

A PROMISED DELIVERED!

ANNUAL REPORT **2016**



Beyond Logistics Solutions



CONTENTS

02	Corporate Information	27	Statement on Risk Management & Internal Control
03	Corporate Structure	33	Profile of Directors
04	Our Vision, Mission & Values	35	Directors' Responsibility Statement
05	The Brand	36	Audit Committee Report
06	ISO Accreditation	39	Managing Director's Operational Review
07	Notice of Annual General Meeting	40	Financial Statement
10	Statement Accompanying Notice of Annual General Meeting	91	Analysis of Shareholdings
12	Five-Years Financial Review	94	List of Properties
13	Products & Solutions	95	Network Listing
16	Corporate Sustainability Statement		Proxy Form
20	Statement on Corporate Governance		



CORPORATE INFORMATION

BOARD OF DIRECTORS

Dato' Adnan bin Shamsuddin
Member
Senior Independent, Non-Executive Director

Cik Rozilawati binti Haji Basir
Member
Non-Independent, Executive Director

Mr. Yong Kok Liew
Member
Independent, Non-Executive Director

Encik Mukhnizam bin Mahmud
Member
Independent, Non-Executive Director

AUDIT COMMITTEE

Mr. Yong Kok Liew
Chairman
Independent, Non-Executive Director

Dato' Adnan bin Shamsuddin
Member
Senior Independent, Non-Executive Director

Encik Mukhnizam bin Mahmud
Member
Independent, Non-Executive Director

NOMINATION COMMITTEE

Dato' Adnan bin Shamsuddin
Member
Senior Independent, Non-Executive Director

Encik Mukhnizam bin Mahmud
Member
Independent, Non-Executive Director

REMUNERATION COMMITTEE

Dato' Adnan bin Shamsuddin
Member
Senior Independent, Non-Executive Director

Encik Mukhnizam bin Mahmud
Member
Independent, Non-Executive Director

RISK MANAGEMENT COMMITTEE

Mr. Yong Kok Liew
Chairman
Independent, Non-Executive Director

Cik Rozilawati binti Haji Basir
Member
Non-Independent, Executive Director

REGISTERED OFFICE

Lot 11A, Persiaran Selangor, Section 15,
40200 Shah Alam,
Selangor Darul Ehsan.
Tel No. : +603 5163 3333
Fax No. : +603 5518 2084
Website : www.nationwide2u.com

COMPANY SECRETARIES

Amilia binti Sabtu (MIA 18550)

Mustaffa bin Abdul Razak (LS 0009746)

REGISTRAR

Symphony Share Registrars Sdn. Bhd. (378993-D)
Level 6, Symphony House, Pusat Dagangan Dana 1,
Jalan PJU 1A/46,
47301 Petaling Jaya, Selangor Darul Ehsan.
Tel No. : +603 7841 8000
Fax No. : +603 7841 8151 / 8152

AUDITORS

Messrs. Hanafiah Raslan & Mohamad (AF: 0002)
Chartered Accountants,
Level 23A, Menara Milenium,
Jalan Damanlela, Pusat Bandar Damansara,
Damansara Heights, 50490 Kuala Lumpur.
Tel No. : +603 7495 8723
Fax No. : +603 7495 7914 / 7994

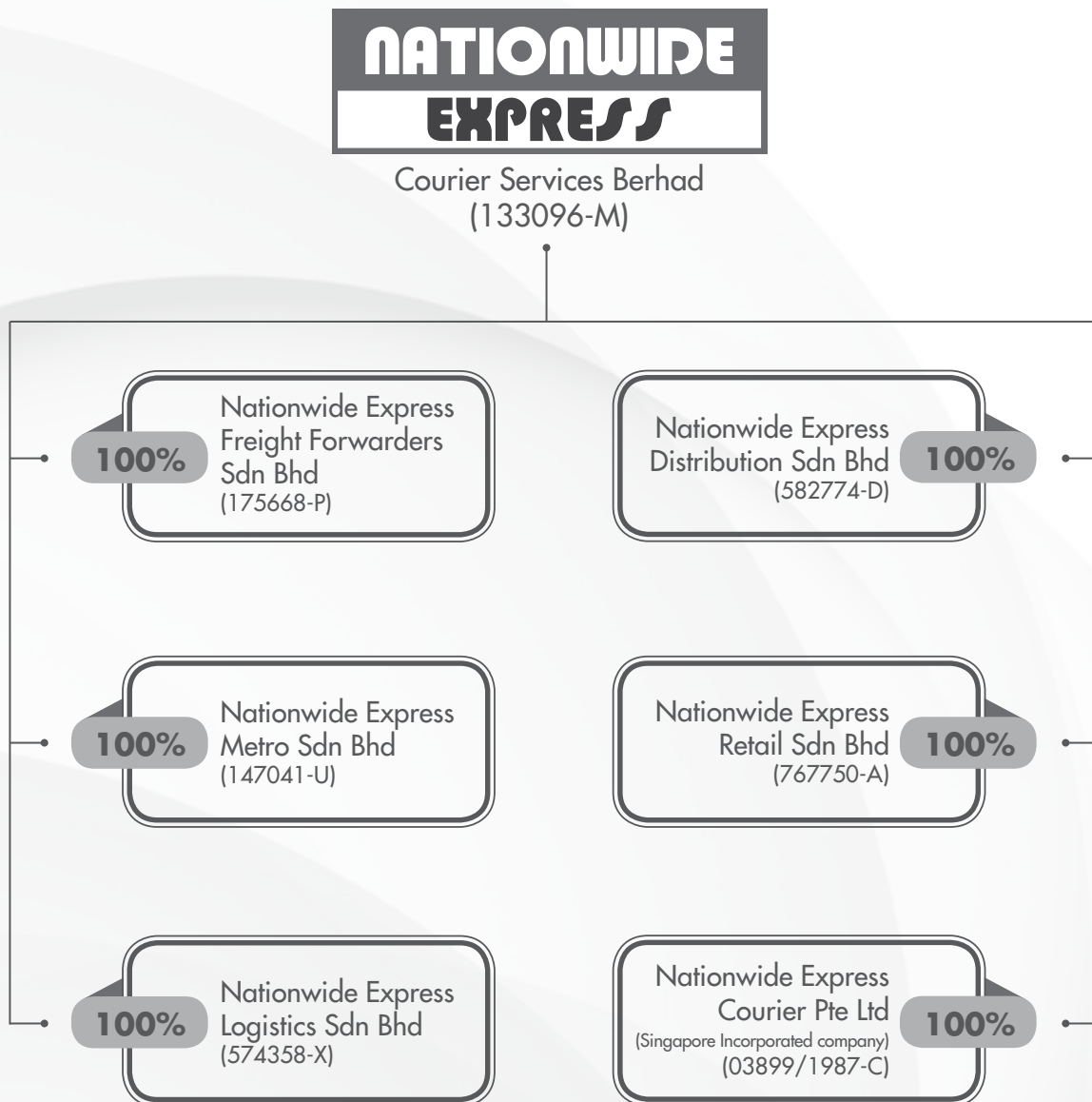
PRINCIPAL BANKERS

Malayan Banking Berhad
HSBC Bank Malaysia Berhad

STOCK EXCHANGE LISTING

Main Board, Bursa Malaysia Securities Berhad

CORPORATE STRUCTURE



CORPORATE VISION, MISSION, AND CORE VALUES

VISION

To Be The Premier Total Logistics Provider Globally Providing Innovation In Services With State Of The Art Technology

MISSION

Nationwide Express D.E.L.I.V.E.R.S

- **D**edicated Workforce
 - **E**fficient and Excellent Services
 - **L**earning Organisation
 - **I**ntimacy with Business Partners
 - **V**alue Stakeholders
 - **E**xceed Customers' Expectations
 - **R**espect for Individual Dignity
 - **S**ocially Responsible
-

CORE VALUES

Trustworthiness & Excellence Driven

Our Core Values denote and represent the deeply held beliefs within Nationwide Express. These timeless principles are intrinsic values, which are seen in all our employees through our day-to-day behaviour and attitude. We hold these values close to our hearts as these are the very values, which makes us Nationwide Express!

THE BRAND

Nationwide Express is a household name and a brand to be reckoned with! It is a brand that was introduced more than thirty (30) years ago, and over the years had evolved into a brand name which is synonymous to courier and express delivery services in the Malaysian logistics scene.

Our brand image is communicated on the basis of our existing core values; namely Trustworthiness and Excellence Driven. Our objectives are simple yet compelling – to instil customers' loyalty and accentuate product superiority. In short, Nationwide Express is in a class above the rest!

We recognise that a strong brand is a valuable corporate asset, and we are aggressively formulating ongoing branding strategies to enhance the present image from a mere courier service to a total logistics service provider. In addition, various marketing and communication initiatives such as advertising, direct marketing, brand associations and public relations will further improve our market presence as well as awareness amongst all stakeholders. A strong brand like ours will not only reflect the services we offer, but portray what we stand for!

As a household name, we have been awarded numerous brand awards over the last few years, namely:-

- the Best Malaysian Brand 2004 - the Logistics Industry in Malaysia at the International Brand and Consumer Fair (IBCOF) 2004;
- the Superbrands of Malaysia Award 2005;
- the BrandLaureate Award 2006/2007 – Courier Industry;
- the Asia Pacific Super Excellent Brand 2006/2007;
- the Superbrands of Malaysia Award 2008 – Malaysian Choice; and
- the recipient of Certificate of Excellence 2010 and 2011 from the Ministry & International Trade of Industry.

For the financial year 2015/2016, we continued to enhance Nationwide Express' brand market dominance, brand resilience, brand goodwill, customer loyalty and overall market acceptance. In raising our branding standard, we will strive to display our branding excellence especially in our business activities i.e. delivering our brand promises, enduring values and impeccable social and business standards. With this, we trust that Nationwide Express' excellent performance, achievement and conformity of products and services – assurance of quality, safety and reliability will be constantly recognised by all.

Nationwide Express' brand achievements are not only recognised as a mark of excellence achieved by us. It also provides Nationwide Express with a significant promotional asset which helps reassure consumers that they are making the right choice and encourages new consumers to join the brand franchise. The awards and recognitions bestowed on Nationwide Express strengthen our brand position, add prestige and set Nationwide Express apart from its competitors.

So, "Nationwide Express" your shipments anywhere and anytime, because it is 'a promise delivered!'



ISO 9001:2008 ACCREDITATION

In these days of strong competition and rising expectation from our customers, it is of strategic importance that we perform to the highest standards of quality. At Nationwide Express, quality is a continuous improvement process and we owe it to our customers, our industries and to ourselves.

Excellence for Nationwide Express is about distinguishing ourselves in the 6Ps, namely, People, Policies, Products, Practices, Performance and Processes. To be an excellent organization, these six (6) elements must be viewed in an integrated, interactive and continuous improvement fashion.

Accordingly, with the ISO 9001:2008 accreditation, Nationwide Express stand tall as our standard is at par with the International Standards for quality management and quality assurance system. The adoption and implementation of ISO 9001:2008 ensure the establishment of an effective service quality system that provides excellent services to the customers.

The attainment of ISO 9001:2008 certification is in the best interest of Nationwide Express to enable us to be competitive in the global market. Indeed, as a certified ISO 9001:200 organization, Nationwide Express is recognized and accepted by their customers for quality products produced and services rendered.

The ISO 9001:200 accreditation is pertinent to Nationwide Express in our effort to provide efficient and excellent service to exceed our customer's expectation. In today's fast moving world, customers look for good services, quality and accessibility whereby ISO 9001:2008 is one of the tools that contribute to this effort. The requirements are aimed at creating and maintaining an ever-improving quality management system that proactively strives to only meet the customer's satisfaction but most importantly exceeds it! ISO 9001:2008 has become the "International Language of Quality".

In order for our growing company to continually improve, we need a good document quality management system. We need the ISO certification as a tool that can assist Nationwide Express in the achievement of the highest level of customers' satisfaction by reducing the probability of non-conformity within the operation processes.

The ISO standards are challenging to be met. To pursue them, we need to ensure the standard operating procedures as outlined in our quality manual are properly developed and fully documented. Focus and dedication are needed to follow these consistently in a highly efficient manner. This process demands strong leadership from senior management and a sense of teamwork commitment among employees at all levels. Thanks to all, Nationwide Express is so proud to be an ISO accredited company!

By gaining ISO 9001:2008 certification it demonstrates that Nationwide Express implemented a tightly coupled Quality System that implies integrity and provides the structure to produce good quality services. This quality approach would in turn lead us to the path in delivering competitive, superior and world class to our customers.

NATIONWIDE EXPRESS' ISO 9001:2000 QUALITY POLICY

'Total Delivery Commitment To Achieve Customer Satisfaction Through Our Quality And Reliable Service'

Total

Total Involvement of everyone in the process of continuous improving the effectiveness of quality management system and focusing on staff development to enhance the job competency.

Customer

Internal and external customers.

Satisfaction

Meeting agreed requirements, perceived internal and external customer needs.

Quality And Reliable Services

Need to prioritize customer requirements and to exceed customer expectations in the quality of service.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the 30th Annual General Meeting of Nationwide Express Courier Services Berhad will be held at Training Room, Nationwide Express Courier Service Berhad, Lot 11A, Persiaran Selangor Section 15, Shah Alam, Selangor Darul Ehsan on Tuesday, **30th day** of August **2016** at **10.00 a.m.** for the following purposes:-

AGENDA AS ORDINARY BUSINESS

No.	Agenda	Remarks
1.	To receive the Audited Financial Statements for the financial year ended 31st March 2016 and the Reports of the Directors and Auditors thereon.	Please refer to Note 1
2.	To approve the payment of Directors' fees for the ensuing financial year.	Ordinary Resolution 1
3.	To re-elect a Director, Encik Mukhnizam bin Mahmud , who retires in accordance with Article 75 of the Company's Articles of Association .	Ordinary Resolution 2
4.	To re-elect a Director, Mr. Yong Kok Liew , who retires in accordance with Article 69 of the Company's Articles of Association .	Ordinary Resolution 3
5.	To accept the retirement of a Director, Dato' Adnan bin Shamsuddin who retires in accordance with Article 69 of the Company's Articles of Association .	Ordinary Resolution 4
6.	To re-appoint Messrs. Hanafiah Raslan & Mohamad as Auditors of the Company and to authorise the Directors to fix their remuneration.	Ordinary Resolution 5

AS SPECIAL BUSINESS

7.	THAT subject to the passing of Resolution No. 3, approval be and is hereby given to Mr. Yong Kok Liew , who has served as a Senior Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as an Independent Non-Executive Director of the Company until the conclusion of the next Annual General Meeting in accordance with the Malaysian Code of Corporate Governance 2012.	Ordinary Resolution 6
8.	To transact any other ordinary business of which due notice shall have been given.	

BY ORDER OF THE BOARD

AMILIA BINTI SABTU (MIA 18550)
MUSTAFAA BIN ABDUL RAZAK (LS 0009746)
 Company Secretary

Shah Alam, Selangor
 8th August 2016

NOTICE OF ANNUAL GENERAL MEETING (CONT'D)

NOTES:-

1. Receiving of the Audited Financial Statements

Item 1 of the Agenda is intended for discussion only as the provision of Section 169(1) of the Companies Act, 1965 does not require a formal approval of the shareholders of the Audited Financial Statements. As such, this item is not put forward for voting.

2. Explanatory Notes on Special Business

(i) Retention of Independent Directors

The proposed Ordinary Resolution 6 is to seek the shareholders' approval to retain Mr. Yong Kok Liew as director who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years. The Board and the Nomination Committee have assessed the independence of Mr. Yong Kok Liew and recommends him to continue to act as an Independent Non-Executive Director of the Company based on the following justifications:-

Resolution 6 – Mr. Yong Kok Liew

- (a) Mr. Yong Kok Liew has fulfilled the criteria under the definition of an Independent Director as set out in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (Bursa Securities) and hence he would be able to provide an element of objectivity, independent judgment and balance to the Board.
- (b) Being the Chairman of the Audit Committee and the Risk Management Committee, his wealth of experience in the accounting and audit fields enables him to provide immeasurable guidance both technically as well as judgment wise during Board deliberations. Being a member of the Malaysian Institute of Accountants and also an associate member of the Chartered Institute of Management Accountants, United Kingdom, Mr. Yong Kok Liew has the respective knowledge, skills and experience that would enable him to ensure the effectiveness of the Audit and Risk Management Committees in providing independent, objective and effective oversight to the Board.
- (c) Mr. Yong Kok Liew has performed his duty diligently and in the best interests of the Company and has always provided the Board balance required by providing the Board a check and balance on matters being deliberated by the Board.
- (d) Mr. Yong Kok Liew has a vast experience in various industries that would enable him to provide the Board with a diverse set of experience, expertise and independent judgment to better manage the Group.
- (e) Having been with the Company for more than nine (9) years, Mr. Yong Kok Liew is familiar with the Group's business operations and has devoted sufficient time and attention to his professional obligations for informed and balance decision making.
- (f) Mr. Yong Kok Liew has exercised due care during his tenure as an Independent Non-Executive Director of the Company and has carried out his professional duties in the interest of the Company and shareholders.

NOTICE OF ANNUAL GENERAL MEETING (CONT'D)

3. Form of Proxy

- (i) A Member of the Company entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to attend and vote instead of him/her. A proxy may but need not be a Member of the Company.
- (ii) Where a Member appoints two (2) or more proxies, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholding to be represented by each proxy.
- (iii) A Member who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, may appoint one (1) proxy in respect of each securities account.
- (iv) Where a Member is an exempt authorised nominee which holds shares in the Company for multiple beneficial owners in one (1) securities account ("Omnibus Account") as defined under the Securities Industry (Central Depositories) Act, 1991, there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (v) The instruments appointing a proxy in the case of individual shall be signed by the appointer or his attorney duly authorised in writing and in the case of a corporation, the instrument appointing a proxy must be under seal or under the hand of an officer or attorney duly authorised.
- (vi) Only Members whose names appear in the Record of Depositors as at 23rd August 2016 will be entitled to attend, speak and vote at the meeting or appoint a proxy to attend, speak and vote instead of him/her.
- (vii) To be valid, the original instrument appointing a proxy must be deposited at the Registered Office of the Company at Lot 11A, Persiaran Selangor, Section 15, 40200 Shah Alam, Selangor Darul Ehsan, not less than forty eight (48) hours before the time appointed for holding of the Annual General Meeting and any adjournment thereof.

STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

1. NAME OF INDIVIDUALS STANDING FOR RE-ELECTION

The Directors who are standing for re-election are as follows:-

- **Encik Mukhnizam bin Mahmud**, pursuant to Article 75 of the Company's Articles of Association; and
- **Mr. Yong Kok Liew**, pursuant to Article 69 of the Company's Articles of Association.

The profiles of the Directors standing for re-election are set out on page 33 to 34 of this Annual Report.

2. DETAILS OF ATTENDANCE OF DIRECTORS AT BOARD MEETINGS

A total of six (6) Board meetings were held in the financial year ended **31st March 2016**. The details of attendance of individual Directors at the Board Meetings held in the financial year ended **31st March 2016** are as follows:-

Directors	No. of Board Meetings Held Attendance	
*Tun Dato' Seri Zaki bin Tun Azmi	6	5
Cik Rozilawati binti Haji Basir	6	6
Dato' Adnan bin Shamsuddin	6	6
**Tan Sri Dato' Sulaiman bin Sujak	6	5
***Dr. Roshayati binti Basir	6	5
Mr. Yong Kok Liew	6	6
****Encik Mukhnizam bin Mahmud	-	-

* Tun Dato' Seri Zaki bin Tun Azmi resigned as Chairman and director of the Company effective 25th February 2016.

** Tan Sri Dato' Sulaiman bin Sujak resigned as Chairman and director of the Company effective 31st May 2016.

*** Dr. Roshayati binti Basir resigned as director of the Company effective 14th April 2016.

**** Encik Mukhnizam bin Mahmud was appointed as director of the Company effective 13th April 2016.

3. GENERAL MEETING HELD DURING THE FINANCIAL YEAR ENDED 31st MARCH 2016

Type : **29th ANNUAL GENERAL MEETING**
 Date : 11th September 2015
 Time : 10.30 a.m.
 Venue : Training Room,
 Nationwide Express Courier Services Berhad,
 Lot 11A, Persiaran Selangor, Section 15,
 40200 Shah Alam, Selangor Darul Ehsan.

4. DIRECTORS' SHAREHOLDINGS IN THE COMPANY & ITS SUBSIDIARIES

Directors	The Company Direct Indirect		The Subsidiaries
Tun Dato' Seri Zaki bin Tun Azmi	0	0	0
Cik Rozilawati binti Haji Basir*	1,828,256	32,949,256	#
Dato' Adnan bin Shamsuddin	0	0	0
Tan Sri Dato' Sulaiman bin Sujak	56,000	0	0
Dr. Roshayati binti Basir*	0	32,949,679	#
Mr. Yong Kok Liew	0	0	0
Encik Mukhnizam bin Mahmud	0	0	0

* Deemed interested by virtue of her shareholdings in BHR Enterprise Sdn Bhd of more than 15% pursuant to Section 6A of the Companies Act, 1965.

By virtue of her major indirect shareholdings in shares of the Company, she is also deemed interested in all shares of the Company's subsidiaries to the extent that the Company has an interest.

STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING (CONT'D)

4. DIRECTORS' SHAREHOLDINGS IN THE COMPANY & ITS SUBSIDIARIES (CONT'D)

Note

- Tun Dato' Seri Zaki bin Tun Azmi resigned as Chairman and director of the Company effective 25th February 2016.
- Dr. Roshayati binti Basir resigned as director of the Company effective 14th April 2016.
- Encik Mukhnizam bin Mahmud was appointed as director of the Company effective 13th April 2016.
- Tan Sri Dato' Sulaiman bin Sujak resigned as Chairman and director of the Company effective 31st May 2016.

5. FAMILY RELATIONSHIPS WITH ANY DIRECTORS AND/OR MAJOR SHAREHOLDERS OF THE COMPANY

None of the Directors have family relationship with any Directors and/or major shareholders of the Company except for Cik Rozilawati binti Haji Basir and Dr. Roshayati binti Basir who are sisters and have family relationships with BHR Enterprise Sdn Bhd, the major shareholder of the Company.

6. CONFLICT OF INTEREST

Save for that disclosed in the section on Related Party Transactions, none of the Directors have any conflict of interest with the Company and its subsidiaries.

7. LIST OF CONVICTIONS FOR OFFENCES WITHIN THE PAST TEN (10) YEARS OTHER THAN TRAFFIC OFFENCES

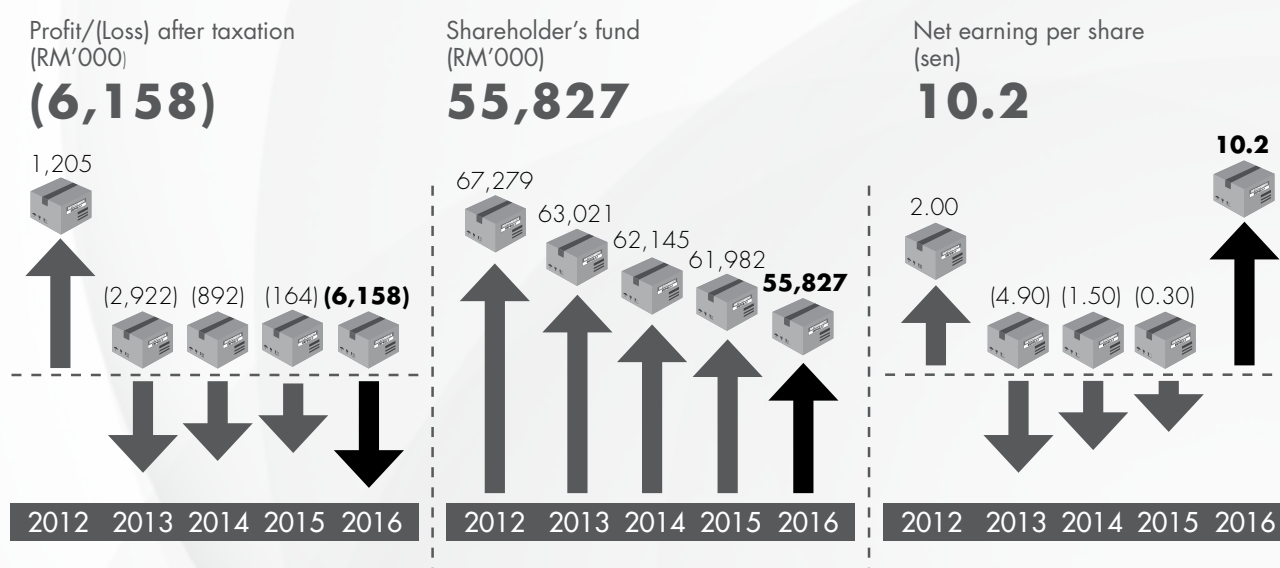
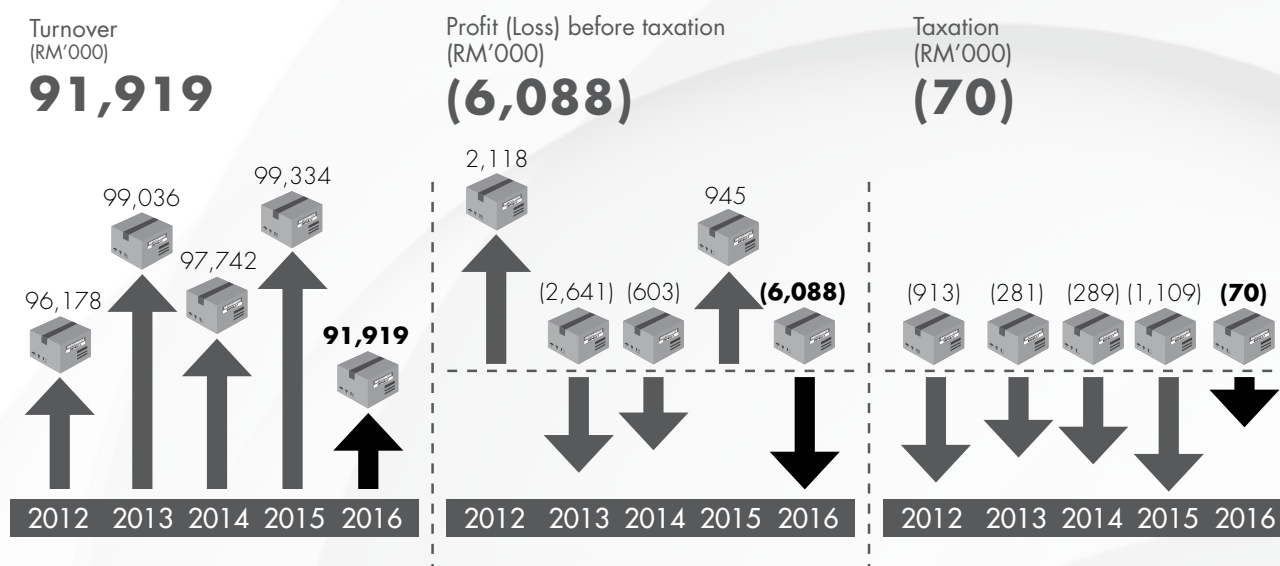
None of the Directors have any conviction for offences within the past ten (10) years other than traffic offences.

8. OTHER INFORMATION

- **Status of Utilisation Of Proceeds Raised from Corporate Exercise**
No proceeds were raised by the Company from any corporate exercise during the financial year.
- **Share Buybacks**
During the financial year, the Company did not enter into any share buyback transactions.
- **Options, Warrants or Convertible Securities**
No options, warrants or convertible securities were exercised during the financial year.
- **American Depositary Receipt (ADR) or Global Depositary Receipt (GDR) Programmes**
During the financial year, the Company did not sponsor any ADR or GDR programme.
- **Imposition of Sanctions and Penalties**
There were no sanctions or penalties imposed on the Company and its subsidiaries, directors or management by the relevant regulatory bodies during the financial year.
- **Non-Audit Fees**
There was non-audit fees amounting to RM8,000 paid to the External Auditors during the financial year.
- **Profit Estimate, Forecast or Projection**
The Company did not release any profit estimate, forecast or projection for the financial year.
- **Profit Guarantee**
During the financial year, there were no profit guarantees given by the Company.
- **Material Contracts and Contracts relating to Loans**
There were no material contracts and contracts relating to loans entered into by the Company and its subsidiaries, which involve the Directors or major shareholders since the previous financial year ended 31st March 2016.

5 YEARS FINANCIAL REVIEW

FINANCIAL YEAR ENDED	31/03/12	31/03/13	31/03/14	31/03/15	31/03/16
TURNOVER (RM'000)	96,178	99,036	97,742	99,334	91,919
PROFIT/(LOSS) BEFORE TAXATION (RM'000)	2,118	(2,641)	(603)	945	(6,088)
TAXATION (RM'000)	(913)	(281)	(289)	(1,109)	(70)
PROFIT/(LOSS) AFTER TAXATION (RM'000)	1,205	(2,922)	(892)	(164)	(6,158)
SHAREHOLDERS' FUND (RM'000)	67,279	63,021	62,145	61,982	55,827
NET EARNINGS PER SHARE (SEN)	2.00	(4.90)	(1.50)	(0.30)	10.2
GROSS DIVIDEND (%)	3.00	-	-	-	-



PRODUCTS & SOLUTIONS

Over the last thirty years Nationwide Express has developed a range of dedicated products and solutions tailored to meet the demands of our discerning customers. Nationwide Express as a total logistics solutions provider, provides an array of products and solutions covering courier, freight forwarding, warehousing and so on.

A. Courier Products & Solutions

To instantly respond to our customer's urgent collections and delivery instructions, Nationwide Express adheres to rigorous express service standards of twenty four (24) hours deliveries within Peninsular Malaysia and forty eight (48) hours to East Malaysia. Courier products and solutions are differenced into two (2) types, namely:

1. Standard courier products and solutions
 - (a) Schedule Pick-up:
 - A pre-arranged shipments of daily express pick-up at pre-arranged address at scheduled time;
 - (b) Express Pick-up:
 - A shipment arrangement of non-schedule express pick-up by calling Nationwide's service hotline telephone numbers; and
 - (c) Express Lodge-in:
 - A self-drop-off of express shipment at any of our stations, drop-off centres and/or retail outlets.
2. Premium courier products and solutions
 - (a) NationCover:
 - An optional insurance protection programme for shipments against all risks during the course of carriage;
 - (b) Diplomat Service:
 - Usual task of day door-to-door rush delivery service within Malaysia;
 - (c) Late Pick-up:
 - An advanced arrangement, of late pick-ups, with a next-day delivery of shipment; and
 - (d) Early Delivery:
 - An advanced arrangement, of customer's most urgent shipments which can be delivered in the early morning.

B. Freight Forwarding Products & Solutions

We do not just deliver letters and small packages; we also offer the following freight forwarding products and solutions:

1. Freight Forwarding:
 - A movement of bulky shipments either console or chartered via land, sea and/or air;
2. Warehousing & Distribution (pick, pack & ship):
 - In addition to the traditional warehousing service of break bulking and repacking of consignments, we also offers direct delivery of goods from warehouse to customer and return collection of goods from customer to warehouse; and
3. Others:
 - A set of services which includes customs clearing services, co-loading, dangerous goods handling, customized logistics and excess baggage.

C. Customized Products & Solutions

At Nationwide Express, we also focus on the secure handling of sensitive materials and high value items. Customers can be rest assured knowing that all of their items entrusted to our dedicated team are handled by a group of specially trained staff, and will be safely delivered.

1. High Value Items:
 - High value items are handled by our dedicated team to ensure high value items are securely delivered utilizing special unit, separate sorting hub and special fleet of vehicles with guards, GPS and other security devices;
2. High Security Items:
 - Similar with the high value items, our team is dedicated to effectively handle sensitive material which demands high security; and
3. E-Commerce Fulfilment:
 - A service designed for online store front businesses. A logistics service from Nationwide Express that focuses solely on the e-commerce industry, which ensures that consignments purchased online are safely delivered to the buyer.
4. E-solutions:
 - E-shipping:

For the customer's convenience, we have introduced an e-solution known as Nationwide Express Internet Shipping (NEIS). This interactive solution is specially developed to enable the customers to prepare and manage shipments faster, smarter and more accurate. This e-shipping technology needs no special software or training.

 - The NEIS is an easy process that allows anyone with a PC and internet connection to fully utilize it. Customers can now print consignments on a regular sheet of paper or label printer by selecting from the online address book. By utilizing the NEIS, customers can avoid the hassle of searching for contact details, re-keying or writing on consignments, transcribing errors and manual usage management and tracking.
 - E-invoice:
 - Nationwide Express provides e-invoice as an option for the Customers to view, save and print the invoices in PDF format; and
 - E-statement:
 - Customers are also given the option to view, save and print the statement of accounts.
5. Mailroom Management Services
 - (a) Internal Mailroom:
 - A central point handling letters, documents and packages for business occupants within in a building; and
 - (b) External Mailroom:
 - Station in a premise handling outgoing letters, documents and packages for business occupants.

PRODUCTS & SOLUTIONS (CONT'D)

6. Metrobox:

Exclusively designed and recommended for high value shipments with enhanced security and protection features. It is the first product in the market that gives you peace of mind because of its durability, classified and convenient made from the high quality materials. It comes in four sizes; value, economy, super and maxi, ranging from one (1) to two (2) kg and equipped with special features:-

- Tempered proof lid and edges;
- High quality material with security lock;
- Joints covered to prevent water ingress;
- Maximum inner protection;
- Anti-rust warranty; and
- Light weight equipment handles.

By using Metrobox, customers are free to send shipments which are of high-value, expensive, require top security protection, private and confidential (only your recipient is authorised to receive and open the box) and any unthinkable factors which customer might think impossible to send by courier.



CORPORATE SUSTAINABILITY STATEMENT



APPROACH

Nationwide Express acknowledges Corporate Sustainability ("CS") as part of our commitment to bring about positive change in the environment, community, workplace and marketplace whilst conducting our daily business. We adopt CS by integrating open and transparent business practices into our business operations which are based on ethical values and respect for employees, communities and the environment. The way we do business is designed to deliver sustainable value to the society at large and to all stakeholders, including our shareholders.

Our CS program is based on the Bursa Malaysia's Powering Business Sustainability – A Guide For Directors and CS Framework set by Bursa Malaysia which acts as a guide for the public listed companies in implementing and reporting on CS. Nationwide Express inculcates the culture of CS by disclosing our CS activities as well as engages CS as a part of the way we work and think. We believe that CS is not about how we spend the money but about how we make money.

Our CR program looks at four (4) main focal areas for CS practice – the Environment, the Workplace, the Community and the Marketplace. In instilling good CS practice, Nationwide Express remains focused on excellent economic performance, superior social practices and good environmental practices.

CS MISSION STATEMENT

The Company views CS as an integral part towards remaining or sustaining to be relevant and competitive in the industry. To create long term value for our stakeholders, we will build on our platform of supporting good corporate governance by embedding environmental and social considerations into our operations.

At Nationwide Express, we fully understand the ethical imperative to be good corporate citizens and are dedicated to managing our business activities in a manner that is professional and ethically correct. In line with our mission, 'Nationwide Express D.E.I.V.E.R.S.', we believe in delivering the best to all our stakeholders.

CS CHARTER

The CS Charter sets out Nationwide Express' commitments towards CS and provides our stakeholders with an outline of what CS means to the Company.

- **Marketplace:** we are committed in building a sustainable, innovative and competitive marketplace which is receptive to the needs of our stakeholders and takes into consideration the key social and environmental issues to aid in the formulation of best practices.
- **Accountability & Transparency:** we are committed towards upholding the highest local and international standards of corporate governance and corporate ethics.
- **People:** we want to be recognized as a responsible employer, offering fair employment practices and remuneration, a safe working environment, provides training and support for skill enhancement, ensuring work-life balance. We want to be a company that respects all employees and promote human rights within our sphere of influence.
- **Environment:** we work to embed an internationally recognised environment friendly management system in our operational process to reduce our environmental impact. We also recognise the importance of improving the environment in which we operate and we endeavour to influence and encourage our employees, vendors, customers and partners to address this need.
- **Community Investment:** we work to engage with and support the sustainable development of local communities.
- **Commitment to CS improvement:** we will continuously review and develop our CS practices and strategies.

CORPORATE SUSTAINABILITY STATEMENT (CONT'D)

MAIN FOCAL AREAS

- Environment**

Although Nationwide Express' overall environmental impact is indirect, we still strive to manage our operations in a manner which reduces consumption of resources and waste. In FY 14/15, the Company continued with its paper usage reduction and recycling initiatives. As vehicles are our main assets which also contribute to pollution which eventually contributes to the climate change and global warming, we strive to ensure that our vehicles be maintained accordingly. In line with the Company's five (5) years vehicle replacement programme, we shall be purchasing green technology vehicles. This will be an important element in the Company's support of climate change issues as we endeavour to reduce our own energy use and carbon dioxide output.

During the year the following activities were recorded:-

- We worked towards minimising our greenhouse gas emissions by implementing more energy-saving initiatives, such as continuing with our five (5) years vehicle replacement programme and purchasing green technology vehicles.
- We carried out more conservation efforts through initiatives such as recycling the paper usage, utilizing energy saving light bulbs, etc.



- Workplace**

We strive to maintain high standards of recruitment, development and retention of employees. We have several initiatives in the workplace aimed at being a sustainable employer of choice. A number of steps were taken during the year as follows:-

- We enhanced our corporate governance practices with the review of our whistleblower policy and procedure, fostering an environment where integrity and ethical behaviour are encouraged and maintained.
- We continued with the education of our employees on matters of safety and health.
- We made improvements in regard to employee engagement. Our intranet is now a focal point for employees to access timely and comprehensive information and current developments in the Company. We also maintained other employee engagement activities amongst others various sports and recreational activities for employees.
- We continued to focus on talent development by offering our employees many learning opportunities via our in-house as well as external training programmes.
- To inculcate the spirit of sportsmanship and kindred amongst the employees, sports activities were held throughout the year. The Company's bowling, football and futsal teams were established based from the tournaments held. These teams shall then represent the Company in any friendly match held with our customers, government agencies and/or by the industry.

CORPORATE SUSTAINABILITY STATEMENT (CONT'D)

• Community

Community investment (CI) at Nationwide Express refers to how our invested or donated money, time, products, services, influence, management knowledge and other resources make a positive contribution to deserving local communities. Community investment at Nationwide Express will include cash and donations in-kind to organisations, corporate incentives for employee contribution and employee volunteer programs. CI is a component of CS and does not constitute CS in its entirety at the Company.

Nationwide Express views CI as a long-term effort to creating meaningful impact for the communities surrounding us. Our CI efforts aim to:-

- improve the quality of life through enhanced education for the young;
- provide opportunities for the underprivileged;
- encourage employee volunteerism; and
- generate sustainable acceptance and appreciation by communities.

Initiatives undertaken during the year under review included the following:-

- We empowered more youth in the community through our internship programmes. We participated in TalentCorp and MCMC's initiative of structured internship programme.
- We strengthened our connection to the community with the help of employee volunteers especially for the National Cancer Society activities.
- Blood donation drive was held every six (6) months at Nationwide Express. The event was organized by Kelab Sukan dan Kebajikan Nationwide (KSKN) and the National Blood Bank at the Corporate Office of Nationwide Express. The event was an expression of Nationwide Express' effort in helping to ensure sufficient supply of safe and quality blood supply for the Malaysian medical purposes.
- As a responsible logistics provider, we worked with the government agencies, our customers, NGOs and the community to assist in transporting the flood relief to the affected areas.





- **Marketplace**

Many important stakeholders are found in the Marketplace such as shareholders, suppliers, customers, Participating Organisations, Government Departments and Agencies, Regulators and Industry Associations.

Nationwide Express believes in interacting responsibly with these groups in various ways, such as supporting the market with good products and services, engaging in ethical procurement and organizing frequent dialogues. We consult industry players as part of our product development process, and in making business decisions on issues, which have an impact on them.

The following were the key Marketplace initiatives undertaken during the year:-

- We continued to invest in product and service development to enhance our services, efficiency and productivity.
- We further improved our risk management system, establishing crisis management processes.
- We were re-certified for ISO 9001:2008, providing assurance of our commitment to continuous improvement and customer satisfaction.

STATEMENT ON CORPORATE GOVERNANCE

The Board of Directors of Nationwide Express Courier Services Berhad ("the Board") is committed to ensure that the highest standards of Corporate Governance are practiced throughout the Group as a fundamental part of discharging its responsibilities to safeguard the shareholders' investment and ultimately enhance shareholders' value.

In view of this, the Board has taken steps to ensure compliance with the Malaysian Code of Corporate Governance as follows:-

A. BOARD OF DIRECTORS

Composition of the Board

The Board currently consists of four (4) members, comprising three (3) Non-Executive Directors and one (1) Executive Director. Three (3) of the Non-Executive Directors are independent. The profile of each Director is set out in the Profile of Directors on pages 33 to 34 of the Annual Report.

The roles of the Chairman and the Managing Director are separate with clear distinction of responsibilities between them to provide effective leadership of the Board and the Group.

The Chairman, who is an Independent Non-Executive Director, is primarily responsible for ensuring that the Board meets regularly throughout the year and the meetings are conducted in an orderly manner. The Chairman also plays a pivotal role in ensuring that the Directors are effectively apprised on the business and operations of the Group and encourages healthy debate on issues arising at the Board meetings to ensure that decisions are arrived after taking into consideration the interests of shareholders, employees, customers and other stakeholders. The Chairman also bears the responsibility of ensuring the integrity and effectiveness of the Non-Executive Directors.

The Managing Director is responsible for the day-to-day management of the Group's businesses, which include implementing the policies and decisions of the Board, overseeing the operations to ensure organizational effectiveness, and managing the development and implementation of the Company's business and corporate strategies. The Managing Director reports to the Chairman with respect to matters concerning the Board members and is obliged to report and discuss at Board meetings all material matters currently or potentially affecting the Group and its performance, including all strategic projects and regulatory developments.

The Board has a well-balanced number of Non-Executive Directors, with more than one-third Independent Non-Executive Directors. The Board has ensured the appointment of the Independent Directors who are not member of the management and the appointees are free of any relationship which could interfere with the exercise of independent opinion and the ability to act in the best interest of the Group. The Board is of the view that its three (3) Independent Non-Executive Directors who have extensive knowledge and experience are justifiable to represent the investment of the public and minority interests.

The Independent Non-Executive Directors are free from any business or other relationship that could materially interfere with the exercise of their independent judgment. Together they play an important role in ensuring that the strategies proposed by the management are fully deliberated and examined, taking into account the long term interest of the shareholders, employees, customers and the many communities in which the Group conducts its business.

Dato' Adnan bin Shamsuddin is the Company's Senior Independent Director. The role of the Senior Independent Director is to serve as a point of contact to whom concerns may be conveyed.

Board Responsibilities

The Board retains full and effective control of the Group. This includes responsibilities for determining the Company's overall strategic direction as well as development and control of the Group. Key issues such as approval of all corporate announcements including the announcement of the quarterly financial results prior to releasing them to Bursa Securities as well as material agreements, major capital expenditures, budgets and succession planning for the top management are reserved for the Board.

STATEMENT ON CORPORATE GOVERNANCE (CONT'D)

Board Responsibilities (cont'd)

The Board has delegated specific responsibilities to the respective Committees of the Board which operate within clearly defined terms of reference. The Board Committees consist of Audit Committee, Nomination Committee, Remuneration Committee and the Risk Management Committee. The Board Committees comprise members of the Board, and each Board Committee holds separate meetings throughout the financial year. Meetings of the Board Committees provide an avenue for members of the respective Committees to focus on specific issues to enable full and in-depth discussion of business operations of the Group. Reviews, recommendations, findings and decisions reached at these Board Committees Meetings are reported directly to the Board for its deliberations, approvals and/or endorsements. The members of the various Board Committees are set out on page 2 of this Annual Report.

Board Meetings & Supply of Information to the Board

Board meetings are scheduled in advance at the beginning of the new financial year to enable Directors to plan ahead and fit the year's meetings into their own schedules. The Board has at least four (4) regularly scheduled meetings annually, with additional meetings for particular matters convened as and when necessary. Informal meetings and consultations are frequently and freely held to share expertise and experience. A total of six (6) Board meetings were held during the financial year. Details of the Directors' meetings attendances are disclosed on page 10 of this Annual Report.

To assist the Board in retaining full and effective control of the Group through reviews in the Meetings, the Board deliberates on a formal agenda and schedule of matters arising for approval or notation. During the financial year ended 31st March 2016, the Board reviewed and approved, amongst other matters, the Group's Business Plans and Budget, as well as the financial results and performance of the Group's businesses. The Board also reviewed and approved the acquisition and disposal of assets or investment of the Company and its subsidiaries that are material to the Group.

The Board as a whole determines, whether as a full Board or in their individual capacity, to take independent professional advice, where necessary and in appropriate circumstances, in furtherance of their duties, at the Group's expense. Directors also have direct access to the advice and services of the Group's Company Secretary who is responsible for ensuring that Board procedures are followed.

Appointments and Re-election of the Board

The Board has implemented procedures for the nomination and election of Directors via the Nomination Committee. Comprising mainly Independent Non-Executive Directors, the Nomination Committee is responsible for identifying and recommending to the Board suitable nominees for appointment to the Board and Board Committees. The Nomination Committee meets as and when required, and at least once every financial year. Newly appointed Directors are briefed by the Chairman, Company Secretary and members of the management on the nature of business and current issues within the Company and the Group. Newly appointed Directors are also given the opportunity to visit and familiarize themselves with the Company's operations to better understand the Company's business.

The Articles of Association of the Company provide that at the first annual general meeting (AGM) of the Company, all the Directors shall retire from office and at least one-third of the Board are subject to retirement by rotation at each subsequent AGM. The Directors to retire in each year are the Directors who have been longest in the office since their appointment and re-appointment. The Articles of Association of the Company also provide that all the Board members shall retire from office at least once in each three (3) years and shall be eligible for re-election. Directors who are over seventy (70) years of age are required to submit themselves for reappointment annually, in accordance with Section 129(6) of the Companies Act, 1965.

Independence of Directors

Each of the three (3) Independent Non-Executive Directors has provided written declaration to the Nomination Committee and the Board confirming that they continue to fulfil the criteria of independence as set out in the Bursa Malaysia Main Market Listing Requirements.

The Board acknowledges the Code's recommendation that the tenure of an independent director should not exceed a cumulative term of nine (9) years. However, the Board does not consider that independence can be assessed with reference to a set period of time. Rather, regards must be given on their capacity to act in accordance with their fiduciary duties and where there exist any relationships or interest which could materially interfere with the exercise of their independent judgment.

STATEMENT ON CORPORATE GOVERNANCE (CONT'D)

Independence of Directors (cont'd)

In the circumstances, the Nomination Committee and the Board, through the annual assessment carried out have concluded that the Company's Independent Non-Executive Director i.e. Mr. Yong Kok Liew who has served on the Board for a cumulative term of more than nine (9) years, remain independent in character and judgment and that they are each free from any business or other relationship which could materially impair the exercise of their independent judgment. The Company has diverse operations that have grown over time and, in the Board's view, derives the benefits from having long serving Director with detailed knowledge of the history and experience of the operations.

The Board will table a proposal to retain Mr. Yong Kok Liew as independent directors for shareholders' approval at the forthcoming Annual General Meeting of the Company. Justifications on the continuation of Mr. Yong Kok Liew as independent director are provided in the notice of meeting.

Training & Development Programme

The Board acknowledges the importance of continuous education and training programmes to enable effective discharge of its responsibility.

All Directors have successfully attended and completed the Mandatory Accreditation Training Programme ("MAP") and fulfilled the Continuing Education Programme ("CEP") requirements as prescribed by the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities"). With the repeal of the Practice Note No. 15/2003 with effect from 1st January 2005, the directors of public listed company ("PLC") must evaluate and determine the training needs of its directors on a continuous basis. The subject matter of the training must be one that aids the PLC director to discharge his/her duties as a director. During the year, all the Directors have attended various trainings programmes and seminars organized by the relevant regulatory authorities and professional bodies to further enhance their business acumen and professionalism in discharging their duties to the Company, the details of which are set out below:-

Director	Name of courses/ seminars/ workshops/conferences	Organised by	Date held
Dato' Adnan bin Shamsuddin	1. Post & Parcel Services Asia Pacific – Driving Global Collaboration For The Asia Pacific Post & Parcel Sector	Marketforce Business Media Ltd, UK	18 & 19 November 2015
Cik Rozilawati binti Haji Basir	1. World Mail Express Asia Pacific 2015	Triangle Management Services Ltd, UK	19 – 21 October 2015
	2. Post & Parcel Services Asia Pacific – Driving Global Collaboration For The Asia Pacific Post & Parcel Sector	Marketforce Business Media Ltd, UK	18 & 19 November 2015
	3. AMEC Networking Session	Association Of Malaysian Express Carriers	3 December 2015
	4. 'Internet of Things' Conference and Exhibition	Malaysian Communications and Multimedia Commission, University of Malaya (UM) and ICONIX Consulting Sdn. Bhd.	10 December 2015
	5. Cross Border ECommerce Conference – Driving Export Business Through The Online Marketplace	Ministry Of International Trade & Industry	18 January 2016
	6. Fraud Risk Management – Defusing Corporate Landmines	Federation of Pulic Listed Companies Berhad	22 March 2016

STATEMENT ON CORPORATE GOVERNANCE (CONT'D)

Director	Name of courses/ seminars/ workshops/conferences	Organised by	Date held
Mr. Yong Kok Liew	1. Audit Committee Conference 2016 – Setting The Right Tone	Malaysian Institute of Accountants and the Institute of Internal Auditors Malaysia	29 March 2016

- *Tun Dato' Seri Zaki bin Tun Azmi resigned as Chairman and director of the Company effective 25th February 2016.*
- *Dr. Roshayati binti Basir resigned as director of the Company effective 14th April 2016.*
- *Encik Mukhnizam bin Mahmud was appointed as director of the Company effective 13th April 2016.*
- *Tan Sri Dato' Sulaiman bin Sujak resigned as director of the Company effective 31st May 2016.*



STATEMENT ON CORPORATE GOVERNANCE (CONT'D)

B. DIRECTORS' REMUNERATION

Remuneration Policy and Procedure

The Board has set up a Remuneration Committee on 20th December 2000 and its responsibilities include reviewing all annual salaries, incentives and other employment conditions for the Board of Directors. Information prepared by independent consultants and appropriate survey data on the remuneration practice of comparable companies is taken into consideration. Meetings of the Remuneration Committee are held as and when necessary, and at least once a year. The Committee members are as listed in the Corporate Information. The remuneration for the Non-Executive Directors is determined by the Board during which the interested Directors will abstain from deliberating. The Company pays its Directors annual fees, which are approved by the shareholders. In addition, members of the Board Committees are paid allowances for each meeting they attend. The Remuneration Committee reviews the performance of the Managing Director and also considers the Board's proposed bonus and increment for the year.

• Directors' Remuneration (based on entitlement)

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Executive director's remuneration:				
Salaries and other emoluments	449	537	449	537
Estimated money value of benefit-in-kind	8	4	8	4
	457	541	457	541
Non-executive director's remuneration:				
Fees	180	243	168	231
Other emoluments	28	48	22	39
	208	291	190	270
Analysis excluding benefits-in-kind:				
Total executive director's remuneration	449	537	449	537
Total non-executive directors' remuneration	208	291	190	270
Total directors' remuneration	657	828	639	807

Included in directors' remuneration of the Group are other emoluments received by directors of subsidiary companies who are not a director of the Company amounting to RM28,000 (2015 : RM48,000).

The number of directors of the Company whose total remuneration during the year fell within the following bands is analysed below:

	Number of Directors	
	2016	2015
Executive Director		
RM500,001 - RM550,000	-	1
RM450,001 - RM500,000	1	-
Non-Executive Directors:		
RM50,001 - 100,000	4	5

STATEMENT ON CORPORATE GOVERNANCE (CONT'D)

C. SHAREHOLDERS**Investors and Shareholders relations**

The Group recognizes the importance of timely and thorough dissemination of information to shareholders. In this regards, the Group strictly adheres to disclosure requirements of Bursa Malaysia. The annual report has comprehensive information pertaining to the Group, while various disclosures on quarterly and annual results provide investors with financial information. The Board also has nominated the Managing Director, Cik Rozilawati binti Haji Basir who is Non-Independent Executive Director to discuss any matters or issues with investors and shareholders.

Apart from the mandatory public announcements through Bursa Malaysia, the Group has also set up a website at www.nationwide2u.com to provide corporate, financial and non-financial information.

Annual General Meeting

The Annual General Meeting is the principal forum for dialogue with shareholders. Notice of the Annual General Meeting and annual reports are sent out to shareholders at least twenty one (21) days before the date of the meeting. Beside the usual agenda for the Annual General Meeting, the Board presents the progress and performance of the business as contained in the annual report and provides opportunities for shareholders to raise questions pertaining to the business activities of the Group. All Directors are available to provide responses to questions from the shareholders during these meetings. For re-election of Directors, the Board ensures that full information is disclosed through the notice of meeting regarding Directors who are retiring and who are willing to serve if re-elected. Items of special business included in the notice of the meeting will be accompanied by an explanatory statement to facilitate full understanding and evaluation of the issues involved.

D. ACCOUNTABILITY AND AUDIT**Financial Reporting**

For financial reporting through quarterly reports to Bursa Malaysia and the annual report to shareholders, the Directors have a responsibility to present a fair statement of the Group's position and prospects. The Audit Committee assists the Board in scrutinizing information for disclosure to ensure accuracy, adequacy and completeness. The Statement by Directors pursuant to Section 169 of the Companies Act, 1965 is set out on page 35 of this Annual Report.

Internal Controls and Internal Audit Function

The Company continues to maintain and review its internal control procedures to ensure, as far as possible, the protection of its assets and its shareholders' investment. Details of the Group's key elements of Internal Control and Internal Audit functions are set out in the Statement on Internal Control Report and Audit Committee Report on pages 27 to 32 and 36 to 38 of this Annual Report respectively.

Relationship with Auditors

The role of the Audit Committee in relation to the External Auditors i.e. Messrs. Hanafiah Raslan & Mohamad and Internal Auditors are disclosed in the Audit Committee Report as set out on pages 36 to 38. The Group has always maintained a close and transparent relationship with its auditors in seeking professional advice and ensuring compliance with the accounting standards in Malaysia. The Head of Internal Audit who reports functionally to the Audit Committee is present at all Audit Committee meetings. Two (2) meetings were held between the External Auditors and members of the Audit Committee, without the presence of the Management during the year. Going forward, the Audit Committee will hold at least two (2) meetings a year with the External Auditors, the Internal Auditors or both as promoted by the Amended Code on Corporate Governance and the amended Chapter 15 of the Bursa Malaysia's Listing Requirements.

STATEMENT ON CORPORATE GOVERNANCE (CONT'D)

D. ACCOUNTABILITY AND AUDIT (CONT'D)

Whistle-Blowing Policy

The Group is committed to the highest standard of integrity and accountability in the conduct of its businesses and operations. In striving to conduct its affairs in an ethical, responsible and transparent manner, the Group provides an avenue for all employees and stakeholders of the Group to disclose any improper conduct within the Group vide the implementation of the Group's whistle-blowing policy.

The whistle-blowing policy establishes the Group's position in encouraging employees and other stakeholders to raise genuine concerns about possible improprieties in matters relating to financial reporting, compliance and other malpractices or misconduct that may have occurred. The whistle-blowing channels are established to help employees or other stakeholders raise concerns to the Managing Director (wb_md@nationwide2u.com) or in the case where reporting to management is a concern to the Senior Independent Director (wb_director@nationwide2u.com), without fear of reprisals or retaliations.

The policy outlines when, how and to whom a concern may be properly raised, distinguishes a concern from a personal grievance and allows the whistleblower the opportunity to raise a concern outside their management line and in confidence. The identity of the whistleblower is kept confidential and protection is accorded to the whistleblower against any form of reprisal or retribution. Any concerns raised will be investigated by the Whistle Blowing Committee and a report and update is provided to the Board of Directors, through the Audit Committee.

Statement of Compliance with the Best Practices of the Code

The Group is committed to achieving high standards of Corporate Governance throughout the Group and to the highest level of integrity and ethical standards in all its business dealings. The Board considers that it has complied throughout the financial year with the Best Practices as set out in the Code.

Statement made in accordance with the resolution of the Board of Directors dated 21st July 2016.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

1. INTRODUCTION

The Board of Directors ("the Board") recognises the importance of maintaining a sound system of internal control and risk management practices to safeguard the shareholders' investments and the Group's assets. In line with the requirements of the Malaysian Code on Corporate Governance and Bursa Securities, the Board is pleased to provide a statement, which outlines the nature and scope of internal control of the Group pursuant to Paragraph 15.26(b) of Main Market Listing Requirement of Bursa Malaysia Securities Berhad.

2. RESPONSIBILITY

The Board has overall responsibility for the Group's system of internal control, which includes financial, operational, compliance and risk management necessary for the Group to achieve its business objectives within an acceptable risk profile. The role of management is to implement the Board's policies on risk and control.

The Board takes all the necessary steps to maintain a sound internal control system, by periodically reviewing its adequacy and integrity. A sound internal control system, however, can only provide reasonable, but not absolute assurance against misstatements, loss, fraud or the breach of a set of regulations and is designed to mitigate rather than to eliminate the risk of failure to achieve business objectives.

The Board has established an ongoing process for identifying, evaluating and managing significant risk faced by the Group. The Board has also received assurance from the Managing Director and the Chief Financial Officer on whether the Company's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control system of the Group.

While the Board maintains ultimate control over risk issues, it has delegated to the management the implementation of a system of risk management and internal control within an established framework. This framework encompasses the Company and its Group of subsidiaries.

3. WHISTLEBLOWING POLICY

To reinforce the culture of good business ethics, the Group also has introduced a whistleblowing framework and policy to provide an avenue for stakeholders and employees to raise genuine concerns internally or report any suspected breach or wrongdoing which includes fraud, misappropriation of assets, breach of any law or regulation, including the Group's policies and procedures, to the Managing Director and/or the Senior Independent Director without any fear or reprisals.

3.1 PROCEDURES

Any concern should be raised to the immediate superior. If for any reason, it is believed that this is not possible or appropriate, then the concern should be reported to the Managing Director. Channel of reporting to the Managing Director is as follows:-

Managing Director

Via Email

wb_md@nationwide2u.com

Via Mail

Mark Strictly Confidential

Nationwide Express Courier Services Berhad

Lot 11A, Persiaran Selangor, Section 15,

40200 Shah Alam,

Selangor Darul Ehsan.

Attention : Managing Director

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

3. WHISTLEBLOWING POLICY (CONT'D)

3.1 PROCEDURES (CONT'D)

In the case where reporting to management is a concern, then the report should be made to the Senior Independent Director. Channel of reporting to the Senior Independent Director is as follows:-

Whistleblowing Director
Via Email
wb_director@nationwide2u.com
Via Mail
Mark Strictly Confidential
Nationwide Express Courier Services Berhad
Lot 11A, Persiaran Selangor, Section 15,
40200 Shah Alam,
Selangor Darul Ehsan.
Attention : Whistleblowing Director

4. KEY ELEMENTS OF INTERNAL CONTROL

The key processes that the Board has established in reviewing the adequacy and integrity of the Group's internal control includes the following:-

(a) Organisational Structure

The Group has appropriate organisational structure, which enables adequate monitoring of activities and ensures effective flow of information across the Group. In addition, lines of responsibility and delegations of authority of the Board and Management are clearly defined and documented.

(b) Audit Committee

The Audit Committee, on behalf of the Board, considers the effectiveness of the operation of internal control procedures within the Group based on the findings and reports from internal auditors, external auditors and risk management committee, and report its conclusion to the Board.

Its terms of reference and the Audit Committee Report are disclosed in pages 36 to 38 of the Annual Report.

(c) Business Plan and Budget

All material business proposals are pre-evaluated by Management in terms of their risk and viability from operational, financial and strategic direction standpoint, before escalating them to the Board for review and approval.

A comprehensive budgeting process is established requiring all key operating companies and business units in the Group to prepare budgets annually, which are discussed and approved by the Board. A budgetary control mechanism is in place for the Management to track any significant variances and to provide corrective measurement accordingly.

In order to ensure coherence in goals and objectives throughout the Group, the overall Group's agreed Key Performance Indicators ("KPI") are translated into individual subsidiary companies' KPI and dissected down further into individuals KPI, which ties to rewards.

(d) Information and Communication

The various lines of business provide regular and comprehensive information to the Management for monitoring of the Group's performance against the strategic plans approved by the Board.

Policies and procedures are clearly documented and regularly updated to reflect the changing business environment and risk profile or to resolve operational deficiencies.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

4. KEY ELEMENTS OF INTERNAL CONTROL (CONT'D)**(d) Information and Communication (cont'd)**

Performance monitoring including discussions of significant issues are conducted at least quarterly at Head of Department meetings, which are attended by all managers at Head Office. On a quarterly basis, the Group holds nationwide alignment meetings, which are attended by all managers including station managers, to resolve significant issues and to ensure coherence in goals and objectives.

(e) Competency

The Group has in place experienced and competent employees in areas of responsibility to support the effectiveness of the Group's system of internal control. The Group also provides relevant training to the employees to ensure continuous improvement of their competencies.

(f) Internal Audit

The main role of the internal audit is to review the effectiveness of the system of internal control and in discharging its responsibilities it exercises impartiality, proficiency and professionalism. The Internal Audit Department's risk-based approach is systematically organised to periodically monitor compliance with procedures and to assess the integrity of the financial information provided.

The audit team works in line with its Internal Audit Annual Work Plan, a program agreed annually with the Audit Committee. The audit team advises executives and operational management on areas requiring improvements and subsequently monitors the implementation of its recommendations.

(g) Risk Management Committee

The Risk Management Committee has been established by the Board of Directors to assist in fulfilling its responsibilities for corporate governance and overseeing financial reporting, internal controls and risk management. The membership of Risk Management Committee is comprised of non-executive independent Directors only. The chairperson of the committee is not the chairperson of the Board of Directors. The committee meets at least twice a year and made regular reports of development in risk management to the Board of Directors.

(h) Tender Committee

The Tender Committee, which consists of three (3) members from the Senior Management, reviews all significant procurement exercises based on the established policies and procedures of the Company before review and approval by the Managing Director or the Board.

(i) Finance Committee

The Finance Committee consists of six (6) members which comprises of the Managing Director, the Principal Officers and the Senior Managers, reviews the monthly financial numbers of the Company and its subsidiary companies to ensure the completeness and accuracy of the information provided. The Committee also ensures that all statutory submissions are submitted on a timely manner and that the Group complies at all times, with the relevant statutory regulations.

(j) Senior Management Committee

The Senior Management Committee, which comprises of the Managing Director, three (3) Principal Officers and two (2) Senior Managers, meets at least once a month to review the Group's performance and to ensure that all functions within the organization are working towards the Group's goals and objectives. Certain major issues are decided at the Senior Management Committee. Any other matters which are beyond the authority of the Senior Management Committee will be escalated to the Executive Committee and accordingly to the Board of Directors for decision through the Managing Director.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

5. INTERNAL AUDIT FUNCTION

The Internal Audit (IA) function is considered an integral part of the assurance framework and its primary mission is to provide assurance on the adequacy and effectiveness of the risk, control and governance framework of the company. In its current structure, the IA is able to provide directors and senior management with pertinent information about weaknesses in the system of internal control allowing management to take prompt, remedial action.

The purpose, authority and responsibility of the internal audit department / function (IAD) as well as the nature of the assurance and consultancy activities provided by the function are articulated in the internal audit charter. The Audit committee is of the opinion that the internal audit function is appropriate to its size and the nature and scope of its activities.

The IAD reports directly to the audit committee who reviews and approves the IAD's annual audit plan, financial budget and human resource requirements to ensure that the function is adequately resourced with competent and proficient internal auditors. The audit committee also conducts periodic evaluations on the IA function to assess its performance.

During the year, the IAD conducted internal audit activities in accordance with the risk-based audit plans that are consistent with the organisation's goals, complexity and risks of its activities. The IAD evaluated the adequacy and effectiveness of key controls in responding to risks within the organisation's governance, operations and information systems regarding the:-

- (a) Reliability and integrity of financial and operational information;
- (b) Effectiveness and efficiency of operation ;
- (c) Safeguarding of asset; and
- (d) Compliance with relevant laws, regulations and contractual obligations.

Internal auditors reported internal control deficiencies to the appropriate level of management when identified. Significant matters were promptly reported directly to the audit committee and senior management being present.

At present, there are two (2) personnel in the Department, comprising of one (1) Head and one (1) Audit Executive. The total cost incurred in managing the IAD for the financial year under review was about RM113,000.00 inclusive of manpower, travelling and accommodation and training expenses.

6. ENTERPRISE RISK MANAGEMENT

The Board acknowledges that effective risk management is an essential and indispensable part of corporate management. The Group strives to embed within the organizational structure, defined roles and responsibilities for all aspects of risk management with the appropriate tools to support the identification, assessment, treatment and reporting of key risks.

The Group endeavours to develop, implement and maintain sound risk management practices and systems that are consistent with good corporate governance by applying these principles:

- Aligning risk appetite and strategy
The Group's risk appetite is ascertained and taken into consideration when evaluating strategic alternatives and developing mechanisms to manage risks.
- Enhancing risk response decisions
Enterprise Risk Management provides the rigor to identify and select among alternatives risk responses –risk avoidance, reduction, sharing & acceptance.
- Reducing operational surprises and losses
Enhanced capability in risk identification, assessment, and mitigation thus reducing the occurrence of surprises and its related costs or losses.
- Identifying and managing multiple and cross-enterprise risks
The interrelated impacts of risks originated from different parts of company are assessed and managed in totality rather than in silos.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

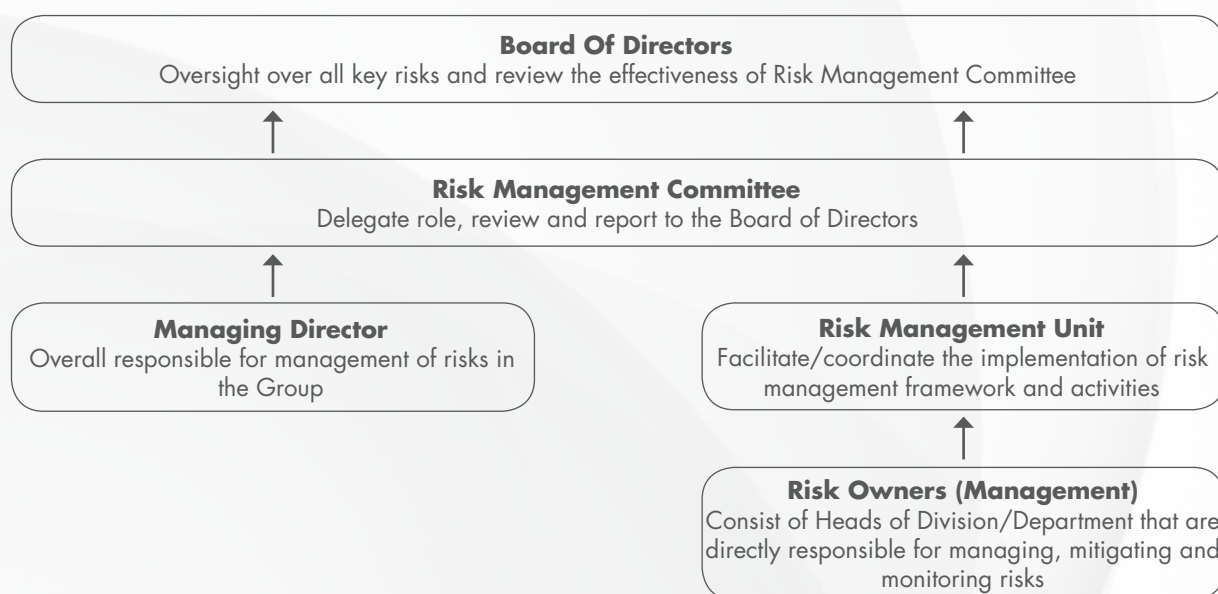
6. ENTERPRISE RISK MANAGEMENT (CONT'D)

- Seizing opportunities
Opportunities are also identified through the identification of risk events.

An enterprise-wide approach to risk management known as "Enterprise Risk Management (ERM) Framework" has been adopted within the Group to ensure an ongoing process of identifying, evaluating, monitoring and managing the significant risk exposures inherent in its business operation to give effect to this responsibility. The following initiatives were undertaken:

- Streamlining risk management and business planning activities to ensure that controls and mitigation plans for risk management are built into business plans and budgets of the Group;
- Carrying out the risk assessments through brain-storming sessions where existing risks are assessed, discussed, revisited and updated whilst new risks and action plans are identified and categorized. Risk owners were identified for the purpose of implementing action plans. Follow-up on the action plans was closely monitored;
- Implementing a comprehensive and systematic risk assessment and reporting process by monitoring the risk profiles;
- Prioritising risk treatment efforts by producing risk profiles that document all potential risks that could affect the business objectives;
- Promoting risk management awareness in the business processes through workshops and reading materials; and
- Fostering a culture of continuous improvement in risk management through audit and review processes.

The Board has delegated its oversight functions to Risk Management Committee ("RMC") to assume the ultimate responsibilities for the supervision and monitoring principal risks. RMC in overall, is responsible to assist the Board in ensuring the effective functioning of the Enterprise Risk Management Framework within the Group and to provide direction and counsel to the risk management process as well as to advise the Board on risk related issues and recommend strategies, policies and risk tolerance for the Board's approval. The Group Risk Management governance structure is as follows:



STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

6. ENTERPRISE RISK MANAGEMENT (CONT'D)

The Board reviews the Company's risk management and internal control based on the following:-

- (a) periodic internal audit and risk management reports;
- (b) continuous reviews in the Risk Management Committee involving the Managing Director and the Management team that are discussed and presented to the Board;
- (c) assurance was given to the Board by the Managing Director and the Chief Financial Officer that the Company's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control system of the Group.

In overall of the current practices and actions, the Board confirms that the Group Risk Management Framework and systems are sufficient and effective. The Board will continuously review the system for improvement and enhancement so as to ensure the risk management system implementation aligns with the Group business objectives.

7. REVIEW OF THIS STATEMENT BY EXTERNAL AUDITORS

Pursuant to Paragraph 15.23 of the Bursa Malaysia Securities Berhad Main Market Listing requirements, the external auditors have reviewed this Statement for inclusion in the Annual Report for the year ended 31st March 2016 and reported to the Board that nothing has come to their attention that causes them to believe that this Statement is inconsistent with their understanding of the process adopted by the Board in reviewing the adequacy and integrity of the system of internal controls.

PROFILE OF DIRECTORS

DATO' ADNAN BIN SHAMSUDDIN

Senior Independent, Non-Executive Director

Age: 69 | **Nationality:** Malaysian | **Date Of Appointment:** 7th July 2004 | **Length Of Service:** 12 years

Date Of Last Re-Election: 11th September 2015

Membership Of Board Committee: • Audit Committee • Nomination Committee • Remuneration Committee

Qualifications: B.A. (Hons) in Economics, University Malaya | M.A. Economics, University of Southern California, USA

Directorships of Public Listed Companies: FIMA Corporation Berhad

Family relationship with any Director and/or major shareholder, or conflict of interest in the Company: Nil

Conviction Of Any Offence Within The Past Ten (10) Years Other Than Traffic Offences: Nil

Working Experience:

Dato' Adnan bin Shamsuddin was appointed to the Board on 7th July 2004 and Chairman of the Board since 20th August 2004 till 31st March 2010. Dato' Adnan has been redesignated as Senior Independent Non-Executive Director effective 1st April 2010. Dato' Adnan began his career by joining the Administrative and Diplomatic Services, of the Government of Malaysia in April 1971 and was appointed as Assistant Secretary, Ministry of Transport. Dato' Adnan was awarded a scholarship to pursue graduate studies in United States in 1975, and on completion was posted as Director of Air Transport, Department of Civil Aviation. In 1983, Dato' Adnan was promoted to the post of Deputy Director General of Civil Aviation. When the airport was corporatised in November 1992, Dato' Adnan opted to join Malaysia Airports Holdings Berhad and served as Executive Director until he retired in April 2003. Dato' Adnan is also the Chairman of Fima Corp. Berhad since 24th February, 2010 and as its Independent Non-Executive Director since 20th May, 2003.

CIK ROZILAWATI BINTI HAJI BASIR

Managing Director/Non-Independent, Executive Director

Age: 45 | **Nationality:** Malaysian | **Date Of Appointment:** 1st September 2000 | **Length Of Service:** 15 years

Date Of Last Re-Election: 11th September 2015

Membership Of Board Committee: Risk Management Committee

Qualifications: B.A. (Hons) Degree Social Sciences majoring in Law, University of Hertfordshire, UK | Masters in Business Administration in International Business, University of Bristol, UK

Directorships of Public Listed Companies: Kumpulan FIMA Berhad

Family relationship with any Director and/or major shareholder, or conflict of interest in the Company: She has family relationships with BHR Enterprise Sdn Bhd, the major shareholder of Nationwide Express Courier Services Berhad. She has direct interest as well as an indirect interest in the Company via BHR Enterprise Sdn Bhd.

Conviction Of Any Offence Within The Past Ten (10) Years Other Than Traffic Offences: Nil

Working Experience:

Cik Rozilawati binti Haji Basir was re-designated from Non Independent, Non-Executive Chairman to Managing Director (Non Independent, Executive Director) of Nationwide Express Courier Services Berhad with effect from 2nd April 2014. Prior to her re-designation, Cik Rozilawati was the appointed Non Independent, Non-Executive Chairman of the Board effective 1st April 2010, having joined Nationwide Express Courier Services Berhad as a Director on 1st September 2000 and Executive Director/Chief Executive Officer from 31st March 2003 till 31st March 2010. Cik Rozilawati has wide experience in the areas of corporate strategy, marketing, development of new businesses and entrepreneurship both locally and overseas. Cik Rozilawati is also a Non-Independent Non-Executive Director of Kumpulan FIMA Berhad and serves as Director of several private limited companies in Malaysia and Singapore. Cik Rozilawati is currently holding the post of President of the Association of Malaysian Express Carriers AMEC) for the second term since 2015.

PROFILE OF DIRECTORS (CONT'D)

MR. YONG KOK LIEW

Independent, Non-Executive Director

Age: 66 | **Nationality:** Malaysian | **Date Of Appointment:** 22nd August 2005 | **Length Of Service:** 11 years

Date Of Last Re-Election: 16th September 2013

Membership Of Board Committee: • Audit Committee (Chairman) • Risk Management Committee (Chairman)

Qualifications: Chartered Institute of Management Accountants, UK | Malaysian Institute of Accountants

Directorships of Public Listed Companies: Nil

Family relationship with any Director and/or major shareholder, or conflict of interest in the Company: Nil

Conviction Of Any Offence Within The Past Ten (10) Years Other Than Traffic Offences: Nil

Working Experience:

Mr. Yong started his working career in 1969 with Messrs. KPMG Peat Marwick. Prior to his present engagement as adviser to Toyo Ink Group Berhad, he was the General Manager of Toyo Ink (M) Sdn Bhd (2001-2007), Senior General Manager, Operations at Kumpulan Fima Berhad (1985-1990), General Manager, Kotak Malaysia (KOM) Sdn Bhd (1981-2000), Group Financial Controller, Kumpulan Fima Berhad (1979-1980), Group Internal Auditor of Kumpulan Fima Berhad (1975-1979) and Financial Accountant, Cold Storage (M) Berhad (1974-1975).

ENCIK MUKHNIZAM BIN MAHMUD

Independent, Non-Executive Director

Age: 50 | **Nationality:** Malaysian | **Date Of Appointment:** 13th April 2016 | **Length Of Service:** N/A

Date Of Last Re-Election: N/A

Membership Of Board Committee: • Audit Committee • Nomination Committee • Remuneration Committee

Qualifications: Bachelor in Business (Accounting), University of Edith Cowan, Western Australia | Associate Member of CPA Australia since 1989

Directorships of Public Listed Companies: Nil

Family relationship with any Director and/or major shareholder, or conflict of interest in the Company: Nil

Conviction Of Any Offence Within The Past Ten (10) Years Other Than Traffic Offences: Nil

Working Experience:

He has more than 25 years of working experience in serving various companies, including Sime Darby Group, Kumpulan FIMA Berhad, Nationwide Express Courier Services Berhad and CH Offshore Limited. Currently, he is the Chief Financial Officer of Scomi Berhad, a public company listed on the Malaysia Stock Exchange.

DIRECTORS' RESPONSIBILITY STATEMENT

The Companies Act, 1965 ("the Act") requires the Directors to prepare financial statements for each financial year in accordance with the requirements of the Act, Malaysian Financial Reporting Standards ("MFRS"), the International Financial Reporting Standards ("IFRS") and the Main Market Listing Requirements of Bursa Securities and to present these before the Company at its Annual General Meeting. The Directors are required to prepare financial statements which give a true and fair view of the state of affairs of the Group and the Company as at the end of each financial year and of their results and their cash flows for that year then ended.

In preparing the financial statements, the Directors took into consideration the following:-

- the Group and the Company have used appropriate accounting policies and are consistently applied;
- reasonable and prudent judgments and estimates were made; and
- all applicable approved accounting standards in Malaysia have been followed.

In preparing the financial statements for the year under review, the Directors have placed reliance on the system of internal control within the Group and the Company to form a basis of reasonable grounds that accounting systems and records maintained by the Group and the Company provide a true and fair view of the current state of affairs of the Group and the Company, a true and fair view of the financial year results and that it sufficiently explains the transactions and financial position of the Group and the Company.

The Directors are responsible for ensuring that the Group and the Company maintains accounting records that disclose with reasonable accuracy the financial position of the Group and the Company, and which enable them to ensure that the financial statements comply with the Act. The Directors have general responsibilities for taking such steps that are reasonably available to them to safeguard the assets of the Group and the Company and to prevent and detect fraud and other irregularities.

AUDIT COMMITTEE REPORT

1. MEMBERS OF THE AUDIT COMMITTEE

Mr. Yong Kok Liew

Chairman

Independent, Non-Executive Director

Dato' Adnan bin Shamsuddin

Member

Senior Independent, Non-Executive Director

Encik Mukhnizam bin Mahmud

Member

Independent, Non-Executive Director

2. TERMS OF REFERENCE

2.1 Constitution

The Board constitutes and establishes an Audit Committee (AC) with the authority, responsibilities and specific duties as described below.

2.2 Composition

In line with the Malaysian Code of Corporate Governance, all three (3) members of the AC are Independent and Non-Executive Directors (NED).

All members of the AC have a working familiarity with basic finance and accounting practices, and the AC chairman is a member of the Malaysian Institute of Accountants and also an associate member of the Chartered Institute of Management Accountant, United Kingdom.

2.3 Responsibilities And Duties

The functions of an AC shall be to:-

- (a) Review the following and report the same to the board of directors:-
 - (i) Review with the external auditors:-
 - (1) the audit plan;
 - (2) the evaluation of the system of internal accounting control;
 - (3) the management letter and management's response;
 - (ii) Review the assistance given by the Company's officers to the auditors;
 - (iii) Review the adequacy of the scope, functions, competency and resources of the internal audit functions and that it has the necessary authority to carry out its work;
 - (iv) Review the scope and results of the internal audit programmes;
 - (v) Review the quarterly results and year-end financial statements, prior to the approval by the board of directors, focusing particularly on:-
 - (1) changes in or implementation of major accounting policy changes;
 - (2) significant and unusual events; and
 - (3) compliance with accounting standards and other legal requirement;
 - (vi) Review any related party transaction and conflict of interest situation that may arise within the listed issuer or group including any transaction, procedure or course of conduct that raises questions of management integrity;

AUDIT COMMITTEE REPORT (CONT'D)

2. TERMS OF REFERENCE (CONT'D)**2.3 Responsibilities And Duties (cont'd)**

The functions of an AC shall be to:- (cont'd)

- (a) Review the following and report the same to the board of directors:-
 - (vii) Review any letter of resignation from the external auditors;
 - (viii) Review whether there is reason (supported by grounds) to believe that the listed issuer's external auditor is not suitable for re-appointment; and
- (b) Recommend the nomination of persons as external auditors.
- (c) Monitor the implementation of the Group's risk management policies, ensuring an appropriate enterprise-wide risk management system is in place with adequate and effective processes.
- (d) With the Board's approval, the Committee shall be authorized to delegate certain functions to sub-committees to support, and consistent with, the Committee's oversight responsibilities. These sub-committees shall act within agreed terms of reference and shall report all of their recommendations to the Committee for full deliberation and discussion. These sub-committees are not authorized to implement its recommendations on behalf of the Committee but shall make the relevant recommendations to the Committee for its consideration and implementation.

2.4 Meetings

The Committee met on five (5) occasions during the financial year. As promoted by the Code on Corporate Governance and Chapter 15 of the Bursa Malaysia's Listing Requirements, two (2) meetings were also held between the External Auditors and members of the Audit Committee in the absence of management during the year.

3. ATTENDANCE

Members of the Committee are to be present at all meetings. The quorum for the meeting shall be two (2). The Chairman may request that members of the management, the internal auditors and representatives of the external auditors to be present at meetings of the Committee.

Five (5) meetings were held during the financial year. The records of attendance are as follows:-

AUDIT COMMITTEE MEMBERS	NO.	26/05/15	28/05/15	20/08/15	23/11/15	24/02/16
Yong Kok Liew	5/5	Present	Present	Present	Present	Present
Dato' Adnan bin Shamsuddin	5/5	Present	Present	Present	Present	Present
Dr. Roshayati binti Basir	4/5	Present	Present	Present	Present	Absent

* Dr. Roshayati binti Basir resigned as director of the Board of the Company effective 14th April 2016.

* Encik Mukhnizam bin Mahmud was appointed as Audit Committee of the Company effective 13th April 2016.

4. MINUTES

- The Company Secretary shall be the Secretary to the AC.
- Minutes of each meeting shall be prepared and sent to committee members and the Company Directors who are not members.

AUDIT COMMITTEE REPORT (CONT'D)

5. FINDINGS AND RECOMMENDATIONS

The AC shall report its findings and recommendations to the Board but the AC itself shall have no executive power with respect to those findings and recommendations.

6. ACTIVITIES

In line with the terms of reference of the Committee, the following main activities were carried out during the financial year in discharging its duties and responsibilities.

- (a) Reviewed the quarterly unaudited financial results and annual audited financial statements of the Company and Group before submission to the Board of Directors ("Board") for consideration and approval.
- (b) Reviewed the compliance of Main Market Listing Requirements of Bursa Securities, applicable Financial Reporting Standards and provisions of the Companies Act, 1965.
- (c) Reviewed the external auditors' scope of work and audit plan, prior to the commencement of audit work.
- (d) Reviewed the audit findings, audit report, management letters and responses with the external auditors.
- (e) Reviewed the internal audit plan and programme, considered the major findings of internal audit and actions taken by the management in response to the audit findings.
- (f) Reviewed related party transactions and conflict of interest situations that may arise in the Company.
- (g) Met with the external auditors without the presence of the management.

7. INTERNAL AUDIT ACTIVITIES REPORT

The Internal Audit Department (IAD) was established on 1st June 1999. At present, there are two (2) personnel in the Department, comprising of one (1) Head and one (1) Audit Executive. Its principle functions are to conduct review of operations and procedures, and subsequently highlight findings and suggest recommendations to the AC for further improvement.

During the financial year, IAD reviewed compliance to operational procedures, reviewed the internal control system and work processes at six (6) stations in the following areas:-

- (a) performance;
- (b) control environment;
- (c) risk assessment;
- (d) control activities;
- (e) information and communication; and
- (f) monitoring.

Key issues, including management's feedback and audit recommendations were highlighted to the AC. The external auditors have reviewed and endorsed the key issues and management's feedback.

Future Internal Audit Plans were reviewed and approved for execution by the AC to ensure best practices are followed by the Company. The external auditors have given their views on the nature, scope and approaches of future audits to the AC.

The quarterly and year-end financial statements were reviewed by the AC before submitting to the Board. Attention was given on the compliances to the Malaysian Accounting Standard Board (MASB), and other legal and regulatory requirements.

MANAGING DIRECTOR'S OPERATIONAL REVIEW

Financial year 2015/2016 has been a tough year for us, especially with the changing landscape in the logistics scene. Lines are becoming even more blurred between the segments in the industry, e.g. transporters and courier. This is more prevalent with the influx of e-commerce players into the industry. These e-commerce players use technology and their own platform as well as the concept of crowd sourcing to provide cheaper delivery alternatives.

At Nationwide Express, we hold dear to our values of trustworthiness and excellence driven. We value our customers who are predominantly institutions with whom we have long term relationships, we foster close rapport with them to ensure the trust is cultivated and that all their needs are being looked after.

We admit however, that we have fallen behind the pack in terms of e-commerce deliveries. Nonetheless, we are slowly making our way by engaging with some of the homegrown e-commerce platform whom we work well together and we know we can grow together.

Revenue has shown a decrease from RM99,334 million to RM91,919 million due to lower contributions from the courier and freight segments. Moreover, the implementation of GST affected our lower tier customers, which in turn affected us as they became cautious in their spending on courier and express deliveries and eventually their usage reduced tremendously.

At PBT level, there is an increase in loss of RM5,143 million from a profit of RM0.945 million to a loss of RM6,088 million. The increase in loss is mainly due to the lower revenue stream, and higher administrative expenses. In addition, higher provision of doubtful debts and provision for impairments have also contributed to the higher loss in loss before tax (LBT). We are also being very prudent and taking this opportunity to bite the bullet and clean the balance sheet.

Loss after tax increased from RM0.164 million to RM6,158 million in line with the increase in LBT.

Our costs management activities are still ongoing. Hence our costs of services remain relatively low as compared to the previous year. These are the continuation of the costs management initiatives which we had started and focussed on in the last three (3) years.

We are beefing up our cash reserves and putting measures to ensure that our trade debtors remain current and honour their payment for services rendered.

The group is still fundamentally strong, with good values and loyal hardworking employees. We are operationally sound as we are backed by experienced and dedicated staff. Rain or shine, our unsung heroes are always there to ensure your shipments are delivered accordingly.

Our ongoing restructuring project will augur well for the group as it will have clear demarcation between the operations and the holding company. Each individual subsidiaries can then truly focus on its own specialities.

Thank you.

Rozilawati binti Haji Basir

Managing Director

FINANCIAL STATEMENT

41	Director's Report	48	Statement of Financial Position
44	Statement by Director's	49	Statement of Changes in Equity
44	Statutory Declaration	50	Statement of Cash Flow
45	Independent Auditors' Report	52	Notes to the Financial Statements
47	Statements of Comprehensive Income	90	Supplementary Information



DIRECTORS' REPORT

The Directors hereby present their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 March 2016.

PRINCIPAL ACTIVITIES

The principal activities of the Group consist of providing express courier services, trucking services, freight forwarding services, customised logistics services, mailroom management services, retail and warehousing.

The principal activities of the subsidiaries are described in Note 14 to the financial statements.

There has been no significant change in the nature of the principal activities during the financial year.

RESULTS

	Group RM'000	Company RM'000
Net loss for the year	(6,158)	(9,207)

There was no material transfer to or from reserves or provisions during the financial year.

In the opinion of the Directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature, other than as disclosed in the financial statements.

DIVIDENDS

The Directors do not recommend the payment of any dividends for the financial year ended 31 March 2016.

DIRECTORS

The names of the Directors of the Company in office since the date of the last report and at the date of this report are:

Yong Kok Liew	
Rozilawati binti Haji Basir	
Dato' Adnan bin Shamsuddin	
Mukhnizam bin Mahmud	(Appointed on 13 April 2016)
Tun Dato' Seri Zaki bin Tun Azmi	(Resigned on 25 February 2016)
Dr. Roshayati binti Basir	(Resigned on 14 April 2016)
Tan Sri Dato' Sulaiman bin Sujak	(Resigned on 31 May 2016)

In accordance with the Company's Articles of Association, Yong Kok Liew and Mukhnizam bin Mahmud retire at the forthcoming Annual General Meeting and being eligible, offer themselves for re-election.

DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during the year, did there subsist any arrangement to which the Company was a party, whereby the Directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than the benefits included in the aggregate amount of emoluments received or due and receivable by the Directors or the fixed salary of a full-time employee of the Company as shown in Note 9 to the financial statements) by reason of a contract made by the Company or a related corporation with any Director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

DIRECTORS' REPORT (CONT'D)

DIRECTORS' INTERESTS

According to the register of Directors' shareholdings, the interests of Directors in office at the end of the financial year in shares in the Company and its related corporations during the financial year were as follows:

Shares in the Company	Number of Ordinary Shares of RM1 Each		
	1 April 2015	Bought	Sold 31 March 2016
Direct Interest			
Tan Sri Dato' Sulaiman bin Sujak	56,000	-	- 56,000
Rozilawati binti Haji Basir	1,828,256	-	- 1,828,256
Indirect Interest			
Rozilawati binti Haji Basir ^{*(1)(2)}	32,949,679	-	- 32,949,679
Dr. Roshayati binti Basir ^{*(1)(2)}	32,949,679	-	- 32,949,679

* Deemed interested by virtue of the following:

- (1) Her shareholding in BHR Enterprise Sdn Bhd ("BHR"), the ultimate holding company of the Company; and
- (2) Her mother's, Puan Sri Datin Hamidah binti Abdul Rahman direct shareholding in the Company.

None of the other Directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during the financial year.

OTHER STATUTORY INFORMATION

- (a) Before the statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the Directors took reasonable steps:
 - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that there were no known bad debts and that adequate provision has been made for doubtful debts; and
 - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the Directors are not aware of any circumstances which would render:
 - (i) it necessary to write off any bad debts or the amount of the provision for doubtful debts inadequate to any substantial extent in respect of the financial statements of the Group and of the Company; and
 - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the Directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (e) As at the date of this report, there does not exist any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person.

DIRECTORS' REPORT (CONT'D)

OTHER STATUTORY INFORMATION (CONT'D)

- (f) Contingent liabilities of the Group and of the Company is disclosed in Note 25.
- (g) In the opinion of the Directors:
 - (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
 - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

AUDITORS

The auditors, Hanafiah Raslan & Mohamad, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the Directors dated 21 July 2016.

Rozilawati binti Haji Basir

Yong Kok Liew

STATEMENT BY DIRECTORS

PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

We, Rozilawati binti Haji Basir and Yong Kok Liew, being two of the Directors of Nationwide Express Courier Services Berhad, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 47 to 90 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2016 and of their financial performance and cash flows for the year then ended.

The supplementary information set out on page 90 have been prepared in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

Signed on behalf of the Board in accordance with a resolution of the Directors dated 21 July 2016.

Rozilawati binti Haji Basir

Yong Kok Liew

STATUTORY DECLARATION

PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965

I, Amilia binti Sabtu, being the officer primarily responsible for the financial management of Nationwide Express Courier Services Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 47 to 90 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by
the abovenamed Amilia binti Sabtu
at Shah Alam in Selangor Darul Ehsan
on 21 July 2016.

Amilia binti Sabtu

Before me,

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF NATIONWIDE EXPRESS COURIER SERVICES BERHAD (INCORPORATED IN MALAYSIA)

REPORT ON THE FINANCIAL STATEMENTS

We have audited the financial statements of Nationwide Express Courier Services Berhad, which comprise the statements of financial position as at 31 March 2016 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 10 to 67.

Directors' responsibility for the financial statements

The Directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2016 and of their financial performance and cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the financial statements and the auditors' report of the subsidiary of which we have not acted as auditors, which is indicated in Note 14 to the financial statements, being financial statements that have been included in the consolidated financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- (d) The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification and did not include any comment required to be made under Section 174(3) of the Act.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF NATIONWIDE EXPRESS COURIER SERVICES BERHAD
(INCORPORATED IN MALAYSIA) (CONT'D)

Other reporting responsibilities

The supplementary information set out on page 90 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad. The Directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

Other matters

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Hanafiah, Raslan & Mohamad
AF: 0002
Chartered Accountants

Kuala Lumpur, Malaysia
21 July 2016

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Chartered Accountant

STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

	Note	Group 2016 RM'000	2015 RM'000	Company 2016 RM'000	2015 RM'000
Revenue	4	91,919	99,334	79,388	82,317
Cost of services		(72,662)	(75,314)	(63,390)	(63,814)
Gross profit		19,257	24,020	15,998	18,503
Other items of income					
Interest income		263	355	247	345
Other income	5	247	246	2,614	3,900
Other items of expense					
Administrative expenses		(23,913)	(21,072)	(26,639)	(18,294)
Selling and marketing expenses		(1,492)	(2,147)	(1,214)	(1,811)
Other expenses		(164)	(101)	(52)	-
Finance costs	6	(286)	(356)	(286)	(356)
(Loss)/profit before tax	7	(6,088)	945	(9,332)	2,287
Income tax (expense) / credit	10	(70)	(1,109)	125	(160)
Net (loss)/profit for the year		-6,158	-164	-9,207	2,127
Other comprehensive income					
Foreign currency translation - to be reclassified subsequently to profit or loss		3	1	-	-
Total comprehensive (loss)/income for the year		(6,155)	(163)	(9,207)	2,127
Basic loss per share (sen)	11	(10.2)	(0.3)		

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF FINANCIAL POSITION

AS AT 31 MARCH 2016

	Note	Group 2016 RM'000	2015 RM'000	Company 2016 RM'000	2015 RM'000
ASSETS					
Non-current assets					
Property, plant and equipment	13	27,351	30,259	27,241	30,092
Investments in subsidiaries	14	-	-	2,500	2,500
Deferred tax assets	15	234	-	110	-
		27,585	30,259	29,851	32,592
Current assets					
Inventories	16	742	412	308	309
Trade and other receivables	17	30,439	33,243	30,109	34,399
Cash and bank balances	18	6,970	13,246	5,721	12,160
		38,151	46,901	36,138	46,868
TOTAL ASSETS		65,736	77,160	65,989	79,460
EQUITY AND LIABILITIES					
Equity attributable to equity holders of the Company					
Share capital	19	60,116	60,116	60,116	60,116
Share premium		413	413	413	413
Reserves	20	(4,702)	1,453	(4,166)	5,041
Total Equity		55,827	61,982	56,363	65,570
Non-current liabilities					
Deferred tax liabilities	15	-	49	-	74
Loans and borrowings	21	2,048	3,737	2,048	3,737
		2,048	3,786	2,048	3,811
Current liabilities					
Other payables	22	6,026	8,857	5,743	7,544
Loans and borrowings	21	1,835	2,535	1,835	2,535
		7,861	11,392	7,578	10,079
Total liabilities		9,909	15,178	9,626	13,890
TOTAL EQUITY AND LIABILITIES		65,736	77,160	65,989	79,460

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

Group	Equity, total RM'000	Share capital RM'000	Share premium RM'000	Non- distributable Exchange translation reserve RM'000	Distributable retained profits/ (accumulated loss) RM'000
At 1 April 2014	62,145	60,116	413	53	1,563
Total comprehensive loss for the year	(163)	-	-	1	(164)
At 31 March 2015	61,982	60,116	413	54	1,399
At 1 April 2015	61,982	60,116	413	54	1,399
Total comprehensive loss for the year	(6,155)	-	-	3	(6,158)
At 31 March 2016	55,827	60,116	413	57	(4,759)
Company					
At 1 April 2014	63,443	60,116	413	-	2,914
Total comprehensive income for the year	2,127	-	-	-	2,127
At 31 March 2015	65,570	60,116	413	-	5,041
At 1 April 2015	65,570	60,116	413	-	5,041
Total comprehensive loss for the year	(9,207)	-	-	-	(9,207)
At 31 March 2016	56,363	60,116	413	-	(4,166)

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
OPERATING ACTIVITIES				
(Loss)/profit before tax	(6,088)	945	(9,332)	2,287
Adjustments for:				
Depreciation of property, plant and equipment	3,816	4,672	3,707	4,502
Property, plant and equipment written off	-	60	-	60
Gain on disposal of property, plant and equipment	(18)	(181)	(18)	(181)
Net impairment loss on trade and other receivables	5,389	1,242	10,975	1,011
Impairment loss of investment in subsidiary	-	-	-	287
Net Impairment loss write back on inventories	(69)	-	(74)	-
Interest expense	286	356	286	356
Interest income	(263)	(355)	(247)	(345)
Operating profit before working capital changes	3,053	6,739	5,297	7,977
(Increase)/decrease in inventories	(261)	19	75	83
Increase in receivables	(2,927)	(9,198)	(6,939)	(7,400)
(Decrease)/increase in payables	(2,831)	406	(1,801)	(2,674)
Cash used in operations	(2,966)	(2,034)	(3,368)	(2,014)
Interest paid	(286)	(356)	(286)	(356)
Tax paid	(632)	(837)	(227)	(194)
Tax refund	621	120	422	-
Net cash used in operating activities	(3,263)	(3,107)	(3,459)	(2,564)

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016 (CONT'D)

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
INVESTING ACTIVITIES				
Interest received	263	355	247	345
Additions of property, plant and equipment	(908)	(955)	(856)	(943)
Proceeds from sale of property, plant and equipment	18	226	18	226
Deposits with licensed banks more than 90 days	(861)	-	(586)	-
Net cash used in investing activities	(1,488)	(374)	(1,177)	(372)
FINANCING ACTIVITIES				
Deposits pledged with licensed banks	231	(905)	231	(905)
Repayment of hire purchase financing	(2,389)	(1,441)	(2,389)	(1,441)
Net cash used in financing activities	(2,158)	(2,346)	(2,158)	(2,346)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(6,909)	(5,827)	(6,794)	(5,282)
EFFECTS OF EXCHANGE RATE CHANGES	3	1	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	12,099	17,925	11,013	16,295
CASH AND CASH EQUIVALENTS AT END OF THE YEAR (NOTE 18)	5,193	12,099	4,219	11,013

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016

1. CORPORATE INFORMATION

The principal activities of the Group consist of providing express courier services, trucking services, freight forwarding services, customised logistics services, mailroom management services, retail and warehousing.

The principal activities of the subsidiaries are described in Note 14. There has been no significant change in the nature of the principal activities during the financial year.

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The principal place of business of the Company is located at Lot 6 & 7, Jalan Utas 15/7, Seksyen 15, 40000 Shah Alam, Selangor Darul Ehsan.

The ultimate holding company of the Company is BHR Enterprise Sdn Bhd, a company incorporated in Malaysia.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 21 July 2016.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards ("IFRSs") and the requirements of the Companies Act, 1965 in Malaysia.

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand (RM'000) except when otherwise indicated.

2.2 Changes in accounting policies

On 1 April 2015, the Group and the Company adopted certain applicable new and amended MFRSs and IC Interpretations mandatory for annual financial periods beginning on or after 1 April 2015. The adoption of these standards and interpretations did not have any effect on the financial performance or position of the Group and the Company.

Description	Effective for annual periods beginning on or after
Amendments to MFRS 119: Defined Benefit Plans:	
Employee Contributions	1 July 2014
Annual Improvements to MFRSs 2010 - 2012 Cycle	1 July 2014
Annual Improvements to MFRSs 2011-2013 Cycle	1 July 2014

The adoption of the above new standards and interpretations do not have significant impact on the financial statements of the Group and the Company.

2.3 Standards and interpretations issued but not yet effective

The standards and interpretations that are issued but not yet effective up to the date of issuance of the Group's and Company's financial statements are disclosed below. The Group and the Company intend to adopt these standards, if applicable, when they become effective.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**2.3 Standards and interpretations issued but not yet effective (cont'd)**

	Effective for annual periods beginning on or after
Annual Improvements to MFRSs 2012-2014 Cycle	1 January 2016
Amendments to MFRS 116 and MFRS 138: Clarification of Acceptable Methods of Depreciation and Amortisation	1 January 2016
Amendments to MFRS 116 and MFRS 141: Agriculture: Bearer Plants	1 January 2016
Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred
Amendments to MFRS 11: Accounting for Acquisitions of Interests in Joint Operations	1 January 2016
Amendments to MFRS 127: Equity Method in Separate Financial Statements	1 January 2016
Amendments to MFRS 101: Disclosure Initiative	1 January 2016
Amendments to MFRS 10, MFRS 12 and MFRS 128: Investment Entities: Applying the Consolidation Exception	1 January 2016
MFRS 14: Regulatory Deferral Accounts	1 January 2016
Amendments to MFRS 107: Disclosure initiative	1 January 2017
Amendments to MFRS 112: Recognition of deferred tax assets for unrealised losses	1 January 2017
MFRS 15: Revenue from Contracts with Customers	1 January 2018
MFRS 9: Financial Instruments	1 January 2018
MFRS 16: Leases	1 January 2019

The directors expect that the adoption of the above standards and interpretations will have no material impact on the financial statements in the period of initial application except as discussed below:

(i) MFRS 15 Revenue from Contracts with Customers

MFRS 15 establishes a new five-step models that will apply to revenue arising from contracts with customers. MFRS 15 will supersede the current revenue recognition guidance including MFRS 118 Revenue, and the related interpretations when it becomes effective.

The core principle of MFRS 15 is that an entity should recognise revenue which depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Under MFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2018 with early adoption permitted. The Directors anticipate that the application of MFRS 15 will have a material impact on the amounts reported and disclosures made in the Group's and the Company's financial statements. The Group and the Company are currently assessing the impact of MFRS 15 and plans to adopt the new standard on the required effective date.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.3 Standards and interpretations issued but not yet effective (cont'd)

(ii) MFRS 9 Financial Instruments

In November 2014, MASB issued the final version of MFRS 9 Financial Instruments which reflects all phases of the financial instruments project and replaces MFRS 139 Financial Instruments: Recognition and Measurement and all previous versions of MFRS 9. The standard introduces new requirements for classification and measurement, impairment and hedge accounting. MFRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. The adoption of MFRS 9 will have an effect on the classification and measurement of the Group's financial assets, but no impact on the classification and measurement of the Group's financial liabilities.

2.4 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the reporting date. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied for like transactions and events in similar circumstances.

The Company controls an investee if and only if the Company has all the following:

- (i) Power over the investee (such as existing rights that give it the current ability to direct the relevant activities of the investee);
- (ii) Exposure, or rights, to variable returns from its investment with the investee; and
- (iii) The ability to use its power over the investee to affect its returns.

When the Company has less than a majority of the voting rights of an investee, the Company considers the following in assessing whether or not the Company's voting rights in an investee are sufficient to give it power over the investee:

- (i) The size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- (ii) Potential voting rights held by the Company, other vote holders or other parties;
- (iii) Rights arising from other contractual arrangements; and
- (iv) Any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Subsidiaries are consolidated when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

Losses within a subsidiary are attributed to the non-controlling interests even if that results in a deficit balance.

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. The resulting difference is recognised directly in equity and attributed to owners of the Company.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.4 Basis of consolidation (cont'd)

When the Group loses control of a subsidiary, a gain or loss calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets and liabilities of the subsidiary and any non-controlling interest, is recognised in profit or loss. The subsidiary's cumulative gain or loss which has been recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss or where applicable, transferred directly to retained earnings. The fair value of any investment retained in the former subsidiary at the date control is lost is regarded as the cost on initial recognition of the investment.

Acquisitions of subsidiaries are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. The Group elects on a transaction-by-transaction basis whether to measure the noncontrolling interests in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Transaction costs incurred are expensed and included in administrative expenses.

Business combination

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes in the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with MFRS 139 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it will not be remeasured. Subsequent settlement is accounted for within equity. In instances where the contingent consideration does not fall within the scope of MFRS 139, it is measured in accordance with the appropriate MFRS.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date through profit or loss.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss.

2.5 Foreign currencies

(a) Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

(b) Foreign currency transactions

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items denominated in foreign currencies that are measured at historical cost are translated using the exchange rates as at the dates of the initial transactions. Nonmonetary items denominated in foreign currencies measured at fair value are translated using the exchange rates at the date when the fair value was determined.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.5 Foreign currencies (cont'd)

(b) Foreign currency transactions (cont'd)

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

(c) Foreign operations

The assets and liabilities of foreign operations are translated into RM at the rate of exchange ruling at the reporting date and income and expenses are translated at exchange rates at the dates of the transactions. The exchange differences arising on the translation are taken directly to other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the reporting date.

2.6 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.8.

Capital work-in-progress is not depreciated as these assets are not available for use. Depreciation of other property, plant and equipment is provided for on a straight line basis to write off the cost of each asset to its residual value over the estimated useful life at the following annual rates:

Leasehold buildings	4%
Leasehold land	Over the remaining period of 73 years
Leasehold improvements	33.33%
Motor vehicles	14.28%
Computers/machines/office equipment	14.28% - 33.33%
Furniture and fittings	14.28%

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**2.6 Property, plant and equipment (cont'd)**

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in the profit or loss.

2.7 Subsidiaries

A subsidiary is an entity over which the Group has all the following:

- (i) Power over the investee (such as existing rights that give it the current ability to direct the relevant activities of the investee);
- (ii) Exposure, or rights, to variable returns from its investment with the investee; and
- (iii) The ability to use its power over the investee to affect its returns.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

2.8 Impairment of non-financial assets

The carrying amounts of the Group's assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

For the purpose of impairment testing of these assets, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit ("CGU") to which the asset belongs to. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's CGUs, or groups of CGUs, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

An impairment loss is recognised in profit or loss in the period in which it arises.

An impairment loss for an asset other than goodwill is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of an asset other than goodwill is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.9 Financial assets

Financial assets are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

When financial assets are recognised initially, they are measured at fair value, plus directly attributable transaction costs.

The Group and the Company determine the classification of their financial assets at initial recognition.

Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

Loans and receivables are classified as current assets, except for those having maturity dates later than 12 months after the reporting date which are classified as non-current.

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in profit or loss.

2.10 Impairment of financial assets

The Group and the Company assess at each reporting date whether there is any objective evidence that a financial asset is impaired.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group and the Company consider factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics.

Objective evidence of impairment for a portfolio of receivables could include the Group's and the Company's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period and observable changes in national or local economic conditions that correlate with default on receivables.

If any such evidence exists, the amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The impairment loss is recognised in profit or loss.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable becomes uncollectible, it is written off against the allowance account.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.11 Cash and cash equivalents

For the purposes of the statements of cash flows, cash and cash equivalents include cash on hand and at bank, deposit at call and short term highly liquid investments which have an insignificant risk of changes in value.

2.12 Inventories

Inventories mainly comprise consumables and are stated at lower of cost and net realisable value. Cost is determined using the first in, first out method. The cost of inventories comprises costs of purchase. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

2.13 Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities within the scope of MFRS 139 Financial Instruments: Recognition and Measurement, are recognised in the statement of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as other financial liabilities.

Other financial liabilities

The Group's and the Company's other financial liabilities include trade payables, other payables and loans and borrowings.

Trade and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Loans and borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities, unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

2.14 Provisions for liabilities

Provisions are recognised when the Group has a present obligation as a result of a past event and it is probable that an outflow of resource embodying economic benefits will be required to settle the obligation, and the amount of the obligation can be estimated reliably. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.15 Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period they are incurred. Borrowing costs consist of interest and other costs that the Group and the Company incurred in connection with the borrowing of funds.

2.16 Employee benefits

(a) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as expenses in the year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

(b) Defined contribution plan

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as expenses in the profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employee Provident Fund ("EPF"). The Group's foreign subsidiary also makes contributions to its country's statutory pension scheme.

2.17 Leases

Finance leases - the Group as lessee

Assets acquired by way of hire purchase or finance leases are stated at an amount equals to the lower of their fair values and the present value of the minimum lease payments at the inception of the leases, less accumulated depreciation and impairment losses. The corresponding liability is included in the statement of financial position as borrowings. In calculating the present value of the minimum lease payments, the discount factor used is the interest rate implicit in the lease, when it is practicable to determine; otherwise, the Company's incremental borrowing rate is used. Any initial direct costs are also added to the carrying amount of such assets.

Lease payments are apportioned between the finance costs and the reduction of the outstanding liability. Finance costs, which represent the difference between the total leasing commitments and the fair value of the assets acquired, are recognised as expenses in the profit or loss over the term of the relevant lease so as to produce a constant periodic rate of charge on the remaining balance of the obligations for each accounting period.

The depreciation policy for leased assets is consistent with that for depreciable property, plant and equipment as described in Note 2.6.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.18 Revenue and other income

Revenue and other income are recognised to the extent that it is probable that the economic benefits will flow to the Group and the Company and they can be reliably measured. The following specific recognition criteria must also be met before revenue and other income are recognised:

(a) Revenue from services

Revenue from services rendered is recognised net of service taxes and discounts as and when the services are performed.

(b) Interest income

Interest income is recognised on an accrual basis using the effective interest method.

(c) Dividend income

Dividend income is recognised when the Company's right to receive payment is established.

(d) Rental income

Rental income is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

2.19 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the profit or loss except to the extent it relates to items recognised directly in equity, in which case it is recognised in equity.

(a) Current tax

Current tax expense is the expected tax payable on the taxable income for the period, using the statutory tax rate at the reporting date, and any adjustment to tax payable in respect of previous years.

(b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiary companies, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.19 Taxation (cont'd)

(b) Deferred tax (cont'd)

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiary companies, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's and the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

3.1 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONT'D)

3.1 Key sources of estimation uncertainty (cont'd)

(a) Impairment of loans and receivables

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. The Group's and the Company's accumulated impairment of loans and receivables for the year as at 31 March 2016 was RM9,068,000 (2015: RM4,720,000) and RM6,180,000 (2015: RM2,977,000) respectively, as disclosed in Note 17(a).

(b) Income taxes

Significant judgement is required in determining the allowances and deductibility of certain expenses during the estimation of the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group and the Company recognise liabilities for anticipated tax matters based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which the determination is made. The Group's tax expense for the year as at 31 March 2016 was RM70,000 (2015: RM1,109,000) as disclosed in Note 10. The Company's tax credit for the year as at 31 March 2016 was RM125,000 (2015: tax expense of RM160,000) as disclosed in Note 10.

(c) Deferred tax assets

Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The Group's deferred tax assets as at 31 March 2016 was RM2,064,000 (2015: RM1,268,000) as disclosed in Note 15.

(d) Depreciation of motor vehicles

The cost of motor vehicles is depreciated on a straight-line basis over the assets' useful lives. Management estimates the useful lives of these motor vehicles to be within 7 to 12 years. These are common life expectancies applied in courier services industry. Changes in the level of usage could impact the economic useful lives and the residual value of these assets, therefore future depreciation charges could be revised.

NOTES TO THE FINANCIAL STATEMENTS
31 MARCH 2016 (CONT'D)

4. REVENUE

Revenue of the Group and the Company consists of the following:

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Domestic courier services	90,955	98,155	78,491	82,317
Foreign courier services	964	1,179	897	-
	91,919	99,334	79,388	82,317

5. OTHER INCOME

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Rental receivable from subsidiaries	-	-	1,010	1,010
Dividend income from subsidiaries	-	-	1,100	2,260
Gain on disposal of motor vehicles	18	181	18	181
Sundry income	229	65	486	449
	247	246	2,614	3,900

6. FINANCE COSTS

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Interest expense on hire purchase and finance lease liabilities	286	356	286	356

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

7. (LOSS)/PROFIT BEFORE TAX

The following amounts have been included in arriving at (loss)/profit before tax:

		Group		Company	
	Note	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Employee benefits expense	8	35,322	37,018	30,015	31,631
Non-executive directors' remuneration	9	208	291	190	270
Auditors' remuneration:					
- Holding company's auditors					
- statutory audit		184	184	140	140
- non-audit fee		8	8	8	8
- Other auditors of foreign subsidiary		10	10	-	-
Rental of premises		3,009	2,848	2,855	2,748
Rental of equipment and motor vehicles		1,973	1,934	1,808	1,802
Net impairment loss on trade and other receivables		5,389	1,242	10,975	1,011
Impairment loss of investment in subsidiary		-	-	-	287
Impairment loss write back on inventories		(69)	-	(74)	-
Depreciation of property, plant and equipment	13	3,816	4,672	3,707	4,502
Property, plant and equipment written off	13	-	60	-	60
Gain on disposal of property, plant and equipment		(18)	(181)	(18)	(181)
Realised (income)/loss on foreign exchange, net		-	(34)	-	1

8. EMPLOYEE BENEFITS EXPENSE

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Wages and salaries	31,386	32,820	26,802	28,168
Social security contributions	455	492	402	438
Contributions to defined contribution plan	3,157	3,353	2,694	2,915
Other staff related expenses	324	353	117	110
	35,322	37,018	30,015	31,631

9. DIRECTORS' REMUNERATION

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Executive director's remuneration:				
Salaries and other emoluments	449	537	449	537
Estimated money value of benefit-in-kind	8	4	8	4
	457	541	457	541
Non-executive director's remuneration:				
Fees	180	243	168	231
Other emoluments	28	48	22	39
	208	291	190	270
Analysis excluding benefits-in-kind:				
Total executive director's remuneration	449	537	449	537
Total non-executive director's remuneration	208	291	190	270
Total directors' remuneration	657	828	639	807

The number of directors of the Company whose total remuneration during the year fell within the following bands is analysed below:

	Number of Directors	
	2016	2015
Executive Director		
RM500,001 - RM550,000	-	1
RM450,001 - RM500,000	1	-
Non-Executive Directors:		
RM50,001 - RM100,000	4	5

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

10. INCOME TAX EXPENSE

Major components of income tax expense/(credit)

The major components of income tax expense/(credit) for the years ended 31 March 2016 and 2015 are:

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Current income tax:				
Malaysian income tax	302	551	59	86
Under/(over) provision in prior year	51	(9)	-	8
	353	542	59	94
Deferred tax (Note 15):				
Relating to origination and reversal of temporary differences	(722)	259	(624)	10
Relating to reduction in Malaysian income tax rate	-	(15)	-	(15)
Under provision of deferred tax in prior year	439	323	440	71
	(283)	567	(184)	66
Total income tax expenses/(credit)	70	1,109	(125)	160

Domestic current income tax is calculated at the Malaysian statutory tax rate of 24% (2015: 25%) of the estimated assessable profit for the year.

The corporate tax rate applicable to the subsidiary in Singapore was 17% (2015: 17%).

Reconciliation between tax expense/(credit) and accounting profit

The reconciliation between tax expense/(credit) and the product of accounting profit multiplied by the applicable corporate tax rate for the years ended 31 March 2016 and 2015 are as follows:

	2016	2015
	RM'000	RM'000
Group		
(Loss)/profit before tax	(6,088)	945
Taxation at Malaysian statutory tax rate of 24% (2015: 25%)	(1,461)	236
Effect on opening deferred tax of reduction in Malaysian income tax rate	-	(15)
Effect of different tax rates for subsidiary in Singapore	84	39
Effect of expenses not deductible for tax purposes	308	285
Deferred tax assets not recognised on unabsorbed capital allowances and other temporary difference	52	4
Deferred tax assets not recognised on unutilised tax losses	597	246
Under provision of deferred tax in prior year	439	323
Under/(over) provision of income tax in prior year	51	(9)
Tax expense for the year	70	1,109

NOTES TO THE FINANCIAL STATEMENTS
31 MARCH 2016 (CONT'D)

10. INCOME TAX EXPENSE (CONT'D)

Company	2016 RM'000	2015 RM'000
(Loss)/profit before tax	(9,332)	2,287
Taxation at Malaysian statutory tax rate of 24% (2015: 25%)	(2,240)	572
Effect on opening deferred tax of reduction in Malaysian income tax rate	-	(15)
Income not subject to tax	(264)	(565)
Effect of expenses not deductible for tax purposes	1,939	89
Under provision of deferred tax in prior year	440	71
Under provision of income tax in prior year	-	8
Tax (credit)/expense for the year	(125)	160

11. LOSS PER SHARE

Basic loss per share is calculated by dividing the loss net of tax attributable to shareholders of the Company by the weighted average number of ordinary shares in outstanding during the financial year.

	2016	2015
Loss net of tax attributable to shareholders (RM'000)	(6,158)	(164)
Weighted average number of ordinary shares in issue ('000)	60,116	60,116
Basic loss per share (sen)	(10.2)	(0.3)

12. DIVIDENDS

The Directors do not recommend the payment of any dividends for the financial year ended 31 March 2016.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

13. PROPERTY, PLANT AND EQUIPMENT

	Capital work-in- progress RM'000	Leasehold buildings RM'000	Leasehold land RM'000	Leasehold improvements RM'000	Motor vehicles RM'000	Computers/ Machines /Office equipment RM'000	Furniture and fittings RM'000	Total RM'000
Group								
At 31 March 2016								
Cost								
At 1 April 2015	230	11,572	16,824	5,283	21,405	24,706	2,552	82,572
Additions	247	-	-	63	16	566	16	908
Disposals	-	-	-	-	(141)	-	-	(141)
Transfers	(477)	-	-	224	171	55	27	-
At 31 March 2016	-	11,572	16,824	5,570	21,451	25,327	2,595	83,339
Accumulated Depreciation								
At 1 April 2015	-	5,566	3,556	5,032	13,261	22,561	2,337	52,313
Charge for the year	-	520	230	344	1,655	1,001	66	3,816
Disposals	-	-	-	-	(141)	-	-	(141)
At 31 March 2016	-	6,086	3,786	5,376	14,775	23,562	2,403	55,988
Net Carrying Amount								
At 31 March 2016	-	5,486	13,038	194	6,676	1,765	192	27,351
At 31 March 2015								
Cost								
At 1 April 2014	657	11,572	16,824	4,970	22,641	23,714	2,535	82,913
Additions	391	-	-	42	-	505	17	955
Disposals	-	-	-	-	(1,236)	-	-	(1,236)
Transfers	(758)	-	-	271	-	487	-	-
Written off	(60)	-	-	-	-	-	-	(60)
At 31 March 2015	230	11,572	16,824	5,283	21,405	24,706	2,552	82,572
Accumulated Depreciation								
At 1 April 2014	-	5,071	3,326	4,597	12,626	20,958	2,254	48,832
Charge for the year	-	495	230	435	1,826	1,603	83	4,672
Disposals	-	-	-	-	(1,191)	-	-	(1,191)
At 31 March 2015	-	5,566	3,556	5,032	13,261	22,561	2,337	52,313
Net Carrying Amount								
At 31 March 2015	230	6,006	13,268	251	8,144	2,145	215	30,259

NOTES TO THE FINANCIAL STATEMENTS
31 MARCH 2016 (CONT'D)

13. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	Capital work-in- progress RM'000	Leasehold buildings RM'000	Leasehold land RM'000	Leasehold improvements RM'000	Motor vehicles RM'000	Computers/ Machines /Office equipment RM'000	Furniture and fittings RM'000	Total RM'000
Company								
At 31 March 2016								
Cost								
At 1 April 2015	107	11,572	16,824	4,900	21,453	22,868	2,451	80,175
Additions	-	-	-	71	13	755	17	856
Disposals	-	-	-	-	(141)	-	-	(141)
Transfers	(107)	-	-	66	-	41	-	-
At 31 March 2016	-	11,572	16,824	5,037	21,325	23,664	2,468	80,890
Accumulated Depreciation								
At 1 April 2015	-	5,566	3,556	4,538	13,109	21,081	2,233	50,083
Charge for the year	-	520	231	316	1,654	926	60	3,707
Disposals	-	-	-	-	(141)	-	-	(141)
At 31 March 2016	-	6,086	3,787	4,854	14,622	22,007	2,293	53,649
Net Carrying Amount								
At 31 March 2016	-	5,486	13,037	183	6,703	1,657	175	27,241
At 31 March 2015								
Cost								
At 1 April 2014	655	11,572	16,824	4,465	22,518	22,091	2,403	80,528
Additions	391	-	-	42	-	489	21	943
Disposals	-	-	-	-	(1,236)	-	-	(1,236)
Transfers	(879)	-	-	393	171	288	27	-
Written off	(60)	-	-	-	-	-	-	(60)
At 31 March 2015	107	11,572	16,824	4,900	21,453	22,868	2,451	80,175
Accumulated Depreciation								
At 1 April 2014	-	5,071	3,326	4,127	12,475	19,644	2,129	46,772
Charge for the year	-	495	230	411	1,825	1,437	104	4,502
Disposals	-	-	-	-	(1,191)	-	-	(1,191)
At 31 March 2015	-	5,566	3,556	4,538	13,109	21,081	2,233	50,083
Net Carrying Amount								
At 31 March 2015	107	6,006	13,268	362	8,344	1,787	218	30,092

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

13. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group and the Company have not acquired property, plant and equipment during the financial year, by means of revolving credit and finance lease arrangement. The net carrying amount of assets under revolving credit and finance lease arrangements are as follows:

	Group and Company	
	2016	2015
	RM'000	RM'000
Motor vehicles	5,846	7,473
Computers/Machine/Office equipment	334	676

14. INVESTMENTS IN SUBSIDIARIES

	Company	
	2016	2015
	RM'000	RM'000
Unquoted shares, at cost	3,587	3,587
Less: Accumulated impairment losses	(1,087)	(1,087)
	2,500	2,500

(a) Details of the subsidiaries are as follows:

Name of Company	Country of Incorporation	Effective Interest (%)		Principal Activities
		2016	2015	
Nationwide Express Freight Forwarders Sdn. Bhd.	Malaysia	100	100	Trucking, freight forwarding and warehousing services
Nationwide Express Metro Sdn. Bhd.	Malaysia	100	100	Customised logistics and mailroom management services
Nationwide Express Courier Pte. Ltd.*	Singapore	100	100	Express courier and customised logistics services
Nationwide Express Distribution Sdn. Bhd.	Malaysia	100	100	Dormant
Nationwide Express Logistics Sdn. Bhd.	Malaysia	100	100	Freight forwarding and warehousing services
Nationwide Express Retail Sdn. Bhd.	Malaysia	100	100	Dormant

* Audited by a firm of auditors other than Hanafiah Raslan & Mohamad

15. DEFERRED TAX

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
At 1 April	49	(518)	74	8
Recognised in the profit or loss (Note 10)	(283)	567	(184)	66
At 31 March	(234)	49	(110)	74
Presented after appropriate offsetting as follows:				
Deferred tax assets	(2,064)	(1,268)	(1,934)	(1,225)
Deferred tax liabilities	1,830	1,317	1,824	1,299
	(234)	49	(110)	74

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:

Deferred Tax Liability of the Group:

	Property, Plant & Equipment RM'000
At 1 April 2015	1,317
Recognised in the profit or loss	513
At 31 March 2016	1,830
At 1 April 2014	1,750
Recognised in the profit or loss	(433)
At 31 March 2015	1,317

Deferred Tax Assets of the Group:

	Allowance for Impairment on Trade Receivables RM'000	Provisions for Liabilities RM'000	Unused Tax Losses and Unabsorbed Capital Allowance RM'000	Total RM'000
At 1 April 2015	(818)	(101)	(349)	(1,268)
Recognised in the profit or loss	(485)	26	(337)	(796)
At 31 March 2016	(1,303)	(75)	(686)	(2,064)
At 1 April 2014	(1,105)	(76)	(1,087)	(2,268)
Recognised in the profit or loss	287	(25)	738	1,000
At 31 March 2015	(818)	(101)	(349)	(1,268)

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

15. DEFERRED TAX (CONT'D)

Deferred Tax Liability of the Company:

	Property, Plant & Equipment RM'000
At 1 April 2015	1,299
Recognised in the profit or loss	525
At 31 March 2016	1,824
At 1 April 2014	1,636
Recognised in the profit or loss	(337)
At 31 March 2015	1,299

Deferred Tax Assets of the Company:

	Allowance for Impairment on Trade Receivables RM'000	Provisions for Liabilities RM'000	Unabsorbed Capital Allowance RM'000	Total RM'000
At 1 April 2015	(815)	(74)	(336)	(1,225)
Recognised in the profit or loss	(385)	26	(350)	(709)
At 31 March 2016	(1,200)	(48)	(686)	(1,934)
At 1 April 2014	(805)	(50)	(773)	(1,628)
Recognised in the profit or loss	(10)	(24)	437	403
At 31 March 2015	(815)	(74)	(336)	(1,225)

Deferred tax assets have not been recognised in respect of the following items:

	Group	
	2016 RM'000	2015 RM'000
Unabsorbed capital allowance	458	406
Unused tax losses	1,172	1,619
Other temporary difference	4,823	2,584
	6,453	4,609

The availability of the unabsorbed capital allowance and unused tax losses for offsetting against future taxable profits of the respective subsidiaries are subject to no substantial changes in shareholdings of those subsidiaries and the Company under Section 44(5A) and (5B) of Income Tax Act, 1967.

16. INVENTORIES

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Net realisable value				
Consumables	742	412	308	309

17. TRADE AND OTHER RECEIVABLES

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Trade receivables				
Third parties	33,894	31,557	28,323	25,000
Less: Allowance for impairment	(9,068)	(4,720)	(6,180)	(2,977)
Trade receivables, net	24,826	26,837	22,143	22,023
Other receivables				
Amount due from related parties:				
Subsidiaries	-	-	9,803	7,134
Tax recoverable	362	704	300	554
Deposits	2,525	2,251	2,402	2,139
Prepayments	2,688	3,010	2,100	2,035
Sundry receivables	2,409	1,771	2,217	1,598
	7,984	7,736	16,822	13,460
Less: Allowance for impairment	(2,371)	(1,330)	(8,856)	(1,084)
Other receivables, net	5,613	6,406	7,966	12,376
	30,439	33,243	30,109	34,399

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

17. TRADE AND OTHER RECEIVABLES (CONT'D)

(a) Trade receivables

Trade receivables are non-interest bearing and are generally on 30 to 90 days (2015: 30 to 90 days) terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Neither past due nor impaired	8,853	10,946	8,206	8,746
Past due but not impaired:				
1 to 30 days	3,465	5,812	3,035	4,990
31 to 90 days	5,123	4,936	4,517	3,925
91 to 120 days	2,359	2,799	2,076	2,445
More than 121 days	5,026	2,344	4,309	1,917
	15,973	15,891	13,937	13,277
Impaired	9,068	4,720	6,180	2,977
	33,894	31,557	28,323	25,000

Receivables that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group and the Company.

None of the Group's and the Company's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

Receivables that are past due but not impaired

The Group and the Company have trade receivables amounting to RM15,973,000 (2015: RM15,891,000) and RM13,937,000 (2015: RM13,277,000) respectively that are past due at the reporting date but not impaired.

No allowance for impairment is made as in the opinion of the directors, the outstanding debts are expected to be collected in due course.

17. TRADE AND OTHER RECEIVABLES (CONT'D)

(a) Trade receivables (cont'd)

Movement in allowance accounts:

Group	Individually Impaired RM'000	Collectively Impaired RM'000	2016 RM'000	Individually Impaired RM'000	Collectively Impaired RM'000	2015 RM'000
At 1 April	2,788	1,932	4,720	2,619	1,031	3,650
Charge for the year	2,603	1,782	4,385	335	901	1,236
Write back of impairment losses	(37)	-	(37)	(166)	-	(166)
	2,566	1,782	4,348	169	901	1,070
At 31 March	5,354	3,714	9,068	2,788	1,932	4,720

Company	Individually Impaired RM'000	Collectively Impaired RM'000	2016 RM'000	Individually Impaired RM'000	Collectively Impaired RM'000	2015 RM'000
At 1 April	1,119	1,858	2,977	1,096	1,009	2,105
Charge for the year	1,954	1,249	3,203	184	849	1,033
Write back of impairment losses	-	-	-	(161)	-	(161)
	1,954	1,249	3,203	23	849	872
At 31 March	3,073	3,107	6,180	1,119	1,858	2,977

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

17. TRADE AND OTHER RECEIVABLES (CONT'D)

(b) Credit risk

Other information on financial risk of trade receivables are disclosed in Note 27.

(c) Other receivables

Movement in allowance accounts:

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
At 1 April	1,330	1,158	1,084	945
Charge for the year	1,041	172	7,772	139
At 31 March	2,371	1,330	8,856	1,084

18. CASH AND BANK BALANCES

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Cash on hand and at banks	5,021	3,523	4,077	2,732
Deposits with licensed banks	1,949	9,723	1,644	9,428
Cash and bank balances	6,970	13,246	5,721	12,160

Cash at bank pledged as security

Cash at bank of the Group amounting to RM347,000 (2015: RM182,000) are mortgaged by way of Memorandum of Deposit to secure the Group's bank loans (Note 21).

In addition, deposits of the Group amounting to RM569,000 (2015: RM965,000) are pledged to licensed banks for credit facilities.

The weighted average effective interest rate per annum of deposits at the reporting date are as follows:

	Group		Company	
	2016	2015	2016	2015
	% p.a.	% p.a.	% p.a.	% p.a.
Licensed banks	3.24	3.41	3.24	3.42

The average remaining maturity of deposits of the Group and the Company as at the end of the financial year were 27 days (2015: 74 days) and 27 days (2015: 65 days) respectively.

NOTES TO THE FINANCIAL STATEMENTS
31 MARCH 2016 (CONT'D)

18. CASH AND BANK BALANCES (CONT'D)

	Group		Company	
	2016	2015	2016	2015
Cash and bank balances	6,970	13,246	5,721	12,160
Less: Cash at banks and deposits pledged with a licensed bank	(916)	(1,147)	(916)	(1,147)
Less: Deposit with licensed bank more than 90 days	(861)	-	(586)	-
Cash and cash equivalents	5,193	12,099	4,219	11,013

19. SHARE CAPITAL

	Group and Company			
	Number of Ordinary Shares of RM1 Each		Amount	
	2016 '000	2015 '000	2016 RM'000	2015 RM'000
Authorised:				
At 1 April/31 March	100,000	100,000	100,000	100,000
Issued and Fully Paid-Up:				
At 1 April/31 March	60,116	60,116	60,116	60,116

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

20. RESERVES

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Exchange translation reserve				
- non-distributable	57	54	-	-
(Accumulated loss)/retained profits				
- distributable	(4,759)	1,399	(4,166)	5,041
	(4,702)	1,453	(4,166)	5,041

The Company may distribute the entire balance of the retained earnings under the single tier system.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

21. LOANS AND BORROWINGS

	Group and Company 2016 RM'000	2015 RM'000
Current		
Secured:		
Obligations under finance lease	1,689	1,689
Revolving credit	146	846
	1,835	2,535
Non-current		
Secured:		
Obligations under finance lease	2,048	3,737
Total loans and borrowings	3,883	6,272

The remaining maturities of the loans and borrowings are as follows:

	Group and Company 2016 RM'000	2015 RM'000
On demand or within one year	1,835	2,535
More than 1 year and less than 2 years	1,689	1,689
More than 2 years and less than 5 years	359	2,048
	3,883	6,272

Obligations under finance leases

These obligations are secured by a charge over the Designated Account by way of Memorandum of Deposit (Note 18) and charge/ownership claim over the specific motor vehicles financed. The finance lease bears interest of 1.50% plus Islamic financial institution cost of fund per annum.

21. LOANS AND BORROWINGS (CONT'D)

Obligations under finance leases (cont'd)

	Group and Company	
	2016	2015
	RM'000	RM'000
Future minimum lease payments:		
Not later than 1 year	1,837	1,922
Later than 1 year and not later than 2 years	1,753	1,837
Later than 2 years and not later than 5 years	362	2,115
	3,952	5,874
Less: Future finance charges	(215)	(448)
Present value of finance lease liabilities	3,737	5,426
Present value of finance lease liabilities:		
Not later than 1 year	1,689	1,689
Later than 1 year and not later than 2 years	1,689	1,689
Later than 2 years and not later than 5 years	359	2,048
	3,737	5,426

Revolving credit

Revolving credit also secured by a charge over the Designated Account by way of Memorandum of Deposit (Note 18). The revolving credit bears interest of 1.50% plus Islamic financial institution cost of fund per annum.

22. OTHER PAYABLES

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Amount due to subsidiaries	-	-	794	317
Sundry payables	3,173	2,428	2,710	2,887
Accruals	2,853	6,429	2,239	4,340
	6,026	8,857	5,743	7,544

Other payables are non-interest bearing and the normal trade credit terms granted to the Group range from 1 month to 3 months (2015: 1 month to 3 months).

Amount due to subsidiaries are unsecured, non-interest bearing and repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

23. RELATED PARTY TRANSACTIONS

(a) Sale and purchase of goods and services

In addition to the transactions detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Rental fees payable to a subsidiary:				
- Nationwide Express Freight Forwarders Sdn. Bhd.	-	-	(162)	(170)
Freight forwarding charges payable to a subsidiary:				
- Nationwide Express Freight Forwarders Sdn. Bhd.	-	-	(647)	(848)
Mailroom charges payable to a subsidiary:				
- Nationwide Express Metro Sdn. Bhd.	-	-	(78)	(78)
Delivery and courier charges receivable from subsidiaries:				
- Nationwide Express Metro Sdn. Bhd.	-	-	274	337
- Nationwide Express Freight Forwarders Sdn. Bhd.	-	-	27	51
- Nationwide Express Logistics Sdn. Bhd.	-	-	28	42
Delivery and courier charges payable to subsidiaries:				
- Nationwide Express Courier Pte. Ltd.	-	-	(574)	(1,025)
Delivery and courier charges receivable from a related party:				
- Percetakan Keselamatan Nasional Sdn. Bhd. *	218	130	218	130
- Fima Corporation Berhad	344	131	344	131
Shared service costs charged to subsidiaries:				
- Nationwide Express Metro Sdn. Bhd.	-	-	739	564
- Nationwide Express Freight Forwarders Sdn. Bhd.	-	-	498	758
- Nationwide Express Logistics Sdn. Bhd.	-	-	230	39
Rental expense payable to a related party:				
- Percetakan Keselamatan Nasional Sdn. Bhd. *	(78)	(63)	(78)	(63)
- Kumpulan Fima Berhad *	(59)	(16)	(59)	(16)

23. RELATED PARTY TRANSACTIONS

(a) Sale and purchase of goods and services (cont'd)

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Rental fees receivable from subsidiaries:				
- Nationwide Express Freight Forwarders Sdn. Bhd.	-	-	849	939
- Nationwide Express Metro Sdn. Bhd.	-	-	57	57
- Nationwide Express Logistics Sdn. Bhd.	-	-	13	13

* Kumpulan Fima Berhad, Fima Corporation Berhad and Percetakan Keselamatan Nasional are related parties to the Group and the Company by virtue of a common substantial shareholder, BHR Enterprise Sdn Bhd

(b) Compensation of key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities, directly or indirectly, including any director (whether executive or otherwise).

The key management personnel compensation is as follows:

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Short-term employee benefits	1,218	1,125	1,116	901
Post-employment benefits:				
Defined contribution plan	139	131	130	106
	1,357	1,256	1,246	1,007

24. CAPITAL COMMITMENTS

	Group and Company	
	2016	2015
	RM'000	RM'000
Property, plant and equipment:		
Approved and contracted for	11	571
Approved but not contracted for	14,102	10,926
	14,113	11,497

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

25. CONTINGENT LIABILITIES - UNSECURED

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Claims against the Company	103	-	103	-

26. SEGMENTAL REPORTING

For management purposes, the Group is organised into the following business segments:

- Express courier services ("Courier") which consist of express courier services and mailroom management services;
- Freight forwarding and warehousing services ("Freight") consist of freight forwarding services, trucking services and warehousing services; and
- Others consist of retail services (previous corresponding year) and customised overseas logistics services.

Management monitors the operating results of its business separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects as explained below, is measured differently from the operating profit or loss in the consolidated financial statements. Group financing (including finance costs), income taxes and segmental reporting on assets and liabilities are managed on a group basis and not allocated to operating segments.

	Courier	Retail and others	Eliminations	As per consolidated financial statements
	RM'000	RM'000	RM'000	RM'000
2016				
Revenue				
External	85,594	6,325	-	91,919
Inter-segment	1,992	1,085	(3,077)	-
Total revenue	87,586	7,410	(3,077)	91,919
Results				
Interest income	254	9	-	263
Dividend income	1,100	-	(1,100)	-
Depreciation	3,720	96	-	3,816
Segment loss net of tax	(3,096)	(1,963)	(1,099)	(6,158)
Segment assets	76,682	4,042	(14,988)	65,736
Segment liabilities	12,218	10,167	(12,476)	9,909

26. SEGMENTAL REPORTING (CONT'D)

	Courier RM'000	Retail and others RM'000	Eliminations RM'000	As per consolidated financial statements RM'000
2015				
Revenue				
External	89,593	9,741	-	99,334
Inter-segment	2,616	1,279	(3,895)	-
Total revenue	92,209	11,020	(3,895)	99,334
Results				
Interest income	347	8	-	355
Dividend income	2,260	-	(2,260)	-
Depreciation	4,520	152	-	4,672
Segment loss net of tax	2,925	(603)	(2,486)	(164)
Segment assets	84,141	4,452	(11,433)	77,160
Segment liabilities	15,480	8,565	(8,867)	15,178

Geographical information

The activities of the Group during the current and previous financial years substantially relate to the providing express courier services, trucking services, freight forwarding services, customised logistics services, mailroom management services, retail and warehousing and were predominantly conducted in Malaysia. Consequently, revenue and non-current assets information based on the geographical location of customers and assets is predominantly in respect of Malaysia.

27. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its interest rate foreign currency, liquidity funding and credit risks. The Board reviews and agrees policies for managing each of these risks and they are summarised below. It is, and has been throughout the year under review, the Group's policy that no trading in derivative financial instruments shall be undertaken.

(a) Interest rate risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. As the Group has no significant interest-bearing financial assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest-bearing financial assets are mainly short term in nature and have been mostly placed in fixed deposits.

The Group's interest rate risk arises primarily from interest-bearing borrowings. Borrowings at floating rates expose the Group to cash flow interest rate risk.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

27. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES (CONT'D)

(a) Interest rate risk (cont'd)

The interest rate profile of the Group's and the Company's interest-bearing financial instruments, based on carrying amount as at reporting date was:

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Fixed rate instruments				
Financial assets	1,949	9,723	1,644	9,428
Floating rate instruments				
Financial liabilities	3,883	6,272	3,883	6,272

Cash flow sensitivity analysis for floating rate instruments

The following table demonstrates the indicative pre-tax effects on the profit or loss and equity of applying reasonably foreseeable market movements in the following interbank offered rates:

	Increase/ decrease in basis points	Group Profit or loss RM'000
2016		
Base financing rate	+25	(10)
Base financing rate	-25	10
2015		
Base financing rate	+25	(16)
Base financing rate	-25	16

(b) Foreign currency risk

The Group mainly operates locally. However, a proportion of the Group's purchases and sales are made in Singapore Dollars. Foreign exchange denominated liabilities and assets together with expected cash flows from highly probable purchases and sales give rise to foreign exchange exposure. The Group's exposure to foreign currency changes is not material.

(c) Liquidity/Funding risk

The Group defines liquidity/funding risk as the risk that funds will not be available to meet liabilities as they fall due.

The Group manages its operating cash flows and the availability of funding to ensure that all funding needs are met. As part of its overall liquidity management, the Group maintains sufficient levels of cash or cash convertible instruments to meet its working capital requirements. To ensure availability of funds, the Group closely monitors its cash flow position on a regular basis.

27. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES (CONT'D)

(c) Liquidity/Funding risk (cont'd)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations.

	I-----Contractual cash flows-----I		
	On demand or within one year RM'000	One to five years RM'000	Total RM'000
2016			
Group			
Financial liabilities:			
Other payables	6,026	-	6,026
Obligations under finance lease	1,837	2,115	3,952
Revolving credit	146	-	146
Total undiscounted financial liabilities	8,009	2,115	10,124
Company			
Financial liabilities:			
Other payables	5,743	-	5,743
Obligations under finance lease	1,837	2,115	3,952
Revolving credit	146	-	146
Total undiscounted financial liabilities	7,726	2,115	9,841
2015			
Group			
Financial liabilities:			
Other payables	8,857	-	8,857
Obligations under finance lease	1,922	3,952	5,874
Revolving credit	846	-	846
Total undiscounted financial liabilities	11,625	3,952	15,577
Company			
Financial liabilities:			
Other payables	7,544	-	7,544
Obligations under finance lease	1,922	3,951	5,873
	846	-	846
Total undiscounted financial liabilities	10,312	3,951	14,263

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

27. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES (CONT'D)

(d) Credit risk

The Group's credit risk is primarily attributable to trade receivables. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant. For transactions that are not denominated in Ringgit Malaysia, the Group does not offer credit terms without the specific approval of the Head of Credit Control. Since the Group trades only with recognised and creditworthy third parties, there is no requirement of collateral.

The credit risk of the Group's other financial assets, which comprise cash and cash equivalents, arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these financial assets.

The Group does not have any significant exposure to any individual customer or counterparty nor does it have any major concentration on credit risk related to any financial assets.

Financial assets that are neither past due nor impaired

Information regarding trade and other receivables that are neither past due nor impaired is disclosed in Note 17(a). Deposits with banks and other financial institutions, that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 17(a).

28. FINANCIAL INSTRUMENTS

(a) Determination of fair value

As stipulated in Amendments to MFRS 7: Improving Disclosures about Financial Instruments, the Group and the Company are required to classify fair value measurement using a fair value hierarchy. The fair value hierarchy would have the following levels:

Level 1	the fair value is measured using quoted prices (unadjusted) in active markets for identical assets or liabilities
Level 2	the fair value is measured using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
Level 3	the fair value is measured using inputs for the asset or liability that are not based on observable market data (unobservable inputs)

28. FINANCIAL INSTRUMENTS (CONT'D)

(a) Determination of fair value (cont'd)

The following table analyses financial instruments not carried at fair value for which fair value is disclosed, together with their fair values and carrying amounts shown in the financial position. The different levels have been defined as follows:

	Fair value of financial instruments not carried at fair value				Carrying amount RM'000
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000	
Group and Company					
2016					
Financial liabilities:					
Obligations					
under finance lease	-	3,737	-	3,737	3,737
Revolving credit	-	146	-	146	146
2015					
Financial liabilities:					
Obligations					
under finance lease	-	5,426	-	5,426	5,426
Revolving credit	-	846	-	846	846

Fair values of the Group's interest-bearing borrowings and loans are determined using discounted cash flows method using discount rate that reflects the issuer's borrowing rate as at the end of the reporting period.

(b) Classes of financial assets and financial liabilities

The financial instruments of the Group and of the Company as at end of the financial year are categorised into the following classes:

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Loans and receivables				
Trade and other receivables (Note 17)	30,439	33,243	30,109	34,399
Less: Prepayments (Note 17)	(2,688)	(3,010)	(2,100)	(2,035)
Tax recoverable (Note 17)	(362)	(704)	(300)	(554)
	27,389	29,529	27,709	31,810

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2016 (CONT'D)

28. FINANCIAL INSTRUMENTS (CONT'D)

(b) Classes of financial assets and financial liabilities (contd)

	Group		Company	
	2016 RM'000	2015 RM'000	2016 RM'000	2015 RM'000
Add: Cash and bank balances (Note 18)	6,970	13,246	5,721	12,160
Total loans and receivables	34,359	42,775	33,430	43,970
Financial liabilities measured at amortised cost				
Other payables (Note 22)	6,026	8,857	5,743	7,544
Obligations under finance lease (Note 21)	3,737	5,426	3,737	5,426
Revolving credit (Note 21)	146	846	146	846
Total financial liabilities measured at amortised cost	9,909	15,129	9,626	13,816

29. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains an optimal capital structure in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders. The Group's approach in managing capital based on defined guidelines that are approved by the Board.

There has been no change in the Group's approach to capital management during the year.

30. SUPPLEMENTARY INFORMATION

The following analysis of realised and unrealised (accumulated loss)/retained earnings of the Group and the Company is prepared in accordance with Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits and Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad ("Bursa Malaysia") Listing Requirements as issued by the Malaysian Institute of Accountants and presented in accordance with the directive issued by Bursa Malaysia.

	Group		Company	
	2016	2015	2016	2015
	RM'000	RM'000	RM'000	RM'000
Total (accumulated loss)/retained profits of the Company and its subsidiaries				
Realised	(5,911)	530	(4,276)	5,115
Unrealised	234	(49)	110	(74)
Add : Consolidation adjustments	(5,677) 918	481 918	(4,166) -	5,041 -
(Accumulated loss)/retained profits as per financial statements	(4,759)	1,399	(4,166)	5,041

The disclosure of realised and unrealised (accumulated loss)/retained profits above is solely for compliance with the directive issued by the Bursa Malaysia and should not be used for any other purpose.

ANALYSIS OF SHAREHOLDINGS

LIST OF THIRTY (30) LARGEST SHAREHOLDERS

As at 30th June 2016

NO.	ACCOUNT NO.	NAMES	INVESTOR ID & OLD INVESTOR ID	HOLDINGS	%
1	057-002-010793354	BHR Enterprise Sdn Bhd	64889A	32,949,679	54.78
2.	073-001-043116318	Naluri Haruman Sdn Bhd	408030-P	7,800,000	12.97
3.	065-001-019425602	Zalaraz Sdn Bhd	117907W	2,055,800	3.42
4.	087-033-043098789	Kulim (Malaysia) Berhad	023370V	2,000,000	3.33
5.	057-002-049174113	M & A Nominee (Tempatan) Sdn Bhd Pledged Securities Account for Rozilawati Binti Haji Basir (M & A)	320471T	1,828,256	3.04
6.	057-002-009485632	Hamidah Binti Abdul Rahman	410508-07-5022 2064201	1,528,00	2.54
7.	054-001-050782655	Inter-Pacific Equity Nominees (Tempatan) Sdn Bhd Arsam Bin Damis (IPM) for Indah Pusaka Sdn Bhd (AI005)	178048D	1,234,000	2.05
8.	054-001-032161077	Inter-Pacific Equity Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Arsam Bin Damis (AA0023)	178048D	500,000	0.83
9.	051-001-031516693	Tan Ng Tee @ Tan Cheng Yew	431022-10-5669 2650517	350,350	0.58
10.	087-018-029005253	Ding Ah Dieh @ Ding Pik Cing	450928-08-5418	287,200	0.48
11.	087-018-044223782	RHB Nominee (Tempatan) Sdn Bhd Kwok Nguk Mooi	259064V	274,300	0.46
12.	057-002-052643418	M&A Nominee (Tempatan) Sdn Bhd Pledge Securities Account For Vintage Forte Sdn Bhd (M&A)	320471T	245,000	0.41
13.	073-004-002884740	Koo Tai Ping @ Koh Kian Tee	440810-10-5423 3768231	218,900	0.36
14.	054-001-042930503	Inter-Pacific Equity Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Fabulous Channel Sdn Bhd (AF0010)	178048D	200,000	0.33
15.	087-011-044529261	Loh Yee Min	450720-71-5097 7871132	161,000	0.27
16.	066-002-001291525	Teoh Seng Bee	500103-02-5034 3929217	156,100	0.26
17.	073-004-033631326	Gan Ah Tua	450207-01-5276 7652950	156,00	0.26
18.	098-001-050409531	Maybank Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Yoong Fui Kien	258939H	135,200	0.22
19.	066-002-058634130	Tham Yoke Wah	650524-09-5093 A0080302	120,000	0.20
20.	051-001-028805323	Citigroup Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Rosman Bin Haji Omar (472322)	267011M	116,100	0.19
21.	066-002-058659400	Chua Kim Nyee	670804-09-5010 A0614012	104,800	0.17
22.	064-002-000761155	Liew Han Huei	591203-05-5085 5769166	101,000	0.17
23.	054-001-055016745	Lai Kui Yin	410401-10-5092 3852126	98,600	0.16
24.	068-001-030662282	Affin Hwang Nominees (Asing) Sdn Bhd Phillip Securities Pte Ltd for Kong Hwai Ming	278474A	90,800	0.15

ANALYSIS OF SHAREHOLDINGS (CONT'D)

LIST OF THIRTY (30) LARGEST SHAREHOLDERS (CONT'D)

As at 30th June 2016

NO.	ACCOUNT NO.	NAMES	INVESTOR ID & OLD INVESTOR ID	HOLDINGS	%
25.	076-002-001800929	Chai Pui Yin @ Chua Pui Eng	541116-12-5190 H0027148	90,000	0.15
26.	066-001-052251410	HLIB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Leong Kam Leng	270268W	89,500	0.15
27.	064-002-000599035	Liau Choon Hwa & Sons Sdn Bhd	TEM30761	79,100	0.13
28.		RHB Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Tan Gaik Suan	259064V	79,000	0.13
29.	058-003-000578336	Toh Kam Choy	2132334	78,400	0.13
30.	079-001-000176727	Lum Siew Kheong	520101-10-5661 4323680	74,800	0.12

LIST OF DIRECTORS REGISTERED SHARES

As at 30th June 2016

No.	Name	Nationality	No. of Shares Held Through Own Name	No. of Shares Held Through Nominees	Total Shareholdings	%
1.	Rozilawati Binti Haji Basir - M & A Nominees (Tempatan) Sdn Bhd	Malaysian	0	1,828,256	1,828,256	3.04
2.	Dato' Adnan Bin Shamsuddin	Malaysian	0	0	0	0.00
3.	Mukhnizam Bin Mahmud	Malaysian	1,300	0	1,300	0.00
4.	Yong Kok Liew	Malaysian	0	0	0	0.00
Total			1,300	1,828,256	1,829,556	3.04

DISTRIBUTION TABLE ACCORDING TO THE NUMBER OF SECURITIES

As at 30th June 2016

Category	No. of Holder		No. of Securities		% Malaysian	
	Malaysian	Foreign	Malaysian	Foreign	Malaysian	Foreign
Less than 99	151	2	4,582	12	0.01	0.00
100 - 1,000	147	3	80,675	1,200	0.13	0.00
1,001 - 10,000	767	10	2,857,026	32,700	4.75	0.05
10,001 - 100,000	180	4	4,474,420	142,600	7.44	0.24
100,001 - 3,005,809*	19	0	9,943,750	0	16.54	0.00
3,005,810 and above**	2	0	40,749,679	0	67.78	0.00
Directors' Shareholdings	2	0	1,829,556	0	3.04	0.00
TOTAL	1,268	19	59,939,688	176,512	99.71	0.29
GRAND TOTAL		1,287		60,116,200		100.00

Note- * Less than 5% of Issued Holdings

** 5% and above of Issued Holdings

ANALYSIS OF SHAREHOLDINGS (CONT'D)

DISTRIBUTION TABLE ACCORDING TO CATEGORY OF HOLDERS

CATEGORY OF SHAREHOLDERS	NO. OF HOLDERS			NO. OF SECURITIES			PERCENTAGE (%)		
	BUMI	NON-BUMI	FOREIGN	BUMI	NON-BUMI	FOREIGN	BUMI	NON-BUMI	FOREIGN
1) Individuals	73	1,034	14	1,805,640	7,194,789	63,812	3.00	11.97	0.11
2) Body Corporate									
a. Banks/ Finance Companies	0	0	0	0	0	0	0.00	0.00	0.00
b. Investment Trusts / Foundation / Charities	0	0	0	0	0	0	0.00	0.00	0.00
c. Industrial and Commercial Comps.	10	18	0	44,844,689	274,727	0	74.60	0.46	0.00
3) Government									
Agencies/Institutions	0	0	0	0	0	0	0.00	0.00	0.00
4) Nominees	73	60	5	1,053,166	4,766,677	112,700	1.75	7.93	0.19
5) Others	0	0	0	0	0	0	0.00	0.00	0.00
TOTAL	156	1,112	19	47,703,495	12,236,193	176,512	79.35	20.35	0.29
GRAND TOTAL		1,287			60,116,200			100.00	

*Bumiputera Shareholdings include shares held through institutions channelling funds of individual Bumiputera and trust agencies, such as Lembaga Tabung Haji Permodalan Nasional Berhad and State Economic Development Corporations. For Purposes of this submission, shares held by Khazanah Nasional Berhad, Minister of Finance Incorp, Bank Negara, Employees Provident Fund Board and Minister of Finance Incorp, Bank Negara Malaysia, Employees Provident Fund Board and Kumpulan Wang Amanah Pencen should be classified under non-Bumiputera column.

INFORMATION ON SUBSTANTIAL SHAREHOLDERS

As at 30th June 2016

No.	Names	NRIC/ Registration No.	Total Shareholdings	%
1.	BHR Enterprise Sdn Bhd	64889A	32,949,679	54.81
2.	Naluri Haruman Sdn Bhd	408030P	7,800,000	12.97
			40,749,679	67.78

PUBLIC SHAREHOLDING SPREAD

As at 30th June 2016

Category	Shareholders	%	Shareholdings	%
Directors	2	0.16	1,884,256	3.13
Substantial Shareholders	2	0.16	40,749,679	67.78
Shareholders Holding Less Than 100	153	11.89	4,594	0.01
Public Shareholdings	1,130	87.80	17,477,671	29.07
	1,287	100.00	60,116,200	100.00

LIST OF PROPERTIES

Location	Description Existing Use	Approximate Age Of Buildings (Years)	Tenure	Land Area (Sq. Ft)	Built-Up Area (Sq. Ft)	Net Book Value As At 31/03/2016
Lot 6, PN6411, Section 15, District of Petaling, Selangor Darul Ehsan	Industrial land / hub and office buildings	35	Leasehold expiring on 7/11/72	86,879	33,600	Building: RM1.70 Million
Lot 7, PN6412, Section 15, Daerah Petaling, Selangor Darul Ehsan	Industrial land/ hub and office buildings	28	Leasehold expiring on 7/11/72	141,092	23,760	Land: RM10.798 Million
H.S(D) 168513, Within Town of Shah Alam, District of Petaling, Selangor Darul Ehsan.	Industrial land / warehouse and office building	29	Leasehold expiring 8/5/72	145,500	67,553	Building: RM2.86 Million Land: RM2.25 Million

NETWORK LISTING

AS AUGUST 2016

HEAD QUARTERS

CORPORATE OFFICE

Lot 11A,
Persiaran Selangor, Section 15
40200 Shah Alam,
Selangor Darul Ehsan
Tel : 03-5163 3333
Fax : 03-5180 2080

LOGISTICS CENTRE

Lot 6 & 7, Jalan Utas 15/7,
Section 15, 40000 Shah Alam,
Selangor Darul Ehsan
Tel : 03-5512 1000 / 1-300 222 777
Fax : 03-5031 8896/5031 8897
Toll Free No. : 1 300-222-77

BUSINESS SERVICE CENTRES

MALURI

No. 24, Jalan Jejaka 5,
Taman Maluri
55100 Cheras,
Kuala Lumpur
Tel : 03-9200 5658
Fax : 03-9200 5697
Contact : Maran

MANJALARA/SG BULOH - DSB

No. 35, Jalan 3/62A,
Bandar Seri Manjalara,
52200 Kuala Lumpur.
Tel : 03-6280 1931
Fax : 03-6261 7846
Contact : Siti Khadijah

PUCHONG

No. 9, Jalan TPP 1/1,
Taman Perindustrian Puchong
47100 Puchong,
Selangor Darul Ehsan
Tel : 03-8062 1008
Fax : 03-8061 0608
Contact : Shamsudin Othman

SHAH ALAM

Lot 6 & 7, Jalan Utas 15/7,
Section 15, 40000 Shah Alam,
Selangor Darul Ehsan
Tel : 03-5512 1000
Fax : 03-5031 8896/5031 8897
Contact : Hamir Jantan

PETALING JAYA

Lot 8230-8231,
Jalan 222 / 225,
46100 Petaling Jaya,
Selangor.
Tel : 03-7931 1434/1433/1427/4728
Fax : 03-7954 1410
Contact : Amir Hussin

STATION - BUSINESS CENTRE

Lot L87-08
KPJ Tawakkal Health Centre,
202A Jalan Pahang
53000 Kuala Lumpur
Contact : Syed Rahim
Toll Free No: 1 300-222-77 (Nationcare)

TRAINING CENTRE

B18-7 G Jalan Pahat K15/K
Kompleks Outomobil
Seksyen 15
40200 Shah Alam, Selangor
Contact : Mohd Zairee Jahn

PLAZA DAMANSARA

Block C, Plaza Damansara
45, Jalan Medan Setia 1,
Bukit Damansara
50490 Kuala Lumpur
Tel : 03-20950192
Fax : 03-20950181
Contact : Saiful Hamdi B Roslan

CENTRAL REGION

STATIONS

BANTING

No. 444, Jalan Jugra
42700 Banting,
Selangor Darul Ehsan.
Tel : 03-3187 4887
Fax : 03-3187 9902
Contact : Kamaruddin Abu

TANJUNG MALIM

ZM ADVERTISING
No.17 Arked Majlis Daerah
Jalan Rumah Rehat
35900 Tanjung Malim, Perak
Tel : 012-3155957
Contact : Encik Zamri Bin Mohd Nor

NETWORK LISTING (CONT'D)

KAJANG

Lot 6, Jalan P/1A, Sec 13,
Kawasan Perindustrian Bangi,
43650 Bandar Baru Bangi,
Selangor Darul Ehsan
Tel : 03-8925 8689
Fax : 03-8925 5682
Contact : Puan Noor Hayati

KLANG

35, Jalan Kapar,
41400 Klang,
Selangor Darul Ehsan
Tel : 03-3344 0441/ 0442
Fax : 03-3344 3472
Contact : En.Kamaruddin Bin Abu

PORT KLANG

No. 31, Jalan Melaka,
Off Persiaran Raja Muda Musa,
42000 Port Klang,
Selangor Darul Ehsan.
Tel : 03-3168 0237/3165 4985
Fax : 03-3165 6313
Contact : S. Malarvannan

RAWANG

No.20, Jalan RS1
Rawang Sentral
48000 Rawang,
Selangor Darul Ehsan
Tel : 03-6091 5293
Fax : 03-6092 7306
Contact : V. Subramaniam

SOUTHERN

STATIONS

BATU PAHAT

No. 53, Jalan Penjaja 3,
Kim's Park Business Centre,
83000 Batu Pahat,
Johor Darul Takzim.
Tel : 07-431 4869
Fax : 07-432 1445
Contact : Mohd Razib Othman

JOHOR BAHRU

No. 1 & 3, Jalan Bayu 2/4,
Taman Perindustrian Tampoi Jaya,
81200 Johor Bahru,
Johor Darul Takzim.
Tel : 07-235 4896/4901/4903
Fax : 07-2354908
Contact : En.Rozaidi Bin Hassan

KLUANG

No 27, Susur 1, Jalan Johor Tenggara,
86000 Kluang,
Johor Darul Takzim.
Tel : 07- 7721026
Fax : 07- 7720600
Contact : Ahmad Hairul Bin Ahmad Arpan

MELAKA

No. 7 Jalan IKS-M4
Taman IKS Merdeka
75370 Batu Berendam ,Melaka.
Tel : 06-3361800/1803/1813/1814
H/P : 012-2555883
Fax : 06-3361815
Contact : Encik Muhammad Ridzuan

MUAR

No. 5-7, Ground Floor,
Jalan Ibrahim, 84000 Muar,
Johor Darul Takzim.
Tel : 06-9513069
Fax : 06-9516301
Contact : Cik Nur Hidayah Bte Tapri

NILAI

No. Pt 7264, Putra Point, Jalan BBN 1/2B,
71800 Bandar Baru Nilai,
Negeri Sembilan Darul Khusus.
Tel : 06 -7941030
Fax : 06-794 1032
Contact : Padzilah Bt Salleh

SEGAMAT

No. 40F Jalan Genuang Kampung,
85000 Segamat ,Johor Darul Takzim.
Tel : 607-9317406 / 7407
Fax : 607-9318408
Contact : En.Mohd Sharif Bin Kunjali

SEREMBAN

No. 28, Ground Floor & 1st Floor,
Jalan MSJ 1,
Medan Perniagaan Senawang Jaya,
70450 Senawang,
Negeri Sembilan Darul Khusus .
Tel : 06-7627759 / 019-3907574
Fax : 06-789720
Contact : Azizi Bin Osman

KULAI

4010 Jalan Iris 7, Indahpura
81000 Kulai, Johor
Tel : 07-6637268/013-7790242
Fax : 07-6637269
PIC : Encik Sharil Bin Elias

NETWORK LISTING (CONT'D)

PONTIAN

No. 4G Jalan Delima 8
Pusat Perdagangan Pontian,
82000 Pontian, Johor
Tel : 07-6874310
Fax : 07-6874329
PIC : Encik Sharil Bin Elias

ALOR GAJAH/TAMPIN

No. KM 2-TT 7556
Kompleks Perniagaan 1
Jelatang Business Park
78000 Alor Gajah, Melaka
Tel : 012-2555883
PIC : Faiezah Long Chik

KOTA TINGGI

No. 12 Jalan Niaga
81900 Kota Tinggi, Johor Darul Takzim.
Tel : 07-8801500
Fax : 07-8801800
Contact : Cik Radiah Bte Rohman

SERVICE CENTRES**KUALA PILAH**

No. 47D Jalan Besar,
72100 Kuala Pilah,
Negeri Sembilan Darul Khusus.
Tel : 06-4541385/019 6823997
Contact : M Subramaniam A/L Velayudhan

MERSING

Gemilang Budimas Enterprise,
No. 25D Plaza D'Jetty Jln Abu Bakar
86800 Mersing,
Johor Darul Takzim.
Tel : 013-770 6276
Contact : A. Rashid Bin A. Rahman

PASIR GUDANG

Mohfaz Jaya Vision Enterprise,
No. 5, Jalan Cendana 1,
Taman Cendana 81700 Pasir Gudang,
Johor Darul Takzim.
Tel : 07-255 2660/012-3156307
Fax : 07-255 2660
Contact : Mohd Faizal Bin Abdul Majid

YONG PENG

No 4. Lorong Timah 8,
Kampung Kenangan Dato Onn Pesta,
83000 Yong Peng,
Johor Darul Takzim.
Tel : 017-7368277
Contact : Eddie Faizal Bin Rubain

RENGIT

T19 Kmpg Parit Haji Salleh Ros
Batu 11 Parit Raja
86400 Batu Pahat, Johor
Tel: 011-27667359
Contact : Roslee Mohd Duan

NORTHERN**STATIONS****ALOR SETAR**

Lot 135 & 136, Tingkat Bawah, Kompleks Alor Setar,
Lebuhraya Darulaman, 05150 Alor Setar,
Kedah Darul Aman.
Tel : 04-731 2205
Fax : 04-733 3603
Contact : Kamal Bin Abd. Jalil

BUTTERWORTH

Lot 5356 Jalan Jelawat,
Seberang Jaya Industrial Park,
13700 Seberang Jaya,
Pulau Pinang.
Tel : 04-399 5568 / 5569
Fax : 04-399 5542
Contact : Cik Norhidayu Mohamad Din

IPOH

No 2-2A Medan Istana 5,
Bandar Ipoh Raya,
30000 Ipoh Perak Darul Ridzuan.
Tel -05-255 4916 / 0666
Fax -05-254 6221
Contact : Norpadil Nizam Padilah Kamal

KUALA KANGSAR

No. 42, Taman Raja Idris, Jalan Idris,
33000 Kuala Kangsar,
Perak Darul Ridzuan.
Tel : 05-7763897/019-5509608
Fax : 05-7773268
Contact : Wan Zulkifli

PARIT BUNTAR

12, Jalan Wawasan Dua,
Taman Wawasan Jaya,
34200 Parit Buntar, Perak.
Tel : 05-716 9882
Fax : 05-717 4882
Contact : Rosli Bin Hamad

PENANG

No. 2, Jalan Perusahaan Jelutong 2,
Fortune Park, 11600 Penang,
Pulau Pinang.
Tel : 04-281 3107
Fax : 04-281 6403
Contact : Norazlina Othman

NETWORK LISTING (CONT'D)

SITIAWAN

No. 33, Jalan Haji Mohd Ali,
32000 Sitiawan,
Perak Darul Ridzuan.
Tel : 05-691 6832
Fax : 05-692 8269
Contact : Alex Yu

SUNGAI PETANI

No. 20, Jalan Pahlawan,
Taman Lagenda Indah,
08000 Sungai Petani,
Kedah Darul Aman.
Tel : 04-422 2504
Fax : 04-424 4868
Contact : Dalilah Bt Mat Isa

TAIPING

16, Jalan Medan Taiping 4,
Medan Taiping,
34000 Taiping, Perak.
Tel : 05-807 6332
Fax : 05-808 8322
Contact : Sia Ming Kong

TELUK INTAN

69B, Jalan Changkat Jong,
36000 Teluk Intan,
Perak Darul Ridzuan.
Tel : 05-621 0266 / 019-392 1573
Fax : 05-621 5066
Contact : Abd Aziz b Janni

SERVICE CENTRES

JITRA

PMC Enterprise,
No. E04 & E05, Arked Mara Jitra,
Jalan Sungai Korok,
06000 Jitra, Kedah Darul Aman.
Tel : 04-917 9325 / 013-437 8653
Fax : 04-917 9325
Contact : Azimah Bt Omar

KANGAR

Movan Express,
No. 148, Persiaran Jubli Emas,
01000 Kangar, Perlis.
Tel : 04-976 1562 / 012-427 3359
Fax : 04-978 1645
Contact : Nooraishah Bt Ahmad

LANGKAWI

No.9 & 10 Taman Dayang
Jalan Air Hangat, 07000 Kuah
Langkawi, Kedah
Tel: 04-9666906
Fax: 04-9665567
Contact : Sahidi Saat

KUALA KEDAH

No.22A RUMah Kedai Peremba,
Jalan Tunku Abdul Rahman
05400 Alor Setar, Kedah
Tel: 04-7713471/013-4212798
Contact : Noor Haslinda Hussin

EAST COAST

STATIONS

KEMAMAN

PT 21689 Ground Floor
Jalan Kubang Kurus,
24000 Kemaman,
Terengganu Darul Iman.
Tel : 09-850 3270 / 71/72/73/74
Fax : 09-8504005
Contact : Cik Nurul Amira Baharuddin

KOTA BHARU

Lot 234, Jalan Tengku Besar,
15000 Kota Bharu,
Kelantan Darul Naim.
Tel : 09-741 7070 / 71/72
Fax : 09-747 7255
Contact : Syaifful Hafez Bustaman

KUALA TERENGGANU

Lot 4211 Grd Floor & Mezz Floor
Ladang Sihat
20400 K. Terengganu Darul Iman
Tel : 09-63300130/131
Fax : 09-6251792
Contact : Ramzuzaidi Bin Ramli

KUANTAN

B184 Gound & 2nd Floor
Jalan Dato' Lim
25200 Kuantan,
Pahang Darul Makmur.
Tel : 014-5127066
Contact : Puteri Azlin Diana Mohd Mohaidini

TEMERLOH

No. 18, Jalan Sudirman 7,
Bandar Sri Semantan,
28000 Temerloh,
Pahang Darul Makmur.
Tel : 09-296 2122/290 1655
H/p no : 019-2862667
Fax : 09-296 0810
Contact : Azlina Basir

NETWORK LISTING (CONT'D)

SERVICE CENTRES**GUA MUSANG**

Aik Cheong,
No. 51, Jalan Besar,
18300 Gua Musang,
Kelantan Darul Naim.
Tel : 09-912 1775/019-91225745
Contact : Ang Koon Choe

JENKA

C7 Feldra Sungai Nerek
28030, Temerloh,
Pahang Darul Makmur
Tel : 014-8254905
Contact : Mohd Kuzairi Mohamed

JERANTUT

L-193, Felda Seroja
Jengka 18
29030 Temerloh, Pahang
Tel : 017-9400205/017-9400205
Contact : Muhammad Hasrun Mohd Hassan

JERTEH

H.M. Berjaya Enterprise
No. 2, Dalam Pasar Jerteh
Sebelah Telekom, Jerteh
22000 Jerteh, Terengganu
Tel : 09-9024204
Contact : Hazira Bt Mazney

KUALA BERANG

Lot 276, Arked MDHT, Jalan Besar,
21700 Kuala Berang,
Terengganu Darul Iman
Tel : 019-939 7962
Contact : Cik Ku Noraini /Pok Nik

KUALA KRAI

H.M. Berjaya Enterprise
No. 52 Bangunan Wisma Kova
Jalan Ah Seng
18000 Kuala Krai,
Kelantan Darul Naim
Tel : 09-960 5410
Contact : Hazira Mazney

MACHANG

H.M. Berjaya Enterprise
Lot 1885C, Taman Purnama
18500 Machang,
Kelantan Darul Naim
Tel : 09-975 7689/019-9024204
Contact : Hazira Mazney

KUALA LIPIS

Dianas Enterprise
No.1 Kedai MDL Bandar Baru
27200 Kuala Lipis
Pahang Darul Makmur
Tel : 09-3122251/019-9047378
Contact Nordiana Yusoff

BENTONG/KARAK

Anjerida Enterprise,
No. 86, Arked Mara,
Jalan Ah Peng,
28700 Bentong, Pahang.
Tel : 09-222 7417/016-9340349
Contact : Ajerah Bt Bakar

MARAN

Phang Kim Seong
No. 20, Bangunan LKNP,
Bandar Baru, 26500 Maran,
Pahang Darul Makmur.
Tel : 09-477 1310/019-9169683
Contact : Phang Kim Seong

MARANG

Amy Arrow Enterprise,
Lot PT 2791 K-6 Rama Desa MPKT
Jalan Kubang, Kuala Terengganu
21080 Terengganu Darul Iman.
Tel : 019-9034115
Contact : Mohd Amy Solihin Bin Mohd Yusof

PASIR PUTIH

H.M. Berjaya Enterprise,
No. 18B, Jalan Pasir Lama,
16800 Pasir Putih,
Kelantan Darul Naim.
Tel : 019-9024204
Contact : Hazira Bt Mazney

PAKA

Lot PT 6591 Jalan Kuini
Bukit Merah, Paka
23100 Dungun, Terengganu
Tel : 019-4783660
Contact : Rozita Bt Abu Bakar

RAUB

No. 116 Rumah Murah Batu Satu
Jalan Tras
28400 Bentong
Pahang Darul Makmur.
H/P : 012-9537340/017-9610597
Contact : R. Sushil Kumar

NETWORK LISTING (CONT'D)

KERTEH

Ai Semat Enterprise
Lot 10941, Taman Nabila Kerteh,
24300 Kemaman, Terengganu
Tel : 019-9599131
Contact : Mohd Hasbullah Shaput Bin Abas

SETIU

Amy Arrow Enterprise,
Lot 14313P (A) Kg Gong Badak
Jalan Gong Badak Kuala Terengganu
21300 Terengganu Darul Iman.
Tel : 019-9312629
Contact : Mohd Amy Solihin Bin Mohd Yusof

TANAH MERAH

Alatulis Nan Lee,
310, Jalan Besar
17500 Tanah Merah,
Kelantan Darul Naim.
Tel : 09-955 5233/019-9393968
Contact : Chan Kong Chai

TRIANG

Hazrieyl Hakiem Enterprise
No.11 Bangunan IKIP
Jalan Dulang 2 Jerantut
27200 Pahang Darul Makmur.
Tel : 013-9227565/019-9077632
Contact : Muhammad Nor Azihan Bin Manan

CHINI/GAMBANG

Rumah Tinggi Enterprise
KM35, Lorong Bukit Setongkol 2
Perkampungan Cenderawasih
25200 Kuantan, Pahang
Tel: 013-9411689/019-9302551
Contact : Ridzuan Abdul Malik

KARAK

Karak Herba,
P-20-1A, Taman Karak Indah
28600 Karak, Pahang
Tel : 019-9358758
Contact : 019-9358758
Contact : Ridzuan Abdul Malik

EAST MALAYSIA

SABAH STATIONS

KOTA KINABALU

Lot 15, Grd Floor, Lot 16, Ground & 1st Floor HS
Commercial Centre
88300 Kota Kinabalu, Sabah.
Tel : 088-71 8036/72 6876
Fax : 088-71 1059
Contact : Remegius Benedict

LABUAN

Lot 12, Ground Floor,
Lazenda Phase 3,
87008 Labuan.
Tel : 087-415893 / 087-415923
Fax : 087-425893
Contact : Mr. Liling Diring

LAHAD DATU

MDLD 3979, Lot 94
Ground Floor, Fajar Centre
Jalan Segama,
91100 Lahad Datu, Sabah.
Tel : 089-88 3953
Fax : 089-88 3939
Contact : Tony Liew Kok Leong

SANDAKAN

Block 35, Lot No.6,
Ground Floor,
Bandar Indah Ph 06, Mile 4,
North Road, 90000 Sandakan.
Tel : 089-217113 / 089-218795
Fax : 089-311182
Contact : Mr. John Kafly

TAWAU

MPT 4404, Lot 4, Ground Floor
Block A, Bandaran Baru,
91000 Tawau, Sabah.
Tel : 089-77 8851/77 8852
Fax : 089-76 5497
Contact : Tapar Duriangta Bin Abd Rajak

SERVICE CENTRES

KENINGAU

Lot Kedai Hospital Keningau
P.O.Box 1172
89008 Keningau, Sabah.
Tel : 087-391268 / 016-815 6981
Contact : Mohd Shafie Bin Rusim

KOTA BELUD

Chian Siong Eng,
Driving School Centre ,
Jalan Kota Kinabalu,
P.O. Box 90
89157 Kota Belud, Sabah.
Tel : 088-97 7126/019-8519588
Contact : Chian Siong Eng

KOTA MARUDU/PITAS

Kampong Salimandut, Jln Damai
Post Box 529, 89108 Kota Marudu, Sabah.
H/P : 010-954 5841
Contact : Juanito Emilio

NETWORK LISTING (CONT'D)

KUDAT

Syarikat Len Niap (Kudat) Sdn Bhd,
Block C, Lot 17, SEDCO Shophouse,
Pekan Tomborungus,
P.O. Box 72, 89059 Kudat, Sabah.
Tel : 088-61 1626/61 2487/019-8103932
Fax : 088-61 2486
Contact : Lee Sip Kim

KUNAK

DNC Enterprise
TB 5752 Taman Da Hua 2
Jalan Bunga Raya,
91007, Tawau Sabah
H/P : 012-8148781
Contact : Irawati Bt Dominikus

PAPAR/BEAUFORT/SIPITANG/ KUALA PENYU

17 Taman Ganang Kepayang
P.O Box 13500,
88839 Kota Kinabalu, Sabah.
Tel : 088-212131 / 019-8511775
Contact : Lim Vui Lip

RANAU/ TAMPARULI/ TUARAN/ TELIPUK/ SEPANGGAR/ MENGGATAL

Masdi Bin Hamzah
Lot 5, Tgk 1 KM 0.5 Wisma TSK
Ranau, Tamparuli Road,,
89308 Ranau Sabah.
Tel : 019-8022788
Contact : Masdi Bin Hamzah

SEMPORNA

Mohd Adnan bin Surip,
Kg Jawa Kongsil 10,
Jalan Apas
91000 Tawau, Sabah.
H/P : 019-899 7582
Contact : Mohd Adnan Bin Surip

TENOM

Tham Ken Sing,
Jalan Kolam, Taman Bahagia,
P.O. Box 132, 89907 Tenom, Sabah.
Tel : 087-73 6041/019-831 8287
Contact : Tham Ken Sing

BELURAN

Mohd Salleh Abdullah
Block 34, Lot 5C, Batu 4
Taman Mesra
90000 Sandakan Sabah
Tel : 019-8036896
Contact : Mohd Salleh Abdullah

KOTA KINABATANGAN

WDT 385
Kota Kinabatangan
90200 Sabah
Tel: 013-8729655/010-5134264
Contact: Encik Guspini Hj Odat

EAST MALAYSIA : SARAWAK**STATIONS****KUCHING**

Lot 4577 & 4578 Taman Borneo,
Lorong Lapangan Terbang 4, Greenheight,
93350 Kuching, Sarawak.
Tel : 082-46 4605/574387/574407
Fax : 082-57 2466
Contact : Donald Stanly

MIRI

Lot 1083, Ground Floor & 1st Floor,
Jalan Merpati,
98000 Miri, Sarawak.
Tel : 085-41 0408
Fax : 085-41 0478
Contact : Kamarulzaman

SIBU

No. 2B & 2C, Ground Floor,
Hua Kiew Road, 96000 Sibu, Sarawak.
Tel : 6084-325 072 / 75
Fax : 6084-325 076
Contact : Nicholas Melian

BINTULU

Lot 311, Ground Floor,
Parkcity Commercial Square,
Phase 4, Jalan Tun Ahmas Zaidi,
97000 Bintulu, Sarawak.
Tel : 086-33 7433 / 40
Fax : 086-33 7440
Contact : Siti Nur Natasya

SERVICE CENTRES**BINTANGOR/MERADONG**

Wong King Tee Services, No.6 Jalan Dermaga,
96500 Bintangor, Sarawak.
Tel : 084-69 2353 / 019-8830364
Fax : 084-69 2353
Contact : Wong King Tee

DALAT

Ngia Heng Trading Company,
Lot 490 Dalat New Township,
96300 Dalat, Sarawak.
Tel : 084-863010/014-8837625
Fax : 084-86 3010
Contact : Kho Kok Seng

NETWORK LISTING (CONT'D)

SRI AMAN

No,88A Jalan Datuk Kg Hilir
95000 Sri Aman Sarawak
Tel : 019-2219769
Contact Person : Kusumawati Noh

DARO

140, Kampung Itol,
96200 Daro, Sibul, Sarawak.
Tel : 084-864250 / 013-8946902
Contact : Shahrul Liza Tiong Bin Abdullah

KANOWIT

Chop Chip Bee, General Shop
10, Main Bazaar,
96700 Sibul, Sarawak.
Tel : 084-75 2128
Contact : Wong Ing Kiat

KAPIT

Syarikat Agastan Trading,
7, Jalan Tan Sit Leong,
P.O. Box 6, 96800 Kapit,
Sibul, Sarawak.
Tel : 084-79 7330/79 7332
Contact : Augustine Leo Agas

LAWAS

Kowas Transport
No. 20 Jalan Datu Tale
98850 Lawas, Miri, Sarawak
Tel : 085- 285 450 / 372
Fax : 085 -285 841
H/Phone No : 019 – 8546456
Contact Person : Mr. Yee Ching Wai

LIMBANG

Tehing Communication,
Lot 781, Ground Floor,
Bangunan Marudin , Jln Bangkita
98700, Limbang, Sarawak.
Tel : 085 – 216868
H/Phone No : 019-8142277
Fax No : 085-212899
Contact Person : Josephine Thing

LUNDU

No. 32, Taman Lundu Jaya,
94500 Lundu, Sarawak.
Tel : 082-735525/013-5752422
Contact : Uwet A/K Barba

MARUDI

Putra Jaya / Smart Mobile Sdn Bhd,
Lot 88 B Mtd Jalan Kampung Cina,
98050 Marudi, Sarawak.
Tel No : 085-756115 / 019-8856860
Contact Person : Wong Yick Ling

MUKAH

No.26 Mukah Newtownship
96400 Mukah, Sarawak.
Tel : 084-872808
Contact : Tang Ting ping

SARIKEI

Chan's Office
9A 1st Floor,
Jalan Abdul Razak,
96100 Sarikei, Sarawak.
Tel : 084-65 4479
Fax : 084-65 5057
Contact : Lily Chan Law Feng

SERIAN

Room 101, 1st Floor,
Serian Co-Operative Building,
Jalan Pekan Baru, 94700 Serian, Sarawak.
Tel : 082-874401/019-883 0364
Contact : Linten Renya

KOTA SAMARAHAN

No.78, Kpg Pulau Kandis
Batu 21, Jalan Kuching/Serian
94200 Kuching, Sarawak
Tel : 082-238258/016-8883160
Contact Person : Lennon A/K Juray

BAU

No.103 Phase 3, Lorong Greenwood
Greenwood Park, 9th Mile Penrissen Road, 93250 Kuching,
Sarawak
Tel: 016-8165862/016-4406018
Contact Person : Nancy Anak Pungat

TM POINT AUTHORIZED DEALER (TAD)

HQ & CENTRAL REGION

TAD BUKIT JALIL

Budaya Semarak
No. 10 Block 4 Jalil Link,
Jalan Jalil Jaya, Bukit Jalil,
57000 Kuala Lumpur.
Tel : 03-89939985

TAD MONT KIARA

Banjaran Maju Jaya Sdn Bhd
No 11-G, Blok A Jalan Solaris 1,
Solaris Mont Kiara,
50480 Kuala Lumpur.
Tel : 03-62037881
Contact : Cik Nur Hazirah Bt Salleh

NETWORK LISTING (CONT'D)

TAD SG BULOH

Metro Retail Sdn Bhd
1-GF, Jalan BRP 1/6A,
Bukit Rahman Putra,
Seksyen U20, Sungai Buloh,
40160 Shah Alam, Selangor.

SOUTHERN REGION**TAD CHENG**

Ethereal
No.96, Jalan Cheng Baru 1,
Taman Cheng baru,
75250 Melaka.
Tel : 06-3122177

TAD MITC

Streamax Resources Sdn. Bhd
Lower Ground, Menara TM Melaka,
No.2 Jalan Wisma Negeri MITC,
75450 Ayer Keroh, Melaka.
Tel : 06-2333223

TAD SENAWANG

Audecom
150-G, Jalan Taman Komersil 1,
Taman Komersil Senawang,
70450 Seremban, Negeri Sembilan.
Tel : 06-6774588 / 6588

TAD TAMAN U

Titian Nurid Sdn. Bhd
No.20 Jalan Kebudayaan 5, Taman Universiti,
81300 Skudai, Johor.
Tel : 07-5206262

NORTHERN REGION**TAD GURUN**

DMJ Communication Network Sdn Bhd,
Lot No 1 & 58, Jerai Plaza
08300 Gurun, Kedah.
Tel : 04-4619020
Contact : Mohd Syafiq Ezwan / Datin Hj Siti Hajar

TAD SERI MANJUNG

SBS Supply and Services (M) Sdn Bhd,
2398 Taman Samudera,
32040 Seri Manjung, Perak.
Tel : 05-6889953

TAD TAMAN TUANKU HAMINAH

DSA Resources Sdn Bhd,
No. 20, Jalan Tuanku Haminah,
Taman Tuanku Haminah,
08000 Sg Petani, Kedah.

EAST COAST REGION**TAD TEMERLOH**

Elaza Niaga Sdn. Bhd,
No 1.1 Aras Satu Plaza Temerloh,
Jalan Ahmad Shah,
Temerloh, Pahang.
Tel : 09-2961216

PETRONAS SERVICE STATIONS (PSS)**HQ & CENTRAL REGION****PSS AU 1**

Jelatek Service Station
Lot 4865, Jalan Au 1, Taman Keramat,
54200 Kuala Lumpur.
Tel : 03-42566855

PSS AXIS IND. PARK

Nst Mesra Kiosk,
No 2, Jalan Sepadu 25/123,
Taman Perindustrian Axis, Seksyen 25,
40400 Shah Alam, Selangor.
Tel : 03-51227519

PSS BANDAR KINRARA

Stesen Minyak ZAZ,
Lot 37331 Jalan Kinrara 5,
Section 5 Bandar Kinrara,
47100 Puchong, Selangor.
Tel : 03-80761184

PSS BKT ANTARABANGSA

Jamaludin Nordin Enterprise
Lot Pt 3429, Jalan Wangsa 2,
Bukit Antarabangsa,
68000 Ampang, Selangor.
Tel : 03-40242242 / 15462

PSS CHERAS PERDANA

Anfal Enterprise
Lot 21854 (Pt16292),
Taman Cheras Perdana,
43200 Cheras, Selangor.
Tel : 03-90851144

PSS DAMANSARA JAYA 1

Titian Enolil
Lot 8629, Jalan SS 22/41,
Damansara Jaya 1,
47400 Petaling Jaya, Selangor.
Tel : 03-77276899

PSS JALAN SELANGOR

Stesen Minyak ZK
Lot 15, Jalan Selangor,
46000 Petaling Jaya, Selangor.
Tel : 03-79590141

NETWORK LISTING (CONT'D)

PSS JALAN 222, PJ

Mazah Service Station
Lot 1, Jalan 51A/227A,
46100 Petaling Jaya, Selangor.
Tel : 03-79602959 / 3959

PSS JLN RHU AMPANG

SSP AHA Dagang (Petronas)
Lot 4295 & 4310,
Jalan Rhu Off Jalan Ampang,
50450 Kuala Lumpur.
Tel : 03-42569332

PSS JKAL

Ps Ampang Ukay (Petronas)
Lot 318, Jalan Kolam Air Lama,
Ampang Jaya,
68000 Ampang, Selangor.
Tel : 03-42576673

PSS KEPONG 1

Karina Elwasiq Enterprise
Lot No Pt 6517, Jalan Jambu Jertih,
52000 Kepong, Kuala Lumpur.
Tel : 012-3888645

PSS PANDAN INDAH

Stesen Minyak Pandan Indah
Lot Pt 18231, Jalan Pandan Indah 1/25,
68000 Ampang, Selangor.
Tel : 03-92742352

PSS PRESINT 9

Stesen Petronas Presint 9
Lot Pt 1442, Presint 9, Putrajaya,
Mukim Dengkil, Daerah Putrajaya,
43900 Putrajaya.
Tel : 03-88892008

PSS SEKSYEN 20 SHAH ALAM

Stesen Servis Laluan Sutera
Lot 2, Jalan 20/1,
Section 20,
40000 Shah Alam, Selangor.
Tel : 03-55425130

PSS SETAPAK INDAH

Sahabat Mesra Enterprise
Lot Pt 2381, Jalan 1A/6,
Taman Setapak Indah,
53000 Kuala Lumpur.
Tel : 03-40244844

PSS SETIAWANGSA

MARZ Autoservices
Lot 16794, Jalan Bukit Setiawangsa,
Taman Setiawangsa,
50450 Kuala Lumpur.
Tel : 03-42566440

PSS SRI HARTAMAS

Stesen Minyak Kurnia
Lot 48653, Taman Sri Hartamas,
50480 Sri Hartamas, Kuala Lumpur.
Tel : 03-62011052 / 3363

PSS TAMAN MALURI

Station ZY Enterprise
Lot Pt 128, Jalan Kampung Pandan,
Taman Maluri, 54200 Ampang, Kuala Lumpur.
Tel : 03-92854766

PSS TAMAN SEGAR

Stesen Diwanis
Lot Pt 39732, Taman Segar,
56100 Cheras, Kuala Lumpur.
TEL : 03-91326585

PSS TAMAN SAMUDRA

Stesen Minyak Gemilang
Lot 29071 & 29072, Taman Samudera,
68100 Batu Caves, Selangor.
Tel : 03-61870601

PSS TTDI

Stesen Petronas TTDI
Lot 29395 & 29396 Persiaran Zaaba,
Taman Tun Dr Ismail,
60000 Kuala Lumpur.
Tel : 03-77282587 / 6711

PSS USJ 2

Ali Lok Enterprise
Lot Pt 2781, Jalan Usj 2/2D,
Subang UEP,
47600 Subang Jaya, Selangor.
Tel : 03-56351759

PSS USJ 9

Stesen USJ 9 (Petronas),
Lot 10446, Jalan Bakti,
Subang USJ 9/3,
47600 Subang Jaya, Selangor.
Tel : 03-56370342

SOUTHERN REGION

PSS Air Keroh 1
HME Service Station
Lot 4351, Mukim Bukit Katil,
Ayer Keroh Height,
75450 Ayer Keroh, Melaka.
Tel : 06-2326073

PSS AIR KEROH 2

Randis Enterprise
Lot 2432, Mukim Bukit Baru,
Jalan Air Keroh,
75450 Melaka.

NETWORK LISTING (CONT'D)

PSS AIR KEROH 3

Titian Sinar Enterprise
Lot 2854, Jalan Ayer Keroh,
Durian Tunggal,
71300 Melaka.

PSS BUKIT BERUANG

Putra Jaya Enterprise
Lot 4157, Taman Kerjasama,
Bukit Beruang,
75450 Melaka.
Tel : 06-2320944

PSS JALAN SALLEH

Rizqun Karim Enterprise
Lot 1311, GM 3713,
Mukim Bandar Muar, Jalan Salleh,
84000 Muar, Johor.

PSS JALAN SULAIMAN

Berkat dan Jaya Trading
Lot 881, Jalan Sulaiman,
84000 Muar, Johor.

PSS JASIN

YS Saliha Service Station
Lot 55, Pekan Jasin,
77700 Jasin, Melaka.
Tel : 06-5293567
Contact : En. Khamis

PSS KM11 JALAN SKUDAI

HJ Enterprise
Lot 13309, Km 11, Jalan Skudai,
81200 Johor Bahru, Johor.
Tel : 07-2377128

PSS MATAHARI HEIGHTS

Imanadia Enterprise
Lot 1846 PN648 (Lot.Pt 4087 HSD 154332),
Mukim Ampangan, Matahari Heights, Pusat Bandar
Senawang,
Negeri Sembilan.
Tel : 06-6791187

PSS SEREMBAN JAYA

Pss Seremban Jaya
Lot 13796, Pekan Seremban Jaya,
70450 Seremban, Negeri Sembilan. Tel : 06-6785530

PSS TAMAN DESA JAYA

Venustar Service Station
Lot 69921, Taman Desa Jaya,
81100 Johor Bahru, Johor.
Tel : 07-3560778 / 3584851

PSS TAMAN MOLEK

Wan Fizilina Kiosk
Lot Ptd 88326, Mukim Plentong,
Taman Molek,
81100 Johor Bahru, Johor.
Tel : 07-3560045

PSS TG AGAS

Rifaiddil Enterprise
Lot Ptd 6717,
Mukim Kesang Km 1 Jalan Tg. Agas,
84000 Muar, Johor.
Tel : 06-9549963

NORTHERN REGION**PSS BANDAR BARU KAMPAR**

JN Tawakal Enterprise
Lot 126025, Jalan Baru Sinar,
Taman Bandar Baru,
31950 Kampar, Perak.

PSS GUAR CHEMPEDAK

Fairus Aida Enterprise
Lot 60, Jalan Besar, Guar Chempedak,
08800 Gurun, Kedah.

PSS KAMPUNG KEPAYANG

Townmin Enterprise
Lot PT 3931 & 3932, KM 13,
Jalan Ipoh-Gopeng,
31300 Kg Kepayang, Perak.

PSS JALAN MESJID NEGERI

Sarinani Kiosk Enterprise
Lot 73 (No. 427), Jalan Masjid Negeri,
11600 Georgetown, Pulau Pinang.
Tel : 04-6578472

PSS JALAN PAUH

HYM Service Station
Lot Pt 1612, Taman Pauh Jaya,
Jalan Permatang Pauh,
13500 Butterworth, Pulau Pinang.
Tel : 04-3987960

PSS JALAN LAHAT

Kurnia Murni Enterprise
Lot 17169, Jalan Lahat, Menglembu,
31450 Ipoh, Perak.
Tel : 05-3220885

PSS JLN RAJA SY ALWI

Zamri Trading & Services
Lot 2880, KM 2, Jalan Raja Syed Alwi,
01000 Kangar, Perlis.

NETWORK LISTING (CONT'D)

PSS JALAN SULTAN AZLAN SHAH

Optima Teguh Enterprise
Lot Pt 197129,
Jalan Sultan Azlan Shah,
31400 Ipoh, Perak.

PSS KUAH, LANGKAWI

Koperasi Pembangunan Daerah Langkawi Berhad
Lot 264, Jalan Kisap, Pekan Kuah,
07000 Langkawi, Kedah.

PSS KULIM SQUARE

Rahimi Ideal Flow,
Lot 4141 (Plot 2), Jalan Lunas,
09000 Kulim, Kedah.

PSS TELUK INTAN 2

Aseel Enterprise
Lot 1808, Jalan Maharajalela,
36000 Teluk Intan, Perak.

PSS PENGKALAN UTAMA

Shazadiyana Enterprise
Lot 191532, Mukim Hulu Kinta,
Jalan Pasir Putih, Taman Pengkalan Utama,
31650 Ipoh, Perak.

PSS SUNWAY IPOH

Sai Ram Petro (PPS Sunway City)
Lot PT 303545, Sunway City
Tambun Mukim Hulu Kinta,
31150 Ipoh, Perak

EAST COAST REGION

PSS INDERA MAHKOTA

Norlin Petrol & Services
PT 33423, Sektor 1,
Bandar Indera Mahkota,
25000 Kuantan, Pahang.

PSS KM4, TANAH PUTIH

Stesen Service Timur Sejati
Lot 10693, KM4, Jalan Gambang,
25150 Kuantan, Pahang.

PSS JALAN SEMAMBU

DMS Station Enterprise
Lot 29025, Mukim Kuala Kuantan,
Jalan Semambu,
25250 Kuantan, Pahang.

PSS PAKA 2

Budgent Enterprise
Lot 2475, GM 5709, Mukim Kuala Paka,
Jalan Kerteh- Paka,
23100 Dungun, Terengganu.

PSS TAMAN TUALANG INDAH

Era Petroleum
Stesen Petronas Taman Tualang Indah,
Temerloh Industrial Park,
28400 Mentakab, Pahang.

EAST MALAYSIA REGION

PSS Jalan Matang
Syarikat Aidra Jaya
Lot 6282, Jalan Matang,
93050 Kuching, Sarawak.
Tel : 082-648255

INTERNATIONAL OFFICES

SINGAPORE

Nationwide Express Courier Pte Ltd
No. 6, Harper Road #02-07
Leong Huat Building
Singapore 369764
Tel : 02-6285 4223
Fax : 02-6284 4223
Contact : Sameerah Liew Abdullah

BRUNEI

Archipelago Express
Unit 3-5, Blk C, Latifuddin Complex,
Simpang 168-38, Jalan Tungku Link, BE3619
Negara Brunei Darussalam
Tel : 08-02233505/504/506
Fax : 08-022240526
Email : mimi@archipelago2002.com /
henry@archipelago2002.com
Contact : Adeline / Henry

INDONESIA

PT Citra Van Titipan Kilat
Jalan Raden Saleh, No. 2
Jakarta, 10430 Indonesia.
Tel : 62-21-4704979
Fax : 62-214705020
Contact : Ade Harry
Email : adeharry@tiki-online.com /
diyan@tiki-online.com /
najib_united@yahoo.com

PROXY FORM



NATIONWIDE EXPRESS COURIER SERVICES BERHAD
Company No. 133096 – M
(Incorporated In Malaysia)

A. I/We _____ NRIC No. _____
(FULL NAME IN CAPITALS LETTERS)

of _____
(FULL ADDRESS)

being a member/members of **NATIONWIDE EXPRESS COURIER SERVICES BERHAD** do hereby appoint _____
NRIC No. _____

of _____
(FULL ADDRESS)

Where it is decided to appoint a second proxy, this section must also be completed. Otherwise, it should be deleted.

B. I/We _____ NRIC No. _____
(FULL NAME IN CAPITALS LETTERS)

of _____
(FULL ADDRESS)

being a member/members of **NATIONWIDE EXPRESS COURIER SERVICES BERHAD** do hereby appoint _____
NRIC No. _____

of _____
(FULL ADDRESS)

or failing him/her, THE CHAIRMAN OF THE MEETING as my/our first proxy to vote for me/us on my/our behalf at the **30th Annual General Meeting** of the Company to be held Training Room, Nationwide Express Courier Services Berhad, Lot 11A, Persiaran Selangor, Section 15, 40200 Shah Alam, Selangor Darul Ehsan on **Tuesday, 30th August 2016 at 10.00 a.m.**, and at any adjournment thereof.

The proportions of my/our proxy holdings to be represented by my/our proxies are as follows:-

First Proxy A	%	In case of a vote by a show of hands, First Proxy A/Second Proxy B shall vote on my/our behalf.
Second Proxy B	%	
	100%	

Resolutions		First Proxy A		Second Proxy B	
AS ORDINARY BUSINESS		For	Against	For	Against
Ordinary Resolution 1	To approve the payment of Directors' fees for the ensuing financial year				
Ordinary Resolution 2	To re-elect a Director, Encik Mukhnizam bin Mahmud, who retires in accordance with Article 75 of the Company's Articles of Association				
Ordinary Resolution 3	To re-elect a Director, Mr. Yong Kok Liew, who retires in accordance with Article 69 of the Company's Articles of Association				
Ordinary Resolution 4	To accept the retirement of a Director, YBhg Dato' Adnan bin Shamsuddin who retires in accordance with Article 69 of the Company's Articles of Association				
Ordinary Resolution 5	To re-appoint Messrs. Hanafiah Raslan & Mohamad as Auditors of the Company and to authorise the Directors to fix their remuneration				
AS SPECIAL BUSINESS					
Ordinary Resolution 6	THAT subject to the passing of Resolution No. 3, to retain Mr. Yong Kok Liew as Independent Non-Executive Director of the Company				

(Please indicate with an "X" on the spaces provided on how you wish your votes to be casted. If the absence of specific directions, your proxy will vote or abstain at his/her discretion.)

Dated this _____ day of _____ 2016.

Signature of Members/Common Seal

CDS Account No.	
No. of Shares held	

Notes:

- (i) A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy may but need not be a member of the Company.
- (ii) Where a member appoints two (2) proxies, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy.
- (iii) A member who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, may appoint one (1) proxy in respect of each securities account.
- (iv) Where a member in an exempt authorised nominee which holds shares in the Company for multiple beneficial owners in one (1) securities account ('omnibus') as defined under the Securities Industry (Central Depositories) Act, 1991, there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (v) The instrument appointing a proxy in the case of an individual shall be signed by the appointer or his attorney duly authorised in writing and in the case a corporation, the instrument appointing a proxy must be under seal or under the hand of an officer or attorney duly authorised.
- (vi) Only members whose names appear in the Record of Depositors as at 23rd August 2016 will be entitled to attend and vote at the meeting or proxy to attend and vote in his/her stead.
- (vii) To be valid, the original instrument appointing a proxy must be deposited at the Registered Office of the Company at Lot 11A, Persiaran Selangor, Section 15, 40200 Shah Alam, Selangor Darul Ehsan, Malaysia, not less than forty eight (48) hours before the time appointed for holding the meeting and any adjournment thereof.

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STAMP

The Company Secretary

**NATIONWIDE EXPRESS COURIER SERVICES
BERHAD**

(Company No. 133096-M)
Lot 11A, Persiaran Selangor
Section 15
40200 Shah Alam
Selangor Darul Ehsan

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www.nationwide2u.com

Nationwide Express Courier Services Berhad (133096-M)

Lot 11A, Persiaran Selangor
Section 15
40200 Shah Alam
Selangor Darul Ehsan

Tel : 03-5163 3333
Fax : 03-5518 2084

Customer Service Hotline no. **1300-222-777 (Nationcare)**