

# CONTENTS

Notice Of Twenty-Third Annual General Meeting	2
Statement Accompanying Notice Of Annual General Meeting	4
Corporate Information	5
Executive Chairman's Statement	6



	TEDELAND ESTABLISHED	
	Directors' Profile	8
	Statement On Corporate Governance	11
	Statement On Internal Control	18
	Audit Committee Report	20
	Financial Statements	23
	Analysis Of Shareholdings	74
	List Of Properties	<b>76</b>
	Appendix 1	<b>78</b>
Mante Control	Proxy Form	79
A LANGE		



## NOTICE OF TWENTY-THIRD ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the Twenty-Third Annual General Meeting of the Company will be held at Function Room, KKlub, Jalan Melawati 3, Taman Melawati, 53100 Selangor Darul Ehsan on Friday, 24th September 2010 at 10.00 a.m. for the following purposes:-

#### **AGENDA**

1. To receive and consider the Audited Financial Statements for the financial year ended 31 (RESOLUTION 1) March 2010 together with the Reports of the Directors and the Auditors thereon.

2. To approve the payment of Directors' fees for the financial year ended 31 March 2010. (RESOLUTION 2)

3. To re-elect the following Directors who retire in accordance with Article 117 and Article 82 of the Company's Articles of Association:

a) Tan Sri Dato' Lim Kang Yew (Article 117)
b) Dato' Lim Kang Hoo (Article 82)
c) Encik Hisham Bin Mahmood (Article 82)
(RESOLUTION 4)
(RESOLUTION 5)

To re-elect Dato' Haji Ibrahim bin Haji Keling who retires in accordance with Section 129 (6) (RESOLUTION 6) of the Companies Act, 1965.

5. To re-appoint Messrs. KPMG as auditors of the Company and to authorize the Directors to **(RESOLUTION 7)** fix their remuneration.

6. As Special Business, to consider and if thought fit, to pass the following resolutions with or without modifications:-

#### **SPECIAL RESOLUTION 1**

**Proposed amendments to the Articles of Association** 

(RESOLUTION 8)

**"THAT** the proposed alterations, modifications, amendments, and/or deletions to the Articles of Association of the Company as stated in Appendix 1 of the Annual Report be and hereby approved and adopted.

#### **ORDINARY RESOLUTION 1**

Authority to Issue Shares pursuant to Section 132D of the Companies Act, 1965

(RESOLUTION 9)

"THAT subject always to the Companies Act, 1965, the Articles of Association of the Company and the approvals of the Bursa Malaysia Securities Berhad and other relevant governmental/regulatory authorities, where such approvals are necessary, the Directors be and are hereby authorised pursuant to Section 132D of the Companies Act, 1965, to issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors may deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 10% of the issued share capital of the Company for the time being, and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."

#### **ORDINARY RESOLUTION 2**

Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a revenue or trading nature with the eleven (11) related parties as per paragraph 3.3 (1-11) of the Circular to Shareholders

(RESOLUTION 10)

**"THAT** authority be and is hereby given pursuant to paragraph 10.09 and Practice Note 12 of the Bursa Malaysia Main Market Listing Requirements for the Company and its subsidiaries to enter into the recurrent related party transactions of a revenue or trading nature as set out in paragraph 3.4 of the Circular to Shareholders dated 2 September 2010



#### **NOTICE OF TWENTY-THIRD ANNUAL GENERAL MEETING (CONT'D)**

with the related parties listed in paragraph 3.3 of the Circular to Shareholders which are necessary for the day-to-day operations, in the ordinary course of business, made at arm's length basis and on normal commercial terms which are not more favourable to the related parties than those normally available to the public and are not to the detriment of the minority shareholders; AND THAT the authority conferred by this Mandate shall commence immediately upon the passing of this resolution and is subject to annual renewal. In this respect the authority shall only continue to be in force until:

- the conclusion of the next Annual General Meeting of the Company at which time the authority will lapse, unless the authority is renewed by a resolution passed at that Annual General Meeting;
- ii. the expiration of the period within which the next Annual General Meeting after the date, it is required to be held pursuant to Section 143 (1) of the Companies Act, 1965 (but not extending to such extensions as may be allowed pursuant to Section 143 (2) of the Companies Act, 1965); or
- iii. revoked or varied by resolution passed by the shareholders in general meeting,

whichever is the earlier".

7. To transact any other business for which due notice have been given in accordance with the Articles of Association of the Company and the Companies Act, 1965.

By Order of the Board

LIM THIAM WAH, ACIS MAH WAI HAR, ACIS TIONG LING LING, ACIS JOINT SECRETARIES

SELANGOR DARUL EHSAN 2 SEPTEMBER 2010

#### Notes:

- 1. A member shall be entitled to appoint not more than two (2) proxies to attend and vote at the meeting provided that where a member appoints two (2) proxies, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy.
- 2. A proxy may but need not be a member of the Company, and the provisions of Section 149(1) (b) of the Companies Act, 1965 shall not apply.
- 3. If the appointor is a corporation, this proxy form must be executed under its common seal or under the hand of an officer or attorney duly authorised.
- 4. To be valid, this proxy form, duly completed must be deposited at the Registered Office not less than forty eight (48) hours before the time for holding the meeting or any adjournment thereof.

#### **EXPLANATORY NOTES ON SPECIAL BUSINESS**

- i. The Proposed Resolution 8 if passed, will amend Articles of Association of the Company in line with the implementation of the Electronic Dividend Payment ("eDividend") in accordance with Main Market Listing Requirements of Bursa Malaysia Securities Berhad and to promote greater efficiency of the dividend payment system.
- ii. The Proposed Resolution 9 if passed, will empower the Directors of the Company to issue and allot shares in the Company up to an aggregate amount not exceeding 10% of the issued share capital of the Company for the time being for such purposes as they consider would be in the interest of the Company. This authority unless revoked or varied at a general meeting will expire at the next Annual General Meeting. As at the date of this notice, no new shares in the Company were issued pursuant to the mandate granted to the Directors at the last Annual General Meeting held on 29 September 2009 and which will lapse at the conclusion of the Twenty-Third Annual General Meeting. The general mandate will provide flexibility to the Company for any possible fund raising activities including but not limited for further placing of shares for purpose of funding future investment (s), working capital and/or acquisitions.
- iii. The Proposed Resolution 10 if passed, will authorize the Group to enter into recurrent related party transactions as specified in the Circular to shareholders dated 2 September 2010, provided that such transactions are of a revenue or trading nature which are necessary for the Group's day-to-day operations and are in the ordinary course of business made at arm's length basis and on normal commercial terms which are not more favourable to the related parties than those generally available to the public and are not detrimental to the minority shareholders of the Company. This authority, unless revoked or varied at a general meeting, will expire at the next Annual General Meeting of the Company.

## STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

Particulars of Directors who are standing for re-election at the Twenty-Third Annual General Meeting.

Details	Tan Sri Dato' Lim Kang Yew	Dato' Lim Kang Hoo	En. Hisham bin Mahmood	Dato' Haji Ibrahim bin Haji Keling
Directorships	Managing Director	Non-Independent Non-Executive Director	Independent Non-Executive Director	Independent Non-Executive Director
Age	53	55	51	72
Nationality & Race	Malaysian Chinese	Malaysian Chinese	Malaysian Malay	Malaysian Malay
Qualification	Details as disclosed on page 8	Details as disclosed on page 8	Details as disclosed on page 9	Details as disclosed on page 9
Working experience & occupations	Details as disclosed on page 8	Details as disclosed on page 8	Details as disclosed on page 9	Details as disclosed on page 9
Other directorships of public listed companies	Details as disclosed on page 8	Details as disclosed on page 8	None	None
Attendance at board meetings	4/5	4/5	5/5	3/5
Securities holdings in the Company	Details as disclosed on page 25	Details as disclosed on page 25	None	None
Family relationship with any director and / or major shareholder of the Company	Details as disclosed on page 8	Details as disclosed on page 8	None	None
Conflict of interest	Details as disclosed on page 68	Details as disclosed on page 68	None	None
Convictions of offences	None	None	None	None

Place, date & hour of General Meeting held during the financial year ended 31 March 2010

Туре	Date & Hour	Place
22nd Annual General Meeting	29 September 2009 at 10.00 am	Function Room, KKlub, Jalan Melawati 3, Taman Melawati, 53100 Selangor Darul Ehsan

## CORPORATE INFORMATION



#### **BOARD OF DIRECTORS**

Encik Johar Salim Bin Yahaya (Executive Chairman)

Tan Sri Dato' Lim Kang Yew (Managing Director)

Mr Lee Hun Kheng (Executive Director)

Dato' Lim Kang Hoo (Non-Independent Non-Executive Director)

Dato' Lim Kang Poh (Non-Independent Non-Executive Director)

Dato' Haji Ibrahim Bin Haji Keling (Independent Non-Executive Director)

Encik Hisham Bin Mahmood (Independent Non-Executive Director)

Miss Kang Hui Ling (Independent Non-Executive Director)

Puan Norliza Binti Suleiman (Non-Independent Non-Executive Director)

#### **AUDIT COMMITTEE**

Dato' Haji Ibrahim Bin Haji Keling (Chairman) Miss Kang Hui Ling (Member) Encik Hisham Bin Mahmood (Member)

#### **COMPANY SECRETARIES**

Mr. Lim Thiam Wah. ACIS Madam Mah Wai Har, ACIS Ms. Tiong Ling Ling, ACIS

#### **REGISTERED OFFICE**

17 C, Wisma Limbongan Setia, Jalan SG 3/4. Taman Seri Gombak 68100 Batu Caves. Selangor Darul Ehsan.

Tel: 03-6187 5288 (10 lines)

Fax: 03-6187 5289

#### **AUTHORISED &** PAID-UP CAPITAL

Authorised RM200.0 million Paid-up RM65.34 million

#### **PRINCIPAL BANKERS**

RHB Bank Bhd Ambank Bhd Public Bank Bhd Mavbank Bhd EON Bank Bhd

#### STOCK EXCHANGE

Bursa Malaysia Securities Berhad (Main Market)

Sector : Plantation Stock Name: PLS Stock Code: 9695

www.limbongan.com

#### **AUDITOR**

KPMG (Firm No : AF 0758) **Chartered Accountants** Level 10, KPMG Tower 8, First Avenue, Bandar Utama, 47800 Petaling Jaya, Selangor Darul Ehsan

Tel: 03-7721 3388 Fax: 03-7721 3399

#### **SHARE REGISTRAR**

Sectrars Services Sdn Bhd 28-1, Jalan Tun Sambanthan 3 Brickfields 50470 Kuala Lumpur

Tel: 03-2274 6133 Fax: 03-2274 1016



### EXECUTIVE CHAIRMAN'S STATEMENT



Johar Salim bin Yahaya (Executive Chairman)

On behalf of the Board of Directors of PLS Plantations Berhad (formerly known as Pembinaan Limbongan Setia Berhad), I am pleased to present the Annual Report of the Company and the Group for the financial year ended 31 March 2010.

#### INDUSTRIAL TRENDS AND DEVELOPMENT

Global recovery continued to strengthen in the first quarter of 2010, although unevenly across and within the region.

In the Malaysian economy, real Gross Domestic Product (GDP) recorded an accelerated growth of 10.1% in the first quarter of 2010 as compared to 4.4% in the previous quarter, driven by external demand and significant improvement in aggregate domestic demand. On the supply side, all sectors registered positive broad-based growth. The agriculture sector expanded 6.8%, driven by strong increase in the production of rubber, sawn logs and livestock. The forestry and logging sub-sector strengthened further following higher production of sawn logs from Peninsular Malaysia as well as Sabah

and Sarawak. The value added of the construction sector grew further by 8.7%, supported by on-going civil engineering and non-residential construction projects under the second stimulus package and Ninth Malaysia Plan.

On the domestic front, the Malaysian economy will continue on its expansion path in the following quarters of 2010 as reflected by the incremental in the Leading index from October 2009 to March 2010. On the demand side, growth was underpinned by strong domestic expenditure following continued expansion in private and public consumption as well as higher investment activities supported by favourable developments in the external sector.

(Source: Malaysian Economic Report 1st Quarter 2010)

#### **FINANCIAL RESULTS AND OPERATION REVIEWS**

For the financial year ended 31 March 2010, the Group registered a higher revenue of RM63.1 million as compared to RM17.1 million in the previous year. As a result, the Group recorded a pre-tax profit of RM6.8 million as compared to a pre-tax loss of RM6.0 million attained in financial year 2009.

The increase in pre-tax profit was mainly due to higher revenue contributed from both the plantation and construction operations. Its 70%-owned subsidiary, Aramijaya Sdn Bhd ('Aramijaya') achieved a higher revenue of RM 33.7 million as compared to RM17.0 million due to continuation in global and local demand for its timber products, ranging from wood chips, logs and sawn timbers and the undertaking of new construction work for highway projects in the State of Johor. As for the Company's construction operation, the Company has commenced its construction activities for the "design and build" project known as 'Ward Hospital for Women and Children' in Seremban, worth RM188.0 million during the financial year which is expected to provide a sustainable income to the Group for the incoming years. Currently the project is on schedule.

The Group reported a higher net assets per share attributable to equity holders of the holding company from RM0.21 per share in the previous financial year to RM0.25 per share in the current financial year.



#### **EXECUTIVE CHAIRMAN'S STATEMENT (CONT'D)**

#### **CORPORATE DEVELOPMENT**

In order to enable Aramijaya to expand its plantation business operation which is expected to contribute positively to the future profit of the Group, the Company had completed the funding corporate exercise in providing Financial Assistance of RM33.0 million to Aramijaya on 29 September 2009. This fund is used mainly to part finance the planting of approximately 30,000 acres of oil palm, which will be undertaken in phases and targeted to complete in year 2012.

As for the previous rights issue exercise, as at todate the unutilised proceeds raised remained at RM6.1 million. The Board will continue to explore other related business operations and credible investment opportunities to improve the Group's performances on the unutilised funds.



#### **PROSPECT**

Recently, the Company through its 70%-owned subsidiary, Aramijaya entered into a Sub-Development agreement with YPJ Holdings Sdn Bhd to develop approximately 30,000 acres of forest plantation in the State of Johor with the planting of rubber trees and/or timber species for a period of 30 years and shall carry an option to extend for a further period of 30 years in the event the option for the extension is exercised. This agreement is in line with the Group's objective in expanding its plantation business operations and increasing its plantation landbank for the oil palm plantation, replanting of acacia tree and diversifying into rubber plantation.

The Group has also ventured into down stream timber products such as the manufacturing of particle board which utilises wood waste derived from saw mills and forest clearance during the replanting process. New strategic alliances with both local and multi-national companies are certainly welcome for future investment and development.

Barring any unforeseen circumstances, the Board anticipates that the Group would continue to remain profitable in the forthcoming financial year due to the contribution from both the plantation and construction operations.

#### **APPRECIATION**

On behalf of the Board of Directors and Management, I would like to express my sincere thanks to my fellow directors, management team and staff for their collective commitments and undivided contribution to the Group during the year.

My sincere gratitude and appreciation to all our loyal shareholders, bankers, business associates, buyers and sellers, consultants and contractors, and not least to the relevant government authorities for their continued support, confidence and trust in the Group and the Company.

#### **JOHAR SALIM BIN YAHAYA**

**Executive Chairman** 

### DIRECTORS' PROFILE

#### **Encik Johar Salim bin Yahaya**

**Executive Chairman** 

Encik Johar Salim bin Yahaya, a Malaysian and aged 57 was appointed to the Board on 4 March 1997 and as Executive Chairman on 1 August 2003. He graduated with a Bachelor of Economics (Hons) Degree from University Malaya, Kuala Lumpur. Encik Johar started his career with Bank of America in 1976 and later moved to Malaysian French Bank in 1983. He joined Kumpulan Prasarana Rakyat Johor Sdn Bhd in 1996 and is a Director of Tebrau Teguh Berhad. He is also a director in several other private limited companies.

Encik Johar Salim bin Yahaya does not have any conflict of interest nor any personal interest in any business arrangement involving the Company. He does not have any family relationship with any of the directors and/or substantial shareholders of the Company. Encik Johar Salim bin Yahaya does not hold any shares in PLS Plantations Berhad.

#### Tan Sri Dato' Lim Kang Yew

**Managing Director** 

Tan Sri Dato' Lim Kang Yew, a Malaysian and aged 53 was appointed to the Board on 10 March 1987 and as Managing Director on 12 December 1994. He has more than 20 years of experience in the construction industry. He started with his own construction company mainly involved in civil engineering and building works and established good working relationship with some government agencies. His vast experiences in this field have proven to be invaluable to the Group. He is currently a Non-Executive Director of TSR Capital Bhd and also a director of several other private limited companies.

Tan Sri Dato' Lim Kang Yew is deemed to be interested in the related party transactions disclosed on page 68 of the Annual Report. He is the brother of Dato' Lim Kang Hoo and Dato' Lim Kang Poh. He is the uncle to Mr. Lee Hun Kheng. The interest of Tan Sri Dato' Lim Kang Yew in the Company is disclosed on page 25 of the Annual Report.

#### **Dato' Lim Kang Hoo**

Non-Independent Non-Executive Director

Dato' Lim Kang Hoo, a Malaysian and aged 55 was appointed to the Board on 28 May 2004. He is a businessman with over 30 years of experience in the construction and machinery related industry. His dynamism and vision coupled with hard work saw the companies that he lead grow by leaps and bound. Ekovest Berhad and Knusford Berhad which are listed on the main market of Bursa Malaysia are results of his involvement. At present, he is the Executive Vice-Chairman of Ekovest Berhad and an Executive Director of Knusford Berhad and also a director of several other private limited companies.

Dato' Lim Kang Hoo is deemed to be interested in the related party transactions disclosed on page 68 of the Annual Report. He is the brother of Tan Sri Dato' Lim Kang Yew and Dato' Lim Kang Poh. He is the uncle to Mr. Lee Hun Kheng. Dato' Lim Kang Hoo has an indirect shareholding in the Company as disclosed on page 25 of the Annual Report.

#### **Dato' Lim Kang Poh**

Non-Independent Non-Executive Director

Dato' Lim Kang Poh, a Malaysian and aged 53 was appointed to the Board on 6 October 2005. He started his career in the construction industry in 1976 under Tasja Sdn. Bhd. At present, he is the Deputy Executive Chairman of Astral Asia Bhd and director of several other private limited companies.

Dato' Lim Kang Poh is deemed to be interested in the related party transactions disclosed on page 68 of the Annual Report. He is the brother of Tan Sri Dato' Lim Kang Yew and Dato' Lim Kang Hoo. He is the uncle to Mr. Lee Hun Kheng. The interest of Dato' Lim Kang Poh in the Company is disclosed on page 25 of the Annual Report.



#### **DIRECTORS' PROFILE (CONT'D)**

#### Dato' Haji Ibrahim bin Haji Keling

Independent Non-Executive Director

Dato' Haji Ibrahim bin Haji Keling, a Malaysian and aged 72 was appointed to the Board on 15 November 1994. He graduated with a Bachelor of Commerce degree and a Diploma in Business Administration in 1969 both from the Victoria University of Wellington, New Zealand. He also attended a senior management course at Cambridge University, England in 1975/1976, and a Senior Management Program conducted by the Harvard Business School in 1988. He retired in 1993 where the last position he held was as Director of Management Service Department, FELDA. He also sat on the Board of Perbadanan Binaan Felda. Currently, he is a Director of several other private limited companies.

Dato' Haji Ibrahim bin Haji Keling does not have any conflict of interest nor any personal interest in any business arrangement involving the Company. He does not have any family relationship with any of the directors and/or substantial shareholder of the Company. Dato' Haji Ibrahim bin Haji Keling does not hold any shares in PLS.

#### **Encik Hisham bin Mahmood**

Independent Non-Executive Director

Encik Hisham bin Mahmood, a Malaysian and aged 51 was appointed to the Board on 4 March 1997. He graduated with a Bachelor of Arts Degree in Economics from University of Kent, Canterbury, United Kingdom. He started his career in the Corporate Advisory Department of Malaysian International Merchant Bankers Berhad and later ventured into his own family business which deals in the tender of military equipment for the Malaysian Armed Forces as well as the supply of pipelines and tubular goods for the oil and gas industry. He is currently also a director of several other private limited companies.

Encik Hisham bin Mahmood does not have any conflict of interest nor any personal interest in any business arrangement involving the Company. He does not have any family relationship with any of the directors and/or substantial shareholders of the Company. Encik Hisham bin Mahmood does not hold any shares in PLS.

#### Miss Kang Hui Ling

Independent Non-Executive Director

Miss Kang Hui Ling, a Malaysian and aged 38, joined the Board on 6 April 2005. She holds a Bachelor of Accounting (Hons) Degree from University of Malaya in 1997. She is a member of the Malaysian Institute of Certified Public Accountants and the Malaysian Institute of Accountants. Since her graduation, she acquired 4 years of audit experience in one of the Big Four audit firms. As audit senior associate, she also gained exposure in the field of operation audit and financial due diligence. Subsequently she joined a medium size multinational consultancy firm as the Finance and Admin Manager where she was responsible for establishing and implementing the company's accounting and operating policies and procedures. She is presently a partner of a professional firm registered with the Malaysian Institute of Accountants. She is also an independent Non-Executive Director of Ekovest Berhad and Knusford Berhad.

Miss Kang Hui Ling does not have any conflict of interest nor any personal interest in any business arrangement involving the Company. She does not have any family relationship with any of the directors and/or substantial shareholders of the Company. Miss Kang Hui Ling does not hold any shares in PLS.



#### **DIRECTORS' PROFILE (CONT'D)**

#### Mr Lee Hun Khena

**Executive Director** 

Mr. Lee Hun Kheng, a Malaysian and aged 33, joined the Board on 1 August 2008. He graduated with a Degree in Mechanical Engineering from University of Monash, Melbourne, Australia in 2000. Upon his return to Malaysia, he commenced his career as a Sales Engineer in a Public Listed company specializing in Rental, Sales and Reconditioning of heavy and light machineries. During his 3 years service with the company, he has learnt commercial knowledge and marketing skills while providing machinery technical support and training to the users. Besides, he is also actively involved in new business development such machinery product distributorship.

He then joined Aramijaya Sdn. Bhd. in 2003, a subsidiary of PLS Plantations Berhad as a Marketing Manager, responsible for setting up new accounts of timber products, both domestic and export market. As part of plantation research and development project, he has explored various timber industries to increase product line as well as introducing modern timber processing systems to the company. Subsequently, he was appointed as the Executive Director and Chief Executive Officer of Aramijaya Sdn. Bhd., positions that he currently holds.

He is the nephew of Dato' Lim Kang Hoo, Tan Sri Dato' Lim Kang Yew and Dato' Lim Kang Poh. He has an indirect shareholding in the Company as disclosed on page 25 of the Annual Report. Save for the above, he does not have any family relationship with any other directors of the Company.

#### **Puan Norliza Binti Suleiman**

Non-Independent Non-Executive Director

Puan Norliza Binti Suleiman a Malaysian and aged 45, was appointed to the Board on 28 May 2009. She is a fellow member of the Chartered Association of Certified Accountants ("CACA"), United Kingdom.

Puan Norliza Binti Suleiman started her career as an Audit Assistant at Ivory Barry & Company, an audit firm in London. Upon her return to Malaysia in 1989, she joined Coopers & Lybrand, Johor Bahru as Audit Assistant until 1993. Subsequently, she joined Tharra Holdings Sdn. Bhd., a company involved in the provision of medical services as Finance Manager.

Puan Norliza Binti Suleiman joined Kumpulan Prasarana Rakyat Johor Sdn. Bhd. ("KPRJ') in July 1996. Currently, Puan Norliza Binti Suleiman holds the post of Group General Manager cum Company Secretary of KPRJ and Group Financial Controller for Tebrau Teguh Berhad. She is also a Director of Julung Cipta Sdn. Bhd., a wholly owned subsidiary company of KPRJ, Infra Desa (Johor) Sdn. Bhd. and Iskandar Waterfront Sdn. Bhd.

Puan Norliza Binti Suleiman does not have any conflict of interest nor any personal interest in any business arrangement involving the Company. She does not have any family relationship with any of the directors and/or substantial shareholders of the Company. Puan Norliza Binti Suleiman does not hold any shares in PLS.

## STATEMENT ON CORPORATE GOVERNANCE

The Board of Directors ("Board") recognises the importance of adopting the principles and best practices of the Malaysian Code of Corporate Governance ("Code") and is fully committed in ensuring that highest standards of corporate governance as set out in the Code are observed and practiced throughout the Group to safeguard and enhance shareholders' value.

The Board is pleased to report to shareholders on the manner the Group has applied the principles, and the extent to which it has complied with the best practices of good governance as set out in the Code.

#### A) BOARD OF DIRECTORS

#### **The Board**

PLS Plantations Berhad (formerly known as Pembinaan Limbongan Setia Berhad) ("PLS") is led and managed by an experienced and qualified Board comprising of members with a wide range of experience in business, construction and finance. The wide spectrum of skills and experience of the Directors have brought expertise and perspective to the leadership of PLS. A brief profile of each Director is set out in pages 8 to 10 of this Annual Report.

The Board is responsible to ensure that PLS and its Group of Companies are in compliance with the Malaysian Code of Corporate Governance. The Board is also responsible for the policies and general affairs of PLS and retains full and effective control of the Company.

#### Composition

The Board is made up of nine (9) members, led by an Executive Chairman, Managing Director, Executive Director, three (3) Non-Independent Non-Executive Directors and three (3) Independent Non-Executive Directors.

#### **Board Balance**

Affirmative actions have been taken by the Board to ensure that qualified independent individuals are appointed as Directors of the Company. The current composition of the Board is in compliance with the Code and the Bursa Malaysia Securities Berhad ("Bursa Securities") requirements in respect of having at least one-third (1/3) of the membership of the Board comprising independent directors.

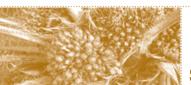
#### **Size of Non-Executive Participation**

To ensure Board balance, the Directors have given close consideration to the size of the non-executive participation in the Board. With the current composition of the Board, no individual is allowed to dominate the Board's decision making. The Board is satisfied that the current Board composition reflects the interest of the public shareholders of the Company.

#### **Board Meetings**

The Board meets on a scheduled basis at least four (4) times a year, with additional meetings convened when necessary. Five (5) Board Meetings were held during the financial year ended 31 March 2010. Details of the attendance of the Directors are as follows:

Members of the Board		Status	<b>Attendance</b>
1. 2. 3. 4. 5.	Encik Johar Salim Bin Yahaya Tan Sri Dato' Lim Kang Yew Dato' Haji Ibrahim Bin Haji Keling Encik Hisham Bin Mahmood Miss Kang Hui Ling Dato' Lim Kang Hoo	Executive Chairman Managing Director Independent Non-Executive Director Independent Non-Executive Director Independent Non-Executive Director Non-Independent Non-Executive Director	5/5 4/5 3/5 5/5 5/5 4/5
7.	Dato' Lim Kang Poh	Non-Independent Non-Executive Director	5/5



#### A) BOARD OF DIRECTORS (CONT'D)

#### **Board Meetings (Cont'd)**

Members of the Board	Status	Attendance
<ul><li>8. Mr. Lee Hun Kheng</li><li>9. Pn. Norliza Binti Suleiman</li></ul>	Executive Director Non-Independent Non-Executive Director	5/5 4/4

Besides Board meetings, the Board also exercise control on matters that require Board's approval through circulation of Directors' Resolutions.

#### **Conduct of Meetings**

It has been the practice of the Board that when a potential conflict of interest arises, it is mandatory for the Director concerned to declare his or her interests and abstain from further discussion and the decision making process.

The Board has access to the advice and services of the Company Secretaries who are responsible for ensuring that the Board meetings are conducted in accordance with procedures and that all applicable rules and regulations are adhered to. The Company Secretaries maintain minutes and record all resolutions passed at the Board meetings.

#### **Supply of Information**

Heads of each department, division and subsidiary of the Company are required to submit their reports at the scheduled Board meetings where required.

#### Access to Information

All Directors are provided with an agenda and board papers prior to every Board meeting to enable the Directors to obtain further information on major financial, operational and corporate matters as well as on the activities and performance of the Group and Company. This is in addition to the schedule of matters specifically reserved for the Board's decision.

#### **Access to Advice**

The Board is given unlimited access to all staff of the Group and Company to obtain any information pertaining to the Company's or the Group's affairs. In addition to the advice and services of the Company Secretaries, the Directors may also seek independent advice from external source should the need arises.

#### **Appointment and Re-election of Directors**

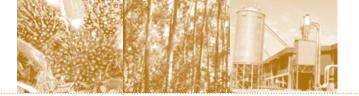
The Listing Requirements of Bursa Securities provides that each Director, including the Managing Director and/or Executive Directors, shall retire from office at least once in every three years and he/she can offer himself/herself for re-election. Directors who are newly appointed by the Board are subjected to re-election by the shareholders at the Annual General Meeting held following their appointment.

#### **B) BOARD COMMITTEES**

The following Board Committees have been established to assist the Board in the discharge of its duties and execution of specific responsibilities.

#### **Audit Committee**

The composition, terms of reference and functions of the Audit Committee are discussed in the Audit Committee Report set out on pages 20 to 22 of this Annual Report.



#### B) BOARD COMMITTEES (CONT'D)

#### **Nomination Committee**

The duties of the Nomination Committee include considering candidates for Board vacancies and recommending all Board appointments to the Board of Directors. The Board will consider such recommended appointments and approve if they are found to be appropriate and suitable. The Nomination Committee works under clearly defined terms of reference, which has been approved by the Board.

The members of the Nomination Committee, all of whom are Independent Non-Executive Directors, are as follows:

- 1. Dato' Haji Ibrahim bin Haji Keling (Chairman)
- 2. Encik Hisham bin Mahmood
- 3. Miss Kang Hui Ling

#### **Remuneration Committee**

The duties of the Remuneration Committee is to ensure that the remuneration of the Directors commensurate with the skills, experience and responsibilities of the Directors. The Directors concerned would abstain from discussion pertaining to their own remuneration. The Remuneration Committee works under clearly defined terms of reference, which has been approved by the Board.

The members of the Remuneration Committee, a majority of whom are Independent Non-Executive Directors, are as follows:

- 1. Dato' Haji Ibrahim Bin Haji Keling (Chairman)
- 2. Encik Hisham Bin Mahmood
- 3. Miss Kang Hui Ling
- 4. Tan Sri Dato' Lim Kang Yew

#### **C) DIRECTORS' TRAINING**

All the Directors have attended the Mandatory Accreditation Programme and the Continuing Education Programme as prescribed by Bursa Securities.

During the financial year, all the directors attended field trips to the Company's sites to familiarise with the various business operations and were briefed of the latest regulatory requirements by the Company Secretary. In addition, the following directors have also attended the following training programmes: -

Dato' Lim Kang Hoo Miss Kang Hui Ling	Frauds and Forensic Auditing
Encik Johar Salim Bin Yahaya	Executive Update for Director Revised Code of Corporate Governance
Pn. Norliza Binti Suleiman	Malaysian Capital Markets 2010 Forum Financial Instruments: FRS 139, FRS 132, FRS7, & IFRS9 – Practical Approach Full Convergence with IFRS in 2012
Mr Lee Hun Kheng	Principles of Corporate Finance and Applications

The Company will continue to arrange further development and training programmes for the Directors in order to update and enhance their skills and knowledge, which are important for carrying out their role effectively as a Director.



#### D) DIRECTORS' REMUNERATION

The Board as a whole determines the remuneration of each Director upon recommendation of the Remuneration Committee. Directors do not participate in decisions regarding their own remuneration packages.

Directors' fees are proposed for approval by the shareholders at the Company's Annual General Meeting, based on the recommendation of the Board.

Details of the remuneration of the Directors during the financial year ended 31 March 2010 are as follows:

	Fees (RM)	Salaries (RM)	Bonus (RM)	Benefit in kinds (RM)	Other emoluments (RM)	Total (RM)
Executive Directors	_	534,000	30,000	45,400	_	609,400
Non Executive Directors	34,200	-	-	_	-	34,200

Number of Directors whose total remuneration falls within the following bands:

	Number o	f Directors
Remuneration Bands	Executive	Non Executive
Up to RM50,000	1	6
RM100,000 to RM150,000	1	-
RM450,000 to RM500,000	1	-

#### **E) ACCOUNTABILITY AND AUDIT**

#### **Financial Reporting**

In presenting the annual financial statements and quarterly announcements to the shareholders, investors and regulatory authorities, the Board of Directors aims at presenting a balanced and understandable assessment of the position and prospects of the Company and the Group. The Statement of Directors' Responsibilities pursuant to Section 169 of the Companies Act, 1965 is set out at page 71 of this Annual Report.

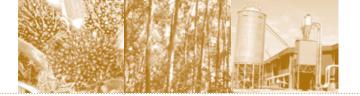
#### Internal Control

The Board is responsible in ensuring that the system of internal controls is in place and that its effectiveness be constantly reviewed to ensure the adequacy of the system. The review on the system of internal controls is set out under the Statement on Internal Control on pages 18 to 19 of this Annual Report.

#### **Relationship with the Auditors**

The Board has established and maintains an active, transparent and professional relationship with the auditors, both external and internal, through the Audit Committee.

The External Auditors attend the Audit Committee Meetings at least twice a year and meet the Audit Committee without the presence of the management. The External Auditors are given access to books and records of the Group and Company at all times. The Board, through the Audit Committee, also seeks the External Auditors' professional advice in ensuring compliance with the appropriate accounting standards in Malaysia and the provisions of the Companies Act, 1965.



#### F) RELATIONSHIP WITH SHAREHOLDERS

#### **Dialogue between Company and Investors**

PLS recognises its responsibility to its shareholders. The timely release of quarterly financial results of the Group and Company and the issue of the Group and Company's Annual Reports provide regular information on the state of affair of the Group and the Company. All of these together with announcements to Bursa Securities, circulars to shareholders and, where appropriate, ad-hoc press statements and interviews are principal channels for dissemination of information to shareholders, investors and the public in general.

#### **Annual General Meeting**

Bof to the Code Details

Notice of Annual General Meeting and the Annual Report are sent out to the shareholders in accordance with the time period prescribed by law.

The shareholders are encouraged to attend the Annual General Meeting as it serves as an important avenue for the shareholders to communicate with the members of the Board. The Chairman includes in his agenda and allocates time for a question and answer session for each item in the agenda, whereby shareholders have the opportunity to raise questions, and seek clarification on business and performance of the Group and Company. The Chairman will respond to any questions raised during the meeting.

### G) STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE AUDITED FINANCIAL STATEMENTS

The Directors are required by the Companies Act, 1965 to prepare financial statements which give a true and fair view of the state of affairs of the Group and Company at end of each financial year and of the results and cash flows for the financial year then ended.

The Directors considers that in preparing the financial statements, the Group has:

- Applied appropriate accounting policies consistently;
- Made reasonable and prudent judgements and estimates; and
- Considered that all applicable approved accounting standards have been adhered to.

The Directors are responsible for ensuring that the Group and Company maintain accounting records which disclose with reasonable accuracy the financial position of the Group and Company, which enable them to ensure that the financial statements comply with the provisions of the Companies Act, 1965.

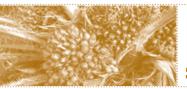
The Directors have general responsibilities for taking such steps that are reasonably available to them to safeguard the assets of the Group and Company and to prevent and detect fraud and other irregularities.

### H) COMPLIANCE WITH THE CODE ON CORPORATE GOVERNANCE AND BURSA SECURITIES LISTING REQUIREMENTS

The Board of Directors is committed to ensure that Corporate Governance are observed and practised by PLS and its Group of Companies so that the affairs of the Group are conducted with integrity, full transparency and professionalism with the main objective of safeguarding the interest of shareholders.

The Group and Company were in compliance throughout the financial year ended 31 March 2010 with the principles and best practices as set out in Part 1 and Part 2 respectively of the Malaysian Code on Corporate Governance and Bursa Securities requirements except the following:

nei. to the Code	Details	nedSUIIS
Part 1, BIII	Details of individual Directors' remuneration	The Board is of the opinion that the existing information on Directors' remuneration is sufficient to cater to the transparency and
	are not disclosed.	accountability of the Malaysian Code on Corporate Governance.



#### ADDITIONAL COMPLIANCE INFORMATION

In compliance with the Listing Requirements of Bursa Securities, the following are additional information in respect of the financial year ended 31 March 2010 to be disclosed in this Annual Report:

#### 1. Utilisation of Proceeds

The status of utilisation of proceeds from Rights Issue as at 29 July 2010 is as follows:

	Proposed Utilisation RM `000	Utilisation to-date RM`000	Balance RM`000
Construction of Akademi Audit Negara	5,500	5,500	_
Working capital	37,169	31,039	6,130
Expenses to related to Rights Issue*	891	891	
Total	43,560	37,430	6,130

Unutilised expenses of RM409,000 related to Rights Issue has been re-allocated to working capital. The utilisation of Rights Issue proceeds has been further extended from 13 February 2010 to 13 February 2011.

#### 2. Share Buy Back

The Company did not carry out any share buy back during the financial year.

#### 3. Options, Warrants or Convertible Securities

The Company did not issue any options, warrants or convertible securities during the financial year.

#### 4. American Depository Receipt ("ADR") or Global Depositary Receipt ("GDR") Programme

The Company did not participate in any ADR or GDR Programme during the financial year.

#### 5. Imposition of Sanctions and/or Penalties

There were no public sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the relevant regulatory bodies during the financial year under review.

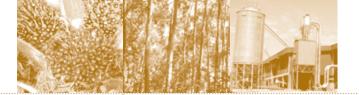
#### 6. Non-Audit Fees

In the financial year under review, the External Auditors were appointed to review the Statement of Internal Control as required by Bursa Securities Listing Requirements. The amount of non-audit fee incurred was RM5,000.

#### 7. Variation in Results

Pursuant to paragraph 9.19 of the Listing Requirements of Bursa Malaysia Securities Berhad, the Board of Directors of PLS Plantations Berhad (formerly known as Pembinaan Limbongan Setia Berhad) wishes to announce that the audited profit after tax and minority interest for the financial year ended 31 March 2010 was RM12.550 million as compared to the previously announced unaudited profit of RM6.608 million.

This above results represent a deviation of approximately 89.9% or RM5.942 million from the unaudited profit after tax and minority interest primarily due to the adjustments on the Company and its subsidiary, Aramijaya Sdn Bhd results. The increase of profit after tax and minority interest is analysed as follows:



#### I) ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

#### 7. Variation in Results (Cont'd)

Increase / (Decrease)	RM 000	RM`000
Profit after tax and minority interest as per announcement on 27 May 2010		6,608
Recognition of deferred tax assets	6,953	_
Minority interest's share of deferred tax assets recognised	(1,030)	-
Under recognition of subsidiary's net contract income	27	_
Adjustment of minority interest arising from the under recognition of		
subsidiary's net contract income	(8)	
Profit after tax and minority interest as per audited financial statements		12,550

#### 8. Profit Guarantee

There was no profit guarantee given by the Company in respect of the financial year ended 31 March 2010.

#### 9. Revaluation policy on landed properties

The Company did not adopt any revaluation policy on landed properties.

#### 10. Recurrent related party transactions

At the 22nd Annual General Meeting of the Company held on 29 September 2009, the Company had obtained shareholders approval for the renewal of the mandate to enter into recurrent related party transactions of revenue or trading nature, which are necessary for its day-to-day operations and in the ordinary course of its business with related parties. The said mandate takes effect on 29 September 2009 until the conclusion of the forthcoming Annual General Meeting of the Company.

The Company is seeking shareholders` approval to renew the existing mandate for recurrent related party transactions of revenue or trading nature at the forthcoming Annual General Meeting to be held on 24 September 2010. The details of the shareholders` mandate to be sought are furnished in the Circular to shareholders dated 2 September 2010, accompanying this Annual Report.

The aggregate values of transactions conducted pursuant to the shareholders` mandate during the financial year ended 31 March 2010 are disclosed on page 68 of this Annual Report.

#### 11. Material Contracts

There were no material contracts entered into by the Company and its subsidiaries involving Directors and major shareholders.

#### 12. Material Contracts Relating to Loans

There were no material contracts relating to loan entered into by the Company and its subsidiaries involving Directors and major shareholders.

#### 13. Corporate Social Responsibility

The Company only carries out general activities in relation to corporate social responsibility and will only endorse those actions and projects that benefits the society at large.

## STATEMENT ON INTERNAL CONTROL

Paragraph 15.26(b) of Bursa Malaysia Listing Requirements requires the Board of Directors of a public listed company to include in its annual report a statement about the state of internal control of the listed issuer as a group. The Board is pleased to provide the following statements, which outlines the nature and scope of internal control of the Group during the year.

The Board acknowledges its responsibility for the Group's system of internal controls and for reviewing its adequacy and integrity. Such a system however can only provide reasonable and not absolute assurance because of limitation inherent in any system of internal controls against material misstatements or loss and is designed to manage rather than eliminate the risk of failure to achieve business objectives.

The Board has established key activities to ensure the process for reviewing and reporting on the adequacy and integrity of the system of internal control are defined, appropriately documented and monitored or reviewed.

The Board has formalised a comprehensive Enterprise Risk Management Framework that takes into account all significant aspects of internal control including risks assessment, the control environment and control activities, information and communication and monitoring. Key business risks have been categorised to highlight the source of the risk, and scored to reflect both financial and reputational impact of the risk and the likelihood of its occurrence.

The Audit Committee continuously evaluates and monitors the significant risks and controls through a formalised monitoring and reporting process. Reviews are conducted by the Audit Committee on a quarterly basis, with additional reviews as and when required.

These initiatives would ensure that the Group has in place a formalised ongoing process for identifying, evaluating, monitoring and managing the significant risks affecting the achievement of its business objectives.

The Group's system of internal controls comprises the following key elements which are monitored:

#### 1. Project Budget

Budget is prepared for each project undertaken by the Group to facilitate monitoring of the Group's financial performance. The Management headed by the Managing Director reviews and monitors the achievements of the Group's performance and reports to the Board.

#### 2. Financial Limits and Approving Authority

The Board had established Limit of Authorities defining authorization limits for its revenue and capital expenditure to ensure all revenue and capital expenditure are in line with the Group's overall strategies and objectives.

#### 3. Policies, Procedures and Guidelines

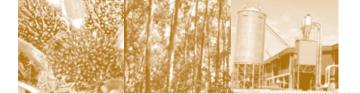
The Board had established principal tendering and procurement policies, procedures and guidelines.

#### 4. Information and Communication

Financial and operational information systems are in place to capture and present timely internal and external business information. Clear reporting structure enables the financial and operational reports are prepared and presented to the Board or Management for discussion and review on a quarterly basis.

#### 5. Internal Audit

The Group has outsourced its internal audit function to Advent Corporate Advisory Sdn. Bhd. with the objective to provide the Board with much of the assurance it requires regarding the adequacy and effectiveness of risk management and internal control. The internal audit independently reviews risk identification procedures and control processes implemented by the management, and reports to the Audit Committee on a quarterly basis. The results and any corrective action to address the risk and control issues identified during the audit are reported directly to the Audit Committee. The Audit Committee reviews the reports from the internal audit function, before making recommendations to the Board in strengthening the risk management and internal control.



### STATEMENT ON INTERNAL CONTROL (CONT'D)

#### 6. Board/Management Committees and Meetings

#### (i) Audit Committee

The Board has established an Audit Committee comprising three (3) Independent Non Executive Directors. Details of composition, terms of reference and report of the Audit Committee are provided on pages 20 to 22 of this Annual Report. The recommendations of the Audit Committee are tabled to the Board for its approval.

#### (ii) Project and Financial Meetings

The Senior Management presents their respective project reviews, operation performance reviews and the progress of the projects undertaken, to the Board at the Project and Financial meetings which are held on a quarterly basis. The Accountant presents the overall Group's financial performance at the meetings.

#### **Conclusion**

There was no material losses reported during the current financial year as a result of weaknesses in internal control. The management continues to take measures to strengthen the internal control environment of the Group.

### AUDIT COMMITTEE REPORT

The Audit Committee was established by the Board of Directors on 16 November 1994 with the primary objectives to assist the Board in discharging its statutory duties and responsibilities relating to accounting and reporting practices of PLS Plantations Berhad (formerly known as Pembinaan Limbongan Setia Berhad) and oversee the compliance with the relevant rules and regulations governing listed companies.

The members of the Audit Committee are as follows:

#### Chairman

1. Dato' Haji Ibrahim Bin Haji Keling (Independent Non-Executive Director)

#### **Members**

- 2. Encik Hisham Bin Mahmood (Independent Non-Executive Director)
- 3. Miss Kang Hui Ling (Independent Non-Executive Director / Member of the Malaysian Institute of Accountants)

#### **TERMS OF REFERENCE**

The terms of reference of the Audit Committee are as follows:

#### 1. Size and Composition

The Board shall by resolution appoint members to the Audit Committee, which shall comprise of at least three (3) members, all of whom must be Non-Executive Directors with a majority of them being Independent Directors.

All members of the Audit Committee are financially literate and at least one is a member of the Malaysian Institute of Accountants.

The Audit Committee shall elect a chairperson from among its members who is an Independent Director.

#### 2. Meetings

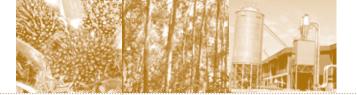
The Audit Committee may invite any person to attend the meetings. A quorum shall be two members, both being Independent Directors. The Company Secretary or any person appointed by the Audit Committee for this purpose shall act as secretary of the Audit Committee. However, the Audit Committee should meet with the external auditors without the Executive Board members' presence at least twice a year.

#### 3. Authority

The Audit Committee is authorised by the Board to investigate any activity within its terms of reference. It is authorised to seek information it requires from any employee and all employees are directed to co-operate with any request made by the Audit Committee.

#### 4. Access

The Audit Committee shall have unlimited access to all information and documents relevant to its activities, to the External and Internal Auditors, and to Senior Management of the Company and its subsidiaries. The Audit Committee is also authorised to take such independent professional and legal advice as it considers necessary.



#### **AUDIT COMMITTEE REPORT (CONT'D)**

#### **FUNCTIONS OF AUDIT COMMITTEE**

The functions of the Audit Committee shall be:

- 1. Review the following and report the same to the Board of Directors:
  - a. with the External Auditors, the scope and audit plan, including any changes on the planned scope of the audit plan;
  - b. with the External Auditors, their audit report;
  - c. the competency of the internal audit function and evaluate the authority it requires to carry out all necessary work to ensure the function can be discharged effectively;
  - d. the internal audit programme, processes, the results of the internal audit activities or investigation undertaken and whether or not appropriate action is taken on the recommendations of the internal audit function;
  - e. the assistance given by the employees of the Company to the External and Internal Auditors;
  - f. the quarterly results and year end financial statements, prior to the approval by the Board of Directors, focusing particularly on:
    - i. changes in or implementation of major accounting policies;
    - ii. significant and unusual events; and
    - iii. compliance with the accounting standards and other legal requirements;
  - g. any related party transaction and conflict of interest situation that may arise within the Company or Group including any transaction, procedure or course of conduct that raises questions of management integrity;
  - h. any letter of resignation from the External Auditors of the Company; and
  - i. whether there is reason (supported by grounds) to believe that the Company's External Auditors are not suitable for re-appointment.
- 2. Recommend the nomination of External Auditors.
- 3. Reviewing the nomination of the Internal Auditors.

#### **SUMMARY OF THE ACTIVITIES OF THE AUDIT COMMITTEE**

The Audit Committee meets on quarterly basis with additional meetings held as and when necessary. A total of five (5) meetings were held during the financial year ended 31 March 2010. The representatives of External Auditors and Internal Auditors, the Company Secretaries and the Head of Group Finance were invited to meetings during deliberations, which required their input and advice.

During the financial year ended 31 March 2010, the activities of the Audit Committee covered, among others, the following:

- a. Reviewed financial statements including quarterly financial announcements to the Bursa Malaysia Securities Berhad and year end financial statements and recommend the same for approval by the Board of Directors, upon being satisfied that, inter alia, the financial reporting and disclosure requirements of the relevant authorities had been complied with.
- b. Reviewed the External Auditors' reports in relation to their audit findings and the accounting issues arising from the audit.



#### **AUDIT COMMITTEE REPORT (CONT'D)**

#### SUMMARY OF THE ACTIVITIES OF THE AUDIT COMMITTEE (CONT'D)

- c. Reviewed audit plan prepared by the External Auditors before the audit commences.
- d. Reviewed audit fees of the External Auditors.
- e. Reviewed the annual internal audit plan including its scope, basis of assessments and risks ratings of the proposed areas of audit.
- f. Reviewed audit reports prepared by the Internal Auditors and the consideration of the major findings and the Management's response thereto.

#### **ATTENDANCE AT MEETINGS**

During the year ended 31 March 2010, the Audit Committee convened five (5) meetings. The attendances of the members of the Committee meetings during the financial year were as follows:

Name of Committee Member	Attendance
Dato' Haji Ibrahim Bin Haji Keling Encik Hisham Bin Mahmood Miss Kang Hui Ling	3/5 5/5 5/5

#### **INTERNAL AUDIT FUNCTION**

The internal audit function of the Group and Company is outsourced to Advent Corporate Advisory Sdn Bhd, an independent professional service provider, with the primary objective of monitoring a sound and systematic method of internal controls over the Group and Company. The costs incurred for the Internal Audit Function in respect of the financial year was RM21,000.00.

During the financial year, the Internal Auditors had carried out audits according to the internal audit plan, which had been approved by the Audit Committee. Internal audits were done on:

- Tender and selection of contractors/suppliers cycle with the objective of ensuring adequate policies and procedures are in place for tendering process and fair selection of suitable sub-contractors/suppliers to support the Group's business objectives.
- Project planning and monitoring cycle with the objective of ensuring adequate policies and procedures are in place for projects to be carried out and completed in accordance to contract awarded to support the Group's business objectives.
- Project planning and monitoring cycle, purchasing, human resource and fixed assets management of a subsidiary involving in management and operation of forest and oil palm plantations.
- Other cycles with the objective of ensuring adequate policies and procedures are in place for accounting and cash management to support the Group's business objectives.
- All significant aspects of internal control including risks management, the control environment and control activities, information and communication and monitoring.

The resulting reports from the audits undertaken were forwarded to the Management for attention and necessary corrective actions as recommended. The Management is responsible for ensuring that corrective actions on reported weaknesses are taken within the required time frame.