

milestones

Incorporation of Kinta Kellas Tin Dredging Company, Limited - a company principally involved in tin mining and dredging.

1926

Changed its name to Kinta Kellas Investments Public Limited Company (Kinta Kellas Investments).

1986

In support of Malaysia's nation building programme, Kinta Kellas Investments embarked on a new business focus providing Project Management Consultancy Services.

1989

United Engineers (Malaysia) Berhad (UEM) acquired Kinta Kellas Investments boosting its stable of competent companies.

1990

Changed its name to Kinta Kellas Public Limited Company (Kinta Kellas).

1992

Kinta Kellas positioned itself as the leading multi-disciplinary consultancy, providing Project Management Services for large-scale transportation infrastructure and infrastructure development projects in Malaysia.

Kinta Kellas later expanded into providing Facilities Maintenance Management Services for infrastructure.

Kinta Kellas acquired Opus International Consultants Ltd, the leading award-winning engineering, architecture, planning and property management consultancy, providing physical infrastructure Asset Development and Asset Management solutions in New Zealand.

Khazanah Nasional Berhad through Syarikat Danasaham Sdn Bhd took over the UEM Group including Kinta Kellas.

UEM World Berhad became the holding company of Kinta Kellas through its acquisition of core businesses from the UEM Group.

Kinta Kellas embarked on a rebranding exercise to venture beyond Malaysian borders, penetrating global markets.

Kinta Kellas rebranded to
**OPUS INTERNATIONAL
GROUP PLC
2005**

1996

2001

2003

OPUS Geographies, Building Teams

MAIN OFFICES



Feeder station for the Electrified Double Track project between Rawang and Ipoh.



Widening road shoulders on the state highway, Western Australia.



Artist's impression of the future 29-storey UEM Group Corporate Headquarters at KL Sentral.



Ticketing Hall, Manor House Station - part of the Piccadilly Line Station and infrastructure upgrading, London Underground.

OUR OTHER OFFICES THROUGHOUT THE WORLD



VIETNAM
Hanoi

MALAYSIA
Kuala Lumpur

AUSTRALIA
Brisbane
Bunbury
Sydney

NEW ZEALAND
Auckland
Christchurch
Hamilton
Wellington

AUSTRALIA

Albany
Perth

CANADA

Calgary
Kelowna
Ottawa
Detroit (USA)

MALAYSIA

Ipoh
Kelana Jaya
Kepala Batas
Serendah
Slim River
Yong Peng

NEW ZEALAND

Alexandra
Blenheim
Carterton
Dunedin
Queenstown
Gisborne
Gracefield

Greymouth
Hunts Beach
Invercargill
Kerikeri
Manukau
Napier
Nelson
New Plymouth
North Shore
Damaru
Drewa
Paeroa
Palmerston North
Papakura
Pukekohe
Rotorua
Taupo
Tauranga
Thames
Timaru
Waipukurau
Wairoa
Wanganui
Westport
Whakatane
Whangarei

UNITED KINGDOM

Manchester
Rossett
Stevenage



Site clearing works at embankment for the Third Lane Widening project at the North-South Expressway.



GPS Survey for road condition assessment.



Asset Management for the 13.5 km Penang Bridge.



Kicking Horse Pass, Trans-Canada Highway in Canada.

A photograph of two hands, one from a person with a darker skin tone and one from a person with a lighter skin tone, holding a thin red string. The hands are positioned on either side of the string, which runs diagonally across the frame. The background is a solid, muted grey. A horizontal red line is superimposed over the image, passing through the hands and the string. The text "Urgency through empowerment" is written in white serif font across the red line.

Urgency through empowerment

A new era has dawned upon us. We are pro-active, focussed and diligent, eager to embrace the vibrant future ahead of us.





Tan Sri Datuk Dr. Ahmad Tajuddin bin Ali
Independent Non-Executive Chairman

Chairman's Statement

Dear Stakeholders,

On behalf of the Board of Directors and the Management of Opus International Group plc (Opus), it is my pleasure to present the Annual Report and Accounts for the financial year ended 31 December 2005.

Indeed, it is a singular honour for me since this is the first time I get to address all stakeholders as the new Chairman of Opus International Group plc. First, may I place on record my appreciation for the invitation to join the Board. I have no difficulty in accepting. Yours is a well-established company with an excellent record of performance and a sterling reputation. But more than that, what really inspired me was that first impression of a very pro-active company in the throes of change, expanding its horizons and positioning itself for a new era of growth. It is indeed a fascinating prospect.

Overall Business Environment

2005 was an eventful year for the Company. The transformation, triggered off during the year under review, was a bold move and represents a significant milestone in our corporate development. Now, all our local and international interests are consolidated under the parent company in Malaysia: Opus International Group plc. We have emerged with a new name, a new identity and a new brand promise. Correspondingly we are now on a renewed path to deliver performance with passion for excellence.

2006 promises to be an equally exciting and defining chapter in the Company's evolution.

a. The Domestic Market

The domestic economy is promising where GDP for 2006 is predicted to be a sustainable 6.0% as compared to 5.3% in 2005. In such an environment, it is the innovative value-creating solutions that will bring about positive growth. In this regard, we will continue with our strategic initiatives to strengthen our capabilities and sharpen our competitive edge in order to realise the opportunities for growth, especially in Asset Development as well as Asset Management initiatives. For the latter sector, we have to

take cognisance of the fact that over the past two decades, many infrastructure assets of world-class standards have been realised. Thus the management of these key national assets in a sustainable manner and the needs of present and future generations will indeed pose a tremendous challenge.

In both the public and private sectors, there is growing focus on governance where predictability and the accountability of long range strategic planning become the core of the decision making process for investments. With the Government's economic restructuring efforts, in laying new institutional framework and bringing about accountability in management practices with balanced scorecards as key performance measurements, the Malaysian society is reaching a stage of maturity and awareness. It goes beyond developing the assets, to managing and maintaining these assets. In such an environment, rationalisation and validation of the capital costs of the physical asset with its long term management is not only necessary but indeed, demanded. This is the area in which our specialised know-how in Asset Development and Asset Management, together with our core values of professionalism, caring and innovation will enable us to come to the fore and to excel.

b. The International Landscape

Opus, through our New Zealand subsidiary, Opus International Consultants Ltd., was among the pioneers of the Group's "going global". We now look to further enlarge our role beyond our shores: regionally and internationally. We are fully aware that the international arena is a competitive playing field where expertise and experience count, thus "focus on strengths" will be the theme we will use to drive our overseas ventures. Groupwide, we are committed to developing the synergy, the know-how and know-who, between our various international operations, to nurture and drive the growth of our international initiatives.

In line with our strengths, our attention continues to focus on the road transportation sector, with an increasing participation in the transit and rail sectors. The fast developing economies of the Middle East and India are committed to development programmes for the road and transit sectors, hence becoming attractive markets for our growth. For these foreign initiatives, we have established business collaborations and strategic partnerships that have the potential to complement and enhance our core business.

Our interests now span across three continents in five regional markets, of South-East Asia, South Asia, Australasia, North America and the United Kingdom (UK).

Chairman's Statement

The New Look Opus

The consolidation of our operations together with a dynamic rebranding exercise has had a galvanic effect. Our telescope is now trained towards India, North Africa and the Middle East. Developing countries by definition need Asset Development. It will definitely be a more competitive landscape but at the same time it presents us with tremendous opportunities. We have to gear ourselves for the new challenges. With our rebranding, we have taken pro-active steps towards building business and operational synergies together with organisational renewal so that we remain as the Country's flagship service provider for Asset Development and Asset Management.

FINANCIAL PERFORMANCE

The Group closed its 2005 financial year with a turnover of RM660.8 million compared to RM541.5 million in the previous financial year, an increase of 22%. Excluding the net foreign exchange loss of RM7.5 million recorded during the current financial year (2004: a net foreign exchange gain of RM10.5 million), the Group achieved a pre-tax profit of RM40.6 million which represents a 64% increase on last year's pre-tax profit of RM24.8 million.

REVIEW OF OPERATIONS

The past year's overall operations have been transformed for improvements in productivity and efficiency. Locally, the operating divisions are being consolidated. This has seen an increase in the activities of shared services across the Group. The international operations are growing and the established operational infrastructure supports are coping well with these expansions.

The Malaysian operations have grown particularly in 2005 with Opus' involvement in Asset Development in the on-going infrastructure projects such as the Third Lane Widening of the North-South Expressway, the Widening of the Penang Bridge, the UEM Headquarters building, the catalyst developments for the Bandar Nusajaya in the State of Johor and the additional new facilities at the Institut Jantung Negara (also known as National Heart Institute).

At the same time, our international operations continue to flourish. In New Zealand, Opus International Consultants Ltd, maintained its impressive contract portfolio of working with the local authorities and councils. Their international acquisitions in the UK and Canada are beginning to contribute positively to the Group as they quickly gain recognition from the Opus global network.

In Vietnam, Vista Spectrum (M) Sdn Bhd, a wholly owned subsidiary of Opus, in a joint venture with the Hanoi Industrial Construction Company has completed the sale of the Phase 1 of the Noi Bai Industrial Zone development totalling 50 hectares.

During the last quarter of 2005, we commenced the development of Phase 2 for the remaining 50 hectares. This we expect to complete by mid-2006.

On the broader business development front, Opus continues to be on the look-out for new investments and opportunities in markets that have strong potential for sustainable returns. For the domestic market, Opus has taken the initiative of holding seminars on Asset Management so as to create awareness and build acceptance by the stakeholders on the contemporary approach of addressing issues such as life-cycle costs and sustainability in Asset Management. Internationally, we have explored numerous Asset Development and Asset Management opportunities.

However for our activities in South Africa, in view of the increasing requirements of the country's Black Economic Empowerment policies, Opus has on 6 March 2006 disposed of its entire 27% partnership interest in Africon Partnership for a cash consideration of approximately RM13.5 million. (Rand22.5 million at the exchange rate of RM1: Rand0.60). The disposal is expected to result in Opus realising a gain on disposal of approximately RM1.1 million (Rand1.8 million at the exchange rate of RM1: Rand0.60) for the financial year ending 31 December 2006.

CORPORATE ACHIEVEMENTS

For the second consecutive year, Opus was recognised for excellence in corporate governance when it was awarded a Merit Award at the Malaysian Business Corporate Governance Award 2004. This achievement recognises the true spirit of Opus, for transparency and accountability, independence and social responsibility.

Opus was also awarded a Silver Award of Excellence from the Association of Consulting Engineers of New Zealand (ACENZ) for the efficient seismic strengthening of the Aratiatia Hydro Power Station dam surge chamber on the Waikato River. ACENZ also awarded two Merit Awards for road and highway re-development work following severe storms and flooding in the Wanganui area, New Zealand; and for the development of an Archeological Site Register database to pinpoint and track the effective location of historic sites likely to be affected by highway and road development in New Zealand. Opus also received the Nancy Northcroft Planning Award from the New Zealand Planning Institute for the 'Cycle Network and Route Planning Guide' in New Zealand.

In the UK, Opus received a Royal Institute of British Architecture Award for the geotechnical and structural design work for the Creative Enterprise Centre building, Caernarfon, Wales. In Canada, Opus received the Ministry of Transportation, British Columbia, 'Sea to Sky Award' for the work Geoplan Opus is doing on the Trans-Canada Highway.

Chairman's Statement

HUMAN DEVELOPMENT

Opus now has a total employee strength in excess of 2,200. The competence of our employees is critical in claiming our place in the premier league of management consultancy firms. It is our employees that drive this journey to excellence, providing world-class expertise, service quality and client satisfaction. It is our intention to maintain our culture of excellence whilst at the same time, providing our employees with the opportunity to excel.

In Malaysia, our employee strength of 540 saw 83% of employees attending two courses or 10 hours of training, a figure that exceeded our target by 38%. A total of 38 programmes were organised in-house on technical, developmental and health & safety topics. In New Zealand, Opus employees attended over 300 individual and training & development programmes, ranging from marketing to project management and leadership. Workshops were also held in the key Opus sectors of transport Asset Development and Asset Management, infrastructure Asset Management and water.

QUALITY MANAGEMENT SYSTEM

The year 2005 saw a very successful Re-assessment Audit of the Management System of Opus, resulting in the Company retaining the MS ISO 9001:2000 certification. Work began earnestly in the middle of the year as the Company prepared to further strengthen and improve the existing system to also meet the MS ISO 14001:2004 and OHSAS 18001:1999 systems requirements. It is planned that a new Integrated Management System will be implemented during 2006. In line with the Opus policy, work is also underway for the Company to re-define its present scope of certification from solely "Project Management Services" to include both "Asset Development" and "Asset Management Services".

The Company's move towards attaining an Integrated Management System attests its commitment towards handling the three very important areas of Environment, Safety and Health. Individual projects have their own Environmental Impact Assessments (EIAs) and are being implemented according to their Environmental Management Plans. Safety Officers have been assigned to these projects to handle safety issues. Regular audits and Hazards Identification Risk Assessment and Risk Control (HIRARC) exercises are the normal activities carried out to ensure that all other relevant and pertinent issues are closely monitored.

FUTURE OUTLOOK / PROSPECTS

Opus has a new strength and a new drive as a result of the rebranding initiative that actually began in 2004. This repositioning is the foundation for the overall Group strategy to move into new markets. Opus has the necessary credentials and proof through its participation in multi-billion dollar national infrastructure projects that many developing countries and

emerging markets now seek. We will continue to aggressively pursue commercial leads in these areas.

Opus has established an information sharing network for existing and potential clients in Malaysia, introducing some of its most reputable experts from international operations to decision makers at corporate and government level. It is hoped that the outcome of these sessions will be a mindset shift to include Asset Management strategies right from the initial point of conception of any Asset Development project. The first seminar took place in Kuala Lumpur in October, bringing expertise from New Zealand and the UK. The seminar successfully gained endorsement from clients and raised many issues of interest.

DIVIDENDS

As in the previous year, the Company paid an interim dividend (tax exempt) of 2.5 sen per ordinary share totalling RM3,959,890 on 1 June 2005 in respect of the financial year ended 31 December 2005. The Directors did not propose a final dividend for the financial year ended 31 December 2005.

BOARD OF DIRECTORS

On behalf of the Board, I would like to extend our thanks and appreciation to Dato' Mohd Nor bin Idrus, who resigned as a Director of the Company on 1 January 2006, for his contribution to the Company's growth during his tenure. I am pleased to welcome Dato' Ahmad Pardas bin Senin who was appointed as a Director of the Company on 16 January 2006.

APPRECIATION

On behalf of the Board of Directors, I would like to place on record our gratitude and appreciation to Dato' Izham bin Mahmud for his stewardship of the Company when he stood in as Acting Chairman during the period since the departure of the previous Chairman until my appointment. I would like to thank all employees, both in Malaysia and overseas, for their continued loyalty and dedication to the Company. Working together, I am sure we can look forward to an even more productive year in 2006.

Finally, I wish to extend our sincere appreciation to our business associates, business partners, clients, government authorities, bankers and last but not least all our shareholders, for your strong support throughout the year.

With you, I look forward to an even more fruitful 2006.

TAN SRI DATUK Dr. AHMAD TAJUDDIN BIN ALI
Independent Non-Executive Chairman

13 April 2006

Profile of Board of Directors

TAN SRI DATUK Dr. AHMAD TAJUDDIN BIN ALI
Independent Non-Executive Chairman
Aged 57, Malaysian



Appointed Chairman of the Company on 27 July 2005, Tan Sri Dr. Tajuddin graduated with first class honours in Mechanical Engineering from King's College, University of London in 1973 and obtained his Doctorate in Nuclear Engineering from Queen Mary College, University of London, in 1977. He was conferred Doctor of Science from Universiti Putra Malaysia in 2000.

He was previously the Director-General of SIRIM Berhad and the Executive Chairman of Tenaga Nasional Berhad. Currently, he is the Chairman of the boards of Tronoh Consolidated Malaysia Berhad, Malaysian Oxygen Berhad, Sime Engineering Services Berhad and Bangi Golf Berhad. He is also on the boards of Sime Darby Berhad, Tricubes Berhad and several other private limited Companies.

Profile of Board of Directors

DATO' AHMAD PARDAS BIN SENIN

Non-Independent Non-Executive Director
Aged 53, Malaysian



Appointed to the Board on 16 January 2006, Dato' Ahmad Pardas is a Fellow of The Chartered Institute of Management Accountants (FCMA), a Chartered Member of the Malaysian Institute of Accountants (MIA) and a Member of the Institute of Internal Auditors, Inc. He is currently the Managing Director/Chief Executive Officer of United Engineers (Malaysia) Berhad and UEM World Berhad, a post he has held since 1st July 2004. He started his career in the UEM Group as General Manager, Finance in Renong Berhad in 1992, and has been with the UEM Group for more than thirteen years.

He has served in various other positions in the UEM Group. These include Managing Director of TIME Engineering Berhad held concurrently with Executive Director & CEO of TIME dotCom Berhad during 2002-2003. Prior to that he was the Group Managing Director of Renong Berhad from June 1999 to August 2002, and Managing Director of Time Telekom Sdn Bhd in 1999. During the period 1995-1998 he was Chief Operating Officer and subsequently Managing Director of EPE Power Corporation Berhad (now renamed Ranhill Power Berhad).

He has also served on the boards of Crest Petroleum Berhad, Faber Group Berhad, and also The Malaysian Industry-Government Group for High Technology (MIGHT). Prior to joining the UEM Group, Dato' Ahmad Pardas had more than 17 years service with the British-American Tobacco Group, including a 3 year period at their London based headquarters. Currently, he is on the boards of United Engineers (Malaysia) Berhad, UEM World Berhad, UEM Builders Berhad, Projek Penyelenggaraan Lebuhraya Berhad, Pharamaniaga Berhad, Projek Lebuhraya Utara-Selatan Berhad, PLUS Expressways Berhad, Linkedua (Malaysia) Berhad, Constrain Group plc and several other private limited companies.

DATO' IZHAM BIN MAHMUD

Independent Non-Executive Director
Chairman of Audit, Directors' Nomination and
Directors' Remuneration Committees
Aged 65, Malaysian



Appointed to the Board on 14 December 2001, Dato' Izhah holds a Bachelor of Science in Economics with honours from the Queen's University of Belfast, United Kingdom and a Master's Degree in Economics Development from the Vanderbilt University, United States of America. Dato' Izhah has previously served the Federal Treasury of Malaysia and the Malacca State Development Corporation. He was the former Managing Director of Aseambankers Malaysia Berhad. Currently, he is the Executive Chairman of Delcom Services Sdn Bhd and its group of companies. He is also on the boards of AMMB Holdings Berhad, AmMerchant Bank Berhad, AmInvestment Group Berhad, CNLT (Far East) Berhad, Pearl Island Country Club Berhad and several other private limited companies.

Profile of Board of Directors

DATO' CHEONG KEAP TAI

Non-Independent Non-Executive Director and Member of the Audit Committee
Aged 57, Malaysian



Appointed to the Board on 14 December 2001, Dato' Cheong graduated from the University of Singapore with a Bachelor of Accountancy. He is a Chartered Accountant of Malaysian Institute of Accountants (MIA), a Member of the Malaysian Institute of Certified Public Accountants (MICPA) and a Member of the Institute of Chartered Secretaries and Administrators (ICSA). He was the Executive Director and Partner of Coopers & Lybrand and upon its merger with Price Waterhouse, he was the Executive Director and Partner of PricewaterhouseCoopers until his retirement in December 2003. He has extensive experience in public accounting practice. Currently, he is a partner of a local accounting practice. He is also a Director of YTL Corporation Berhad, YTL Land & Development Berhad, YTL E-Solutions Berhad (Mesdaq Market), Gromutual Berhad, Cement Industries of Malaysia Berhad and several other private limited companies.

DATUK Dr. ZAINAL AZNAM BIN MOHD YUSOF

Independent Non-Executive Director and Member of the Audit, Directors' Nomination and Directors' Remuneration Committees
Aged 61, Malaysian



Appointed to the Board on 14 December 2001, Datuk Dr. Zainal's impressive academic qualifications include a Bachelor of Science in Economics from the Queen's University of Belfast, United Kingdom, Master of Arts in Development Economics from the University of Leicester, United Kingdom and a Doctorate of Philosophy in Economics from the University of Oxford, United Kingdom. His extensive 26 years experience in the field of Economics led to his involvement in the preparation of the Second, Fourth and Fifth Malaysian Plans. He was a Commissioner of the Securities Commission in Malaysia from 1999 to 2004. Presently, he is a Member of the Working Group of the National Economic Action Council (NEAC) and is also an Adviser to the President's Advisory Council, Malay Chamber of Commerce Malaysia. On the international front, he sits on the Advisory Board of Asian Economic Panel and Center for International Development (CID) at Harvard University, United States of America, the Global Security Research Center at Keio University, Japan and the Korea Institute for International Economic Policy. He is also on the boards of Encorp Berhad, Permodalan BSN Berhad and HSBC Bank Malaysia Berhad.

Profile of Board of Directors

DATO' LIM SAY CHONG

Senior Independent Non-Executive Director
and Member of the Audit, Directors' Nomination
and Directors' Remuneration Committees
Aged 65, Malaysian



Appointed to the Board on 14 December 2001, Dato' Lim's academic qualifications include a Bachelor of Arts with honours in Economics from the University of Malaya, a Master's Degree in Business Administration from the University of British Columbia, Canada and the completion of an Advance Management Programme (AMP) conducted by the Harvard Business School, Boston, United States of America. His career spanned 39 years in the chemical industry and he was formerly the Managing Director of ICI (Malaysia) Sdn Bhd and Chemical Company of Malaysia Berhad. Presently, he is a council member of various associations including the Malaysian Dutch Business Council (MDBC) and the Malaysian International Chamber of Commerce and Industry (MICCI). He is also on the boards of Carlsberg Brewery Malaysia Berhad, Rohas-Euco Industries Berhad, Standard Chartered Bank Malaysia Berhad and several other private limited companies.

DATO' AZIAN BIN OSMAN

Non-Independent Non-Executive Director
Aged 46, Malaysian



Appointed to the Board on 14 December 2001, Dato' Azian graduated from the University of Malaya with an LLB Degree. He then pursued his legal career as a Practising Advocate and Solicitor for over 18 years. He was a partner of a legal firm in Ipoh, Messrs Faisal Azian & Co. until December 2004. He has extensive knowledge and experience in the field of corporate, land and banking laws. He is also on the boards of Perak Corporation Berhad and several other private limited companies.

Profile of Board of Directors

ROSLANT BIN ABU

Non-Independent Non-Executive Director
Aged 48, Malaysian



Appointed to the Board on 14 December 2001, Roslant graduated from the University of Malaya with a Bachelor of Science Degree. He began his career as an Assistant Director of the Petroleum Development Division (Implementation Coordination Unit) of the Prime Minister's Department. Subsequently, he joined the Malaysia-Thailand Joint Authority and thereafter the Energy Section of the Economic Planning Unit in the Prime Minister's Department. In mid-1997, he joined Khazanah Nasional Berhad (Khazanah) where he is currently the Vice-President (Finance & ICT) of Khazanah responsible for financial planning and funding. Currently, he is on the boards of D'nonce Technology Berhad and Tradewinds Hotels & Resorts Sdn Bhd.

SUHAIMI BIN HALIM

Group Managing Director
Aged 50, Malaysian



Appointed as the Group Managing Director of the Company on 1 August 2002, Suhaimi holds a Bachelor of Science in Civil Engineering from the University of Glasgow, Scotland. In 1988, he joined Opus International (M) Berhad (formerly known as Pengurusan Lebuhraya Berhad) ("Opus (M)") providing broad experience for the diversified operations of the UEM Group. Subsequently, in 1996, he was appointed Chief Operating Officer of Opus International Group plc (formerly known as Kinta Kellas plc). The following year, he assumed the position of Managing Director at Linkedua (Malaysia) Berhad. He was then transferred to Expressway Lingkaran Tengah Sdn Bhd (ELITE) where he held the post of Managing Director from May 2000 to July 2002. Currently, he is on the boards of Opus International (M) Bhd, Pengurusan Lintas Berhad, Opus International Consultants Ltd, Pengurusan LRT Sdn Bhd and several other private limited companies.

NOTE:

None of the Directors of Opus International Group plc has any family relationship with any other director and/or substantial shareholder of the Company, nor any personal interest in any business arrangement involving the Company. Neither have they been convicted of any offences within the past 10 years.

Corporate Information

NAME	DESIGNATION AND OTHER RESPONSIBILITIES
Tan Sri Datuk Dr. Ahmad Tajuddin bin Ali	Chairman, Independent Non-Executive Director
Dato' Ahmad Pardas bin Senin	Non-Independent Non-Executive Director
Dato' Izham bin Mahmud	Independent Non-Executive Director, Chairman of the Audit, Directors' Remuneration and Directors' Nomination Committees
Dato' Cheong Keap Tai	Non-Independent Non-Executive Director, Member of the Audit Committee
Datuk Dr. Zainal Aznam bin Mohd Yusof	Independent Non-Executive Director, Member of the Audit, Directors' Remuneration and Directors' Nomination Committees
Dato' Lim Say Chong	Senior Independent Non-Executive Director, Member of the Audit, Directors' Remuneration and Directors' Nomination Committees
Dato' Azian bin Osman	Non-Independent Non-Executive Director
Roslant bin Abu	Non-Independent Non-Executive Director
Suhaimi bin Halim	Group Managing Director

JOINT SECRETARIES

Sharifah Shafiqah Salim
Cho Form Po

COUNTRY OF INCORPORATION

England

COMPANY REGISTRATION NO.

990925-H (Malaysia)
214532 (UK)

LEGAL FORM

Public Limited Company

DOMICILE OF BUSINESS

Malaysia

REGISTERED OFFICE IN ENGLAND

The Registry
34 Beckenham Road, Beckenham,
Kent DR3, 4TU, England
Tel : (004420) 8639 2000
Fax : (004420) 8658 3430

REGISTERED OFFICE IN MALAYSIA

5th Floor, Menara 2
Faber Towers
Jalan Desa Bahagia
Taman Desa
58100 Kuala Lumpur, Malaysia
Tel : (603) 7627 2788
Fax : (603) 7625 6201

SHARE REGISTRAR IN ENGLAND

Capita IRG plc
The Registry
34 Beckenham Road Beckenham
Kent DR3, 4TU, England
Tel : (004420) 8639 2000
Fax : (004420) 8658 3430

SHARE REGISTRAR IN MALAYSIA

ShareWorks Sdn Bhd
No 23, Jalan Sri Hartamas 7
Sri Hartamas
50480 Kuala Lumpur, Malaysia
Tel : (603) 6201 1120
Fax : (603) 6201 3121

AUDITORS

Ernst & Young, LLP

PRINCIPAL BANKERS

Bumiputra-Commerce Bank Berhad
Standard Chartered Bank Malaysia Berhad

STOCK EXCHANGE LISTINGS

Bursa Malaysia Securities Berhad
London Stock Exchange

Senior Management Team



Hor Yook Kong
Chief Operating Officer
Opus International (M) Berhad

Suhaimi Halim
Group Managing Director
Opus International Group plc

Kevin Thompson
Chief Executive
Opus International Consultants Ltd

Muhinder Singh
Chief Operating Officer
Opus International (M) Berhad

SUPPORT SERVICES TEAM



from left to right:

Tunku Siti Raudzoh
Tunku Ibrahim
General Manager
Human Resources &
Administration Division

Chin Chi Haw
Group General Manager
Business Development Division

Cynthia Neo
General Manager
Corporate Services Division



from left to right:

Mohd Razif bin
Mohd Yusoff
Head of Management
Information System (MIS)
Department

Zulkefli Harun
Head of Quality Assurance
Department

Sharifah Shafiqa Salim
Kevin Cho
Joint Company Secretaries