	of Shares Unit '000	Amount RM'000	Amount RM'000
Ordinary shares of RM0.20 each				
Authorised:- At the beginning/end of the financial year	1,000,000	1,000,000	200,000	200,000
Issued and fully paid:-				
At the beginning/end of the financial year	326,700	326,700	65,340	65,340

The owners of the Company are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions and rank equally regard to the Company residual assets.

# 17. RESERVES

The movement in reserves of the Group and of the Company at the reporting date is as follows:-

	Share Premium RM'000	Asset Revaluation Reserve RM'000	Retained Profits RM'000	Total RM'000
Group				
At 1st April 2012	4,621	-	33,675	38,296
Net profit for the financial year	_	_	6,530	6,530
At 31st March 2013	4,621	-	40,205	44,826
Net profit for the financial year Other comprehensive income:	-	-	19,920	19,920
Revaluation of property, plant and equipment	-	65,988	-	65,988
Deferred taxation liabilities on revaluation surplus of property, plant and equipment Revaluation of plantation development expenditure Deferred taxation liabilities on revaluation surplus	-	(15,838) 315,862	-	(15,838) 315,862
of plantation development expenditure	-	(75,806)	-	(75,806)
Total other comprehensive income for the financial year	_	290,206	_	290,206
At 31st March 2014	4,621	290,206	60,125	354,952
Company				
At 1st April 2012	4,621	-	21,538	26,159
Net profit for the financial year	_	_	9,624	9,624
At 31st March 2013	4,621	-	31,162	35,783
Net profit for the financial year	_	-	10,950	10,950
Other comprehensive income: Revaluation of property, plant and equipment Deferred taxation liabilities on revaluation surplus	-	1,027	-	1,027
of property, plant and equipment	_	(246)	-	(246)
Total other comprehensive income for the financial year	_	781		781
At 31st March 2014	4,621	781	42,112	47,514

## Share premium

Share premium of the Group and of the Company arose from allotments of ordinary shares at premium net of share issue expenses.

# Asset revaluation reserve

During the financial year, the Group's leasehold lands and plantations development expenditure have been revalued by an independent valuer, VPC Alliance (JB) Sdn. Bhd., using comparison and investment methods in arriving at the market value.

# **NOTES TO THE FINANCIAL STATEMENTS**

# 17. RESERVES (CONT'D)

Asset revaluation reserve (Cont'd)

The market value and fair value changes recognised are shown below:-

	Market value RM'000	changes recognised, net of tax RM'000
Revaluation of leasehold lands	97,458	71,310
Revaluation of plantation development expenditures	602,511 699,969	342,936 414,246

# 18. AMOUNT DUE TO JOHOR STATE GOVERNMENT

	Group		
	2014 RM'000	2013 RM'000	
	11111 000	11111 000	
Future minimum payment to Johor State Government			
<ul> <li>not later than one year</li> <li>later than one year but not later than two years</li> <li>later than two years but not later than five years</li> <li>later than five years</li> </ul>	5,757 5,757 11,515	5,757 5,757 17,273	
Less: Deferred interests	23,029 (4,820)	28,787 (6,106)	
	18,209	22,681	
Represented by:-			
Current	4 470	4 470	
- not later than one year	4,472	4,472	
Non-current - later than one year but not later than two years - later than two years but not later than five years - later than five years	4,472 9,265	4,472 13,737	
	13,737	18,209	
	18,209	22,681	

Deferred interests represent the difference between the privatisation consideration of RM62,270,000/- (2013: RM62,270,000/-) and the present value of forest plantation project of RM35,429,000/- (2013: RM35,429,000/-) and plantation development expenditure of RM7,450,000/- (2013: RM7,450,000/-) (Note 7).

The deferred interests are recognised as interest expense in the profit or loss over the repayment period of the privatisation consideration.

# 18. AMOUNT DUE TO JOHOR STATE GOVERNMENT (CONT'D)

The movement in deferred interests is as follows:-

		Group
	2014 RM'000	2013 RM'000
<b>Deferred interests</b> At 1st April	6,106	7,392
Amortisation during the financial year	(1,286)	(1,286)
At 31st March	4,820	6,106

The amount due to Johor State Government represents the privatisation consideration payable in accordance with the payment schedule stated in the Privatisation Agreement over eighteen (18) years from 1st October 2001 (Note 7). At the date of signing of the Privatisation Agreement, the total privatisation consideration amounted to RM62,270,000/- and comprises of the following:-

	RM·000
Federal loans	47,718
State's expenditure	11,059 3,493
Cash advance	3,493
	62,270

The movement in amount due to Johor State Government is as follows:-

	2014 RM'000	2013 RM'000
Total privatisation consideration payable Less: Cumulative instalments paid	62,270 (39,241)	62,270 (33,483)
	23,029	28,787

The remaining instalment payments will be repayable in eleven (11) unequal instalments starting from 1st January 2009 until 1st January 2018. The first three instalments from the revised schedule amounting to RM2,193,000/- each, the fourth till seventh instalments amounting to RM5,758,000/- each have been paid.

# 19. BORROWINGS

	Group		Co	Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	
Non-current					
Finance lease liabilities	1,025	912	-	-	
Term loan	68,992	71,871	-	-	
	70,017	72,783	-	-	
<b>Current</b> Finance lease liabilities	407	736	-	17	
Term loan	8,389	5,473	-	-	
	8,796	6,209	-	17	
Total borrowings	78,813	78,992	_	17	

# **NOTES TO THE FINANCIAL STATEMENTS**

# 19. BORROWINGS (CONT'D)

# (a) Finance lease liabilities

		Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	
Minimum finance lease payment:-					
<ul><li>not later than one year</li><li>later than one year but not later than five years</li></ul>	482 1,117	815 1,000	-	17	
Less: Future finance charges	1,599 (167)	1,815 (167)	-	17	
	1,432	1,648	-	17	
Represented by:-					
Current - not later than one year	407	736	-	17	
Non-current - later than one year but not later than two years - later than two years but not later than five years	383 642 -	313 - 599	- - -	- - -	
	1,025	912			
	1,432	1,648	-	17	

Finance lease liabilities of the Group and of the Company are subject to a fixed interest rates ranging from 2.43% to 3.82% (2013: 2.47% to 4.35%) per annum and Nil % (2013: 3.00%) per annum respectively.

# (b) Term Ioan

The term of the term loan repayment is as follows:-

	Group	
	2014 RM'000	2013 RM'000
Non-current - later than one year but not later than two years	8,986	9,383
<ul> <li>later than two years but not later than five years</li> <li>later than five years</li> </ul>	30,984 29,022	28,149 34,339
	68,992	71,871
Current	8,389	5,473
	8,389	5,473
	77,381	77,344

The term loan is subject to a fixed interest rates ranging from 3.00% to 6.75% (2013: 3.00% to 6.75%) per annum.

Term loan is secured by way of legal charge over two plots of agricultural land measuring approximately 850 hectares and 1,991 hectares respectively as stated in Note 4 and Note 7 to the financial statements.

# **20. DEFERRED TAX LIABILITIES**

# Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:-

		Assets	Lia	abilities		Net
Group	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Property, plant and equipment	_	_	(256)	(9)	(256)	(9)
Plantation development			(===)	(-)	(===)	(-)
expenditure	-	-	(25,493)	(20,420)	(25,493)	(20,420)
Forest plantation project Revaluation surplus on	-	-	(3,111)	(3,566)	(3,111)	(3,566)
plantation development						
expenditure			(130,085)	-	(130,085)	
Tax loss carry-forwards Unabsorbed capital	16,070	16,542	-	-	16,070	16,542
allowances	4,666	3,159	-	_	4,666	3,159
Other deductible temporary						
differences	109	1,128	_	_	109	1,128
Tax assets/(liabilities)	20,845	20,829	(158,945)	(23,995)	(138,100)	(3,166)
Set off	(20,845)	(20,829)	20,845	20,829		
Net tax liabilities	_	_	(138,100)	(3,166)	(138,100)	(3,166)
			( ) )	(2)	( 3 2 ) 3 2 )	(2)
Company						
Property, plant and						
equipment	-	_	(256)	(9)	(256)	(9)
Net tax liabilities	-	-	(256)	(9)	(256)	(9)

# 21. TRADE AND OTHER PAYABLES

	Group		Co	ompany
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Trade payables				
Trade payables	19,158	22,300	2,002	2,302
Retention sums payable	7,875	7,455	831	1,139
Amount due to related parties	1,572	2,140	-	-
	28,605	31,895	2,833	3,441
Other payables				
Other payables	833	677	-	-
Deposits	2,984	1,513	2	2
Accruals	4,425	6,844	296	490
	8,242	9,034	298	492
Total trade and other payables	36,847	40,929	3,131	3,933

# 21. TRADE AND OTHER PAYABLES (CONT'D)

#### (a) Trade payables

These amounts are non-interest bearing. Trade payables are normally settled on 30 to 60 days (2013: 30 to 60 days) terms.

# (b) Amount due to related parties

The amount due to related parties is unsecured, interest-free and is subject to negotiated terms.

#### (c) Deposits

Included in deposits of the Group was an amount of RM2,485,000/- (2013: RM1,121,250/-) which represents deposits in relation to logging contracts during the financial year.

#### (d) Accruals

Included in accruals is an amount of RM118,125/- (2013: RM3,304,000/-) which represents accrual made for sub-contractors cost at the reporting date.

# 22. AMOUNT DUE TO A SUBSIDIARY

The amount due to a subsidiary is unsecured, interest-free and is repayable on demand.

#### 23. AMOUNT DUE TO A RELATED PARTY

The current portions of amounts due to YPJH are as follows:-

	G	roup
	2014 RM'000	2013 RM'000
Current	44,150	44,900

Pursuant to the terms of the Privatisation Agreement dated 4th December 2002 (refer to Note 7 and Note 10), Aramijaya is required to pay YPJH a sum of RM5.0 million a year for the first ten year period commencing from the financial year ended 31st March 2003, being YPJH's minimum net profit entitlement.

Accordingly, Aramijaya's obligation to pay YPJH in respect of its minimum net profit entitlement for the first ten year period totalling RM50.0 million (2013: RM50.0 million) has been recognised as amount due to a related party.

YPJH has via its letter dated 17th May 2006 agreed to defer the repayment of its minimum net profit entitlement until Aramijaya's cash flows have improved.

# 24. FINANCE COSTS

	G	iroup	Company		
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	
Amortisation of deferred interests	1,286	1,286	-	-	
Hire purchase interest	54	93	-	5	
Term loan interests	1,070	589	-	-	
Other interests	-	1	-	2	
Interest expense from effect of discounting on retention sums	48	-	48	-	
	2,458	1,969	48	7	

# **25. PROFIT BEFORE TAXATION**

Profit before taxation has been arrived at:-

	Group		C	Company		
	2014	2013	2014	2013		
	RM'000	RM'000	RM'000	RM'000		
After charging:-						
Amortisation of deferred interests	1,286	1.286	_	_		
Amortisation of forest plantation project	16	54	_	_		
Amortisation of plantation development expenditure	3.574	1.041	_	_		
Amortisation of prepaid lease payments	592	593	_	_		
Auditor remuneration	002					
- Audit services						
Auditor of the Company	72	72	44	44		
- Other services	33	33	33	33		
Depreciation of property, plant and equipment	2,339	1,459	172	196		
Depreciation of investment property	13	13	13	13		
Finance costs (exclude amortisation of deferred interest)						
(Note 24)	1,172	683	48	7		
Impairment loss on trade and other receivables	-	194	-	-		
Impairment loss on property, plant and equipment	1,143	-	-	-		
Personnel expenses (including key management personnel)						
- Contributions to EPF	686	560	161	62		
<ul> <li>Wages, salaries and others</li> </ul>	8,471	7,186	2,230	1,082		
Realised loss on foreign exchange	-	1	-	-		
Rental of plant and machinery	205	506	-	-		
Rental of premises	319	320	165	203		
Rental of motor vehicles	99	1,258	-	-		
Written down of inventories to net realisable value	2,904	-	-	-		
A 61						
After crediting:-	00		00	00		
Gain on disposal of property, plant and equipment Rental income from hire of	99	1	99	30		
- Motor vehicles	20	16				
		733	-	-		
<ul><li>Plant and machinery</li><li>Others</li></ul>	463 190	166	-	-		
	190	23	14	23		
Rental income from investment properties Interest income arising from:	14	23	14	23		
- Amount due from a subsidiary		_	3,972	3,755		
- Deposits with licensed banks	1.798	2.033	1.768	1,910		
- Deposits with incensed parins	1,190	2,033	1,700	1,310		

# **26. KEY MANAGEMENT PERSONNEL COMPENSATION**

	G	iroup	Company		
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	
Directors:-					
- Fees					
<ul> <li>current year</li> </ul>	92	90	92	90	
- prior year	5	20	5	20	
- Remuneration	1,421	1,347	898	855	
- Other short term employee benefits (including					
estimated monetary value of benefits- in-kind)	126	29	122	25	
Total short term employee benefits	1,644	1,486	1,117	990	

# NOTES TO THE FINANCIAL STATEMENTS

## 27. TAXATION

	1	Group		ompany
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Income tax - Current year - Prior years	(3,118) (523)	(2,265)	(3,118) (523)	(2,203)
Deferred taxation	(3,641)	(2,265)	(3,641)	(2,203)
- Current year - Prior years	(3,904) (215)	(863) (319)	(1) -	(3)
	(4,119)	(1,182)	(1)	(3)
	(7,760)	(3,447)	(3,642)	(2,206)

The income tax rate is calculated at the Malaysian statutory tax rate of 25% of the estimated assessable profit for the fiscal year. The Malaysian statutory tax rate will be reduced to 24% from the current year's rate of 25% effective from Year of Assessment 2016. The computation of deferred tax as at 31st March 2014 has been reflected with these changes.

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:-

		Group	Company		
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	
Profit before taxation	30,333	9,573	14,592	11,830	
Tax at applicable tax rate of 25% (2013: 25%)	(7,583)	(2,393)	(3,648)	(2,958)	
Tax effects arising from:-  Non-deductible expenses  Non-taxable income  Deferred tax recognised at differential tax rates  Under accrual in prior years	(71) 286 346 (738)	(739) 4 - (319)	(476) 1,005 - (523)	(191) 943 - -	
Tax expense for the financial year	(7,760)	(3,447)	(3,642)	(2,206)	

# 28. EARNINGS PER ORDINARY SHARE

#### Basic earnings per ordinary share

Basic earnings per ordinary share is calculated by dividing the net profit for the financial year attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year calculated as follows:-

	Group		
	2014	2013	
Net profit for the financial year (RM'000) Weighted average number of ordinary shares ('000)	19,920 326,700	6,530 326,700	
Basic earnings per share for the financial year (sen)	6.10	2.00	
Basic sarrings for share for the interioral year (corr)	0.10	2.00	

# Diluted earnings per ordinary share

The basic and diluted earnings per ordinary share are the same, as the Group has no dilutive potential ordinary shares.

#### 29. RELATED PARTY TRANSACTIONS

For the purposes of these financial statements, parties are considered to be related to the Group or the Company if the Group or the Company has the ability, directly or indirectly, to control the party or to exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly. The key management personnel include all the directors of the Group.

The Group has related party relationship with the following companies, which are deemed, related to the directors and major shareholders are as follows:-

- (i) Ekovest Berhad, Ekovest Construction Sdn. Bhd., Danga Bay Sdn. Bhd., Limbongan Setia Corporation Sdn. Bhd., Wengcon Holdings Sdn. Bhd., Wengcon Equipment Sdn. Bhd., Wengcon Marketing Sdn. Bhd., WCM Machinery Sdn. Bhd., Segi Gemilang Sdn. Bhd., Radiant Seas Sdn. Bhd., Segi Tiara Sdn. Bhd., D-Hill Sdn. Bhd., Felda Ekovest Sdn. Bhd. and Hi-Plus Development Sdn. Bhd. are deemed related to Tan Sri Dato' Lim Kang Hoo, Tan Sri Dato' Lim Kang Yew and Dato' Lim Kang Poh;
- (ii) Pembinaan KS Tebrau Sdn. Bhd. is deemed related to Tan Sri Dato' Lim Kang Hoo, Tan Sri Dato' Lim Kang Yew and Lim Keng Guan;
- (iii) Julung Cipta Sdn. Bhd. is deemed related to Datuk Md Othman Bin Haji Yusof and Norliza Binti Suleiman;
- (iv) Danga Bay Sdn. Bhd. is deemed related to Tan Sri Dato' Lim Kang Hoo, Tan Sri Dato' Lim Kang Yew and Datuk Md Othman Bin Haji Yusof; and
- (v) Rampai Fokus Sdn. Bhd. is deemed related to Tan Sri Dato' Lim Kang Hoo, Tan Sri Dato' Lim Kang Yew, Lim Keng Guan and Datuk Md Othman bin Haji Yusof

#### Related party transactions

The related party transactions between the Group and the related parties which took place at the terms agreed between the related parties during the financial year are as follows:-

Type of transactions	2014 RM'000	2013 RM'000	
Group			
Sales	Danga Bay Sdn. Bhd. Ekovest Construction Sdn. Bhd. Wengcon Equipment Sdn. Bhd. Hi-Plus Development Sdn. Bhd. Rampai Fokus Sdn. Bhd. Segi Tiara Sdn. Bhd.	(2) - - (36) (7)	(8,923) (1) 10 (10) (1,864)
Secondment fee payable	Wengcon Equipment Sdn. Bhd. Segi Tiara Sdn. Bhd. Radiant Seas Sdn. Bhd.	57 - 21	27 3 26
Secondment fee receivable	Danga Bay Sdn. Bhd. D-Hill Sdn. Bhd. Ekovest Construction Sdn. Bhd. Radiant Seas Sdn. Bhd. Rampai Fokus Sdn. Bhd. Segi Tiara Sdn. Bhd. Wengcon Equipment Sdn. Bhd.	(9) (47) (128) (112) (3) (22) (36)	- - (84) - -

# 29. RELATED PARTY TRANSACTIONS (CONT'D)

# Related party transactions (Cont'd)

The related party transactions between the Group and the related parties which took place at the terms agreed between the related parties during the financial year are as follows:- (Cont'd)

Type of transactions	Related party	2014 RM'000	2013 RM'000
Group			
Purchases	Wengcon Marketing Sdn. Bhd. Danga Bay Sdn. Bhd. Wengcon Equipment Sdn. Bhd. Segi Tiara Sdn. Bhd. Ekovest Berhad	2,373 69 14 14 72	2,298 70 46 3 12
Construction income	Julung Cipta Sdn. Bhd. Pembinaan KS Tebrau Sdn. Bhd.	(1,439) (41,473)	(13,514) (4,812)
Sand discharge income	Radiant Seas Sdn. Bhd.	(651)	
Other income - Admin Charges	Radiant Seas Sdn. Bhd.	(1)	(2)
Rental of plant and machinery payable	Wengcon Equipment Sdn. Bhd. WCM Machinery Sdn. Bhd. Wengcon Marketing Sdn. Bhd. Segi Tiara Sdn. Bhd. Ekovest Berhad Ekovest Construction Sdn. Bhd. Hi-Plus Development Sdn. Bhd.	104 20 - 68 129 12	148 35 6 237 214 - 11
Rental of plant and machinery receivables	Wengcon Equipment Sdn. Bhd. Segi Tiara Sdn. Bhd. Radiant Seas Sdn. Bhd.	(63) (66) (159)	(63) (66) (530)
Rental of motor vehicle payable	D-Hill Sdn. Bhd. Ekovest Berhad Ekovest Construction Sdn. Bhd. Danga Bay Sdn. Bhd. Hi-Plus Development Sdn. Bhd. Segi Tiara Sdn. Bhd.	8 1 10 2 -	7 11 12 2 25 2
Rental of motor vehicle receivable	Danga Bay Sdn. Bhd. Radiant Seas Sdn. Bhd.	- (1)	(2)
Rental of equipment payable	Segi Gemilang Sdn. Bhd.	100	1,200
Rental of premises receivable	Iskandar Waterfront Sdn. Bhd. Segi Tiara Sdn. Bhd.	(26) (60)	- (110)
Repair and service of plant and machinery payable	WCM Machinery Sdn. Bhd. Wengcon Marketing Sdn. Bhd. Wengcon Equipment Sdn. Bhd. Danga Bay Sdn. Bhd.	- - 6 1	39 308 6 -

# 29. RELATED PARTY TRANSACTIONS (CONT'D)

Related party transactions (Cont'd)

The related party transactions between the Group and the related parties which took place at the terms agreed between the related parties during the financial year are as follows:- (Cont'd)

Type of transactions	2014 RM'000	2013 RM'000	
Company			
Interest income receivable	Aramijaya Sdn. Bhd.	(3,972)	(3,755)
Rental of premises payable	Limbongan Setia Corporation Sdn. Bhd.	108	108
Outsourcing of workforce	Ikhlasi Bina Sdn. Bhd.	-	7
Sub-contractor cost	Ikhlasi Bina Sdn. Bhd.	13,860	17,061
Gain on disposal of property, plant and equipment	Aramijaya Sdn. Bhd.	_	(30)

Balances with related parties are disclosed in Note 14, Note 21 and Note 23. These transactions have been entered into in the normal course of business and have been established under negotiated terms.

#### 30. SEGMENTAL INFORMATION

Segment information is presented in respect of the Group's business and geographical segments. The primary format, business segments, is based on the Group's management and internal reporting structure.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Segment capital expenditure is the total cost incurred during the year to acquire property, plant and equipment, and intangible assets other than goodwill.

Inter-segment pricing is determined on a negotiated basis.

# **Business segments**

The Group comprises the following main business segments:-

Construction Civil engineering and construction work of earthwork and building.

Plantation Management and operation of forest plantation, logging, saw milling, chipping and other downstream

manufacturing and related activities, and operation of oil palm plantation.

# **Geographical segments**

The activities of the Group are carried out in Malaysia and accordingly no segmental reporting by geographical location is presented.

# 30. SEGMENTAL INFORMATION (CONT'D)

# **Business segments**

	Cons 2014 RM'000	struction 2013 RM'000	Plar 2014 RM'000	ntation 2013 RM'000	Elim 2014 RM'000	ination 2013 RM'000	Note	Cons 2014 RM'000	olidated 2013 RM'000
REVENUE									
Segment revenue	81,228	73,048	18,645	21,432	(9,119)	(17,542)	Α	90,754	76,938
Segment result	13,602	5,901	17,421	3,608	-	-		31,023	9,509
Results from operating activities Interest income Finance costs	13,602 5,741 (48)	5,901 5,665 (6)	17,421 - (3,506)	3,608 123 (2,519)	- (3,973) 1,096	- (3,755) 556		31,023 1,768 (2,458)	9,509 2,033 (1,969)
Profit before taxation Taxation	19,295 (3,641)	11,560 (2,268)	13,915 (5,072)	1,212 (2,559)	(2,877) 953	(3,199) 1,380	В	30,333 (7,760)	9,573 (3,447)
Net profit for the financial year	15,654	9,292	8,843	(1,347)	(1,924)	(1,819)		22,573	6,126
Segment assets	136,152	131,073	838,013	282,885	(88,231)	(72,355)	С	885,934	341,603
Total assets	136,152	131,073	838,013	282,885	(88,231)	(72,355)		885,934	341,603
Segment liabilities	21,495	28,109	389,669	256,850	(80,025)	(61,332)	D	331,139	223,627
Total liabilities	21,495	28,109	389,669	256,850	(80,025)	(61,332)		331,139	223,627
Capital expenditure Depreciation of property,	8	19	34,671	35,598	(2,877)	(3,199)		31,802	32,418
plant and equipment Depreciation of	172	196	2,537	1,559	-	-		2,709	1,755
investment properties Amortisation of	13	13	-	-	-	-		13	13
deferred interests Amortisation of forest	-	-	1,286	1,286	-	-		1,286	1,286
plantation project Amortisation of prepaid	-	-	16	54	-	-		16	54
lease payments Amortisation of plantation	-	-	592	593	-	-		592	593
development expenditure Non-cash expenses other than	-	-	3,574	1,041	-	-		3,574	1,041
depreciation and amortisation	3,948	-	_	193	_	_	Е	3,948	193

# 30. SEGMENTAL INFORMATION (CONT'D)

Note Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements.

- A Inter-segment revenues are eliminated on consolidation
- B The following items are deducted from segment profit to arrive at 'Profit before taxation' presented in the consolidated statement of comprehensive income:

	2014 RM'000	2013 RM'000
Inter-segment transactions	(2,877)	(3,199)

C The following items are deducted from segment assets to arrive at total assets reported in the consolidated statement of financial position:

	2014 RM'000	2013 RM'000
Goodwill	1,223	1,223
Investment in subsidiaries Inter-segment assets	(1,440) (88,014)	(1,440) (72,138)
	(88,231)	(72,355)

D The following items are deducted from segment liabilities to arrive at total liabilities reported in the consolidated statement of financial position:

	2014 RM'000	2013 RM'000
Deferred tax liabilities Inter-segment transactions	(2,964) (77,061)	(2,011) (59,321)
	(80,025)	(61,332)

E Other material non-cash expenses consist of the following items as presented in the respective notes to the financial statements:-

	Note	2014 RM'000	2013 RM'000
Impairment loss on property, plant and equipment	4	1.143	_
Written-down of inventories to net realisable value	12	2,904	-
Gain on disposal of property, plant and equipment	4	(99)	(1)
Impairment loss on trade and other receivables	14	-	194
		3,948	193

# **31. FINANCIAL GUARANTEES**

	Group an 2014 RM'000	d Company 2013 RM'000
Unsecured		
Performance bond to third parties in respect of a project Corporate guarantee to third party in respect of purchasing of machinery by a subsidiary Corporate guarantee to Johor State Government in respect of payment by a subsidiary Corporate guarantee to third party in respect of a term loan facility held by a subsidiary	9,400 477 23,030 77,020	9,400 1,013 28,788 77,335
	109,927	116,536

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# NOTES TO THE FINANCIAL STATEMENTS

#### 32. MATERIAL LITIGATION

(a) On 18th December 2002, the Company had terminated a sub-contract which had been awarded by the Company to Josu Engineering Construction Sdn. Bhd. ("the Defendant"), for failure to complete certain sub-contracted works in accordance with the agreed schedule. The termination was accepted by the Defendant, and in accordance with the terms of the sub-contract, the Company engaged other contractors to complete the said sub-contracted works.

On 6th August 2007, the Company filed a suit against the Defendant, claiming a sum of RM10,303,000/- for damages incurred by the Company in completing the sub-contracted works. The Defendant is counter-claiming a sum of RM11,612,000/- being damages alleged suffered.

On 21st November 2012, the Company had filed an application to amend its writ and statement of claim to include a prayer for pre-judgement interests and was allowed by the High Court. A full trial was initially fixed from 26th November 2012 to 28th November 2012. However, on 22nd November 2012, the Defendant filed an application for an Order from the Court to refer the above dispute to an arbitrator.

Both the Company and the Defendant have entered into a Consent Order on 5th December 2012 to refer the above matter to an arbitrator for determination. As such, the Court proceedings are stayed in favour of the arbitration.

As at latest practicable date, the Arbitrator has fixed for continued hearing for both parties in several dates from August to October 2014. Meantime, the High Court had also fixed for mention on 13th August 2014 in order for parties to update the Court in respect of the arbitration.

(b) On 6th November 2013, United Forest Contractor ("UFC") had filed a suit against Aramijaya Sdn. Bhd. ("ASB"), a subsidiary of the Company and claiming a sum of RM1,015,190/-, a retention sum held of RM63,445/-, an interest on the claimed amounts and other incidental costs for alleged losses pursuant to the contract awarded by the ASB to UFC for site clearance, cultivation and maintenance of oil palm and other site ancillary works.

ASB is counter-claiming a sum of RM3,789,468/- for special damages and general damages sustained by virtue of the unsatisfactory works, together with cost and interest at 4% per annum from the date of the filling of defence until the date of full realisation.

The Court has fixed the case for full trial on 16th and 17th October 2014.

# **33. FINANCIAL INSTRUMENTS**

# (a) Financial Risk Management and Objectives

The Board of Directors has overall responsibility for the establishment and oversight of the Group and the Company's risk management framework. The Group and the Company's financial risk management policy seek to ensure that adequate financial resources are available for the development of the Group and the Company's businesses whilst managing its credit risk, interest rate risk and liquidity risk. The Group and the Company's risk management approach seek to minimise the potential material adverse effects from these exposures. The Board reviews and agrees policies for managing each of these risks and they are summarised below. As the Group and the Company's exposure to market risk are kept at a minimum level, the Group and the Company have not used any derivatives financial instruments for trading purposes.

# (i) Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in financial loss to the Group and the Company.

The management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Normally financial guarantees of banks, shareholders or directors of customers are obtained, and credit evaluations are performed on customers requiring credit over certain amount.

The Group and the Company trade only with recognised and creditworthy third parties. It is the Group and the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. For other financial assets, the Group and the Company adopt the policy of dealing only with high credit quality counterparties.

# 33. FINANCIAL INSTRUMENTS (CONT'D)

#### (a) Financial Risk Management and Objectives (Cont'd)

## (i) Credit risk (Cont'd)

Management has taken reasonable steps to ensure that receivables that are neither past due nor impaired are measured at their realisable values. A significant portion of these receivables are regular customers that have been transacting with the Group. The Group uses ageing analysis to monitor the credit quality of the receivables. Any receivables having significant balances past due more than 120 days, which are deemed to have higher credit risk, are monitored individually.

The allowance account in respect of trade and other receivables is used to record impairment losses unless the Group and the Company are satisfied that no recovery of the amount owing is possible. At that point, the financial asset is considered irrecoverable and the amount charged to the allowance account is written off against the carrying amount of the impaired financial asset.

Cash and fixed deposits are placed with banks and financial institutions which are regulated.

Monies due from the customers are followed up, reviewed on a regular basis to understand the reasons of non-payment or delay in payment, if any, so that appropriate actions can be implemented promptly.

The maximum exposure to credit risk for each of the financial assets at the reporting date was as follows:-

		Group	C	Company		
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000		
Trade and other receivables (excluding prepayments)	22.680	25.780	7.517	211		
Amount due from a subsidiary	-	-	68,202	58,731		
Fixed deposits placed with licensed banks Cash and bank balances	46,000 6,650	59,778 11,143	44,947 807	58,725 2,788		
Financial guarantee	75,330 109.927	96,701 116,536	121,473 109.927	120,455 116.536		
	185,257	213,237	231,400	236,991		

# Financial assets that are neither past due nor impaired

Information regarding trade receivables that are neither past due nor impaired is disclosed in Note 14(b) to the financial statements.

## Financial assets that are either past due or impaired

Information regarding trade receivables that are either past due or impaired is disclosed in Note 14(b) to the financial statements.

# (ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates. The Group and the Company's exposure to interest rate risk arise primarily from fixed deposits placed with licensed banks, finance lease liabilities and term loans.

The Group and the Company's policy is to manage interest cost using mix of fixed and floating rate debts, which depends on the interest rates market and economic conditions. For interest income from cash deposits, the Group and the Company manage the interest rate risk by placing cash deposits with reputable financial institutions on varying maturities and interest rate terms.

# NOTES TO THE FINANCIAL STATEMENTS

# 33. FINANCIAL INSTRUMENTS (CONT'D)

## (a) Financial Risk Management and Objectives (Cont'd)

## (ii) Interest rate risk (Cont'd)

# **Profile**

At the reporting date, the interest rate profile of interest-bearing financial instruments is as follows:-

	2014 Average Effective Interest Rate	Carrying amount RM'000	2013 Average Effective Interest Rate %	Carrying amount RM'000
Group				
Fixed rate instruments				
Fixed deposits placed with licensed banks	3.13	46,000	3.08	59,778
Finance lease liabilities	5.86	1,432	3.41	1,648
Term loan	4.88	77,381	4.88	77,344
Company				
Fixed rate instruments				
Fixed deposits placed with licensed banks	3.13	44,947	3.08	58,725
Amount due from a subsidiary	7.00	68,202	7.00	58,731
Finance lease liabilities	-	-	3.00	17

# Interest rate sensitivity analysis for fixed rate instruments

The Group and the Company do not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore a change in interest rates at the reporting date would not affect profit or loss of the Group and of the Company.

## (iii) Liquidity Risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting financial obligations due to shortage of funds.

The Group and the Company adopt prudent liquidity risk management by maintaining sufficient cash, and available funding through an adequate amount of committed credit facilities. Due to dynamic nature of the underlying businesses, the Group and the Company aim at maintaining flexibility in funding by keeping committed credit lines available.

# 33. FINANCIAL INSTRUMENTS (CONT'D)

# (a) Financial Risk Management and Objectives (Cont'd)

# (iii) Liquidity Risk (Cont'd)

The analysis of financial instruments by remaining contractual maturities is as follows:-

			On				
2014	Carrying amount RM'000	Contractual undiscounted cash flows RM'000	demand or within one year RM'000	One to two years RM'000	Two to five years RM'000	More than five years RM'000	Total RM'000
Group							
Amount due to Johor State Government Amount due to a related	18,209	23,029	5,757	5,757	11,515	-	23,029
party Finance lease	44,150	44,150	44,150	-	-	-	44,150
liabilities Term loan Trade and other	1,432 77,381	1,599 100,555	482 12,637	433 12,637	684 37,910	37,371	1,599 100,555
payables	36,847	36,847	36,847	-	-	-	36,847
	178,019	206,180	99,873	18,827	50,109	37,371	206,180
Company							
Trade and other payables Amount due to a	3,131	3,131	3,131	-	-	-	3,131
subsidiary	8,860	8,860	8,860	_	_	_	8,860
	11,991	11,991	11,991	-	-	-	11,991
2013							
Group							
Amount due to Johor State Government	22,681	28,787	5,757	5,757	17,273		28,787
Amount due to a related	22,001	20,707	3,737	5,757	17,270		20,707
party Finance lease	44,900	44,900	44,900	-	-	-	44,900
liabilities Term loan	1,648 77,344	1,815 102,722	815 9,839	667 13,187	333 35,678	- 44,018	1,815 102,722
Trade and other payables	40,929	40,929	40,929	_	_	_	40,929
	187,502	219,153	102,240	19,611	53,284	44,018	219,153

# **NOTES TO THE FINANCIAL STATEMENTS**

# 33. FINANCIAL INSTRUMENTS (CONT'D)

# (a) Financial Risk Management and Objectives (Cont'd)

# (iii) Liquidity Risk (Cont'd)

The analysis of financial instruments by remaining contractual maturities is as follows:-

2013	Carrying amount RM'000	Contractual undiscounted cash flows RM'000	On demand or within one year RM'000	One to two years RM'000	Two to five years RM'000	More than five years RM'000	Total RM'000
Company							
Finance lease liabilities Trade and other	17	17	17	-	-	-	17
payables Amount due to a	3,933	3,933	3,933	-	-	-	3,933
subsidiary	589	589	589	-	-	-	589
	4,539	4,539	4,539	_	-	-	4,539

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier, or at significantly different amounts.

# (b) Financial Instruments Classifications

# (i) Financial assets and liabilities classification

The financial assets and liabilities of the Group and of the Company, together with the carrying amounts shown in the statements of financial position, are as follows:-

2014	Note	Loans and receivables RM'000	Other financial liabilities RM'000	Total carrying amount RM'000
Group				
Financial assets Trade and other receivables (excluding deposit and prepayments) Fixed deposits placed with licensed banks Cash and bank balances	14 15	22,355 46,000 6,650	- - -	22,355 46,000 6,650
		75,005	-	75,005
Financial liabilities				
Trade and other payables	21	-	36,847	36,847
Amount due to Johor State Government	18	-	18,209	18,209
Amount due to a related party	23	-	44,150	44,150
Finance lease liabilities	19(a)	-	1,432	1,432
Term loan	19(b)	-	77,381	77,381
		-	178,019	178,019

# 33. FINANCIAL INSTRUMENTS (CONT'D)

# (b) Financial Instruments Classifications (Cont'd)

# (i) Financial assets and liabilities classification (Cont'd)

The financial assets and liabilities of the Group and of the Company, together with the carrying amounts shown in the statements of financial position, are as follows:- (Cont'd)

2013	Note	Loans and receivables RM'000	Other financial liabilities RM'000	Total carrying amount RM'000
2010	Note	AW 000	HW 000	NW 000
Group				
Financial assets				
Trade and other receivables (excluding				
deposit and prepayments)	14	24,382	-	24,382
Fixed deposits placed with licensed banks	15	59,778	-	59,778
Cash and bank balances		11,143	-	11,143
		95,303	-	95,303
Financial liabilities				
Trade and other payables	21	-	40,929	40,929
Amount due to Johor State Government	18	-	22,681	22,681
Amount due to a related party	23	-	44,900	44,900
Finance lease liabilities	19(a)	-	1,648	1,648
Term loan	19(b)	-	77,344	77,344
		-	187,502	187,502
2014				
Company				
Financial assets				
Trade and other receivables (excluding deposit				
and prepayments)	14	7,388	-	7,388
Amount due from a subsidiary	11	68,202	-	68,202
Fixed deposits placed with licensed banks Cash and bank balances	15	44,947	-	44,947
Cash and bank balances		807	-	807
		121,344	-	121,344
Financial liabilities				
Trade and other payables	21	_	3,131	3,131
Amount due to a subsidiary	22	-	8,860	8,860
•				
		-	11,991	11,991

# NOTES TO THE FINANCIAL STATEMENTS

# 33. FINANCIAL INSTRUMENTS (CONT'D)

## (b) Financial Instruments Classifications (Cont'd)

# (i) Financial assets and liabilities classification (Cont'd)

The financial assets and liabilities of the Group and of the Company, together with the carrying amounts shown in the statements of financial position, are as follows:- (Cont'd)

Note	Loans and receivables RM¹000	Other financial liabilities RM'000	Total carrying amount RM'000
		-	100
	,	-	58,731
15	*	-	58,725
	2,788	_	2,788
	120,344	-	120,344
21	-	3,933	3,933
19(a)	_	17	17
22	_	589	589
	_	<i>4</i> 530	4,539
	14 11 15 21 19(a)	14 100 11 58,731 15 58,725 2,788 120,344  21 - 19(a) -	Loans and receivables RM'000  14 100 - 11 58,731 - 15 58,725 - 2,788 - 120,344 - 120,344 - 17

## (c) Fair Value of Financial Instruments

The carrying amounts of financial assets and liabilities of the Group and of the Company as at reporting date approximate their fair value except for the following:-

	Gro	oup	Company		
	Carrying amount RM	Fair value RM	Carrying amount RM	Fair value RM	
At 31st March 2014 Financial lease liabilities	1.432	1.429	_	_	
At 31st March 2013	.,.02	.,0			
Financial lease liabilities	1,648	1,648	17	17	

The methods and assumption used to determine the fair value of the following classes of financial assets and liabilities are as follows:-

## (i) Current receivables, cash and cash equivalents and current payables

The carrying amount of these financial assets and liabilities are reasonable approximation of fair values due to short term of these financial instruments.

# 33. FINANCIAL INSTRUMENTS (CONT'D)

## (c) Fair Value of Financial Instruments (Cont'd)

The methods and assumption used to determine the fair value of the following classes of financial assets and liabilities are as follows:- (Cont'd)

# (ii) Financial lease liabilities

The fair value of financial lease liabilities is estimated using discounted cash flows analysis, based on current lending rate for similar types of borrowings.

#### (iii) Other non-current financial liabilities

It is not practiced to determine the fair values of these financial liabilities because of the lack of market information of comparable instruments with similar characteristic and risk profile.

## 34. FAIR VALUE MEASUREMENT ON NON-CURRENT ASSETS

The Group and the Company measures fair value using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

#### Level 1

Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

#### Level 2

Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

# Level 3

Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

The following table provides the fair value measurement hierarchy of the Group's and the Company's assets:-

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
At 31st March 2014				
Property, plant and equipment				
- Leasehold lands	-	97,458	-	97,458
Plantation development expenditure	-	333,758	268,753	602,511
Investment properties	-	560	-	560
	-	431,776	268,753	700,529

# NOTES TO THE FINANCIAL STATEMENTS

# 34. FAIR VALUE MEASUREMENT ON NON-CURRENT ASSETS (CONT'D)

Description of valuation techniques used and key inputs to valuation on plantation development expenditure measured at Level 3:-

Category	Valuation technique	Significant unobservable inputs	Range (Weighted Average)
Oil palm	Investment method	Estimated cash flow by an appropriate rate of interest yield Discount rate Economic life	RM3,160 8% - 9.5% 20 years - 27 years
Acacia	Investment method	Estimated cash flow by an appropriate rate of interest yield Discount rate Economic life	RM2,564 8% 1 year
Rubber	Investment method	Estimated cash flow by an appropriate rate of interest yield Discount rate Economic life	RM18,473 8% 14 years
Karas	Investment method	Estimated cash flow by an appropriate rate of interest yield Discount rate Economic life	RM14,217 8% 10 years
Forest timber log	Investment method	Natural forest average timber stocking Average timber logs price	27.519 RM110

# Comparison method

This method of valuation seeks to determine the value of the investment properties, leasehold lands and certain plantation development expenditure ("the subject property") by comparing and adopting as a yardstick of recent transactions and sale evidences involving other similar property in the locality. These similarities and dissimilarities of the sales comparable are then reduced to a common denominator by adjusting for the differences between them and the subject property in order to arrive at the indicative value of the subject property. Investment properties, leasehold lands and certain plantation development expenditure were valued using the comparison method are categorised as Level 2 in the fair value hierarchy.

# Investment method

The investment method involves the following:-

- (i) Estimating the long-term average price of the crops. This is determined by analysing previous and current pricing trends.
- (ii) Estimating the average annual costs of production for the crops which include general charges, transportation, fertilising, weeding, harvesting, etc;
- (iii) Estimating the profit per ton per acre obtained by deducting (ii) from (i).
- (iv) Capitalising the net profit by an appropriate rate of interest (yield) reflecting the security of future income receivable from plantation.

Comparative figures have not been analyses by levels, by virtue of transitional provision given in Appendix C2 of the FRS 13.

#### **35. CAPITAL MANAGEMENT**

The Group and the Company's objectives when managing capital are to safeguard the Group and the Company's ability to continue as going concerns and to maintain an optimal capital structure so as to maximise shareholder value. The Group and the Company maintain an optimum capital structure through internally generated funds.

The capital equity of the Group and of the Company consist of equity attributable to owners of the Company, comprising share capital, reserves, retained profits and total liabilities.

# 35. CAPITAL MANAGEMENT (CONT'D)

The debt-to-equity ratio is as follows:-

	d	aroup	Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Total liabilities	331,139	223,627	13,246	23,538
Equity attributable to owners of the Company	420,292	110,166	112,854	101,123
Debt-to-equity ratio	78.8%	203.0%	11.7%	23.3%

The Group is also required to comply with the disclosure and necessary capital requirements as prescribed in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

# **36. COMPARATIVE FIGURES**

The following comparatives have been reclassified to conform with current year financial year's presentation:

	_	Group	
	As previously stated RM'000	 assification adjustments RM'000	As restated RM'000
At 31st March 2013			
Statement of Financial Position Non-current assets			
Property, plant and equipment Plantation development expenditure Forest plantation project	24,011 121,736 30,031	2,675 27,356 (30,031)	26,686 149,092 -
Statement of Comprehensive Income Amortisation of plantation development expenditure Depreciation of property, plant and equipment	1,052 1,448	(11) 11	1,041 1,459
At 1st April 2012			
Statement of Financial Position Non-current assets	02.120	0.607	05.017
Property, plant and equipment Plantation development expenditure Forest plantation project	23,130 96,170 30,085	2,687 27,398 (30,085)	25,817 123,568 
Statement of Comprehensive Income			
Amortisation of plantation development expenditure  Depreciation of property, plant and equipment	484 1,363	(7) 7	477 1,370

# SUPPLEMENTARY INFORMATION ON THE DISCLOSURE OF REALISED AND UNREALISED PROFITS OR LOSSES

On 25th March 2010, Bursa Malaysia Securities Berhad (Bursa Malaysia) issued a directive to all listed issuers pursuant to Paragraphs 2.06 and 2.23 of the Bursa Malaysia Main Market Listing Requirements. The directive requires all listed issuers to disclose the breakdown of the retained profits or accumulated losses as at the reporting date, into realised and unrealised profits or losses.

On 20th December 2010, Bursa Malaysia further issued guidance on the disclosure and the format required.

Pursuant to the directive, the amounts of realised and unrealised profits or losses included in the retained profits of the Group and of the Company as at 31st March 2014 are as follows:-

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
T. I				
Total retained profits of the Company and its subsidiaries				
- Realised	67,894	43,371	42,368	31,171
- Unrealised	(7,769)	(3,166)	(256)	(9)
Total retained profits	60,125	40,205	42,112	31,162

The determination of realised and unrealised profits is complied based on Guidance of Special Matter No.1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, issued by the Malaysian Institute of Accountants on 20th December 2010.

The disclosure of realised and unrealised profits above is solely for complying with the disclosure requirements stipulated in the directive of Bursa Malaysia and should not be applied for any other purposes.

# STATEMENT BY DIRECTORS

We, **TAN SRI DATO' LIM KANG YEW** and **LEE HUN KHENG**, being two of the directors of **PLS PLANTATIONS BERHAD**, do hereby state that in the opinion of the directors, the financial statements set out on pages 27 to 94 are properly drawn up in accordance with the Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31st March 2014 and of the results and cash flows of the Group and of the Company for the financial year ended on that date.

The supplementary information set out on page 95 have been compiled in accordance with the Guidance of Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants.

TAN SRI DATO' LIM KANG YEW
Director

LEE HUN KHENG
Director

Kuala Lumpur

Date: 31st July 2014

On behalf of the Board,

# STATUTORY DECLARATION

I, **HEI KUM HONG,** being the officer primarily responsible for the financial management of **PLS PLANTATIONS BERHAD,** do solemnly and sincerely declare that to the best of my knowledge and belief, the financial statements set out on pages 27 to 94 and the supplementary information set out on page 95 are correct, and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

# **HEI KUM HONG**

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur in the Federal Territory on 31st July 2014. Before me.

**ZULKIFLA MOHD DAHLIM (W541)** 

Commissioner for Oaths

# INDEPENDENT AUDITORS' REPORT

# TO THE MEMBERS OF PLS PLANTATIONS BERHAD

Incorporated in Malaysia

#### **Report on the Financial Statements**

We have audited the financial statements of PLS Plantations Berhad, which comprise the statements of financial position as at 31st March 2014 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 27 to 94.

# Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with the Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The directors are also responsible for such internal controls as the Directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the Company's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31st March 2014 and of their financial performance and cash flows for the financial year then ended in accordance with the Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

# Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:-

- (a) In our opinion, the accounting and other records and the registers required by the Companies Act, 1965 in Malaysia to be kept by the Company and its subsidiaries have been properly kept in accordance with the provisions of the Companies Act, 1965 in Malaysia.
- (b) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in a form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- (c) Our audit reports on the financial statements of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Companies Act, 1965 in Malaysia.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF PLS PLANTATIONS BERHAD

Incorporated in Malaysia

## Other Reporting Responsibilities

The supplementary information set out on page 95 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

#### **Other Matters**

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the contents of this report.

**Baker Tilly Monteiro Heng**No. AF 0117
Chartered Accountants

M.J. Monteiro No. 828/05/16 (J/PH) Chartered Accountant

Kuala Lumpur Date: 31st July 2014

# ANALYSIS OF SHAREHOLDINGS

As At 5th AUGUST 2014

Authorized capital : RM200,000,000 Issued and fully paid-up : RM65,340,000

Class of shares : Ordinary shares of RM0.20 each Voting rights : One vote per ordinary share

# **ANALYSIS BY SIZE OF SHAREHOLDINGS**

	No. of		No. of	
Size of Shareholdings	shareholder	%	shareholdings	%
Less than 100	49	5.86	1,088	0.00
100 - 1,000	242	28.95	61,612	0.02
1001- 10,000	294	35.17	1,576,500	0.48
10,001 - 100,000	172	20.57	4,823,100	1.48
100,001 - Less than 5% of issued shares	75	8.97	125,269,700	38.34
5% and above of issued shares	4	0.48	194,968,000	59.68
TOTAL	836	100.00	326,700,000	100.00

## **SUBSTANTIAL SHAREHOLDERS**

No. Name of Shareholders		Direct shareholdings	%	Indirect shareholdings	%
Iskandar Waterfront Holdin	gs Sdn Bhd	76,500,000	23.42	-	_
2. Limbongan Resources Sdr	Bhd	74,970,000	22.95	_	-
3. Tan Sri Dato' Lim Kang Yev	V	36,175,000	11.07	_	-
4. Dato' Lim Kang Poh		22,323,000	6.83	_	-
5. Lee Hun Kheng		-	-	74,970,000	22.95
6. Lim Keng Guan		-	-	81,605,000	24.98
7. Tan Sri Dato' Lim Kang Ho	0	-	_	76,500,000	23.42
8. Credence Resources Sdn I	Bhd	-	-	76,500,000	23.42
9. Kumpulan Prasarana Raky	at Johor Sdn Bhd	_	-	76,500,000	23.42
TOTAL		209,968,000	64.27		

# **DIRECTORS SHAREHOLDINGS**

No. Name of Shareholders	Direct shareholdings	%	Indirect shareholdings	%
1. Tan Sri Dato' Lim Kang Yew	36,175,000	11.07	-	-
2. Mr. Lee Hun Kheng	-	-	74,970,000	22.95
3. Tan Sri Dato' Lim Kang Hoo	-	-	76,500,000	23.42
4. Dato' Lim Kang Poh	22,323,000	6.83	-	-
5. Dato' Haji Ibrahim Bin Haji Keling	-	-	-	-
6. Datuk Md Othman Bin Hj Yusof	-	-	-	-
7. Puan Norliza Binti Suleiman	-	-	-	-
8. Encik Hisham Bin Mahmood	-	-	-	-
9. Miss Kang Hui Ling	-	_	_	
TOTAL	58,498,000	17.90		

# ANALYSIS OF SHAREHOLDINGS AS AT 5th AUGUST 2014

# **THIRTY (30) LARGEST SHAREHOLDERS**

No.	Name of shareholders	Shareholdings	%
1.	Iskandar Waterfront Holdings Sdn Bhd	76,500,000	23.42
2.	Limbongan Resources Sdn Bhd	59,970,000	18.36
3.	Tan Sri Dato' Lim Kang Yew	36,175,000	11.07
4.	Dato' Lim Kang Poh	22,323,000	6.83
5.	Limbongan Resources Sdn Bhd	15,000,000	4.59
6.	Datuk Lim Keng Cheng	8,762,700	2.68
7.	RHB Nominees (Tempatan) Sdn Bhd - Pledged securities account for Ngai Sok Fong	7,604,300	2.33
8.	Lim Seong Hai Holdings Sdn Bhd	6,635,000	2.03
9.	CIMSEC Nominees (Tempatan) Sdn Bhd - CIMB Bank for Mohamad Nor Bin Hamid	3,938,200	1.21
10.	Khoo Nang Seng @ Khoo Nam Seng	3,886,000	1.19
11.	Yap Shing @ Yap Sue Kim	3,857,300	1.18
12.	Koh Hong Seng	3,708,500	1.14
13.	Alliancegroup Nominees (Tempatan) Sdn Bhd - Pledged securities account for Tan Wen Shiow	3,695,900	1.13
14.	RHB Nominees (Tempatan) Sdn Bhd - Pledged securities account for Tan Lai Leng	3,597,200	1.10
15.	RHB Nominees (Tempatan) Sdn Bhd - Pledged securities account for Gary Lee Seaton	3,580,000	1.10
16.	Alliancegroup Nominees (Tempatan) Sdn Bhd - Pledged securities account for Wong Kim Leng	3,405,000	1.04
17.	Kenanga Nominees (Tempatan) Sdn. Bhd Pledged securities account for Yap Kok Woon	3,342,500	1.02
18.	Wong Yit Choy	2,965,700	0.91
19.	Loh Yu San	2,873,900	0.88
20.	RHB Nominees (Tempatan) Sdn. Bhd Pledged securities account for Yap Song Ming	2,712,400	0.83
21.	Maybank Securities Nominees (Tempatan) Sdn Bhd - Pledged securities account for Cheong Meow Yen	2,267,500	0.69
22.	Wong Khai Shiang	2,261,000	0.69
23.	Maybank Securities Nominees (Tempatan) Sdn Bhd - Pledged securities account for Pang Piu Fong	2,202,500	0.67
24.	Gary Lee Seaton	2,139,000	0.65
25.	Kenange Nominees (Tempatan) Sdn. Bhd Pledged securities account for Wong Khai Shiang	1,687,100	0.52
26.	Lim Hoe	1,673,000	0.51
27.	Kencang Kuasa Sdn. Bhd.	1,591,200	0.49
28.	Amsec Nominees (Tempatan) Sdn.Bhd Pledge securities account for Tan Leak Goh	1,570,200	0.48
29.	Yong Huoy Ping	1,461,000	0.45
30.	Foo Suet Kum	1,424,500	0.44
TO	<b>TAL</b>	292,809,600	89.63

# LIST OF PROPERTIES As At 31st MARCH 2014

No.	Location	Description Existing Use	Area	Land Tenure	Age of Building	Date of Acquisition / Revaluation	Cost / Revaluation RM '000	Net Book Value RM '000
1	H.S. (D) No. 9469, PT No. 7923, Mukim Batu Caves, Selangor Darul Ehsan.	4-Storey Shop/Head Office Building	226.00 sq. m (2,434 sq. ft)	Freehold	22 Years	31.03.1992	688	440
2*	HS (M) 28398, PT 30419, Indera Mahkota, Mukim Kuala Kuantan, District of Kuantan, Pahang	Bungalow Lots/Vacant	1,365.50 sq. m	Leasehold 99 years expiring on 10 Sep 2092	-	31.03.2003 / 31.03.2014	338	338
3*	HS (M) 28402, PT 30423, Indera Mahkota, Mukim Kuala Kuantan, District of Kuantan, Pahang	Bungalow Lots/Vacant	1,401.50 sq. m	Leasehold 99 years expiring on 10 Sep 2092	-	31.03.2003 / 31.03.2014	347	347
4*	HS (M) 28454, PT 30475, (PM 6146 LoT 39559), Indera Mahkota, Mukim Kuala Kuantan, District of Kuantan, Pahang	Bungalow Lots/Vacant	1,399.20 sq. m	Leasehold 99 years expiring on 10 Sep 2092	-	31.03.2003 / 31.03.2014	347	347
5*	HS (M) 28556, PT 30577, (PM 5736 LOT 39604), Indera Mahkota, Mukim Kuala Kuantan, District of Kuantan, Pahang	Bungalow Lots/Vacant	1,206.40 sq. m	Leasehold 99 years expiring on 10 Sep 2092	-	02.02.2005 / 31.03.2014	299	299
6*	HS (M) 28619, PT 30640, (PM 5996 LOT 39488), Indera Mahkota, Mukim Kuala Kuantan, District of Kuantan, Pahang	Bungalow Lots/Vacant	1,602.10 sq. m	Leasehold 99 years expiring on 10 Sep 2092	-	02.02.2005 / 31.03.2014	397	397
7*	HS (M) 28620, PT 30641, (PM5995 LOT 39487), Indera Mahkota, Mukim Kuala Kuantan, District of Kuantan, Pahang	Bungalow Lots/Vacant	1,662.90 sq. m	Leasehold 99 years expiring on 10 Sep 2092	-	02.02.2005 / 31.03.2014	412	412

# LIST OF PROPERTIES AS AT 31ST MARCH 2014

		Description / Existing		Land Ag	Age of	Date of Acquisition /	Cost /	Net Book
No	. Location	Use	Area	Tenure	Building	Revaluation	Revaluation RM '000	Value RM '000
8	No. 21, Block A, Level 2, Apartment Titiwangsa, Jalan Padi Malinja 1, Bandar Baru UDA, 81200 Johor Bahru.	Apartments/ Vacant	1,043 sq. ft.	Leasehold 99 years expiring on 22 Mar 2085	14 Years	15.09.2000	158	115
9	No. 22, Block A, Level 2, Apartment Titiwangsa, Jalan Padi Malinja 1, Bandar Baru UDA, 81200 Johor Bahru.	Apartments/ Rented	1,043 sq. ft.	Leasehold 99 years expiring on 22 Mar 2085	14 Years	15.09.2000	158	115
10	No. 21, Block A, Level 3, Apartment Titiwangsa, Jalan Padi Malinja 1, Bandar Baru UDA, 81200 Johor Bahru.	Apartments/ Rented	1,043 sq. ft.	Leasehold 99 years expiring on 22 Mar 2085	14 Years	15.09.2000	155	113
11	No. 22, Block A, Level 3, Apartment Titiwangsa, Jalan Padi Malinja 1, Bandar Baru UDA, 81200 Johor Bahru.	Apartments/ Vacant	1,043 sq. ft.	Leasehold 99 years expiring on 22 Mar 2085	14 Years	15.09.2000	155	113
12	Plot 12, Jalan Simen 1, Kawasan Pelabuhan Johor, 81700 Pasir Gudang, Johor	, Chipping Plant Factory	621,863 sq. ft	Leasehold 19 years expiring on 22 Mar 2023	10 Years	30.04.2004	16,805	8,945
13	No.G-12, No. 1-12, No. 2-12, Blok 6, Danga Bay, Jalan Skudai, 80200 Johor Bahru	3-Storey Shop Office	3,360 sq. ft	Freehold	8 Years	05.10.2006	928	837
14	No.G-13, No. 1-13, No.2-13, Blok 6, Danga Bay, Jalan Skudai, 80200 Johor Bahru	3-Storey Shop Office	3,360 sq. ft	Freehold	8 Years	05.10.2006	928	837

The group has not revalued all of its properties listed above except for those market as asterick ( $^*$ ). It is not the Group's policy to carry out regular valuations of its property, plant and equipment.





Signature of Shareholder (s)

I/ We_				
of				
being	a member/members of the above named Company hereby appoint			
of				
or faili	ng whom			
Comp 3, Tan	Chairman of the meeting as my/our proxy on my/our behalf at the <b>Twer</b> any to be held on <b>Thursday, 25th day of September 2014</b> at <b>10.00</b> and Melawati, 53100 Selangor Darul Ehsan.  Our proxy is to vote either on a show of hands or on a poll as indicated be	a.m. at Function F		
NO.	ORDINARY RESOLUTIONS		FOR	AGAINST
1.	Approval of Directors' Fee	[Resolution 1]		
2.	Re-election of Directors :- a) Mr. Lee Hun Kheng (Article 82)	[Resolution 2]		
	b) Miss Kang Hui Ling (Article 82)	[Resolution 3]		
3.	Re-appointment of Dato' Haji Ibrahim Bin Haji Keling (Section 129 (6))	[Resolution 4]		
4.	Re-appointment of Auditors	[Resolution 5]		
5.	ORDINARY RESOLUTION 1 Approval for Encik Hisham Bin Mahmood to continue to act as an Independent Non-Executive Director	[Resolution 6]		
	Approval for Dato' Haji Ibrahim Bin Haji Keling to continue to act as an Senior Independent Non-Executive Director	[Resolution 7]		
	Approval for Miss Kang Hui Ling to continue to act as an Independent Non-Executive Director	[Resolution 8]		
	ORDINARY RESOLUTION 2 Authority to Issue Shares pursuant to Section 132D of the Companies Act, 1965	[Resolution 9]		
	ORDINARY RESOLUTION 3 Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature	[Resolution 10]		
Dated	thisday of2014			
Numb	er of shares held			

## Notes:

CDS Account No.

- 1. Only depositors whose names appear in the General Meeting Record of Depositors on 18 September 2014 shall be eligible to vote, speak and attend the Meeting.
- 2. A member shall be entitled to appoint not more than two (2) proxies to attend and vote at the same meeting provided that where a member appoints two (2) proxies, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy.
- 3. A proxy may but need not be a member of the Company and the provisions of Section 149 (1)(b) of the Companies Act, 1965 shall not apply to the Company. There shall be no restriction as to the qualification of the proxy.
- 4. For an exempt authorised nominee as defined under the Securities Industry Central Depositories Act 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there shall be no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- 5. The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under Seal or under the hand of an officer or attorney duly authorised.
- To be valid, this proxy form, duly completed must be deposited at the Registered Office not less than forty eight (48) hours before the time for holding the meeting or any adjournment thereof.





THE COMPANY SECRETARIES

# PLS PLANTATIONS BERHAD

(Company No. 160032-K)

Unit No. 9-01, Level 9, Menara TSR No. 12, Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor Darul Ehsan.

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