## RISING ABOVE CHALLENGES ANNUAL REPORT 2016



## Rising Above Challenges

The cover design is inspired by our strength and resilience in the face of challenges. By striving together, we overcome adversity to emerge triumphant.

On the cover, multiple lines come together to form a rising arrow. It is a powerful symbol of how our entire workforce is united in advancing towards new heights of achievement.



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Form of Proxy

## VISION

To be a leading corporation in delivering sustainable growth.

## MISSION

- lead the market by continually developing and innovating quality products and projects that meet and exceed market expectations.
- To:
- be responsive to market trends and customer needs.
- provide conducive working environment that will encourage the application of creative energy that is guided by best industry practices.
- be a good and responsible corporate citizen.
- provide a sustainable return to shareholders.

## CORE VALUES



#### **DYNAMIC**

We are energetic, moving ahead in looking for new opportunities and delivering innovative products.



#### **RELIABLE**

We utilise our experience and financial strength to complete all projects on time or earlier.



#### **FRIENDLY**

We greet our colleagues, customers and stakeholders in an approachable manner with a smile and are considerate of each other's feelings. At MKH, we take pride in living a set of shared core values. These core values define our culture and business operations, thus helping us to create value for our clients, our people and our organisation.



#### **PROFESSIONAL**

We deal with our stakeholders and customers in an efficient, knowledgeable and responsive manner.



#### **RESPONSIVE**

We listen to requests, understand and if reasonable, execute these requests speedily and efficiently.



#### **STABLE**

We use our expertise, business acumen and financial resources to provide a holistic value to all stakeholders and customers.

## COMPANY PROFILE



MKH Berhad (formerly known as Metro Kajang Holdings Berhad) is an established and respected property developer listed on the Main Market of Bursa Malaysia. Since 1979, MKH has earned a distinguished reputation in improving quality of life by building good quality homes, while 2008 marked the Group's foray into oil palm plantation.







It is with great sense of satisfaction and pride that MKH commemorates its 38th year anniversary this year. Riding on 3 decades of success, the Group has succeeded in delivering a distinction in Kajang, making it one of the fastest growing townships in Malaysia.

Hailing from the fast-growing township of Kajang, the Group has ventured into thriving urban circles such as Damansara, Bangsar, Cheras, Shah Alam, Puchong, and other parts of Greater Kuala Lumpur.

MKH transformed into a metropolitan developer offering a mix of premium residential and commercial properties to affordable dwellings focusing on innovative concepts and quality living.

Little did the Group know that it has contributed to the nation by improving the quality of life through planning of integrated proper townships, quality developments, innovative technologies and welldesigned communities for people to call home. To date, MKH has developed and undertaken more than 30,000 units of mixed development projects with a value exceeding RM12.0 billion.

In the guest for sustainable growth, MKH has diversified its business into oil palm cultivation in Kalimantan, Indonesia. While property development and oil palm plantation are MKH's core businesses, the Group also involved in property investment, property management, construction, trading and furniture manufacturing to provide maximum synergy and cost efficiency.

MKH has never lost sight on the importance of giving back to the society. In doing so, the Group looks beyond its industry and ad-hoc CSR activities to a holistic approach by engaging stakeholders in education, environment and social issues for long term sustainability.

## AWARDS AND ACHIEVEMENTS

MKH Berhad is honoured to be recognised as one of the Top Property Developers at The Edge Property Excellence Awards 2016









Parcel G @ Pelangi Seri Alam



- Pines @ Hillpark Shah Alam North



- Pelangi Semenyih 2, Semenyih



**Property Insight's Prestigious Developer Awards 2015** 

Top 10 Prestigious Developers



**Best Under Billion Awards 2015** by Focus Malaysia

Best Cashflow from Operations 2015



GreenTech Awards 2014 by **GreenTech Malaysia** 

Top 30 Green Catalysts

# 5 YEARS GROUP FINANCIAL HIGHLIGHTS

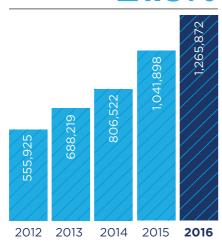
	2016	2015	2014	2013	*2012
	RM'000	RM'000	RM'000	RM'000	RM'000
INCOME STATEMENT					
Revenue Profit Before Taxation Profit After Taxation Profit Attributable to Shareholders of the Company	1,265,872	1,041,898	806,522	688,219	555,925
	304,669	137,314	162,560	134,453	100,087
	214,178	96,630	119,622	107,148	75,454
	205,041	86,961	104,684	103,970	77,410
BALANCE SHEET					
Issued and Paid up Capital	419,444	419,407	419,394	349,253	291,044
Shareholders' Equity	1,276,285	1,104,653	1,034,505	953,332	797,582
RATIOS					
Dividend Per Share (sen)  Net Earnings Per Share (sen)   Net Assets Per Share (RM)	7** 48.89 3.04	7** 20.73 2.63	24.97 <sup>^</sup> 2.47 <sup>^</sup>	10 25.33^ 2.27^	5 19.95^ 2.06^
Debt/Equity ratio (%) Return on Shareholders' Equity (%)	66	73	59	55	63
	16	8	10	11	10

- \* Represents continuing operations and discontinued operations of the Group.
- \*\* Single tier dividend
- Attributable to the equity holders of the Company.
- ^ The preceding years' net earnings per share and net assets per share have been restated to effect the Bonus Issues made.

#### **OPERATING REVENUE**

(RM'000)

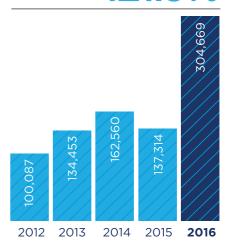
+21.5%



#### **PROFIT BEFORE TAXATION**

(RM'000)

+121.9%



#### **PROFIT ATTRIBUTABLE** TO SHAREHOLDERS OF **THE COMPANY**

(RM'000)

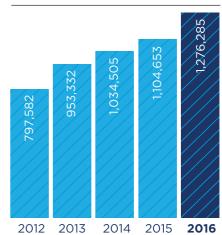
+135.8%



#### **SHAREHOLDERS' EQUITY**

(RM'000)

+15.5%



#### Corporate Annual Report Infomation

10

#### **BOARD OF DIRECTORS**

Y. Bhg. Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong, Executive Chairman

Y. Bhg. Tan Sri Datuk Chen Lok Loi, Managing Director

Y. Bhg. Datuk Chen Fook Wah, Deputy Managing Director

Y. Bhg. Datuk Mohammad Bin Maidon, Independent Non-Executive Director

Mohammed Chudi Bin Haji Ghazali, Senior Independent Non-Executive Director

Haji Mohamed Bin Ismail, Independent Non-Executive Director

Jeffrey Bin Bosra, Independent Non-Executive Director

Haji Hasan Aziz Bin Mohd Johan, Independent Non-Executive Director

#### **AUDIT COMMITTEE**

**Jeffrey Bin Bosra** 

(Chairman)

Mohammed Chudi Bin Haji Ghazali

(Member)

Haji Mohamed Bin Ismail

(Member)

#### **NOMINATION COMMITTEE**

Mohammed Chudi Bin Haji Ghazali

(Chairman)

Haji Mohamed Bin Ismail

(Member)

#### **REMUNERATION COMMITTEE**

Haji Mohamed Bin Ismail

(Chairman)

**Jeffrey Bin Bosra** 

(Member)

#### **CHIEF FINANCIAL OFFICER**

Kok Siew Yin (MIA 15343)

#### **GROUP COMPANY SECRETARY**

**Tan Wan San** (MIA 10195)

#### **EXTERNAL AUDITORS**

Deloitte (AF 0080)

Level 16, Menara LGB

1 Jalan Wan Kadir

Taman Tun Dr. Ismail

60000 Kuala Lumpur

Tel No: (603) 7610 8888

Fax No: (603) 7726 8986

#### **INTERNAL AUDITORS**

#### **KPMG Management &** Risk Consulting Sdn Bhd

Level 10. KPMG Tower

8. First Avenue. Bandar Utama

47800 Petaling Jaya

Selangor Darul Ehsan Tel No: (603) 7721 3388

Fax No: (603) 7721 3399

#### **PANEL SOLICITORS**

Khaled Mutang Chan & Lim

Ling & Theng Book

Markiman & Associates

Michael Chen & Co.

Steven Tai, Wong & Partners

#### **PRINCIPAL BANKERS**

- Affin Bank Berhad
- Al Raihi Banking & Investment Corporation (Malaysia) Bhd
- · AmBank (M) Berhad
- AmBank Islamic Berhad
- Bank Islam Malaysia Berhad
- Bank Muamalat Malaysia Berhad
- · Hong Leong Bank Berhad
- Hong Leong Islamic Bank Berhad
- Industrial and Commercial Bank of China (Malaysia) Berhad
- Malayan Banking Berhad
- Maybank Islamic Berhad
- National Bank of Abu Dhabi Malaysia Berhad
- OCBC Al-Amin Bank Berhad
- OCBC Bank (Malaysia) Berhad

- · RHB Bank Berhad
- RHB Bank (L) Ltd
- RHB Investment Bank Berhad
- RHB Islamic Bank Berhad
- United Overseas Bank (Malaysia) Berhad

#### **REGISTRAR**

Tricor Investor & Issuing House

Services Sdn Bhd

Unit 32-01, Level 32, Tower A

Vertical Business Suite Avenue 3, Bangsar South

No. 8, Jalan Kerinchi

59200 Kuala Lumpur

Tel No: (603) 2783 9299

Fax No: (603) 2783 9222

#### **REGISTERED OFFICE**

Suite 1. 5th Floor

Wisma MKH, Jalan Semenyih

43000 Kajang

Selangor Darul Ehsan

Tel No: (603) 8737 8228

Fax No: (603) 8736 5436

#### STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia

Securities Berhad Stock Code: MKH

Stock No: 6114

Warrant Code: MKH-WB Warrant No: 6114WB

#### **CORPORATE WEBSITE**

www.mkhberhad.com



#### PROPERTY AND CONSTRUCTION DIVISION

#### 100%

- Aliran Perkasa Sdn Bhd
- Budi Bidara Sdn Bhd
- · Dapat Jaya Builder Sdn Bhd

• 45%

Rimbunan Melati Sdn Bhd

- · Everland Asia Development Sdn Bhd
- · Gabung Wajib Sdn Bhd

• 65%

Alif Mesra Sdn Bhd

• 60%

Amona Metro Development Sdn Bhd

• 84% Temara Pekeliling Sdn Bhd

- · Gerak Teguh Sdn Bhd
- GK Resort Berhad

• 70%

PNSB-GK Resort Sdn Bhd

- · Intelek Kekal (M) Sdn Bhd
- Intra Tegas (M) Sdn Bhd
- · Kajang Resources Corporation Sdn Bhd

PanaHome MKH Malaysia Sdn Bhd

· Kumpulan Indah Bersatu Sdn Bhd

• 100% Palga Sdn Bhd • 100%

Hiliran Juara Sdn Bhd

- · Metro K.L. City Sdn Bhd
- · Metro Kajang Construction Sdn Bhd
- · Metro Kajang Development Sdn Bhd
- MKH Land (Aust) Pty Ltd
- · Pelangi Binaraya Sdn Bhd
- Pelangi Semenyih Sdn Bhd
- · Pelangi Seri Alam Development Sdn Bhd

• 100%

Hillpark Resources Sdn Bhd

- · Perkasa Bernas (M) Sdn Bhd
- Petik Mekar Sdn Bhd
- Serba Sentosa Sdn Bhd
- · Serentak Maju Corporation Sdn Bhd
- Stand Allied Corporation Sdn Bhd
- · Sumber Lengkap Sdn Bhd
- · Suria Villa Sdn Bhd

#### **NON-PROPERTY DIVISION**

#### 99.99%

Srijang Kemajuan Sdn Bhd

85%

Achieve Acres Sdn Bhd

55%

Vista Haruman Development Sdn Bhd

51%

Danau Saujana Sdn Bhd

#### 100%

· Detik Merdu Sdn Bhd

• 95%

PT Maju Kalimantan Hadapan

• 100%

PT Nusantara Makmur Jaya

- · Global Landscape Creation Sdn Bhd
- MKH Plantation Sdn Bhd (f.k.a. Global Retreat (MM2H) Sdn Bhd)

• 75%

PT Sawit Prima Sakti

- Intelek Murni (M) Berhad
- Metro Kajang (Oversea) Sdn Bhd

• 100%

Vast Furniture Manufacturing (Kunshan) Co. Ltd.

- · Metro Nusantara Sdn Bhd
- Metro Tiara (M) Sdn Bhd

• 20%

Rafflesia School (Kajang) Sdn Bhd

- MKH Building Materials Sdn Bhd
- MKH Credit Corporation Sdn Bhd
- MKH Food Sdn Bhd
- MKH Management Sdn Bhd
- MKH Resources Sdn Bhd
- Srijang Indah Sdn Bhd

• 100%

Laju Jaya Sdn Bhd

• 100%

Maha Usaha Sdn Bhd

• 100%

Metro Emart Sdn Bhd



# CREATING JOYFUL COMMUNITIES

We are proud of our track record in establishing flourishing communities. Thanks to our expertise, our developments have succeeded in becoming thriving sanctuaries. 14

## CHAIRMAN'S STATEMENT

#### DEAR VALUED SHAREHOLDERS,

On behalf of the Board of Directors of MKH Berhad ("MKH" or "the Group"), it gives me great pleasure to present the Annual Report and Audited Financial Statements of the Group for the financial year ended 30 September 2016 ("FY2016").



#### **RM1.27 BILLION**

The Group achieved a 22.1% growth in revenue for FY2016 at RM1.27 billion



Artist's Impression of ongoing integrated development Saville @ D'Lake, Puchong

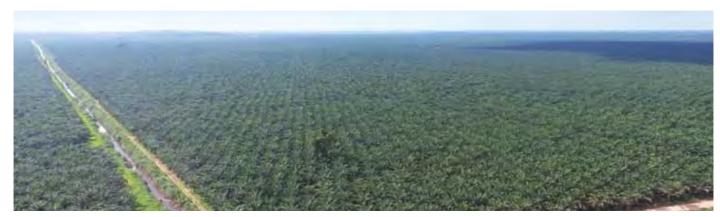


+121.9%

PBT grew by 121.9% for FY2016 at RM304.7 million

#### MARKET ENVIRONMENT

The Malaysian economy expanded by 4.3% in the third quarter of 2016 (Q2 2016: 4%) mainly due to expansion in private sector spending and support from exports despite depreciation of the Malaysian Ringgit ("RM") against the United States Dollar ("USD") amid a challenging business environment. Bank Negara Malaysia reduced the Overnight Policy Rate ("OPR") rate by 25 bps to 3% in July 2016. The reduction in the OPR rate was intended to promote steady domestic economic growth through accommodative monetary policy. Domestic demand is expected to remain resilient and continue to be the key engine of growth.



MKH's 18,000 hectare plantation estate in East Kalimantan, Indonesia

The construction sector grew moderately by 7.9% in the third quarter of 2016 (Q2 2016 : 8.8%) supported mainly by petrochemical, transport (MRT, highways) and utility projects. The residential subsector recorded higher growth mainly due to new and ongoing construction activity in the affordable housing segment.

Global production of crude palm oil ("CPO") is projected to contract in 2016, due to draught caused by the El-Nino phenomenon. This has resulted in the increase in CPO price to above RM3,100 per metric tonne ("MT") as at end of December 2016. With the El-Nino effect gradually diminishing, CPO production is expected to gradually recover in the second half of 2017 as more rain is expected in the coming months.



MKH Boulevard stands tall in the heart of Kajang town

#### **OPERATIONAL REVIEW**

I am pleased to report that the Group achieved a commendable performance for the financial year ended 30 September 2016 with a double digit growth of 22.1% in revenue to RM1.27 billion compared to RM1.04 billion in the preceding year. Profit before tax ("PBT") grew by a record 121.9% to RM304.7 million for FY2016 compared to RM137.3 million in the preceding year mainly due to strong contribution from the Property and Construction division's ongoing projects and the Plantation division.



Kajang East Precinct 3



Artist's Impression of ongoing integrated development Hillpark Residence

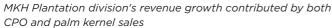
## 29.3% Property & Construction division recorded 29.3% up in revenue at RM932.0 million

#### PROPERTY AND CONSTRUCTION **DIVISION**

The Property and Construction division recorded a 29.3% increase in revenue to RM932.0 million for FY2016 from RM720.9 million in the preceding year. PBT grew by a commendable 69.7% to RM199.2 million for FY2016 compared to RM117.4 million in the preceding year. The strong growth was due to higher revenue and profit realisation from the on-aoina developments namely Hillpark @ Shah Alam North, Pelangi Heights, Kajang East, MKH Avenue I in Kajang, MKH Boulevard in Kajang, Saville @ Kajang, Pelangi Semenyih 2, Saville @ Cheras and Hillpark Home 3 in Kajang.

The Group's products ranging from commercial properties, affordable homes and premium homes with greater focus on affordable home in strategic locations close to or integrated with transport hub such as Mass Rapid Transit ("MRT"), KTM Commuter Station, LRT and/or highways have been very much in demand by purchasers and have proven to be a successful strategy adopted by the Group. New property sales amounted to RM776.1 million for FY2016 while unbilled sales stood at RM800.5 million as at 30 September 2016 from which attributable sales revenue and profits will be recognised progressively.







Rafflesia International School located in Kajang 2

#### **PLANTATION DIVISION**

The Plantation division recorded a marginal decrease in revenue to RM206.0 million for FY2016 compared to RM209.5 million in the preceding year mainly due to a lower CPO sales volume of 87,200MT from 96,100MT in the preceding year, which was however mitigated by a higher palm kernel sales volume of 16,600MT from 12,800MT in the preceding year. Nevertheless, this division recorded a 316.1% increase in PBT to RM63.1 million for FY2016 compared to losses before tax of RM29.2 million in the preceding year due to the inclusion of unrealised foreign exchange gains of RM39.5 million in FY2016 as compared to unrealised foreign exchange losses of RM37.0 million in the preceding year.

Excluding the unrealised foreign exchange gains/losses, this division recorded higher profit before tax of RM23.6 million for FY2016 as compared RM7.8 million for the preceding year mainly due to effective cost control measures taken and lower interest expenses incurred following the prepayment of some of the bank loan installments.



#### RM206.0 MILLION

RM206.0 million revenue of plantation division greatly contributed by CPO and palm kernel sales at 87.200MT and 16,600MT respectively



#### RM39.1 MILLION

Hotel & Property Investment division recorded higher revenue of RM39.1 million

#### **HOTEL & PROPERTY INVESTMENT**

This division recorded a 12.4% increase in revenue to RM39.1 million for FY2016 compared to RM34.8 million in the preceding year. The PBT was lower at RM17.6 million compared to RM21.7 million in the preceding year due to the absence of change in fair value gain of investment properties totalling RM10.2 million in 2015, but was mitigated by the recognition of lease income of RM4.6 million from certain long term leased investment properties in accordance with FRS 117. The property investment assets of the Group are located within Kajang-Semenyih and Kuala Lumpur; comprising of Plaza Metro Kajang and Metro Point Complex shopping malls, a 3-star hotel, office blocks, four parcels of commercial land leased to leading hypermarkets and fast-food restaurants, stratified offices, shop lots, car park bays and Rafflesia International School.



Metro Point Complex has been in operations since 2007



#### RM71.8 MILLION

Trading division registered 10.5% increase in revenue at RM71.8 million



#### 54.8%

MKH's Furniture Manufacturing division recorded 54.8% increase to RM16.1 million revenue for FY2016

#### **TRADING**

The Trading division which is principally involved in the trading of building materials and fixtures for the Group's property development projects saw a 10.5% increase in revenue amounting to RM71.8 million for FY2016 compared to RM65.0 million in the preceding year. PBT was marginally lower at RM5.4 million for FY2016 compared to RM5.6 million for the preceding year due to competitive pricing.

#### **MANUFACTURING**

The Group's China based furniture manufacturing subsidiary, Vast Furniture Manufacturing (Kunshan) Co. Ltd. recorded a 54.8% increase in revenue to RM16.1 million for FY2016 compared to RM10.4 million in the preceding year due to increase in sales order for its furniture and additional rental income following the completion of its new factory for rental income purposes. Its PBT increased by 162.5% to RM2.1 million for FY2016 compared to RM0.8 million in the preceding year.

#### **DELIVERING SHAREHOLDER VALUE**

Having consistently created value and delivered returns to its shareholders for over the last two decades, the Board of Directors has declared an interim single-tier dividend of 7.0 sen per ordinary share for FY2016, amounting to a cash dividend of approximately RM29.4 million which was paid on 30 December 2016.



Pelangi Semenyih 2 was awarded with High QLASSIC Achievement 2015 with a high score of 80%

#### **ACCOLADES**

Our continuous effort to achieve high standard of excellence have been recognised in the industry which augurs well for our concerted and dedicated efforts in striving to deliver long-term shareholders' value.

#### **PROPERTY**

MKH was once again recognised as one of Malaysia's Top 30 Property Developers at the annual The Edge Malaysia's Property Excellence Awards 2016.

Parcel G @ Pelangi Seri Alam was awarded The Edge Malaysia PEPS Value Creation Excellence Award 2016, while Pelangi Semenyih 2 - Phase 2C was awarded the High QLASSIC Achievement 2015 award in the Landed Property category with a high score of 80% held in conjunction with QLASSIC DAY 2016.

#### **PLANTATION**

Our Indonesian subsidiary, PT Maju Kalimantan Hadapan was awarded by Pemerintah Kabupaten Kutai Kartanegara for being the Best Plantation Company in Partnership Collaboration and Realisation of Plasma Program Development.



The new classrooms were built to accommodate to the growing population at the plantation estate in East Kalimantan, Indonesia



Children enjoying lunch after Trip to Petrosains, KLCC



Facade of upcoming integrated development MKH Boulevard 2 in Kajang

#### **CORPORATE SOCIAL RESPONSIBILITY**

MKH's commitment to engage stakeholders in the areas of education, healthy lifestyles, community, social concerns, the environment and marketplace is an ongoing one and to this end, the Group's corporate social responsibility ("CSR") initiatives in 2016 included organising various activities such as a trip to Petrosains and 'MKH Gotong Royong', participating in the 'Pledge and Plant A Tree' programme organised by Malaysian Institute of Planners ("MIP") in conjunction with World Town Planning Day and sponsoring the 'MKH-Kajang Walk 2016', 'Nottingham Charity Football Cup 2016', 'RSGC Junior Amateur Open Golf Championship 2016' and 'REHDA Golf Tournament 2016'.

Furthermore, the Group also constructed new classrooms for the existing school in its oil palm plantation in East Kalimantan, Indonesia and upgraded the existing clinic. Under the management of PT Maju Kalimantan Hadapan, we are also an active participant in the Plasma Program initiated by the Indonesian government to encourage partnerships between large plantation companies and their respective surrounding communities. To date, Plasma for Desa Sedulang and Puan Cepak stands at 1,350 hectares and 406 hectares planted respectively.



The community park of Kajang 2 Precinct 1



MKH's oil palm plantation estate and CPO mill at East Kalimantan, Indonesia

#### **FUTURE PROSPECTS**

Despite the softening of the property market, MKH is confident to rise above the challenges as it continues to leverage on stable demand for affordable housing at strategic locations to ensure sustained growth.

The Group's new planned launches for 2017 with sales value exceeding RM1.0 billion include integrated high-rise development known as MKH Boulevard 2 which is located within walking distance to the Kajang KTM/MRT station, Phase 3 of Kajang 2 Precinct 2 comprising 198 units of double-storey terrace houses, Phase 4 of Hillpark Home 3 comprising 79 units of double-storey terrace houses, TR Residence comprising 642 units of serviced apartments and 12 units of commercial retail lot located along Jalan Tun Razak in Kuala Lumpur and Saville @ Mon't Kiara comprising 640 units of serviced apartments.

Ongoing 550-acre eco-themed township Hillpark @ Shah Alam North is also in line for subsequent launches, comprising double-storey terrace and single-storey terrace houses.

The Group's self-sustaining 18,000-hectare oil palm plantation with CPO mill running at 90MT per hour will continue to contribute positively to the Group's earnings and profitability. We forecast improved CPO yield as most of the oil palm trees will reach their prime age in year 2017 and 2018.

The official launch of MRT Phase 1 (Sg. Buloh-Damansara) which has been in operations since December 2016 and MRT Phase 2 (Sg. Buloh-Damansara-Kajang) which is targeted for operations by third quarter of 2017 augurs well for the Group as many of the Group's property development projects are integrated or within the vicinity of the MRT line. In addition, MKH's existing sizeable land bank of approximately 1,350 acres with a total estimated GDV of RM9.0 billion will keep the Group busy for the next 10 years to come.

#### **ACKNOWLEDGEMENTS**

As we move forward, the Board of Directors of MKH would like to thank our shareholders, valued customers, business and financial associates, regulatory authorities and the media for their ongoing support over the years. I would also like to express my sincere gratitude to the Board of Directors for their invaluable expertise, in addition to the Management and over 3,000 employees for their steadfast commitment and teamwork towards the Group's success. I am confident that MKH will continue to achieve positive growth and enhance value for our shareholders' for many vears to come.

Tan Sri Dato' Alex Chen Kooi Chiew **Executive Chairman** 



# CARING WITH CSR ACTIVITIES

As a responsible corporate citizen, we take great pride in conducting CSR initiatives that enhance society. By contributing to the communities that we operate in, we are benefiting future generations.

## CORPORATE SOCIAL RESPONSIBILITY



As a corporate citizen of humble beginnings, MKH also strives in giving back to the community – not just in appreciation of the constant support the Group received over the years, but also with aim to constantly improve the standards of living of the society on the whole. Looking beyond its business industries, MKH is committed to corporate social responsibility practices in areas of workplace, community, education, social issues, environment, health, and the marketplace.



Zubedy #SaySomethingNice Campaign

#### **WORKPLACE**

In appreciation for its employees' constant contribution to the Group's successful progress over the years, various team building activities were held such as the MKH Bowling Tournament 2016 where teams of five were chosen at random to promote interdepartmental interaction, in addition to the "MKH CARES" charity events which received an average of twenty voluntary participation as well. In conjunction with the celebration of the Malaysian Independence Day and Malaysia Day, MKH participated in Zubedy #SaySomethingNice campaign which is aimed to share actions and words that help enhance unity among fellow Malaysians. Another highlight of the year was the "Food Truck Fiesta" catered by 8 unique food and beverage trucks.

Employees are the greatest asset to the company's growth, and various programmes were developed by the Human Resources ("HR") department such as training on Contract Management System, Business Communication Skills and further studies in relevant fields at Professional levels to help nurture both professional and personal skills in the long run. Besides that, employees are also well-informed of basic first-aid and health education through professional talks and workshops. The Group participated in the annual blood donation drive which was held in May last year as well.



Food Truck Fiesta



MKH Bowling Tournament 2016



Business English Communication Skills



Basic First Aid Training



Fire Fighting Drill by the PT MKH Jetty



Celebrating Indonesia's 70th Independence Day



Training Campaign on Safety Riding EKU 1

#### **EDUCATION**

The CHIN MOOI EDUCATION FOUNDATION was established in 1996 as a platform for the Group to provide financial assistance to over 100 underprivileged students every year in furthering their studies from primary to secondary and tertiary levels.

Aside from supporting various educational programmes such as Kolej Professional MARA's Lawatan sambil Belajar to Beijing, China and UPM's Mobility Programme to Kyushu Institute of Technology, the Group also provides internship opportunities as well as graduate placement programmes within the company's many business sectors.

PT MKH has built a kindergarten and a primary school to provide education to the plantation workers' children in 2008. As the population grew, a new classroom was recently constructed in which the school now accommodates around 700 students.





Group photo of teachers and students from SMJK Yu Hua Kajang and SMK Bandar Baru Bangi at the scholarship giving ceremony



An exciting afternoon with extreme sports at District 21



Pre-Raya shopping through "Pelita Ramadhan"

#### **COMMUNITY**

In 2014, a community stall was built in Puncak Alam, Shah Alam to relocate roadside hawkers so they may operate in a safe location away from incoming traffic. Likewise, to the benefit of both residents and visitors alike, MKH is currently leading a team of 7 other developers in the construction of a 1.8km long skybridge at Kajang 2. Targeted to complete in early 2017, the skybridge will benefit the Group's Kajang 2 township development.

Going further, MKH organised various charity events in the past year under CSR programme "MKH CARES" where a team of MKH staff volunteers to spend time with the underprivileged through monthly activities such as a Movie Day Out at IOI City Mall, Putrajaya, an educational trip to Petrosains, KLCC, gotong-royong at Pusat Jagaan Nur Hasanah, a trip to District 21, Putrajaya for an exciting day of extreme sports and breaking fast during Ramadhan month through "Pelita Ramadhan".

Since venturing into Indonesia in 2008, MKH has also shown great effort in giving back to the community there, and in the past year, new homes were built for 10 underprivileged families to improve their living conditions and they are now able to enjoy 24-hour electricity and clean tap water for everyday use. Furthermore, the community clinic was also upgraded to BPJS-certified standards to provide better healthcare opportunities to the people; its services now equivalent to a polyclinic in Malaysia.



Gotong-royong at Pusat Jagaan Nur Hasanah



An educational trip to Petrosains, KLCC



The upgraded clinic at estate in East Kalimantan, Indonesia



Participating in the Pledge and Plant A Tree Programme organised by MIP



In support of Earth Hour 2016

MKH is an active participant in the PLASMA PROGRAM a policy initiated by the Indonesian government to encourage partnerships between plantation companies and the respective surrounding communities. To date, 1,350 hectares were planted for Plasma Desa Sedulang, while 406 hectares has been planted for Plasma Puan Cepak. In addition to that, other conservative measures to protect the environment include adhering to the "zeroburning" policy during land clearing for oil palm cultivation, installing oil traps at the palm oil mill for proper interim storage of effluents emitted from palm oil mills and managing palm oil mill effluent (POME) wastes as natural fertiliser for the estate.

#### **ENVIRONMENT**

Through "MKH CARES", a series of 'go-green' activities were also held to promote and encourage fellow employees to reuse, reduce and recycle. In conjunction with "Earth Hour 2016", MKH supported the cause together with Metro Point Complex and Prescott Hotel Kajang by switching off all external non-essential lightings for one hour, from 8:30pm - 9:30pm. Earlier in November, MKH participated in the Pledge and Plant A Tree Programme organised by the Malaysian Institute of Planners (MIP) and Kajang Municipal Council (MPKj) in conjunction with World Town Planning Day as part of the initiative to create a greener Selangor while promoting green technology. Through joint efforts of the community, 250 fruit trees were planted at Taman Tasek Cempaka, Bandar Baru Bangi.



MKH Walk 2016

#### **HEALTH**

A strong supporter of sports programmes for youths such as RSGC Junior Amateur Open Golf Championship 2016 and Nottingham Charity Football Cup 2016, the Group greatly encourages the community to lead healthy lifestyles; emphasized through the annual "MKH International 12-Hour Walk" organised by the Race Walkers' Association of Malaysia (RWAM).

Previously held in Malacca, Putrajaya and Seremban, MKH-Kajang Walk 2016 adapted a fun walk concept which attracted almost 800 members of the public this year.

#### THE MARKETPLACE

Always committed to the promise of "DELIVERING VALUE", MKH continues to enhance value for its shareholders as shown by the healthy profit track record it has achieved since inception in 1979. The Group strives to provide the best quality of products and services to its customers, as anchored by the company's six core values, and guided by the Construction Industry Development Board's (CIDB) Quality Assessment System in Construction ("QLASSIC").



# BOOSTING BUSINESS PERFORMANCE

With our CPO mill running at 90MT/Hour, our plantation division strives to achieve higher production and FFB yield year-on-year as oil palm trees in our 18,000-hectare plantation estate gradually reach maturity.

## DIRECTORS' PROFILE

### Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong

Executive Chairman Aged 73, Male, Malaysian

Tan Sri Datuk Chen Lok Loi Managing Director Aged 64, Male, Malaysian Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong was appointed to the Board on 27 September 1979 and holding the present position as Executive Chairman since 30 October 2006. He is also a member of the Executive Committee. Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong is also the Chairman of Hulu Langat Chinese Industry & Commerce Association in Kajang and the Chairman of Sekolah Menengah Jenis Kebangsaan Yu Hua's Board. He is also a Director of Intelek Murni (M) Berhad, a subsidiary of MKH Berhad. He has been involved in business for about 56 years of which 38 years were in property development and construction industries and 24 years were in plantation sector.

Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong is the recipient of the award of "The Property Man of 2013" by FIABCI Malaysia, for his contribution to the property industry. He is the brother of Tan Sri Datuk Chen Lok Loi and Datuk Chen Fook Wah. He has no conflict of interest with the Company.

Tan Sri Datuk Chen Lok Loi holds a Bachelor of Business Studies (Marketing) from Monash University, Australia. He was appointed to the Board on 31 July 1984 and holding the present position as Managing Director since 19 January 2005. He is also a member of the Executive Committee and a Director of GK Resort Berhad and Intelek Murni (M) Berhad, both subsidiaries of MKH Berhad. Tan Sri Datuk Chen Lok Loi is the recipient of the "Malaysian Construction Industry Excellence Awards 2015 CEO of The Year Award" and "REHDA Personality Award 2013". He has more than 35 years of experience in property development and construction related businesses.

Tan Sri Datuk Chen Lok Loi is a Patron, Past President of Real Estate and Housing Developers' Association (REHDA) of Malaysia and serves as a National Council and Executive Committee Member of REHDA Malaysia and sits on various government-private sector committees that formulate policies governing the housing and real estate industry.

Tan Sri Datuk Chen Lok Loi is the President of the Malaysian Association of Shopping Mall and the President of the Building Management Association of Malaysia, Chairman for Construction and Property Committee in the Association Chinese Chambers of Commerce and Industry of Malaysia (ACCCIM) and served as the Honorary Treasurer of the Malaysia Crime Prevention Foundation (MCPF). He is also the President of the Race Walkers' Association of Malaysia (RWAM).

Tan Sri Datuk Chen Lok Loi is the brother of Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong and Datuk Chen Fook Wah. He has no conflict of interest with the Company.

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#### **Datuk Chen Fook Wah**

**Deputy Managing Director** Aged 60, Male, Malaysian

University of Wales. He was appointed to the Board on 25 November 1999 and holding the present position as Deputy Managing Director since 19 January 2005. He is currently a member of the Executive Committee and also a Director of GK Resort Berhad, a subsidiary of MKH Berhad. He was admitted to the Board of Valuers and Real Estate Agent of Malaysia in 1986. Prior to joining the Group, he was with Guthrie Trading Sdn Bhd from 1973 to 1974 and Hilton Realty from 1975 to 1978. He is the brother of Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong and Tan Sri Datuk Chen Lok Loi. He has no conflict of interest with the Company.

Datuk Chen Fook Wah holds a Master of Business Administration from

#### **Datuk Mohammad Bin Maidon**

Independent **Non-Executive Director** Aged 75, Male, Malaysian

Datuk Mohammad Bin Maidon was appointed to the Board on 27 February 2014. He holds a Degree in Business Administration from Universiti Teknologi MARA. He started his career in the marketing division of Colgate-Palmolive (Malaysia) Sdn Bhd ("Colgate-Palmolive") in 1965 and later in the Human Resources Division until his retirement in 1999 with his last position as a Senior Director of Human Resources and Corporate Affairs. He was responsible for the Halal program of Colgate-Palmolive and had been working closely with Jabatan Kemajuan Islam Malaysia and Halal Development Corporation. He is an active member of the Halal Management Team of Colgate-Palmolive from 1980 to 2000 and is still a board member of Colgate-Palmolive as at this date. He does not have any family relationship with any other Directors and/or major shareholders of the Company and has no conflict of interest with the Company.

#### En. Mohammed Chudi Bin Haji Ghazali

Senior Independent **Non-Executive Director** Aged 73, Male, Malaysian

En. Mohammed Chudi Bin Haii Ghazali was appointed to the Board on 19 March 2003. He is also a member of the Audit Committee and Chairman of the Nomination Committee. He was attached to Standard Chartered Bank Malaysia Berhad for 36 years and was a Senior Manager prior to his retirement in 1999. He has attended banking courses conducted at National Westminister Bank Staff College, Oxford and Manchester University Business School. He does not have any family relationship with any other Directors and/or major shareholders of the Company and has no conflict of interest with the Company.

#### Haji Mohamed Bin Ismail

Independent **Non-Executive Director** Aged 76, Male, Malaysian Haji Mohamed Bin Ismail was appointed to the Board on 18 March 2004. He is the Chairman of the Remuneration Committee and also a member of the Audit Committee and Nomination Committee. He was the State Director of Lembaga Pertubuhan Peladang from 1978 to 1989. He later became the Director General of Lembaga Tembakau Negara ("LTN") from 1990 to 2000 and was the Chairman of LTN from 2001 to 2002. He does not have any family relationship with any other Directors and/or major shareholders of the Company and has no conflict of interest with the Company.

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#### En. Jeffrey Bin Bosra

Independent **Non-Executive Director** Aged 48, Male, Malaysian

the Chairman of the Audit Committee and a member of the Remuneration Committee. He is currently a member of The Malaysian Institute of Certified Public Accountants ("MICPA") and The Malaysian Institute of Accountants ("MIA"). He started his professional career with Arthur Andersen & Co. focusing on external audits and business advisory works. He later joined an established commercial group as the Finance Manager from 1996 to 2000. He then joined Ernst & Young as the Senior Manager specialising in corporate governance, risk management, internal audits, special investigation and turnaround management related service. Encik Jeffrey Bin Bosra left Ernst & Young in 2004 and started his own audit firm. He does not have any family relationship with any other Directors and/or major shareholders of the Company and has no conflict of interest with the Company.

En. Jeffrey Bin Bosra was appointed to the Board on 1 August 2008. He is also

#### Haji Hasan Aziz Bin Mohd Johan Independent

**Non-Executive Director** Aged 76, Male, Malaysian

Haji Hasan Aziz Bin Mohd Johan was appointed to the Board on 18 July 2013. He holds a Diploma in Agriculture Malaya from College of Agriculture, Serdang, Selangor Darul Ehsan. He started his career in 1962 at the Department of Agriculture, Kuantan, Pahang under the Ministry of Agriculture (soil science division). He was appointed as the advisor to an oil palm plantation company, Watawala Plantations Ltd in Sri Lanka from 2001 to 2003 and later engaged as a Visiting Agent for some of FELCRA Berhad's plantations from 2009 till 2010. He does not have any family relationship with any other Directors and/or major shareholders of the Company and has no conflict of interest with the Company.

#### **Additional Information:**

- Save as disclosed in the profile of Directors, Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong, Tan Sri Datuk Chen Lok Loi and Datuk Chen Fook Wah have no other directorship in public companies and listed issuers.
- 2. Save for Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong, Tan Sri Datuk Chen Lok Loi and Datuk Chen Fook Wah, none of the other Directors has any family relationship with any Director and/or major shareholder of the Company.
- 3. None of the Directors have:
  - (i) any conflict of interest with the Company;
  - (ii) been convicted of any offence (other than traffic offences) within the past 5 years; and
  - (iii) been imposed with any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.
- 4. Details of the Directors' attendance at Board meetings are set out in the Corporate Governance Statement on page 49.

# PROFILE OF KEY SENIOR MANAGEMENT

# **Dato' Chong Yong Han**

45 years of age Malaysian Male Property Director He was appointed as a Property Manager in Property Development Department of MKH Berhad and was later promoted to General Manager of Property Department in December 2002, Group Senior General Manager in April 2007 and Property Director in March 2013.

He graduated from Lincoln University, New Zealand with Bachelor of Commerce (Valuation and Property Management) in year 1994 and obtained his MBA (Real Estate) in year 2000 from University of Western Sydney, Australia.

He has more than 15 years of experience in property development and construction related businesses. He specializes in development planning and marketing.

# **Dato' Lee Khee Meng**

38 years of age
Malaysian
Male
Plantation Director

He holds a Bachelor of Science (Honours) in Economics and Management from the London School of Economics, University of London, UK. He had also further undertaken Certified Credit Professional examinations from the Institute of Bankers Malaysia. Since 2012, he has been an international delegate at Indonesia Palm Oil Conferences.

He started his career as a corporate banker in Malaysia and moved on to management roles in other industries, with exposure in Southeast Asia and Europe. In 2011, he joined MKH Group and currently heads the Group's agriculture division.

# **Dato' Chen Way Kian**

32 years of age
Malaysian
Male
Deputy Property Director

He holds a Bachelor of Business from University of Technology, Sydney. He joined MKH Berhad in 2005 and has been appointed as the Deputy Property Director of MKH Berhad on March 2015. Prior to his appointment to the present position, he was Special Assistant to the Executive Chairman since 2011. He has been in the property development and agricultural sectors for more than 10 years.

He is the son of Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong and the nephew of Tan Sri Datuk Chen Lok Loi and Datuk Chen Fook Wah who are members of the Board of the Company.

# **Profile of** Annual Report Key Senior Management

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#### Ms Kok Siew Yin

44 years of age Malaysian **Female Chief Financial Officer**  She is a fellow member of the Association of Chartered Certified Accountants (FCCA) and a member of the Malaysian Institute of Accountants (MIA).

She is the Chief Financial Officer for MKH Berhad group of companies. She has more than 12 years of audit experience in property development, construction, hotels, retail, manufacturing and timber plantation industry. She was also involved in corporate advisory and has experience in financial valuation and financial due diligence for companies. She joined MKH Group in 2004 as a Corporate Finance Manager and was promoted to Financial Controller in 2008 and Chief Financial Officer in 2015.

#### Mr Tan Wan San

48 years of age Malaysian Male **Chief Treasury Officer / Group Company Secretary**  He is the Chief Treasury Officer and Group Company Secretary for MKH Berhad group of companies. Prior to joining MKH Berhad Group in 1996, he was with a bank. He graduated from Universiti Utara Malaysia with a Bachelor Degree in Accountancy (Honours) and is a Chartered Accountant registered with the Malaysian Institute of Accountants and is a member of Certified Practising Accountant ("CPA"), Australia. He was promoted to Chief Treasury Officer in 2015.

He has more than 23 years of senior-level management experience in company secretarial, legal and treasury matters.

# **En Ahmad Yani Sulaiman**

50 years of age Malaysian Male **General Manager**  He was appointed as a Senior Manager in Property Development Department of MKH Berhad in 2007 and was promoted to General Manager in 2016.

He started his career as an auditor in 1991 upon graduating from ITM in Accounting Studies.

In 2001, he joined a property developer and was overseeing the Sales and Marketing portfolio and was later redesignated to be a Project Manager overseeing property development.

Save as disclosed, none of the Key Senior Management have:-

- any directorship in public companies and listed issuers;
- any family relationship with any Directors and/or major shareholders of the
- any conflict of interest with the Company;
- any conviction for offences within the past 5 years other than traffic offences; and
- any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

The Board of Directors ("Board") of MKH Berhad is pleased to report to shareholders on the manner MKH Berhad ("MKH" or "the Company") and its subsidiaries ("the Group") has applied the Principles, and the extent of compliance with the Recommendations of good governance as set out in the Malaysian Code On Corporate Governance 2012 ("MCCG 2012" or "the Code") issued by the Securities Commission, aimed to enhance the effectiveness of corporate governance framework to safeguard the interest of shareholders and other stakeholders as prescribed under Paragraph 15.25 of the Bursa Malaysia Securities Berhad ("Bursa Malaysia") Main Market Listing Requirements ("Listing Requirements"). The Board recognise the importance of promoting good corporate governance to ensure long term sustainability, growth and delivering value.

The Company and the Group have complied with the relevant Principles and Recommendations set out in the MCCG 2012 during the financial year under review. The Board having duly considered the rationale for the said exception as explained in this Annual Report is committed to comply with the Principles and Recommendations of the MCCG 2012.

#### PRINCIPLE 1: ESTABLISH CLEAR ROLES AND RESPONSIBILITIES

The responsibilities of the Board, which should be set out in a Board Charter, include management oversight, setting strategic direction premised on sustainability and promoting ethical conduct in business dealings.

## **The Board Of Directors**

MKH is led by an experienced Board comprising member who are specialised in the property development and construction sector, banking sector, plantation/agriculture sector, civil service, professional in accounting sector and human resource sector. This wide spectrum of competencies, capabilities, skills and relevant business experience provide the Board with a diverse set of expertise and knowledge in discharging its responsibilities for the proper functioning of the Board and ensure that the Group continues to be competitive within its diverse industry segment.

Directors	Industry / Background Experience			Age Composition						
	property development and construction	banking	plantation/ agriculture	civil service	professional in accounting	human resource	40 to 49 years	50 to 59 years	60 to 69 years	70 to 79 years
Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong	$\checkmark$									$\sqrt{}$
Tan Sri Datuk Chen Lok Loi	√								√	
Datuk Chen Fook Wah	√									
Datuk Mohammad Bin Maidon										√
En. Mohammed Chudi Bin Haji Ghazali		√								√
Haji Mohamed Bin Ismail			$\sqrt{}$	√						√
En. Jeffrey Bin Bosra					√		<b>√</b>			
Haji Hasan Aziz Bin Mohd Johan			$\sqrt{}$							$\sqrt{}$

# PRINCIPLE 1: ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (continued)

# **Board Responsibilities**

The Group is headed by the Board that leads and controls the overall performance of the Group. The role of the Board includes the following six (6) specific areas:

- (a) reviewing and adopting strategic plans for the Group;
- (b) overseeing the conduct of the Group's businesses to evaluate whether the businesses are being properly managed;
- (c) identifying principal risks and ensuring the implementation of appropriate systems to manage these risks;
- (d) succession planning, including the implementation of appropriate systems for appointing, training, fixing the compensation of and where appropriate, replacing senior management and the Board acknowledges the importance of readiness of talent pool for succession planning;
- (e) developing and implementing an investor relations programme for the Company, as it is important that the Company is able to communicate effectively with its shareholders; and
- (f) reviewing the adequacy and the integrity of the Group's internal control systems and management systems; including systems for compliance with applicable laws, regulations, rules, directives and guidelines.

To ensure effective discharge of its responsibilities, the Board delegates specific powers to other Board committees as prescribed under the MCCG 2012:

- (a) Executive Committee:
- (b) Audit Committee:
- (c) Risk Management Committee;
- (d) Nomination Committee; and
- (e) Remuneration Committee.

Each of the Board committees operate within the defined terms of reference that have been approved by the Board. The respective committees' chairman will report to the Board on any significant developments and deliberations conducted at the Board committee level.

The Board reserves to itself certain key matters to approve, including the Group's strategic plans, major capital expenditure, corporate governance issues and external financial reporting. The Board delegates responsibility for the day-to-day operation of the business to the Executive Directors and recognises its responsibility for ensuring that the Company operates within a framework of prudent and effective controls.

The Independent Directors are involved in various committees and play a crucial role of bringing objectivity to the decisions made by the Board. They provide independent judgement, experience and objectivity without being subordinated to operational considerations to ensure that the interests of all stakeholders are taken into account and relevant issues are subjected to objective and impartial consideration by the Board.

The management is accountable for the execution of the Group's corporate objectives, while the committee complements and reinforces the above execution through supervisory role.

# PRINCIPLE 1: ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (continued)

# **Board Composition And Balance**

During the year in review, the Board, led by an experienced Executive Chairman, Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong was made up of eight (8) members comprising three (3) Executive Directors including the Chairman and Managing Director and five (5) other Independent Non-Executive Directors which is in line with the recommendation 3.5 of the MCCG 2012, where the Board must comprise a majority of Independent Directors where the Chairman of the Board is not an Independent Director.

The composition of the Board was well balanced, representing both the major and minority shareholders' interests and complied with the Listing Requirements where at least two (2) Directors or one-third (1/3) of the Board, whichever is higher, must comprise of Independent Directors.

The Board having reviewed its size and composition is satisfied that its current size and composition is well balanced, with diverse professional background, skills, expertise and knowledge in discharging its responsibilities for the proper functioning of the Board and fairly reflects the investment in the Company by shareholders apart from the largest shareholder. Furthermore, the current number of Board members is conducive for efficient deliberations at Board meetings and effective conduct of Board decision-making.

#### **Senior Independent Director**

The Board has identified and appointed Mohammed Chudi Bin Haji Ghazali as the Senior Independent Non-Executive Director to whom concerns of shareholders, management, employees, and others may be conveyed. The Independent Directors led by Mohammed Chudi Bin Haji Ghazali provide a broader view, independent and balanced assessment of proposals from the Executive Directors. The Board is assisted by a management team relevant to the Group's business operations.

In fostering the commitment to the Board that the Directors devote sufficient time to carry out their responsibilities, the Directors are required to notify the Chairman before accepting any new directorships and such notifications shall include an indication of time that will be spent on the new appointments. All Directors hold not more than five (5) directorships each in public listed companies.

# **Board Charter**

The Board has adopted a Charter, which sets out the Board's strategic intent and outlines the Board's roles and responsibilities including the vision and mission and principles of the Company and the policies and strategy development of the Group. The Charter also serves as a source of reference and primary induction literature, providing insights to new Board members.

The Charter will be periodically reviewed and updated in accordance with the objectives and responsibilities of the Board and any new regulations that may have an impact on the discharge of the Board's responsibilities.

The Charter is available for reference at the Company's website at www.mkhberhad.com.

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# PRINCIPLE 1: ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (continued)

# **Code Of Ethics And Conduct And Whistleblowing Policy**

The Board is committed to create a corporate culture that adhere to the best practices of corporate governance and to uphold high standard of corporate conduct. The Code of Ethics and Conduct ("the Ethics Conduct") which set out the ethical standards and appropriate conduct at work adopted by the Group and is applicable to all employees and Directors of the Group.

The Ethics Conduct covers the areas of conflict of interest, confidential information, insider information and securities trading, protection of Group's assets and etc.

The details of the Ethics Conduct are available for reference at the Company's website at www.mkhberhad.com.

In line with good corporate governance practices and with the introduction of the Whistleblower Protection Act 2010, the Board has put in place Whistleblowing Policy, a mechanism for its employees and stakeholders to report any concerns relating to possible improper conduct within the Company in matters relating to financial, compliance, misconduct, wrongdoing and other malpractices in an appropriate manner. The Group encourages its employees to raise genuine concerns within the Group in an appropriate way without the fear of being retaliation and the identity of the whistleblower will be protected and kept confidential.

Any employee who has knowledge or is aware that any improper conduct has been, is being, or is likely to be committed is encouraged to make disclosure through the following reporting channels via writing or by telephone:-

# **MOHAMMED CHUDI BIN HAJI GHAZALI**

Senior Independent Non-Executive Director c/o MKH Berhad 5th Floor, Wisma MKH Jalan Semenyih, 43000 Kajang Selangor Darul Ehsan Phone (Mobile): +6012-287 2040

Email Address: chudi@mkhberhad.com

Upon reporting an incident through the reporting channel, the whistleblower will be given a report code where they can check their report for feedback or questions. At the conclusion of investigation and as appropriate to the circumstances the Senior Independent Non-Executive Director may engage with the whistleblower who reported the concern, complaint or breach, for feedback so as to help determine whether the matter was dealt with fairly and appropriately.

The details of the Whistleblowing Policy is posted on the Company's website at www.mkhberhad.com for ease of access and reference.

# **Corporate Social Responsibility**

The Group is committed towards good corporate social responsibility practices especially in the area of the workplace, the community, the environment and the marketplace. The Group aims to deliver sustainable value to the society at large and long term value to our shareholders, staff and other stakeholders. The details of the corporate social responsibility statement can be found on pages 24 to 29 of this Annual Report.

The Board is committed to promote business sustainability and the Group will be adopting its first Sustainability Policy and Reporting for the financial year ending 30 September 2017.

# PRINCIPLE 1: ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (continued)

# **Gender Diversity Policy**

The Board acknowledges the importance of diversity in its membership, including gender, ethnicity and age, and strives to maintain the right balance for effective functioning of the Board. The Board is mindful of the recommendation of the Code to have at least 30% women decision-makers in the corporate sector by year 2016. However, the Board has not established the policy on gender diversity.

Nevertheless, the Nomination Committee would take steps to ensure suitable woman candidates are sought for appointment as the Board encourages a dynamic and diverse composition by nurturing suitable and potential candidates equipped with the competency, skills, experience, character, time commitment, integrity and other qualities in meeting the future needs of the Company so as to ensure balances gender and skills diversity, ethnicity and age within the Group.

# **Independence Professional Advise**

The Directors of the Group are entitled to take independent professional advise at the expense of the Company, in furtherance of their duties.

#### Access To information

All Directors are provided with the performance and progress reports on a timely basis prior to the scheduled Board meetings. All Board papers are distributed at least seven (7) days in advance to ensure Directors are well informed and have the opportunity to seek additional information, and are able to obtain further clarification from the Company Secretary, Chief Financial Officer and Senior Management, should such a need arise. The Company Secretary always supports the Board in ensuring adherence to Board policies and procedures. Where necessary, the services of other external consultants will be arranged to brief and address any concern of the Directors.

# PRINCIPLE 2: STRENGTHEN COMPOSITION

The Board should have transparent policies and procedures that will assist in the selection of Board members. The Board should comprise of members who are able to bring value to Board deliberations.

# **Executive Committee**

The Executive Committee meets regularly to review the operations of the Group's operating divisions. The Chief Financial Officer, Head of Property Development, Company Secretary and relevant departmental heads are invited to attend the Executive Committee meeting. The terms of reference of the Executive Committee are available for reference at www.mkhberhad.com.

The attendance record of each member of the Executive Committee during the financial year is as follows:

Executive Committee	Designation	Attendance	
Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong	Chairman	8/8	
Tan Sri Datuk Chen Lok Loi	Member	8/8	
Datuk Chen Fook Wah	Member	8/8	



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# PRINCIPLE 2: STRENGTHEN COMPOSITION (continued)

#### **Nomination Committee**

The Nomination Committee was established on 27 November 2012 and comprises of two (2) members, all of whom are Independent Non-Executive Directors and they are responsible to make independent recommendations for appointments to the Board. The members of the Nomination Committee and their attendance at the Nomination Committee meeting held during the year under review are as follows:

Committee Members	Designation	Attendance	
Mohammed Chudi Bin Haji Ghazali	Chairman	1/1	
Haji Mohamed Bin Ismail	Member	1/1	

The Nomination Committee is empowered by the Board among others to recommend to the Board right candidate (including gender considerations) with the necessary skills, experience and competencies to be filled in the Board and Board Committees, assess the qualifications of a Director, including their past contributions to the Board and the Director's attendance and contributions at the Board and Committee meetings, prior to recommending a Director for re-election or re-appointment to another term, assesses the effectiveness of the Board, board structure, size and composition.

# (a) Board Appointment

The selection of candidates to be considered for appointment as Directors is facilitated through recommendations from the Board, management and/or recruitment firms. In reviewing and recommending to the Board any new Director(s) appointment, the Nomination Committee considers:

- (a) Size, composition, mix of skills, competencies, experience and other qualities of the existing Board and Committees members, level of commitment, resources and time that the recommended candidate can contribute to the Board's and Committee's collective skills;
- (b) The candidate's age, skills, knowledge, qualification, experience, integrity, professionalism, and in the case for the position of Independent Non-Executive Director, the independence as defined in the Listing Requirements and the Corporate Governance Guide issued by Bursa Malaysia to intensify independence and objectivity in judgement without fear and favour as expected from an Independent Non-Executive Director; and
- (c) The candidate's understanding of the Group businesses with potential contributions to ensure that the Group continues to be a competitive leader within its diverse industry segments and factors that promote boardroom diversity, including gender diversity and other qualities of the Board.

Following the appointment (if any), new Director(s) will be briefed on the Company and Group's businesses, operations and management level to facilitate better overall understanding. The Company Secretary then ensures that all appointments (if any) are properly made and all the necessary information is obtained as well as all legal and regulatory obligations are met and complied with.

# PRINCIPLE 2: STRENGTHEN COMPOSITION (continued)

# **Nomination Committee (continued)**

# (b) Re-election And Re-appointment Of Directors

In accordance with the Company's Articles of Association, all Directors who are appointed by the Board are subjected to re-election by the shareholders in the next Annual General Meeting ("AGM") subsequent to their appointment. At least one third (1/3) of the Directors are required to retire from office by rotation annually and subject to re-election at each AGM. All Directors shall retire from office at least once in three (3) years but shall be eligible for re-election is in line with the Listing Requirements.

Any person appointed by the Board either to fill a casual vacancy or as an addition to the existing Directors, shall hold office until the conclusion of the next AGM and shall then be eligible for re-election.

Pursuant to Section 129(2) of the Companies Act, 1965, Directors who are or over the age of seventy (70) years shall retire at every AGM and may offer themselves for re-appointment to hold office until the conclusion of the next AGM.

The Directors due for re-election by rotation pursuant to Article 110(1) of the Company's Articles of Association of the Company at the forthcoming AGM is Datuk Chen Fook Wah.

The Directors who are due for retirement and re-appointment in accordance to Section 129(6) of the Companies Act, 1965 at the forthcoming AGM are Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong, Datuk Mohammad Bin Maidon, Mohammed Chudi Bin Haji Ghazali, Haji Mohamed Bin Ismail and Haji Hasan Aziz Bin Mohd Johan.

The Nomination Committee have also reviewed and assessed the performance and commitment of those Directors who are subject to re-election and/or re-appointment at the forthcoming AGM before recommendations were made to the Board for its approval to table the proposed re-election and/or re-appointment at the forthcoming AGM for shareholders' approval.

# (c) Annual Assessment

The Nomination Committee also assesses the effectiveness of the Board as a whole and Audit Committee and the contribution of each individual Director, including Independent Non-Executive Directors on an annual basis. The evaluation process was led by the Nomination Committee's Chairman and supported by the Company Secretary. The evaluation results were considered by the Nomination Committee, which then made recommendations to the Board with the aim of helping the Board to discharge its duties and responsibilities. The evaluation was based on specific criteria such as Board composition and structure, principal responsibilities of the Board, the Board process and Board governance.

The Nomination Committee conducted the Board members performance evaluation via questionnaires which covers Board's effectiveness as a whole together with Directors' self assessment. The Directors' self assessment was conducted to evaluate the mix of skills, experience and the individual's Directors ability to contribute and exercise independent judgement towards the effective functioning of the Board. The Nomination Committee also conducted the review of the Audit Committee members' performance via questionnaire and self and peer evaluation form to ensure a balanced and objective review by the Directors and the Audit Committee for the abovementioned key areas.

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# PRINCIPLE 2: STRENGTHEN COMPOSITION (continued)

# **Nomination Committee (continued)**

# (c) Annual Assessment (continued)

The Nomination Committee also evaluates the independence of the Independent Non-Executive Directors based on the criteria of "Independence" as prescribed in the Listing Requirements and the Corporate Governance Guide issued by Bursa Malaysia.

During the deliberation of the performance of an individual Director who is also a member of the Nomination Committee, that member will abstains from the deliberation of their own performance to avoid any conflict of interests.

The Nomination Committee, pursuant to the annual review that was carried out, was satisfied that the size of the Board is optimum, well-balanced with the appropriate mix of skills and experience in the composition of the Board and its Committees. All assessments and valuation carried out by the Nomination Committee in discharging its duties were also properly documented.

The summary activities undertaken by the Nomination Committee in the discharge of its duty for the financial year under review on 29 December 2016 are as follows:

- (a) reviewed the Directors who were due for re-election by rotation and/or re-appointment pursuant to the Company's Articles of Association and the Companies Act, 1965;
- (b) reviewed the Board's required mix of skills, current size and composition, experience and other qualities including the core competencies which Independent Non-Executive Directors should bring to the Board;
- (c) evaluated the independence of the Independent Non-Executive Directors based on the criteria of "Independence" as prescribed in the Listing Requirements and the Corporate Governance Guide issued by Bursa Malavsia:
- (d) assessed and evaluated the effectiveness of the Board based on specific criteria such as Board composition and structure, principal responsibilities of the Board, the Board process and Board governance;
- (e) assessed and evaluated the individual directors' performance and the effectiveness of the Board as a whole together with the Audit Committees' performance;
- (f) identified suitable training programmes for the Directors and Audit Committee; and
- (g) deliberated on the findings of the assessments and reported the findings to the Board.

The terms of reference of the Nomination Committee are available for reference at www.mkhberhad.com.

# **Remuneration Committee**

The Remuneration Committee was established on 27 November 2012 and comprises of two (2) members, all of whom are Independent Non-Executive Directors. The members of the Remuneration Committee and their attendance at the Remuneration Committee meetings held during the year under review are as follows:-

Committee Members	Designation	Attendance	
Haji Mohamed Bin Ismail	Chairman	1/1	
Jeffrey Bin Bosra	Member	1/1	

# PRINCIPLE 2: STRENGTHEN COMPOSITION (continued)

# **Remuneration Committee (continued)**

The Remuneration Committee is responsible for recommending to the Board on the remuneration framework and packages of all Directors and in the case of Non-Executive Directors' fees including Board Committees' fees, the approval of the shareholders is required. The Directors shall abstain from deliberating and voting's on their own remuneration.

During the financial year under review, the Committee held one (1) meeting to deliberate on the following:

- (a) review of the salaries, bonuses and incentives of senior management of the Group; and
- (b) approve the remuneration package and bonus for the Executive Directors.

The terms of reference of the Remuneration Committee are available for reference at www.mkhberhad.com.

# **Directors' Remuneration**

The levels of remuneration for Executive Directors are linked to experience, scope of responsibilities, service seniority, performance of the Executive Directors and published market survey information in order to attract, retain and motivate the Executive Directors to run the Group successfully. The levels of remuneration for Independent Non-Executive Directors are based on their contribution to the Group in terms of their knowledge, experience and level of responsibilities undertaken by the Non-Executive Directors concerned.

In compliance with the Listing Requirements on disclosure of Directors' remuneration, details of the Directors' remuneration for the financial year ended 30 September 2016, in aggregate and analyses into the bands of RM50,000 are as follows:-

# Directors' remuneration

	<b>≺</b>	Company —	<b></b>	<b>⋖</b>	− Group - Non-	<b>&gt;</b>
Category	Executive Directors RM	Executives Directors RM	Total RM	Executive Directors RM	Executives Directors RM	Total RM
Directors' fees	_	250,000	250,000	_	250,000	250,000
Directors' salaries & bonuses	_	_	_	13,142,609	36,000	13,178,609
Allowances	-	36,750	36,750	_	36,750	36,750
Benefits in kind	-	-	_	112,609	-	112,609
Other emoluments	-	-	-	2,475,700	6,240	2,481,940
TOTAL	-	286,750	286,750	15,730,918	328,990	16,059,908

# PRINCIPLE 2: STRENGTHEN COMPOSITION (continued)

# **Directors' Remuneration (continued)**

Breakdown of Directors' remuneration by category and in each successive band of RM50,000

No. of Directors		
Executive	Non-Executive	
-	-	
-	5	
-	-	
-	-	
1	-	
-	-	
1	-	
-	-	
1	-	
3	5	
	Executive  1 - 1 - 1	

# PRINCIPLE 3: REINFORCE INDEPENDENCE

The Board should have policies and procedures to ensure effectiveness of Independent Directors.

# **Review Of Directors' Independence**

As part of its commitment, the Board supports the highest standards of corporate governance and the development of best practices for the Company. The Independent Non-Executive Directors as defined under Paragraph 1.01 of the Listing Requirements are independent from management and are free from any business or other relationships that could materially interfere with the exercise of their independent judgement. Independent Non-Executive Directors are required to voice their reservations of any Board decisions in areas such as policies and strategies which could be detrimental to the interest of the minority shareholders.

The Board and Nomination Committee assess the independence of its Independent Non-Executive Directors through a self-assessment of independence of Independent Non-Executive Directors under the annual Board evaluation process. The assessment of independence is based on the criteria prescribed under the Listing Requirements and the Corporate Governance Guide issued by Bursa Malaysia.

During the financial year, none of the Independent Non-Executive Directors disclosed any relationships and/or transactions that could materially interfere with their independent judgements and decisions. The Board was satisfied with the level of independence demonstrated by all Independent Non-Executive Directors.

# PRINCIPLE 3: REINFORCE INDEPENDENCE (continued)

# **Tenure Of Independent Directors**

Pursuant to Recommendation 3.2 of MCCG 2012, the tenure of an Independent Director should not exceed a cumulative term of nine (9) years. Upon completion of nine (9) years, an Independent Director may continue to serve on the Board subject to being re-designated as a Non-Independent Director. However, the Company does not have term limits for its Independent Directors as the Board believes that continued contribution provides benefits to the Board and the Company as a whole.

Out of the five (5) Independent Non-Executive Directors, two (2) Independent Directors with vast experience in banking industry and civil service as well as plantation industry, have served the Company for more than nine (9) years. The length of service on the Board does not in any way interfere the exercising of independent judgement, expressing views and in participating in deliberations and decision making of the Board and Board Committees.

The Board values a Director's contribution, calibre, qualification, experience and personal qualities, particularly of the Director's ability and objectivity in discharging his responsibilities in the best interest of the Company predominantly determines the ability of a Director to serve effectively as an Independent Director instead of the length of service. Each Independent Director has undertaken to notify the Board of any changes in their circumstances or of any new interest or relationship that would affect their level of independence as an Independent Director of the Company.

The Board upon the recommendation of the Nomination Committee has approved and intends to seek shareholder's approval in the forthcoming AGM to retain Mohammed Chudi Bin Haji Ghazali and Haji Mohamed Bin Ismail as Independent Directors pursuant to Recommendation 3.3 of the MCCG 2012 as an Independent Non-Executive Director of the Company based on the following justifications:

- (a) both of them fulfils the criteria of an independent director pursuant to the Bursa Malaysia Listing Requirements;
- (b) both of them have good understanding of the Group's diversified businesses and operations to enable them to make significant contributions independently and effectively to the Company's decision-making during deliberations or discussion;
- (c) both of them have exercised due care and devoted sufficient time and attention (via participating all the Board and Board Committees meetings) in discharging their duty and responsibilities diligently and in the best interest of the Company during their tenure as Independent Directors; and
- (d) both of them are objective and independent in expressing their views and in participating in deliberations and decision making of the Board and Board Committees without fear and/or favour to safeguard the Company's and shareholders' interest as a whole.

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# PRINCIPLE 3: REINFORCE INDEPENDENCE (continued)

# **Chairman And Managing Director**

There is a clear division of responsibilities at the helm of the Company to ensure a balance of authority and power as the roles of the Chairman and the Managing Director are distinct and separate.

The Code recommends that the Chairman must be of a non-executive member of the Board. However, the Nomination Committee has assessed, reviewed and determined that the chairmanship of Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong, an Executive Director remains based on the following justifications and contribution by Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong, as a founder and Executive member of the Board:-

- a) He has been involved in business for about 56 years of which 38 years were in property development and construction industries and 24 years were in plantation sector. His vast experience has enabled him to provide the Board with a diverse set of experience, expertise and skills to ensure that the Group continues to be a competitive leader within its industry segments;
- b) He has exercised due care in the best interest of the Company and shareholders during his tenure as an Executive Chairman of the Company; and
- c) He has successfully lead and managed the Board to achieve a commendable performance for the Group.

To reinforce the independence, the Board has appointed Mohammed Chudi Bin Haji Ghazali as Senior Independent Non-Executive Director, to address the shareholders' concern, if any.

The division of responsibilities between the Chairman and the Managing Director is clearly established and summarised as follows:-

# Chairman (Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong)

- a) Leads the Board, promotes and oversee the highest standards of corporate governance within the Board and the Company;
- b) Chairs the orderly conduct of meetings and facilitates discussion of all agenda items, in particular strategic issues and matters between the Board and investors;
- c) Facilitating effective contributions of Independent Non-Executive Directors and constructive relationships between Executive and Independent Non-Executive Directors; and
- d) Ensure that Board members receive accurate, timely and clear information to enable them to monitor performance, make sound decisions and give appropriate advise to promote the success of the Company.

# Managing Director (Tan Sri Datuk Chen Lok Loi)

- (a) Responsible for the development and implementation of the strategies for the Group and setting the overall strategic policy and direction of the Group's business operation based on effective risk management controls and overseeing and managing the day-to-day operation of the Group;
- (b) Provide strategic advice and guidance to the Chairman and the members of the Board, to keep them aware of developments within the industry and to ensure that appropriate policies are developed to achieve the Group's objectives and to comply with all relevant statutory and other regulations;
- (c) Maintain effective formal and informal channels with major customers, relevant government departments and agencies, local authorities, key decision-makers and other stakeholders generally, to exchange information and views and to ensure that the Group reputation and relationship are well maintain; and
- (d) Controlling and monitoring the implementation of the annual budget to ensure that budget targets are met, that revenue flows are maximised and that fixed costs are minimised.

# PRINCIPLE 3: REINFORCE INDEPENDENCE (continued)

# **Chairman And Managing Director (continued)**

The Executive Directors take on the primary responsibility of managing the Group's business and resources, led by the Executive Chairman, Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong and the Managing Director, Tan Sri Datuk Chen Lok Loi.

#### **PRINCIPLE 4: FOSTER COMMITMENT**

Directors should devote sufficient time to carry out their responsibilities, regularly update their knowledge and enhance their skills.

Recommendation 4.1 of the MCCG 2012 recommends that the Board should set out the expectations on time commitment for its members and protocols for accepting new directorships. Each Director is required to notify the Chairman of the Board prior to accepting directorships outside the Group. Similarly, the Chairman of the Board shall also do likewise before taking up any additional appointment of directorships. The notification will also include an approximate indication of time that will be spent by the Directors on the new directorships.

#### **Board Meetings**

The Board meets at least 4 times a year and has a formal schedule of matters reserved to it. Additional meetings are held on an ad-hoc basis to deliberate on matters requiring its immediate attention. The Board is supplied with full and timely information to enable it to discharge its responsibilities. During these meetings, the Board reviews the Group's financial performance, business operations, reports of the various Board Committees and results are deliberated and considered. Management and performance of the Group and any other strategic issues that affect or may affect the Group's businesses are also deliberated.

During the financial year, the Board met five (5) times; whereat it deliberated and considered a variety of matters affecting the Company's operations including the Group's financial results, business plan and direction of the Group. A summary of attendance for each of the Board of Directors are as follows:

Name of Director	No. of Meetings Attended
Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong	5/5
Tan Sri Datuk Chen Lok Loi	5/5
Datuk Chen Fook Wah	5/5
Datuk Mohammad Bin Maidon	5/5
Mohammed Chudi Bin Haji Ghazali	5/5
Haji Mohamed Bin Ismail	5/5
Jeffrey Bin Bosra	5/5
Haji Hasan Aziz Bin Mohd Johan	5/5

In the intervals between Board meetings, any matters requiring urgent Board decisions and/or approval will be sought via circular resolutions which are supported with all the relevant information and explanations required for an informed decision to be made.

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# PRINCIPLE 4: FOSTER COMMITMENT (continued)

# **Supply And Access To Information**

To ensure effective conduct of Board meetings, a structured formal agenda and appropriate documents relating to the agenda include minutes of the previous Board meeting, quarterly report and results of the Company and the Group, progress reports on operations in relation to the risk management, corporate proposals (if any) and any other business are circulated to all Board members in advance of Board meetings. The Board members are thus given sufficient time to peruse the matters that will be tabled at the Board meetings and this enhances the overall decision making process.

The Board have access to all information within the Company and to the advice and services of a competent Company Secretary who is qualified under the Companies Act, 1965. The Board may seek independent professional advice, at the Company's expense, if required in furtherance of their duties.

The Board has full access to both internal and external auditors and received reports on audit findings via the Audit Committee.

# **Company Secretary**

All Directors have access to the advice and services of an experienced Company Secretary especially relating to procedural and regulatory requirements. The Board appointed qualified Company Secretary to support the Board in carrying out its roles and responsibilities and ensuring that Board meeting procedures are followed.

The Company Secretary attends the Board Meetings and Board Committees' meetings to ensure that all deliberation of issues discussed and decisions/conclusions made are recorded accurately.

The Company Secretary also facilitates timely communication of decisions made by the Board at Board Meetings to the Senior Management team for action. The Company Secretary also work closely with the Senior Management team to ensure that there are timely and appropriate information flow within and to the Board and Board Committees, and between the Non-Executive Directors and management.

The Board is also regularly updated and kept informed by the Company Secretary and the management of requirements such as restriction in dealing with the securities of the Company and updates on the latest developments in legislations and regulatory framework affecting the Group issued by the various regulatory authorities.

The Board recognises that the Chairman is entitled to the strong and positive support of the Company Secretary in ensuring the effective functioning of the Board and that applicable rules and regulations are complied with.

# **Directors' Training**

The Nomination Committee has taken on the responsibility in evaluating and determining the specific and continuous training needs of the Directors on a regular basis. The Directors have attended courses/conferences and/or in house training from time to time to enhance their skills and knowledge and to keep abreast with the relevant changes in laws, Listing Requirements, regulations and business environment in order to discharge their duties more effectively.

All the Directors had completed the Mandatory Accreditation Programme as specified by Bursa Malaysia.

# **PRINCIPLE 4: FOSTER COMMITMENT (continued)**

# **Directors' Training (continued)**

The Directors are mindful that they should continually attend seminars and courses to keep themselves abreast with the latest economic and corporate developments as well as new regulations and statutory requirements. The Directors are also encouraged to evaluate their own training needs on a continuous basis and to determine the relevant programmes, seminars, briefings or dialogues available that would best enable them to enhance their knowledge and contributions to the Board.

The Board is also updated by the Company Secretary on the latest update/amendments on the Listing Requirements of Bursa Malaysia and other regulatory requirements relating to the discharge of the Directors' duties and responsibilities.

The training programmes, seminars and/or conferences attended by the Directors during the financial year are as follows:

Director	Training/Seminars/Conferences
Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong	<ul> <li>In-house Project Management Training conducted by General Manager of Project Management team</li> <li>In-house Construction and Quality Roundtable conducted by Mr Lee Choon Weng, a corporate member of the Institute of Civil Engineering, United Kingdom and the Institute of Engineers, Malaysia</li> </ul>
Tan Sri Datuk Chen Lok Loi	<ul> <li>The 18th Malaysia Strategic Outlook Conference "Coping with Uncertainty - The Way Forward in Difficult Times" organised by ASLI</li> <li>Critical Real Estate Issues Quarter 1 2016 organised by REHDA Institute Seminar REHDA Institute CEO Series 2016 organised by REHDA</li> <li>The 20th Malaysian Banking Summit, Special Keynote Address "Future of Malaysian Banking" organised by Bank Negara Malaysia</li> <li>Strata Management: The Good, The Bad and The Ugly organised by REHDA</li> <li>Overcoming Threats and Emergencies organised by Persatuan Pengurusan Kompleks Malaysia</li> <li>The 19<sup>th</sup> National Housing and Property Summit 2016 "Revitalising The Housing And Property Industry - What's Next For The Housing And Industry Sector?" organised by ASLI</li> </ul>
Datuk Chen Fook Wah	<ul> <li>Palm Oil Economic Outlook 2016</li> <li>Ring The Bell For Gender Equality conducted by Bursa Malaysia Securities Berhad</li> <li>Malaysian Palm Oil Board Programme Advisory Committee Seminar 2016 conducted by Malaysian Palm Oil Board</li> </ul>
Datuk Mohammad Bin Maidon	Independent Directors Programme - The Essence Of Independence conducted by Bursa Malaysia Securities Berhad
Mohammed Chudi Bin Haji Ghazali	Independent Directors Programme - The Essence Of Independence conducted by Bursa Malaysia Securities Berhad

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# PRINCIPLE 4: FOSTER COMMITMENT (continued)

# **Directors' Training (continued)**

Director	Training/Seminars/Conferences
Haji Mohamed Bin Ismail	<ul> <li>Audit Committee Conference - Setting The Right Tone conducted by Malaysian Institute of Accountants</li> <li>CG Breakfast Series With Directors - The Strategy, The Leadership, The Stakeholders And The Board, conducted by Bursa Malaysia Securities Berhad</li> <li>Half-Day Seminar On Amendments To Bursa's Listing Requirements conducted by Malaysian Institute of Corporate Governance</li> </ul>
Jeffrey Bin Bosra	<ul> <li>CG Breakfast Series With Directors - Future of Auditor Reporting - The Game Changer For Boardroom, conducted by Bursa Malaysia Securities Berhad</li> <li>Audit Committee Conference - Setting The Right Tone conducted by Malaysian Institute of Accountants</li> </ul>
Haji Hasan Aziz Bin Mohd Johan	<ul> <li>CG Breakfast Series With Directors - The Strategy, The Leadership, The Stakeholders And The Board, conducted by Bursa Malaysia Securities Berhad</li> <li>Half-Day Seminar On Amendments To Bursa's Listing Requirements conducted by Malaysian Institute of Corporate Governance</li> </ul>

# PRINCIPLE 5: UPHOLD INTEGRITY IN FINANCIAL REPORTING

The Board should ensure financial statements are a reliable source of information.

# **Financial Reporting**

The Board aims to provide and present a balanced, clear and meaningful assessment of the Group's state of affairs in its financial performance and prospects at the end of the financial year, primarily through the annual financial statements, the Chairman's Statement and Operations Review in the Annual Report.

The timely quarterly results announcements also reflect the Board's commitment to give regular updated assessment on the Group's performances.

# **Directors' Responsibilities Statement**

The Board of Directors is required under Paragraph 15.26(a) of the Main Market Listing Requirements to issue a statement explaining their responsibility in the preparation of the annual audited financial statements.

The Directors are required by the Companies Act, 1965 to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Group and of the Company as at the end of the financial year and the results of the operations, changes in equity and cash flows of the Group and of the Company for the financial year. Where there are new accounting standards or policies that become effective during the year, the impact of these new treatments would be stated in the notes to the financial statements, accordingly.

# PRINCIPLE 5: UPHOLD INTEGRITY IN FINANCIAL REPORTING (continued)

# **Directors' Responsibilities Statement (continued)**

In preparing those financial statements, the Directors ensure that management have:

- adopted appropriate accounting policies and consistently apply them;
- made judgements and estimates that are reasonable and prudent;
- state whether applicable approved accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepared financial statements on the going concern basis as the Directors have a reasonable expectation, having made enquiries, that the Group and the Company have adequate resources to continue in operational existence for the foreseeable future.

The Directors have responsibility for ensuring that the Company keeps proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Group and the Company and to enable them to ensure that the financial statements comply with the Companies Act, 1965.

The Directors have taken such steps as are necessary to safeguard the assets of the Group and the Company to prevent fraud and other irregularities.

This Statement has been approved by the Board on 29 December 2016.

# **Relationship With The External Auditor**

The Company's independent external auditors fill an essential role for the shareholders by enhancing the reliability of the Company's financial statements and giving assurance of that reliability to users of these financial statements.

The Board through the Audit Committee maintains a transparent and professional relationship with the external auditors. The external auditors will communicate to the Audit Committee and the Board when they become aware of any significant weaknesses in the Company's system of internal control, including fraud, during the course of their audit that may require the attention of the Audit Committee and the Board. The role of the Audit Committee in relation to the external auditors is set out on pages 56 to 59.

For the financial year under review, the external auditors had attended all the Audit Committee meetings and general meeting of the Company and had two (2) meetings with the Audit Committee without the presence of any Executive Director and management, to discuss the audit findings and any other observations they may have during the audit process.

The external auditors have also confirmed that they are, and have been, independent throughout the conduct of the audit engagement in accordance with the independence criteria as set out by the Malaysian Institute of Accountants ("MIA") By-Laws and have provided the declaration in their annual audit plan presented to the Audit Committee of the Company.

The Audit Committee together with the Chief Financial Officer had undertaken an annual assessment of the competency and independence of the external auditors pursuant to the External Auditors Assessment Policy, which has outlined the guidelines and procedures for the assessment on the suitability of the external auditors on 24 November 2016.

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# PRINCIPLE 5: UPHOLD INTEGRITY IN FINANCIAL REPORTING (continued)

# **Relationship With The External Auditor (continued)**

The Board, on the recommendation of the Audit Committee, is of the view that the declaration of independence, integrity and objectivity made by the external auditors in their audit report for each financial year under review is sufficient to serve as a written assurance from the external auditors on their independence and integrity throughout the conduct of the audit engagement in accordance with the independence criteria as set out by MIA By-Laws, has recommended their re-appointment to the Board, upon which the shareholders' approval will be sought at the AGM.

The details of the External Auditors Assessment Policy are available for reference at www.mkhberhad.com.

#### PRINCIPLE 6: RECOGNISE AND MANAGE RISKS

The Board should establish a sound risk management framework and internal controls system.

# **Risk Management Committee**

The Risk Management Committee whose current members comprised of four (4) members from the Senior Management assists the Audit Committee and the Board in discharging its risk management and control responsibilities.

In fulfilling the primary objectives, the Risk Management Committee has been tasked to identify and communicate the existing and potential critical risk areas faced by the Group and the management action plans to mitigate such risks by working with the internal auditors in providing periodic reports and updates to the Audit Committee on a quarterly basis.

During the financial year under review, the in-house Operation, Audit and Governance team continue to follow-up on those significant or potential risks identified by internal auditors and the management action plans to mitigate such risks. The key activities carried up by Operation, Audit and Governance team is as follows:

- (a) carries out audit on key matters as highlighted by the management;
- (b) conduct audit fieldworks at the business units (i.e. Property Development and Construction division, Plantation division) to determine the stage of implementation by the respective business unit following the recommendation made by internal auditors, KPMG Management & Risk Consulting Sdn Bhd ("KPMG");
- (c) prepare internal audit reports for every audit assignment on the internal control issues together with audit recommendations;
- (d) perform process improvement audits as per the request from management from time to time such as reviewing the Standard Operating Procedures of business units where necessary;
- (e) maintain and improve internal audit methodologies and procedures following the comments made by KPMG (where applicable); and
- (f) coordinate with KPMG on their internal audit assignments to avoid duplication of scope coverage.

The Operation, Audit and Governance team will report directly all the audit findings on the stage of implementation by the respective business unit to the Audit Committee as part of the Group to further strengthen risk management and internal controls.

#### PRINCIPLE 7: ENSURE TIMELY AND HIGH QUALITY DISCLOSURE

Companies should establish corporate disclosure policies and procedures to ensure comprehensive, accurate and timely disclosure.

The Board recognises the need for stockholders and the wider investment community to ensure that they are kept informed of all material business matters affecting the Group. This is done through timely dissemination of information on the Group's performance and major developments which are communicated via the following channels:

- (a) the Annual Report and relevant circulars despatched to shareholders and published in the Company's website and Bursa Malaysia;
- (b) the convening of AGM and/or Extraordinary General Meeting;
- (c) the release of various disclosures and announcements including quarterly financial announcements; and
- (d) press releases and analysts briefings.

The Company leverages on the use of information technology by maintaining a corporate website at http://www.mkhberhad.com for effective dissemination of information which shareholders or other stakeholders can easily access to the latest corporate information of the Group. All information released to Bursa Malaysia is posted on the Investor Relations section of the website at http://mkh.irplc.com.

#### PRINCIPLE 8: STRENGTHEN RELATIONSHIP BETWEEN COMPANY AND SHAREHOLDERS

The Board should facilitate the exercise of ownership rights by shareholders.

The Group's investor relationship is helmed by the Managing Director, Chief Financial Officer ("CFO") and Property Director or Deputy Property Director, who attends to various investors namely funds managers and investment analysts, while the Corporate Communications Department will communicate with members of the media.

In addition, the Group has appointed Ms Kok Siew Yin, the Chief Financial Officer to respond to investor queries and concerns pertaining to financial performance (Tel: +603-8737 8228, Fax: +603-8736 5436, E-mail: ir@mkhberhad.com), whereas company developments related queries may be referred to the Deputy Property Director, Dato' Kenneth Chen (Tel: +603-8737 8228, Fax: +603-8734 0324, E-mail: ccm@mkhberhad.com).

In addition, stakeholders who wish to reach the respective divisions of the Group may do so through the "Contact Us" page for enquiries and feedback purpose.

The AGM which is held once a year is the principal forum for dialogue with individual shareholders. At the Company's AGM, shareholders have direct access to the Board and are given the opportunity to ask questions during the AGM. The shareholders are encouraged to ask questions both about the resolutions being proposed or about the Company's operations in general. The Chairman of the Board also addresses the shareholders on the review of the Company's operations for the financial year and outlines the prospects of the Company for the new financial year. Additionally, immediately after the AGM, the Board also meets members of the press.

The external auditors of the Company are invited to attend the AGM to answer any questions relating to the conduct of the audit and contents of the Auditor's Report.

During the financial year under review, the Audit Committee had carried out its duties and responsibilities namely held discussion with external auditors, internal auditors, risk management committee, head of operation audit & governance and relevant members of management in accordance with its terms of reference. The Audit Committee is of the view that no material misstatement, contingencies or uncertainties and significant deficiencies in internal control have arisen, based on the reviews made and discussion held.

# **Composition and Meetings**

The Audit Committee is appointed by the Board of Directors from amongst Non-Executive Directors and comprise of three (3) members, all of whom are Independent Non-Executive Directors.

The Chairman of the Audit Committee, En Jeffrey Bin Bosra is a member of the Malaysian Institute of Certified Public Accountants ("MICPA") and the Malaysian Institute of Accountants ("MIA"). The other members of the Audit Committee are En Mohammed Chudi Bin Haji Ghazali and Haji Mohamed Bin Ismail.

The Audit Committee meetings were structured through the use of agendas and relevant board papers which were distributed to the Audit Committee prior to such meetings. During the financial year, five (5) meetings were held with the attendance of the Chief Financial Officer, Head of Operation Audit & Governance team, Partners and senior representatives from the external and/or the internal auditors also attended the meetings upon invitation where matters relating to the external and internal audit were discussed. The Audit Committee also met with the external auditors without the presence of management during each of the Audit Committee meeting. The Chairman of the Audit Committee will report and highlights key issues discussed at each Audit Committee meeting to the Board accordingly.

Details of the Audit Committee members' attendance are appended below:

Name of Directors	Directorship	No. of Meetings Attended
Jeffrey Bin Bosra (Chairman)	Independent Non-Executive Director	5/5
Mohammed Chudi Bin Haji Ghazali (Member)	Senior Independent Non-Executive Director	5/5
Haji Mohamed Bin Ismail (Member)	Independent Non-Executive Director	5/5

For the financial year under review, the performance and effectiveness of the Audit Committee has been evaluated through Audit Committee members' self and peer evaluation conducted by the Audit Committee and endorsed by the Nomination Committee. Having reviewed the Audit Committee's performance, the Board is satisfied that the Audit Committee members have been able to discharge their functions, duties and responsibilities in accordance with the terms of reference of the Audit Committee.

The details of the terms of reference of the Audit Committee are available for reference at www.mkhberhad.com.

# **Summary Of Work Of The Audit Committee**

During the financial year ended 30 September 2016, the Audit Committee had worked closely with the external auditors, internal auditors and management to carry out its functions and duties in line with the Terms of Reference.

The summary of the work of the Audit Committee in discharging its duties during the financial year under review includes the following:-

# (a) Financial Reporting

- Reviewed all the four (4) quarter's unaudited financial results of the Group focusing on key material matters, and to ensure the disclosures are in compliance with the Financial Reporting Standard 134 - Interim Financial Reporting and applicable disclosure provisions in the Listing Requirements before recommending to the Board of Directors for approval to release the quarterly financial results to Bursa Securities and Securities Commission accordingly.
- Reviewed the audited financial statements of the Company and the Group for the financial year ended 30 September 2016 together with the external auditors prior to tabling the audited financial statements to the Board for approval.
- Reviewed the impacts of any changes in accounting policies and adoption of new accounting standards together with significant matters highlighted in the financial statements.
- Confirmed with management and external auditors that the Company's and Group's annual audited financial statements have been prepared in compliance with applicable approved accounting and financial reporting standards.

# (b) External Audit

- Reviewed and approved the external auditors annual audit planning memorandum of the Group for the financial year ended 30 September 2016, external auditor's fees, audit strategy and scope of work for the year in connection with their audit.
- Reviewed the findings of the external auditors reports particularly on areas of concern highlighted in the progress report, including management's response to the concerns raised by the external auditors.
- Held private sessions with the external auditors without the presence of Executive Directors and management, to discuss the audit findings and any other observations they may have during the audit process. There were no major concerns/ issues raised by the external auditors at the meetings.
- Discussed with external auditors' on significant accounting and auditing updates arising from new or proposed changes in accounting standard and regulatory requirements in relation to the financial statements.
- Evaluated the performance and assessed the independence and objectivity of the external auditors in providing their services and made recommendations to the Board on their re-appointment and remuneration.

## (c) Internal Audit

- Reviewed and approved the scope of annual audit plan for financial year 2016 proposed by the internal auditors and the proposed audit fee to ensure the adequacy of the scope and coverage of work on the Group's activities.
- Reviewed the internal audit reports, which highlighted the audit issues, recommendations and management's responses. Discussed with management on actions taken to improve the system of internal control based on improvement opportunities identified in the internal audit reports.
- Reviewed and approved the following-up reports on the status of implementation of those control weaknesses as highlighted by internal auditors by in-house Operation Audit and Governance team prior to the following-up review by internal auditors.
- Reported to the Board on significant audit issues and concerns discussed during the Audit Committee
  meetings which may have significant impact on the Group from time to time, for consideration and deliberation
  by the Board.

# **Audit** Annual Report | Committee Report

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# **Summary Of Work Of The Audit Committee (continued)**

# (d) Risk Management Committee

Reviewed the Risk Management Committee's reports regarding the Group's risk exposures, including review risk assessment model used to monitor the risk exposures and management's views/ responses on the acceptable and appropriate level of risks faced by Group's business unit as well as the proposed recommendations for improvements to be implemented.

# (e) Related Party Transactions

- Reviewed on a quarterly basis if there is any related party transaction(s) entered into by the Group and any conflict of interest situation that may arise within the Group, which are required to be transacted at an arm's length basis and not detrimental to the interest of the minority shareholders.
- Reviewed the annual confirmation from the Board and Audit Committee on related party transaction(s) entered into (if any) for the financial year under review.

# (f) Annual Reporting

Reviewed the Audit Committee Report, Statement on Risk Management and Internal Control and Statement on Corporate Governance to ensure compliance with relevant regulatory reporting requirements prior to recommend the same to the Board for approval.

The Audit Committee having reviewed the extent of assistance rendered by management in the course of the audit and based on feedback from the external auditors was satisfied that management had co-operated fully and the external auditors were able to obtain information requested to carry out their work. Based on the review carried out and the report from the external auditors, the Audit Committee recommended the audited financial statements for the financial year ended 30 September 2016 to the Board of Directors for approval on 29 December 2016.

The Audit Committee was satisfied with the conduct of external auditors professional work and the timeliness of completion of their works to meet reporting deadline. Accordingly, the Audit Committee recommended the re-appointment of the external auditors, Deloitte at the forthcoming Annual General Meeting.

# **Training**

During the year, all the Audit Committee have attended various seminars, training programmes and conferences. The list of trainings attended is disclosed on the Statement on Corporate Governance at pages 51 and 52 of the Annual Report.

#### The Internal Audit Function And Its Role

To assist the Audit Committee in assessing the adequacy and integrity of the Group's system of risk management and internal controls, the Company outsourced its internal audit function to KPMG Management & Risk Consulting Sdn Bhd, an independent professional firm, which reports directly to the Audit Committee since 30 April 2001.

The principal role of the internal audit function is to undertake, on a prioritised approach, an independent and systematic assessment of the Group's system of risk management and internal controls as established by management in addressing the principal business risks faced by the Group. In conducting internal audit of the Group, the internal audit function deployed professional standards promulgated by the Institute of Internal Auditors. During the financial year under review, weaknesses noted in the said system and areas that required improvement, including the recommendations thereof and action plans agreed to be deployed by management to address the issues raised, were highlighted by the internal audit function by way of internal audit reports issued to the Audit Committee.

# The Internal Audit Function And Its Role (continued)

# (a) Internal audit work carried out during the financial year under review

The internal audit function conducted its work based on an annual internal audit plan which was tabled before, and approved by, the Audit Committee. The main activities of work carried out by the internal audit function are set out below:

# (i) Conduct of internal audit

The internal audit function adopted a risk-based approach in identifying specific areas and processes to be covered. During the financial year under review, the internal audit function focused on selected key processes of the Group's as follows:-

Entity	Key Processes
PT Maju Kalimantan Hadapan	• Revenue management;
	<ul> <li>Expenditure management; and</li> </ul>
	Asset management.
Aliran Perkasa Sdn Bhd & Hillpark Resources Sdn Bhd	• Revenue management;
	<ul> <li>Expenditure management; and</li> </ul>
	Assets management.
Serba Sentosa Sdn Bhd & Hillpark Resources Sdn Bhd	Project development;
	<ul> <li>Project management; and</li> </ul>
	<ul> <li>Project completion.</li> </ul>

Based on the internal audit reviews carried out, the findings of the internal audit, including the recommendations to address areas of control deficiencies as well as opportunities for improvements, were discussed with Senior Management and subsequently presented to the Audit Committee.

# (ii) Follow-up on internal audit

During the financial year under review, the internal audit function also performed a follow-up to assess the status of management-agreed action plans on recommendations raised in preceding cycles of internal audit. The outcome thereof was summarised in a follow-up report to the Audit Committee, highlighting those issues that had yet to be fully addressed by management, including specific timelines for those outstanding matters to be resolved.

Whilst reports issued by the internal audit function for the financial year under review were tabled at Audit Committee meetings, management was present at such meetings to provide pertinent clarification or additional information to address questions raised by Audit Committee members pertaining to matters raised by the internal audit function.

# (b) Cost of internal audit

The cost of the internal audit function for the financial year under review amounted to approximately RM236,090 (2015: RM262,325).

# **Statement on Risk Management** Annual Report | and Internal Control

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The Malaysian Code on Corporate Governance 2012 ("the Code") sets out the Principles and Recommendations for the Board of a company listed on the Bursa Malaysia Securities Berhad ("Bursa Securities") to establish a sound risk management framework and internal controls system to safeguard shareholders' investment and the Group's assets. The Board is committed to establish a sound framework to manage risks and is pleased to provide the following statement in accordance with paragraph 15.26(b) of Bursa Securities Listing Requirements and guided by the "Statement on Risk Management & Internal Control: Guidelines for Directors of Listed Issuers".

# **Board's Responsibilities**

The Board acknowledges its responsibilities for establishing a sound risk management framework and internal control system to manage risks in accordance with Principle 6 of the Code to safeguard the interest of shareholders, customers, employees and the Group's assets. The Board's responsibilities include:-

- (a) determine the Group's level of risk tolerance and actively identify, assess and monitor key business risks to safeguard shareholders' investments and the Group's assets;
- (b) committed to articulating, implementing and reviewing the Group's internal controls system for risk management; and
- (c) periodic review and/or conduct of the effectiveness and adequacy of the internal controls procedures and processes to ensure that the system is viable and robust.

However, due to the limitations inherent in any internal control system, it should be noted that such system is designed to manage rather than to eliminate the risk of failure to achieve the Group's business objectives. Therefore, the system can only provide a reasonable and not absolute assurance against material misstatement or loss. The internal control system or framework of the Group covers, inter-alia, risk management, financial, operational and compliance controls. This process has been in place for the year under review and up to the date of approval of this statement for inclusion in the annual report.

Accompanying the maintenance of an appropriate internal control system, is an on-going process to identify, evaluate, monitor and manage principal risks faced by the Group and this process is reviewed quarterly by the Board. The Group identified major risk areas of concern which included demand for properties, fluctuating commodity prices, foreign exchange rates fluctuation and change in regulatory environments.

The Board has reviewed the adequacy and effectiveness of the Group's risk management and internal control system for the year under review.

# **Risk Management And Internal Control Processes**

The Board has put in place an organisational structure with formally defined lines of responsibility and delegation of authority. A process of hierarchical reporting has been established which provides for a documented and auditable trail of accountability.

The Executive Committee, comprising Executive Directors and assisted by certain key management staff was established to review the operations of the Group's operating divisions, the monthly financial information which includes actual results compare against budget as approved by the Board, explanation on significant variances and management actions taken, where necessary. Further details of the Executive Committee are set out in the Statement on Corporate Governance.

# **Statement on Risk Management** and Internal Control Annual Report

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# **Risk Management And Internal Control Processes (continued)**

- The Audit Committee with the assistance of the Internal Auditors, Messrs KPMG Management & Risk Consulting Sdn Bhd ("KPMG") and Risk Management Committee, reviews the internal control processes, and evaluates the adequacy and effectiveness of the risk management and internal control system. Further details are set out in the Audit Committee Report and Statement on Corporate Governance.
- The Risk Management Committee ("RMC") was established to review and monitor Group's risk management framework and activities. The RMC includes the Chief Financial Officer, the Chief Treasury Officer and the head of the key business unit. The RMC reports to the Audit Committee on a quarterly basis where key risks and mitigating action are discussed and implemented.
- The in-house Operation, Audit & Governance team to follow-up on those potential risks identified and the management action plans to mitigate such risks based on the findings from Operation, Audit & Governance team and also Internal Audit Reports prepared by KPMG Management & Risk Consulting Sdn Bhd and approved by the Audit Committee. Any significant findings of non-compliance or implementation by respective business units will be reported to the Audit Committee during quarterly meeting.

# **Risk Management Framework**

The Board recognises that an effective risk management framework will allow the Group to identify, evaluate and manage risks that affect the achievement of the Group's business objectives within defined risk parameters in a timely and effective manner. The group is exposed to operational risks and various financial risks as follows:-

# (a) Operational Risks

Operational risks arise from the execution of the Group core businesses (i.e. property development and construction, plantation, investment property and hotel and trading) and competencies of the management in managing the risks relating to health and safety, quality, inadequate skilled workforce and adverse climatic conditions. The Management is guided by approved standard operating procedures and quality controls to ensure that all business units are functional.

The Group continue to offer competitive compensation that is benchmarked against the best performing companies in the same industry, and rewards framework that is closely linked to employees' performance to attract and retain a skilled workforce to meet existing and future needs. The plantation division emphasise on good agricultural practices to ensure high production yields of fresh fruit bunches.

# (b) Financial Risks

- (a) Credit and liquidity risks arise from the inability to recover debts in a timely manner which may adversely affect the Group's profitability, cash flow and funding. In order to minimise such exposures, tightening of credit control, close monitoring of collections and overdue debts were carried out.
- (b) Interest rate risk arise mainly from the Group's borrowings in the form of term loan, overdraft and revolving credit facilities to meet capital expenditures and working capital requirements.
- (c) Commodity risk arises from the volatility of commodity prices such as crude palm oil ("CPO") and palm kernel which are affected by factors such as weather, government policies, supply and demand, and competition from substitution products as well as currency fluctuation.

# **Statement on Risk Management** Annual Report | and Internal Control

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# **Risk Management Framework (continued)**

# (b) Financial Risks (continued)

(d) Foreign exchange risk arises from movements in foreign currency exchange rates. The Group's reporting currency is Malaysian Ringgit ("RM"). The majority of the Group's plantation division borrowing is denominated in United States Dollar ("USD") and RM, while the majority of the Group's expenses is denominated in Indonesian Rupiah ("IDR") and sales of CPO and palm kernel is denominated in USD and IDR.

As the CPO is an internationally traded commodity mainly in USD, there is a natural hedge as the selling price of the CPO in IDR has a positive correlation with the strengthening of the USD currency. In addition, the Group constantly monitors and compare the net selling price of CPO in the local Indonesian market (in Rupiah), ex-Pasir Gudang in Malaysia (in RM) and ex - Port Rotterdam (in USD) and the foreign exchange rate to ensure that the Group is selling the CPO at the best possible price.

The Board with the assistance of the Audit Committee, the Risk Management Committee, in-house Operation, Audit and Governance team and the Internal Auditors, Messrs KPMG Management & Risk Consulting Sdn Bhd and continuously review existing risks and identify new risks that the Group faces and management action plans to manage the risks.

To further enhance the risk management process within the culture of the Group, review of existing risks and identification of new risks is also conducted annually with involvement of selected management staff. In additions, nominated key management personnel in each business unit have prepared action plans to address key risks and control issues highlighted by the Internal Auditors.

During the financial year ended 30 September 2016, the Risk Management Committee has:

- (a) reviewed management action plans presented by the nominated key management of certain business units of the Group;
- (b) reviewed the Group's quarterly financial and non-financial performances measured against the approved budget with major variances being reviewed and management actions taken as necessary;
- (c) reported its findings on major issues relating to risks and risk management to the Audit Committee on quarterly basis which then reports to the Board;
- (d) reviewed new property development projects and business investment in the subsidiaries;
- (e) reviewed quarterly the property development outlook with appropriate product differentiation and pricing to suit the market demand; and
- (f) monitored financial performances and the progress of corrective actions/implementation for highlighted issues.

# **Statement on Risk Management** and Internal Control Annual Report

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# **Internal Audit Function**

During the financial year, the Audit Committee continued to engage the services of an external professional firm KPMG Management & Risk Consulting Sdn Bhd, distinct from the external auditors, to provide independent internal audit services to the Group, who reports independently to the Audit Committee. The internal audit function provides the Audit Committee with semi-annual reports, based on the audits conducted, highlighting observations, recommendations and management action plans to improve the internal control system and contribute towards improving the Group's risk management.

The key role of the internal audit function is to assess management's adherence to establish policies and procedures as well as to act as an independent sounding board to the Audit Committee concerning areas of weaknesses or deficiencies in the risk management, governance and control processes for appropriate remedial measures to be carried out by the management.

# **Review By The External Auditors**

As required by paragraph 15.23 of Bursa Securities Listing Requirements, the external auditors have conducted a limited assurance engagement on this Statement on Risk Management and Internal Control. Their limited assurance engagement was performed in accordance with Malaysian Approved Standard on Assurance Engagements, International Standard on Assurance Engagements, ISAE 3000, Assurance Engagements other than Audits or Reviews of Historical Financial Information and Recommended Practice Guide ("RPG") 5, Guidance for Auditors on Engagements to Report on the Statement of Risk Management and Internal Control included in the Annual Report.

Based on their procedures performed, the external auditors have reported to the Board that nothing has come to their attention that causes them to believe that the Statement on Risk Management and Internal Control is not prepared, in all material aspects, in accordance with disclosure required by paragraphs 41 and 42 of the Statement of Risk Management and Internal Controls: Guidance for Directors of Listed Issuers to be set out, nor is factually inaccurate. RPG 5 does not require the external auditors to consider whether the Statement on Risk Management and Internal Control covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and control system including the assessment and opinion by the Board and management thereon. The external auditors are not required to consider whether the processes described to deal with material internal control aspects of any significant problems disclosed in the annual report will, in fact, remedy the problems.

# **Management Assurance**

In accordance with the requirements of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers, the Managing Director and the Chief Financial Officer have given reasonable assurance to the Board that the Group's risk management and internal control system, in all material aspects, is operating adequately and effectively.

# **Board's Conclusion**

The Board is of the view that an appropriate risk management and internal control system, procedures and processes in operation during the year in review was reasonably adequate and effective to safeguard the assets of the Group and interest of shareholders. For the financial year under review, no significant control failures or weaknesses that result in material losses and require disclosure in the Group's Annual Report were identified.

This Statement has been approved by the Board on 29 December 2016.

# **Additional** Annual Report | Compliance Information

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In compliance with Part A of Appendix 9C of the Listing Requirements, the following are additional information in respect of the financial year ended 30 September 2016 to be disclosed in this Annual Report:-

#### **Non-audit Fees** 1.

The amount of non-audit fees paid by the Company and its subsidiaries to the external auditors for the financial year ended 30 September 2016 was RM19,250. The said payment was payment towards reviewing the statement on risk management and internal control and verifying the facilitation fund documentations.

# 2. Material Contracts Involving Directors And Major Shareholders' Interest

There are no material contracts entered into by the Company and its subsidiaries which involved Directors' and major shareholders' interests either still subsisting at the end of the financial year under review or entered into since the end of the previous financial year.

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The directors have pleasure in presenting their report to the members together with the audited financial statements of the Group and of the Company for the financial year ended 30 September 2016.

# **PRINCIPAL ACTIVITIES**

The principal activities of the Company are investment holding and providing management services.

The principal activities of the subsidiaries are stated in Note 15 to the financial statements.

There have been no significant changes in the nature of these activities during the financial year.

#### **RESULTS**

	The Group RM	The Company RM
Profit for the financial year	214,178,039	66,963,643
Profit attributable to: Owners of the parent	205,041,491	66,963,643
Non-controlling interest	9,136,548	-
	214,178,039	66,963,643

# **DIVIDEND**

Since the end of the previous financial year, a first interim single tier dividend of 7.0 sen per ordinary share in respect of financial year ended 30 September 2015 amounting to RM29,359,770 was declared on 27 November 2015 and paid on 31 December 2015 as reported in the directors' report of that year.

A first interim single tier dividend of 7.0 sen per ordinary share in respect of financial year ended 30 September 2016 amounting to RM29,361,079 was declared on 25 November 2016 and to be paid on 30 December 2016. The financial statements for the current financial year do not reflect the dividend. Such dividend will be accounted in equity as an appropriation of retained earnings in the financial year ending 30 September 2017.

The directors do not recommend any final dividend payment in respect of the financial year ended 30 September 2016.

# **ISSUES OF SHARES**

During the financial year, the issued and paid-up share capital of the Company was increased from RM419,407,284 to RM419,443,984 by way of exercise of 36,700 warrants for 36,700 new ordinary shares of RM1 each at an exercise price of RM1.89 per share.

The new ordinary shares issued rank pari passu in all respects with the existing shares of the Company.

Other than as stated above, there were no other changes in the authorised, issued and paid-up capital of the Company during the financial year.

# **WARRANTS**

On 31 December 2012, the Company allotted and issued 29,104,378 free warrants constituted under the deed poll dated 23 November 2012.

The salient features of the warrants are as follows:

- (i) entitles its registered holders to subscribe for one (1) new ordinary share of RM1 each at the exercise price during the exercise period;
- (ii) the exercise price is RM2.26 per share subject to adjustments in accordance with the provisions of the deed poll executed; and
- (iii) the warrants may be exercised at any time for a period of five years from 31 December 2012 to 30 December 2017 ("exercise period"). Warrants that are not exercised during the exercise period will thereafter lapse and become void.

The exercise price was adjusted to RM1.89 per share pursuant to the bonus issue on 20 May 2014.

The movement in the Company's warrants to subscribe for new ordinary shares of RM1 each during the financial year is as follows:

		Number of warrants			
	At	At			
	1 October 2015	Exercised	30 September 2016		
Number of warrants	34,620,140	(36,700)	34,583,440		

# **DIRECTORS**

The names of the directors of the Company in office since the date of the last report and on the date of this report are as follows:

Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong Tan Sri Datuk Chen Lok Loi Datuk Chen Fook Wah Datuk Mohammad bin Maidon Mohammed Chudi bin Haji Ghazali Mohamed bin Ismail Jeffrey bin Bosra Hasan Aziz bin Mohd Johan

# **DIRECTORS' INTERESTS**

The holdings and deemed holdings in the ordinary shares and warrants of the Company and of its related corporations of those who were directors at financial year end as recorded in the Register of Directors' Shareholdings are as follows:

# (a) Shareholdings in the Company

	Number of ordinary shares of RM1 each			
	At			At
	1 October 2015	Bought	Sold	30 September 2016
Direct interest:				
Tan Sri Dato' Chen Kooi Chiew				
@ Cheng Ngi Chong	3,555,910	_	(1,800,000)	1,755,910
Tan Sri Datuk Chen Lok Loi	7,564,704	_	_	7,564,704
Datuk Chen Fook Wah	626,300	_	_	626,300
Mohammed Chudi bin Haji Ghazali	50,294	_	_	50,294
Jeffrey Bin Bosra	12,000	-	(12,000)	-
Deemed interest:				
Tan Sri Dato' Chen Kooi Chiew				
@ Cheng Ngi Chong ^	181,502,150	1,900,000	_	183,402,150
Tan Sri Datuk Chen Lok Loi #	176,905,242	_	_	176,905,242
Datuk Chen Fook Wah *	173,719,402	-	-	173,719,402
Warrant holdings in the Company				

# (b) Warrant holdings in the Company

	Number of warrants			
	At			At
	1 October 2015	Bought	Sold	30 September 2016
Direct interest:				
Tan Sri Dato' Chen Kooi Chiew				
@ Cheng Ngi Chong	635,491	-	-	635,491
Tan Sri Datuk Chen Lok Loi	630,391	-	-	630,391
Datuk Chen Fook Wah	116,000	-	-	116,000
Mohammed Chudi bin Haji Ghazali	1,524	-	-	1,524
Deemed interest:				
Tan Sri Dato' Chen Kooi Chiew				
@ Cheng Ngi Chong ^	15,333,926	-	(7,000,000)	8,333,926
Tan Sri Datuk Chen Lok Loi #	15,281,302	-	(7,000,000)	8,281,302
Datuk Chen Fook Wah *	15,043,282	-	(7,000,000)	8,043,282

<sup>^</sup> Deemed interest through shares held in Chen Choy & Sons Realty Sdn. Bhd. ("CCSR"), Lotus Way Sdn. Bhd. and a nominee company.

Deemed interest through shares held in CCSR and a nominee company.

<sup>\*</sup> Deemed interest through shares held in CCSR.

# **DIRECTORS' INTERESTS (continued)**

- (c) Shareholdings in subsidiary
  - Srijang Kemajuan Sdn. Bhd.

	Number of ordinary shares of RM1 each			
	At			At
	1 October 2015	Bought	Sold	30 September 2016
Direct interest:				
Tan Sri Dato' Chen Kooi Chiew				
@ Cheng Ngi Chong	1	-	-	1

#### **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no director of the Company has received or become entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by directors as shown in the financial statements or the fixed salary of a full time employee of the Company) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest other than any benefits which may be deemed to have arisen from transactions entered into in the ordinary course of business as disclosed in Note 34 to the financial statements.

During and at the end of the financial year, no arrangements subsisted to which the Company is a party, being arrangements with the object of enabling directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate other than as disclosed above.

#### **RESERVES AND PROVISIONS**

All material transfers to or from reserves and provisions during the financial year are disclosed in the financial statements.

# STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS

Before the statements of profit or loss and other comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps:

- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
- (ii) to ensure that any current assets which were unlikely to realise in the ordinary course of business including their values as shown in the accounting records of the Group and of the Company had been written down to an amount which they might be expected so to realise.

# STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS (continued)

At the date of this report, the directors are not aware of any circumstances:

- (i) which would render the amounts written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
- (ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
- (iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or
- (iv) not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements misleading.

At the date of this report, there does not exist:

- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liability of any other person; or
- (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.

No contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may affect the ability of the Group and of the Company to meet their obligations when they fall due.

In the opinion of the directors:

- (i) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (ii) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

# **SIGNIFICANT EVENTS**

Details of significant events during the financial year are disclosed in Note 36 to the financial statements.

# SIGNIFICANT EVENTS SUBSEQUENT TO THE FINANCIAL YEAR END

Details of significant events subsequent to the financial year end are disclosed in Note 37 to the financial statements.

# **AUDITORS**

The auditors, Messrs. Deloitte, have indicated their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 29 December 2016.

# Statement by Directors | Annual Report

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Pursuant to Section 169(15) of the Companies Act. 1965

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We, Tan Sri Datuk Chen Lok Loi and Datuk Chen Fook Wah, being two of the directors of the Company, do hereby state that in the opinion of the directors, the accompanying financial statements as set out on pages 74 to 194, are drawn up in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 September 2016 and of their financial performance and cash flows for the financial year then ended.

The supplementary information set out on page 195, which is not part of the financial statements, is prepared in all material respects, in accordance with the Guidance on Special Matter No. 1, "Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements" as issued by the Malaysian Institute of Accountants and the directive of Bursa Malaysia Securities Berhad.

Signed on behalf of the Board in accordance with a resolution of the directors dated 29 December 2016.

TAN SRI DATUK CHEN LOK LOI

**DATUK CHEN FOOK WAH** 

## **Statutory Declaration**

Pursuant to Section 169(16) of the Companies Act, 1965

I, Kok Siew Yin, being the person primarily responsible for the financial management of MKH BERHAD, do solemnly and sincerely declare that, to the best of my knowledge and belief, the financial statements as set out on pages 74 to 194 and the supplementary information set out on page 195, in my opinion, are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the above named at Kajang in the State of Selangor on 29 December 2016

**KOK SIEW YIN** 

Before me

KHAIRINA AZURA BINTI JAMIAN (B 487)

Commissioner of Oaths

2016 MKH Berhad Annual Report

# **Independent Auditors' Report**

To the Members of MKH Berhad (Incorporated in Malaysia)

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#### **Report on the Financial Statements**

We have audited the financial statements of **MKH BERHAD**, which comprise the statements of financial position as at 30 September 2016 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 74 to 194.

Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of these financial statements so as to give a true and fair view in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 September 2016 and of their financial performance and cash flows for the financial year then ended in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

## Independent Auditors' Report | Annual Report

2016 MKH Berhad

To the Members of MKH Berhad (Incorporated in Malaysia)

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#### **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report that:

- (a) in our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and by the subsidiaries of which we have acted as auditors, have been properly kept in accordance with the Act;
- (b) we have considered the accounts and the auditors' reports of all the subsidiaries, of which we have not acted as auditors, which are indicated in Note 15 to the financial statements, being accounts that have been included in the financial statements of the Group;
- (c) we are satisfied that the accounts of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group, and we have received satisfactory information and explanations as required by us for those purposes; and
- (d) the audit reports on the accounts of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

#### **Other Reporting Responsibilities**

The supplementary information set out on page 195 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with the Guidance on Special Matter No. 1, "Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements", as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

#### **Other Matter**

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the contents of this report.

**DELOITTE** 

AF 0080 **Chartered Accountants** 

**TEO SWEE CHUA** Partner - 2846/01/18 (J) **Chartered Accountant** 

29 December 2016

# 2016 MKH Berhad Annual Report Statements of Profit or Loss ar Other Comprehensive Income **Statements of Profit or Loss and**

For the Financial Year ended 30 September 2016

	Note	T 2016 RM	he Group 2015 RM	The 2016 RM	e Company 2015 RM
Revenue Cost of sales	4 5	1,265,872,402 (842,603,901)	1,041,897,762 (717,133,042)	65,644,900 -	32,636,400
Gross profit Other income Sales and marketing expenses Administrative expenses Other expenses		423,268,501 83,031,454 (46,577,813) (83,456,683) (18,585,261)	324,764,720 24,755,555 (39,967,606) (77,501,758) (44,994,880)	65,644,900 11,326,287 - (3,008,316) (490,664)	32,636,400 8,836,020 - (1,855,491) (879,846)
Profit from operations Finance costs Share of results of associates		357,680,198 (52,192,866) (818,527)	187,056,031 (49,810,395) 68,368	73,472,207 (3,268,766)	38,737,083 (2,323,634) -
Profit before tax Tax expense	6 8	304,668,805 (90,490,766)	137,314,004 (40,683,531)	70,203,441 (3,239,798)	36,413,449 (2,054,760)
Profit for the financial year		214,178,039	96,630,473	66,963,643	34,358,689
Other comprehensive income Items that will not be reclassified subsequently to profit or loss:					
Remeasurement (losses)/gains on defined benefit plans Income tax relating to components		(1,028,501)	1,994,516	-	-
of other comprehensive income	8	(356,408)	-	-	-
Items that may be reclassified subsequently to profit or loss:		(1,384,909)	1,994,516	-	-
Foreign currency translation differences Revaluation surplus of land and building		(2,844,144)	3,255,187 14,534,222	-	- 702,402
Income tax relating to components of other comprehensive income	8	-	(2,861,250)	-	(67,870)
		(2,844,144)	14,928,159	-	634,532
Total comprehensive income for the financial year		209,948,986	113,553,148	66,963,643	34,993,221
Profit attributable to: Owners of the parent Non-controlling interests		205,041,491 9,136,548	86,960,858 9,669,615	66,963,643	34,358,689 -
		214,178,039	96,630,473	66,963,643	34,358,689

# **Statements of Profit or Loss and** Other Comprehensive Income Annual Report

2016

For the Financial Year ended 30 September 2016

		Т	he Group	Th	e Company
	Note	2016	2015	2016	2015
	Note	RM	RM	RM	RM
Total comprehensive income attributable to:					
Owners of the parent		200,919,291	103,673,471	66,963,643	34,993,221
Non-controlling interests		9,029,695	9,879,677	-	
		209,948,986	113,553,148	66,963,643	34,993,221
Basic earnings per share (sen)	9	48.89	20.73		
				'	
Diluted earnings per share (sen)	9	47.93	20.27		

# 2016 MKH Berhad Annual Report Statements of Financial Position

As at 30 September 2016

	Note	2016 RM	The Group 2015 RM	Th 2016 RM	e Company 2015 RM
ASSETS					
Non-Current Assets					
Property, plant and equipment	10	217,163,540	210,989,544	1,237,992	1,257,750
Intangible assets	11	14,636,406	5,354,813	-	-
Biological assets	12	324,118,736	247,069,607	-	-
Prepaid lease payments	13	27,963,813	27,913,330	-	-
Investment properties	14	308,457,000	308,457,000	-	-
Investment in subsidiaries	15	-	-	681,544,194	681,131,186
Investment in associates	16	14,135,951	12,504,478	-	_
Land held for property development	17	1,062,539,538	553,239,150	-	_
Deferred tax assets	18	29,357,648	34,736,511	-	675,830
Receivables, deposits and prepayments	19	13,198,421	2,624,200	209,936,101	175,104,193
Total Non-Current Assets		2,011,571,053	1,402,888,633	892,718,287	858,168,959
Current Assets					
Property development costs	20	384,998,809	437,954,871	-	-
Inventories	21	94,110,942	68,668,144	_	_
Accrued billings in respect of					
property development		216,392,318	181,014,152	_	_
Receivables, deposits and prepayments	19	226,134,675	235,711,356	3,028,784	2,646,477
Current tax assets		7,638,942	3,310,542	-	_, - , - , - , -
Cash, bank balances, term deposits		1,000,01	3,010,01=		
and fixed income funds	22	305,087,150	269,074,344	267,497	405,509
		1,234,362,836	1,195,733,409	3,296,281	3,051,986
Non-current assets classified as		1,20 1,002,000	1,130,700,700	0,200,201	3,001,000
held for sale	23	7,481,690	-	-	-
Total Current Assets		1,241,844,526	1,195,733,409	3,296,281	3,051,986
Total Assets		3,253,415,579	2,598,622,042	896,014,568	861,220,945

As at 30 September 2016

	Note	2016 RM	The Group 2015 RM	Th 2016 RM	e Company 2015 RM
EQUITY AND LIABILITIES					
Capital and Reserves Share capital Reserves	24 25	419,443,984 856,841,092	419,407,284 685,245,748	419,443,984 421,425,677	419,407,284 383,789,141
Equity attributable to owners of the parent Non-controlling interests	15	1,276,285,076 34,370,762	1,104,653,032 21,879,267	840,869,661	803,196,425
Total Equity		1,310,655,838	1,126,532,299	840,869,661	803,196,425
Non-Current Liabilities Deferred tax liabilities Provisions Payables and accruals Loans and borrowings	18 26 27 28	64,545,058 10,352,428 451,619,197 557,348,619	47,355,540 6,310,729 136,507,117 514,446,635	62,926 - - -	- - - -
Total Non-Current Liabilities		1,083,865,302	704,620,021	62,926	-
Current Liabilities Provisions Progress billings in respect of property development Payables and accruals Loans and borrowings Current tax liabilities	26 27 28	19,595,520 6,538,514 526,288,941 281,414,175 25,057,289	19,595,520 65,235,312 377,372,239 286,938,069 18,328,582	- 715,364 53,700,721 665,896	3,074,400 - 778,864 53,460,660 710,596
Total Current Liabilities		858,894,439	767,469,722	55,081,981	58,024,520
Total Liabilities		1,942,759,741	1,472,089,743	55,144,907	58,024,520
Total Equity and Liabilities		3,253,415,579	2,598,622,042	896,014,568	861,220,945
Net assets per share (RM)	9	3.04	2.63		

# 2016 MKH Berhad Annual Report Consolidated State Changes in Equity **Consolidated Statement of**

For the Financial Year ended 30 September 2016

		*		sip-uoN ——	Non-distributable —		Distributable	Attributable	Non	
	Note	Share capital RM	Share premium RM	Warrant reserve RM	Translation reserve RM	Revaluation reserve RM	Retained earnings RM	to owners of the parent RM	controlling interests RM	Total equity RM
At 1 October 2015		419,407,284	15,929	8,009,022	2,239,435	23,533,537	651,447,825	1,104,653,032	21,879,267	1,126,532,299
Comprehensive income										
Profit for the financial year Other comprehensive income		,	1	1	1	'	205,041,491	205,041,491	9,136,548	214,178,039
Foreign currency translation differences Remeasurement gains on		1	1	1	(2,800,309)		1	(2,800,309)	(43,835)	(2,844,144)
defined benefit plans - net of tax		'	'	'		'	(1,321,891)	(1,321,891)	(63,018)	(1,384,909)
Total comprehensive income		1		,	(2,800,309)	1	203,719,600	200,919,291	9,029,695	209,948,986
Transactions with owners										
Issuance of shares pursuant to warrants ssuance of shares by		36,700	41,152	(8,489)	1	1	1	292'69	1	69,363
subsidiaries to non-controlling shareholder Non-controlling interests		1	1	1	1	1			481,990	481,990
in respect of subsidiaries acquired		'		1		•	1		6,982,970	6,982,970
Changes or ownership interest in a subsidiary		1	1	1	1	1	3,160	3,160	(3,160)	1
non-controlling shareholder Dividend	29	1 1	1 1	1 1	1 1	1 1	- (29,359,770)	- (29,359,770)	(4,000,000)	(4,000,000)
Total transactions with owners		36,700	41,152	(8,489)			(29,356,610)	(29,287,247)	3,461,800	(25,825,447)
At 30 September 2016		419,443,984	57,081	8,000,533	(560,874)	23,533,537	825,810,815	1,276,285,076	34,370,762	1,310,655,838

For the Financial Year ended 30 September 2016

**Consolidated Statement of** 

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		•		Non-dist	Non-distributable —		Distributable	Attributable	- uoN	
	Note	Share capital RM	Share premium RM	Warrant reserve RM	Translation reserve RM	Revaluation reserve RM	Retained earnings RM	to owners of the parent RM	controlling interests RM	Total equity RM
At 1 October 2014		419,393,607	593	8,012,186	(1,145,422)	12,100,372	596,144,104	596,144,104 1,034,505,440	23,162,090	1,057,667,530
Comprehensive income										
Profit for the financial year Other comprehensive income			1	1		1	86,960,858	86,960,858	9,669,615	96,630,473
Foreign currency translation differences		1	1	1	3,384,857			3,384,857	(129,670)	3,255,187
Revaluation surplus of land and buildings		1		ı	ı	11,433,165		11,433,165	239,807	11,672,972
Remeasurement gains on defined benefit plans		1	'	'	,	1	1,894,591	1,894,591	99,925	1,994,516
Total comprehensive income			•	•	3,384,857	11,433,165	88,855,449	103,673,471	9,879,677	113,553,148
Transactions with owners										
Issuance of shares pursuant to warrants Issuance of shares by		13,677	15,336	(3,164)	1	,	1	25,849	1	25,849
subsidiaries to non-controlling shareholder		1			1	•			37,500	37,500
Dividend paid to non-controlling shareholder Dividend	29	1 1	1 1	1 1	1 1	1 1	- (33,551,728)	- (33,551,728)	(11,200,000)	(11,200,000)
Total transactions with owners		13,677	15,336	(3,164)	ı		(33,551,728)	(33,525,879)	(11,162,500)	(44,688,379)
At 30 September 2015		419,407,284	15,929	8,009,022	2,239,435	23,533,537	651,447,825	1,104,653,032	21,879,267	1,126,532,299

# 2016 MKH Berhad Annual Report Statement of Changes in Equity

For the Financial Year ended 30 September 2016

			<b>≺</b> No	on-distributa	ble	Distributable	
	Note	Share capital RM	Share premium RM	Warrant reserve RM	Revaluation reserve RM	Retained earnings RM	Total equity RM
At 1 October 2015		419,407,284	15,929	8,009,022	646,907	375,117,283	803,196,425
Comprehensive income Profit for the financial year, representing total comprehensive income for the financial year		-	-	-	-	66,963,643	66,963,643
Transactions with owners							
Issuance of shares pursuant to warrants Dividend	29	36,700	41,152 -	(8,489)	-	- (29,359,770)	69,363 (29,359,770)
Total transactions with owners		36,700	41,152	(8,489)	-	(29,359,770)	(29,290,407)
At 30 September 2016		419,443,984	57,081	8,000,533	646,907	412,721,156	840,869,661
At 1 October 2014		419,393,607	593	8,012,186	12,375	374,310,322	801,729,083
<b>Comprehensive income</b> Profit for the financial year		_	-	-	_	34,358,689	34,358,689
Revaluation surplus of land and buildings		-	-	-	634,532	-	634,532
Total comprehensive income		-	-	-	634,532	34,358,689	34,993,221
Transactions with owners							
Issuance of shares pursuant to warrants		13,677	15,336	(3,164)	_	_	25,849
Dividend	29	-	-	_	-	(33,551,728)	(33,551,728)
Total transactions with owners		13,677	15,336	(3,164)	-	(33,551,728)	(33,525,879)
At 30 September 2015		419,407,284	15,929	8,009,022	646,907	375,117,283	803,196,425

For the Financial Year ended 30 September 2016

	T	he Group	Th	e Company
	2016	2015	2016	2015
	RM	RM	RM	RM
Cash Flows From /(Used In) Operating Activities				
Profit before tax	304,668,805	137,314,004	70,203,441	36,413,449
Adjustments for:				
Amortisation of biological assets	13,999,299	12,112,748	-	-
Amortisation of prepaid lease payments	823,208	799,816	-	-
Bad debts written off	42,031	104,612	-	-
Biological assets written off	1,574,617	-	-	-
Depreciation of property, plant and equipment	18,797,489	13,696,181	19,757	17,245
Deposits written off	1,514,040	225,600	-	-
Dividend income	-	-	(65,644,900)	(32,636,400)
Impairment loss on:				
Trade receivables	108,808	97,158	-	-
Other receivables	190,992	339,200	-	-
Interest expense	52,192,866	49,810,395	3,268,766	2,323,634
Unrealised (gains)/losses on foreign				
exchange - net	(39,506,643)	36,686,405	-	-
Property, plant and equipment written off	34,788	139,439	1	-
Land held for property development written off	184,174	-	-	-
Provision for post-employment benefit obligations	2,357,525	3,067,640	-	-
Changes in fair value of investment properties	-	(10,241,084)	-	-
Gain on disposal of land held for property				
development	-	(600,714)	-	-
Gain arising from derivative financial assets	(42,350)	-	-	-
Gain on bargain purchase on acquisition of				
subsidiaries	(5,085,683)	-	-	-
Gain on disposal of property, plant and equipment	(122,609)		-	-
Interest income	(5,810,309)	(4,827,583)	(11,317,860)	(8,669,898)
Reversal of impairment loss on:				
Loan and finance lease receivables	(909)	(962)	-	-
Trade receivables	(59,461)		-	-
Other receivables	(63,621)		(8,025)	(5,600)
Share of results of associates	818,527	(68,368)	-	-
Operating Profit/(Loss) Before Changes in				
Working Capital	346,615,584	238,154,154	(3,478,820)	(2,557,570)
Change in property development costs	62,052,397	(47,760,704)	-	-
Change in inventories	36,779,727	29,668,284	-	-
Change in accrued billings in respect of				
property development	(94,074,964)	(20,660,778)	-	-
Change in receivables, deposits and prepayments	(32,808,637)	(79,300,222)	(374,282)	(919,941)
Change in payables and accruals	15,721,903	136,681,765	(63,500)	439,435
Cash Generated From/(Used In) Operations	334,286,010	256,782,499	(3,916,602)	(3,038,076)
Interest received	5,804,605	4,682,650	11,317,860	8,669,898
Interest paid	(43,277,139)	(39,472,798)	(3,268,766)	(2,323,634)
Tax paid	(78,888,280)	(49,490,683)	(2,545,742)	(1,752,226)
Tax refunded	2,203,282	2,222,564	-	-
Retirement benefit obligations paid	(223,580)	(309,090)	-	-
Net Cash From Operating Activities	219,904,898	174,415,142	1,586,750	1,555,962

# 2016 MKH Berhad Annual Report Statements Cash Flows **Statements of**

For the Financial Year ended 30 September 2016

	т	he Group	The	e Company
	2016	2015	2016	2015
	RM	RM	RM	RM
Cash Flows From/(Used In) Investing Activities				
Acquisition of subsidiaries, net of cash				
acquired (Note 30)	(4,127,965)	_	(2)	(2)
Advances to subsidiaries	-	_	(37,906,308)	(49,275,653)
Subscription of shares in an associate	(2,450,000)	_	-	-
Acquisition of property, plant and equipment	(15,839,235)	(17,913,216)	-	_
Additions to biological assets	(3,911,074)	(5,277,963)	-	_
Additions to intangible assets	(4,847,540)	_	-	-
Additions to land held for property development	(83,828,383)	(145,643,483)	-	-
Subscription of additional shares in a subsidiary	-	-	(413,008)	(462,496)
Disposal of subsidiary, net of cash disposed	-	-	2	-
Dividends received from subsidiaries	-	-	65,644,900	32,636,400
Withdrawal /(Placement) of deposits with				
licensed banks	4,461,295	(6,612,678)	-	-
Proceeds from disposal of land held for				
property development	-	604,746	-	-
Proceeds from disposal of property, plant and				
equipment	130,010	740,647	-	
Net Cash (Used In)/From Investing Activities	(110,412,892)	(174,101,947)	27,325,584	(17,101,751)
Cash Flows From/(Used In) Financing Activities				
Drawdown of revolving credits	63,531,030	145,614,561	32,350,000	47,000,000
Drawdown of term loans	85,803,377	49,817,181	-	-
Repayments of bridging loan	-	(9,212,563)	-	-
Repayments of revolving credits	(61,364,560)	(25,100,000)	(33,000,000)	(2,000,000)
Repayments of term loans	(121,315,466)	(72,164,139)	-	-
Payments of finance lease	(1,624,377)	(1,733,938)	-	-
Proceeds from issuance of shares	69,363	25,849	69,363	25,849
Proceeds from issuance of shares by subsidiaries				
to non-controlling shareholders	481,990	37,500	-	-
Dividend paid to non-controlling shareholders	(4,000,000)	(11,200,000)	- (00.750.770)	- (77 551 700)
Dividend paid	(29,359,770)	(33,551,728)	(29,359,770)	(33,551,728)
Net Cash (Used In)/From Financing Activities	(67,778,413)	42,532,723	(29,940,407)	11,474,121
Net Increase/ (Decrease) In Cash And				
Cash Equivalents	41,713,593	42,845,918	(1,028,073)	(4,071,668)
Effect of exchange rate fluctuations	(693,375)	7,709,043	-	-
Cash And Cash Equivalents At Beginning Of				
The Financial Year	226,159,633	175,604,672	(3,055,151)	1,016,517
Cash And Cash Equivalents At End Of The				
Financial Year	267,179,851	226,159,633	(4,083,224)	(3,055,151)

#### **Cash and cash equivalents**

Cash and cash equivalents included in the statements of cash flows comprise the following amounts:

		Т	he Group	Th	e Company
	Note	2016 RM	2015 RM	2016 RM	2015 RM
Deposits with licensed banks	22	16,239,439	37,366,668	_	_
Cash and bank balances	22	105,127,118	87,689,366	267,497	405,509
Cash held under housing development					
accounts	22	161,725,882	137,306,320	-	-
Fixed income funds:					
Redeemable at call	22	15,389,739	6,711,990	-	-
Redeemable upon 1 day notice	22	2,331,389	-	-	-
Redeemable upon 5 days notice	22	4,273,583	-	-	-
		305,087,150	269,074,344	267,497	405,509
Bank overdrafts	28	(15,999,969)	(16,546,086)	(4,350,721)	(3,460,660)
		289,087,181	252,528,258	(4,083,224)	(3,055,151)
Less: Non short-term and highly liquid fixed deposits		(5,175,335)	(16,687,195)	-	-
Less: Deposits and bank balances pledged for credit facilities		(16,731,995)	(9,681,430)	-	-
		267,179,851	226,159,633	(4,083,224)	(3,055,151)

### Acquisition of property, plant and equipment

During the financial year, the Group acquired property, plant and equipment by the following means:

	Т	he Group
	2016 RM	2015 RM
Finance lease arrangement Cash payments	403,000 15,839,235	2,018,000 17,913,216
	16,242,235	19,931,216

# Notes to the Annual Report | Financial Statements

For the Financial Year ended 30 September 2016

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#### **GENERAL INFORMATION**

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad.

The principal activities of the Company are investment holding and providing management services.

The principal activities of the subsidiaries are stated in Note 15.

There have been no significant changes in the nature of these activities during the financial year.

The registered office of the Company is located at Suite 1, 5th Floor, Wisma MKH, Jalan Semenyih, 43000 Kajang, Selangor Darul Ehsan.

The principal place of business of the Company is located at 5th Floor, Wisma MKH, Jalan Semenyih, 43000 Kajang, Selangor Darul Ehsan.

The financial statements were approved and authorised for issue in accordance with a Board of Directors' resolution dated 29 December 2016.

#### 2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

#### (a) Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Financial Reporting Standards ("FRSs") and the requirements of the Companies Act, 1965 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost basis, except as disclosed in the significant accounting policies in Note 3.

The preparation of financial statements in conformity with FRSs requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenue and expenses during the reported period. It also requires directors to exercise their judgements in the process of applying the Group's and the Company's accounting policies. Although these estimates and judgements are based on the directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 2(c).

#### 2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (continued)

#### (a) Statement of compliance (continued)

#### (i) Standards and amendments in issue but not yet effective

At the date of authorisation for issue of these financial statements, the new and revised Standards and Amendments which were in issue but not yet effective and not early adopted by the Group and the Company are as listed below:

FRS 9	Financial Instruments (IFRS 9 issued by IASB in November 2009) <sup>3</sup>
FRS 9	Financial Instruments (IFRS 9 issued by IASB in October 2010) <sup>3</sup>
FRS 9	Financial Instruments (IFRS 9 issued by IASB in July 2014) <sup>3</sup>
FRS 9	Financial Instruments (Hedge Accounting and amendments to FRS 9, FRS 7 and FRS 139) <sup>3</sup>
FRS 9	Financial Instruments (IFRS 9 issued by IASB in July 2014) <sup>3</sup>
FRS 14	Regulatory Deferral Accounts <sup>1</sup>
Amendments to FRS 2	Classification and Measurement of Share-based Payment Transactions <sup>3</sup>
Amendments to FRS 9 and FRS 7	Mandatory Effective Date of FRS 9 (IFRS 9 issued by IASB in November 2009 and October 2010) and Transition Disclosures <sup>3</sup>
Amendments to FRS 10, FRS 12 and FRS 128	Investment Entities: Applying the Consolidation Exception <sup>1</sup>
Amendments to FRS 10 and FRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>4</sup>
Amendments to FRS 11	Accounting for Acquisitions of Interests in Joint Operations <sup>1</sup>
Amendments to FRS 101	Disclosure Initiative <sup>1</sup>
Amendments to FRS 107	Disclosure Initiative <sup>2</sup>
Amendments to FRS 112	Recognition of Deferred Tax Assets for Unrealised Losses <sup>2</sup>
Amendments to FRS 116 and FRS 138	Clarification of Acceptable Methods of Depreciation and Amortisation <sup>1</sup>
Amendments to FRS 127	Equity Method in Separate Financial Statements <sup>1</sup>
Annual Improvements to FRSs 2012 - 2014 cycle <sup>1</sup>	

- Effective for annual periods beginning on or after 1 January 2016, with earlier application permitted.
- Effective for annual periods beginning on or after 1 January 2017, with earlier application permitted.
- Effective for annual periods beginning on or after 1 January 2018, with earlier application permitted.
- Effective date deferred to a date to be determined and announced, with earlier applications still permitted.

The directors anticipate that the abovementioned Standards and Amendments will be adopted in the annual financial statements of the Group and of the Company when they become effective and that the adoption of these Standards will have no material impact on the financial statements of the Group and the Company in the period of initial application.

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#### **BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (continued)**

#### (a) Statement of compliance (continued)

#### (ii) Malaysian Financial Reporting Standards

On 19 November 2011, the MASB issued a new MASB approved accounting framework, the Malaysian Financial Reporting Standards Framework ("MFRS Framework"), a fully-IFRS compliant framework. Entities other than private entities shall apply the MFRS Framework for annual periods beginning on or after 1 January 2012, with the exception of Transitioning Entities.

Transitioning Entities, being entities within the scope of MFRS 141 Agriculture and/or IC Interpretation 15: Agreements for the Construction of Real Estate, including its parents, significant investors and venturers were allowed to defer the adoption of the MFRS Framework until such time as mandated by the MASB. On 2 September 2014, with the issuance of MFRS 15 Revenue from Contracts with Customers and Amendments to MFRS 116 and MFRS 141 Agriculture: Bearer Plants, the MASB announced that Transitioning Entities which have chosen to continue with the FRS Framework is now required to adopt the MFRS Framework latest by 1 January 2017.

On 8 September 2015, the MASB confirmed that the effective date of MFRS 15 will be deferred to annual periods beginning on or after 1 January 2018. However, early application of MFRS 15 is still permitted.

The Group falls within the scope definition of Transitioning Entities and has availed itself of this transitional arrangement and will continue to apply FRSs in the preparation of its financial statements. Accordingly, the Group will be required to apply MFRS 1 First-time adoption of Malaysian Financial Reporting Standards in its financial statements for the financial year ending 30 September 2019, being the first set of financial statements prepared in accordance with new MFRS Framework.

The Group is currently assessing the impact of adoption of MFRS 1, including identification of the differences in existing accounting policies as compared to the new MFRSs and the use of optional exemptions as provided for in MFRS 1. At the date of authorisation for issue of these financial statements, accounting policy decisions or elections have not been finalised. Thus, the impact of adopting the new MFRS Framework on the Group's first set of financial statements prepared in accordance with the MFRS Framework cannot be determined and estimated reliably until the process is complete.

#### (b) Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The financial statements of the Group and of the Company are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency. All financial information presented in RM has been rounded to the nearest RM, unless otherwise stated.

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#### BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (continued)

#### (c) Significant accounting estimates and judgements

Significant areas of estimation, uncertainty and critical judgements used in applying accounting principles that have significant effect on the amount recognised in the financial statements are described in the following paragraphs:

- (i) Revenue and cost of sales recognition (Notes 4 and 5) the Group recognises property development revenue and the related cost of sales by reference to the stage of completion of the development activity at the reporting date. The stage of completion is determined based on the proportion of development costs incurred for work performed to-date bears to the estimated total property development costs. Significant judgement is required in the estimation of total property development costs. Where the actual total property development costs is different from the estimated total property development costs, such difference will impact the property development profits/(loss) recognised.
- (ii) Tax expense (Note 8) significant judgement is required in determining the capital allowances and deductibility of certain expenses when estimating the tax expense. There were transactions during the ordinary course of business for which the ultimate tax determination of whether additional taxes will be due is uncertain. The Group recognises liabilities for tax based on estimates of assessment of the tax liability due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current tax and deferred tax in the periods in which the outcome is known.
- (iii) Valuation of land and buildings (Note 10) the valuation of land and buildings performed by management is based on independent professional valuations with reference to direct comparison method, being comparison of current prices in an active market for similar properties in the same location and condition and when necessary, adjusting for location, accessibility, visibility, time, terrain, size, present market trends and other differences, cost method of valuation, being assumed to have a direct relationship with its cost of construction, is then adjusted to allow for cost of finance, profit and demand to reflect its profitable present market value. The management believes that the chosen valuation techniques and assumptions are appropriate in determining the valuation of the Group's and of the Company's land and buildings.
- (iv) Depreciation of property, plant and equipment and amortisation of biological assets (Notes 10 and 12) the cost of property, plant and equipment and biological assets is depreciated or amortised on a straight line basis over the assets' useful lives. Management estimates the useful lives of these property, plant and equipment to be within 5 to 50 years and biological assets to be 20 years based on past experience with similar assets or/and common life expectancies of the industries. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets resulting in revision of future depreciation or amortisation charges.
- (v) Impairment of goodwill (Note 11) significant judgement is used in the estimation of the present value of future cash flows generated by the cash-generating units which involve uncertainties and are based on assumptions used and judgement made regarding estimates of future cash flows and discount rate.

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#### **BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (continued)**

#### (c) Significant accounting estimates and judgements (continued)

- (vi) Fair value of investment properties (Note 14) the measurement of the fair value for investment properties performed by management is based on independent professional valuations with reference to direct comparison method, being comparison of current prices in an active market for similar properties in the same location and condition and where necessary, adjusting for location, accessibility, visibility, time, terrain, size, present market trends and other differences, investment method, being the projected net income and other benefits that the subject property can generate over the life of the property capitalised at market derived yields to arrive at the present value of the property and cost method of valuation, being assumed to have a direct relationship with its cost of construction, is then adjusted to allow for cost of finance, profit and demand to reflect its profitable present market value. The management believes that the chosen valuation techniques and assumptions are appropriate in determining the fair value of the Group's investment properties.
- (vii) Deferred tax assets (Note 18) deferred tax assets are recognised for deductible temporary differences, unused tax losses and unabsorbed capital allowances based on the projected future profits of the Group to the extent that is probable that taxable profits will be available against which the temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based on the future financial performance of the Group.
- (viii) Impairment loss on receivables (Note 19) the Group assesses at each reporting date whether there is any objective evidence that a receivable is impaired. Allowances are applied where events or changes in circumstances indicate that the balances may not be collectable. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. Where the expectation is different from the original estimate, such difference will impact the carrying amount of receivables at the reporting date.
- (ix) Inventories (Note 21) the saleability of inventories are reviewed by management on a periodic basis. This review involves comparison of the carrying value of the inventory items with the respective net realisable value. The purpose is to ascertain whether a write down to net realisable value is required to be made.
- (x) Provision of post-employment benefit obligations (Note 26) the provision is determined using actuarial valuation prepared by an independent actuary. The actuarial valuation involved making assumptions about discount rate, future salary increase, mortality rates, resignation rate and normal retirement age. As such, this estimated provision amount is subject to significant uncertainty.
- (xi) Revenue and cost recognition for intangible asset model (Note 11) a subsidiary, which adopts the intangible asset model has recognised a construction margin of 7% in the construction of commuter station. Income and expenses associated with the said construction are recognised based on percentage of completion method. The estimated margin is based on relative comparison with general industry trend although actual margins may differ due to location, materials and other pricing considerations.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by the Group, unless otherwise stated.

#### (a) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries.

Control is achieved when the Group:

- has power over the investee:
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders:
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

All intra-group assets and liabilities, equity, income and expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (a) Basis of consolidation (continued)

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted at the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, a gain or loss is recognised and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for as if the Group had directly disposed of the relevant assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable FRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under FRS 139 Financial Instruments: Recognition and Measurement or, when applicable, the cost on initial recognition of an investment in an associate or joint venture.

In the Company's separate financial statements, investments in subsidiaries are stated at cost less accumulated impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

#### (b) Business combinations

Acquisitions of subsidiaries and businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition date fair value of assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and equity instruments issued by the Group in exchange for control of the acquiree. Acquisitionrelated costs are recognised in profit or loss as incurred.

At acquisition date, the identifiable assets acquired and liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with FRS 112 Income Taxes and FRS 119 Employee Benefits respectively;
- liabilities or equity instruments related to the share-based payment arrangements of the acquiree or sharebased payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with FRS 2 Share-based Payment at the acquisition date; and
- assets (or disposal groups) that are classified as held for sale in accordance with FRS 5 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (b) Business combinations (continued)

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any noncontrolling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition date amounts of the identifiable assets acquired and liabilities assumed. If, after reassessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

When the consideration transferred by the Group in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition date fair value. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments against goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the 'measurement period' (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for changes in the fair value contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or liability is remeasured at subsequent reporting dates in accordance with FRS 139 or FRS 137 Provisions, Contingent Liabilities and Contingent Assets, as appropriate, with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held interests in the acquired entity are remeasured to fair value at the acquisition date and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

If the initial accounting for a business combination is incomplete at the reporting date in which the combination occurs, the Group reports provisional amounts for the items of which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognised at that date.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (c) Investment in Associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associate are incorporated in these financial statements using the equity method of accounting, except when the investment is classified as held for sale, in which case it is accounted for in accordance with FRS 5 Non-current Assets Held for Sale and Discontinued Operations. Under the equity method, investments in associate are initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate, less any impairment in the value of individual investments. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

An investment in associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The requirements of FRS 139 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with FRS 136 Impairment of Assets as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with FRS 136 to the extent that the recoverable amount of the investment subsequently increases.

The Group discontinues the use of the equity method from the date when investment ceases to be an associate, or when the investment is classified as held for sale. When the Group retains an interest in the former associate and the retained interest is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition in accordance with FRS 139. The difference between the carrying amount of the associate at the date the equity method was discontinued, and the fair value of any retained interest and any proceeds from disposing of the associate is included in the determination of the gain or loss on disposal of the associate. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets and liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) when the equity method is discontinued.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (c) Investment in Associates (continued)

When the Group reduces its ownership interest in an associate but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with its associate of the Group, profits or losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of the Group's interest in the associate that are not related to the Group.

#### (d) Foreign currency

#### (i) Foreign currency transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the Group entities' functional currency (foreign currencies) are recorded in the Group entities' functional currency at the exchange rates prevailing at the date of the transaction. Monetary items denominated in foreign currencies at the reporting date are translated to the functional currency at the exchange rate at that date. Non-monetary items denominated in foreign currencies are not retranslated at the reporting date except for those that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

Exchange differences arising on the settlement of monetary items and on the translation of monetary items are included in profit or loss for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. These are initially taken directly to the translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operations are recognised in profit or loss in the Company's separate financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

#### (ii) Operations denominated in functional currencies other than Ringgit Malaysia

The results and financial position of foreign operations that have a functional currency different from the presentation currency (RM) of the consolidated financial statements are translated into RM as follows:

- (i) assets and liabilities for each reporting date presented are translated at the closing rate prevailing at the reporting date;
- (ii) income and expenses are translated at average exchange rates for the year, which approximates the exchange rates at the dates of the transactions; and
- (iii) all resulting exchange differences are taken to other comprehensive income.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (d) Foreign currency (continued)

#### (ii) Operations denominated in functional currencies other than Ringgit Malaysia (continued)

Goodwill and fair value adjustments arising on the acquisition of foreign operations on or after 1 January 2006 are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the reporting date. Goodwill and fair value adjustments which arose on the acquisition of foreign subsidiaries before 1 January 2006 are deemed to be assets and liabilities of the parent company and are recorded in RM at the rate prevailing at the date of acquisition.

Upon disposal of a foreign subsidiary, the cumulative amount of translation differences accumulated in equity at the date of disposal of the subsidiary is reclassified to the consolidated profit or loss.

#### (e) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the Company and the revenue can be reliably measured. Revenue is measured at the fair value of consideration received or receivable.

#### (i) Development properties

Revenue from development properties sold is recognised on the percentage of completion method when the outcome of the property development projects can be reliably estimated. The stage of completion is measured by the proportion that development costs incurred for work performed to-date bear to the estimated total development costs for units sold. Where foreseeable losses on development properties are anticipated, full allowance of those losses is made in the financial statements.

Revenue from the sale of completed development properties and land held for development are measured at fair value of the consideration received or receivable net of trade discounts and rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of properties can be estimated reliably, and there is no continuing management involvement with the properties.

#### (ii) Investment properties

Revenue from sale of investment properties is measured at fair value of the consideration received or receivable. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of investment properties can be estimated reliably, and there is no continuing management involvement with the properties.

#### (iii) Construction contract

Revenue from rendering of services relating to construction contracts is accounted for under the percentage of completion method.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (e) Revenue recognition (continued)

#### (iv) Sale of goods

Revenue from sale of goods, crude palm oil and palm kernel is measured at fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates. Revenue is recognised upon delivery of goods and customer acceptance, if any, when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods.

#### (v) Services

Revenue from services is recognised as and when services are rendered.

#### (vi) Entrance and subscription fees

Entrance and subscription fees received from club members are recognised on an accrual basis. When members account become inactive, subscription fee is suspended until it is realised on a cash basis. Members' accounts are deemed to be inactive where subscriptions are in arrears for more than 6 months.

#### (vii) Rental income

Rental income is recognised on a straight line basis over the lease terms.

#### (viii) Government grants

Government grants relating to facilitation fund are recognised in the profit or loss when the rights to receive the grants are approved and the grants will be received during the financial year.

#### (ix) Interest income

Interest income is recognised on an accrual basis using the effective interest method.

Interest income from hire-purchase financing, housing loan and term loan are recognised on an accrual basis as follows:

- (a) interest earned on hire-purchase financing is recognised using the 'sum-of-digits' method so as to produce a constant periodic rate of interest on the balance for each period. Unearned interest is deducted in arriving at the net balance of the hire-purchase debts; and
- (b) interest earned on housing loan and term loan is calculated on a monthly rest basis.

#### (x) Dividend income

Dividend income is recognised when the right to receive payment is established.

#### (xi) Income from fixed income fund

Income from fixed income fund is recognised when the right to receive payment is established.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (f) Employee benefits

#### (i) Short-term employee benefits

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided.

A provision is recognised for the amount expected to be paid under short-term cash bonus or profitsharing plans, if any, if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

The Group's contributions to the Employees Provident Fund or other defined contributable plans are charged to profit or loss in the year to which they relate. Once the contributions have been paid, the Group has no further payment obligations.

#### (ii) Defined benefit plans

Certain foreign subsidiaries of the Company operate unfunded defined benefit schemes. The foreign subsidiaries' obligations under the schemes are determined based on external actuarial valuation in accordance with the labour law requirements in that country where the amount of benefits that employees have earned in return for their service in the current and prior years is estimated. For defined benefit retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting date. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be classified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- service cost (including current service cost and past service cost);
- net interest expense or income; and
- remeasurement.

The amount recognised at the reporting date represents the present value of the defined benefit obligations adjusted for unrecognised actuarial gains and losses and unrecognised past service cost, and reduced by the fair value of plan assets. Plan assets resulting from this calculation are to be used only to settle the employee benefit obligations and only can be returned to the Group if the remaining assets of the fund are sufficient to meet the plan's obligation to pay the related employee benefits directly.

#### (iii) Retirement gratuity scheme

The Company established a retirement gratuity scheme in 2005 for certain Executive Directors of the Company. The amount of retirement gratuity payable is determined by the Board of Directors in relation to the past services rendered and it does not account for the director's services to be rendered in later years up to retirement. The retirement gratuity is calculated based on the last drawn monthly salaries of the eligible directors and contribution to Employees Provident Fund for three years. The retirement gratuity payable is vested upon the directors reaching retirement age and is classified as current liabilities.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (g) Borrowing costs

All borrowing costs are recognised in profit or loss using the effective interest method, in the period in which they are incurred except to the extent that they are capitalised as being directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to be prepared for its intended use or sale.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or completed.

#### (h) Leases

#### (i) Finance leases - The Group as lessee

Leases of property, plant and equipment where the Group and the Company assume substantially all the benefits and risks of ownership are classified as finance leases.

Finance leases are capitalised at the inception of the lease at the lower of the fair value of the leased property and the present value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a periodic constant rate of interest on the remaining balance. The corresponding rental obligations, net of finance charges, are included in borrowings. The interest element of the finance charge is charged to the profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

#### (ii) Operating leases - The Group as lessee

Operating lease payments are recognised as an expense on a straight-line basis over the term of the relevant lease. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on the straight-line basis. The up-front payment for lease of land represents prepaid land lease payments and are amortised on a straight-line basis over the lease term.

#### (iii) Finance leases - The Group as lessor

Leases where the Group transfers substantially all the risks and rewards of ownership of the asset are classified as finance leases. Initial direct costs are included in the initial measurement of the finance lease receivable and reduce the amount of income recognised over the lease term. The interest earned on hire purchase or finance lease financing is recognised using the 'sum-of-digits' method so as to produce a constant periodic rate of interest on the balance for each period. Unearned interest is deducted in arriving at the net balance of the hire purchase or finance lease debts.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (i) Tax expense

Income tax for the year comprises current and deferred tax. Current tax is the expected amount of income tax payable in respect of the taxable profit for the financial year and is measured using the tax rates that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient future taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is measured at tax rates that are expected to apply in the period when the asset is realised or the liability settled, based on tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax is recognised in profit or loss, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity.

For the purposes of measuring deferred tax liabilities and deferred tax assets for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle the current tax assets and liabilities on a net basis.

#### (j) Property, plant and equipment

#### (i) Recognition and measurement

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment except for freehold land and buildings are stated at cost less accumulated depreciation and impairment loss, if any. Freehold land is stated at valuation, which is the fair value at the date of valuation, less impairment loss, if any. Buildings are stated at valuation, which is the fair value at the date of the valuation, less accumulated depreciation and impairment loss, if any.

The Group revalues its land and building every five years from the last date of valuation or at shorter intervals whenever the fair value of the said assets is expected to differ substantially from its carrying amounts.

Surplus arising from revaluation are transferred to revaluation reserve. Any deficits are offset against the unutilised previously recognised revaluation surplus to the extent of a previous increase for the same property and the balance is thereafter recognised in profit or loss. Upon disposal or retirement of an asset, any unutilised revaluation reserve relating to the particular asset is transferred to retained earnings.

For the Financial Year ended 30 September 2016

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (j) Property, plant and equipment (continued)

#### (i) Recognition and measurement (continued)

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of selfconstructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any, and the net carrying amount is recognised in profit or loss.

#### (ii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of an item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The cost of the day-to-day servicing of the property, plant and equipment are recognised in profit or loss as incurred.

#### (iii) Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Freehold land is not depreciated. Property, plant and equipment under construction are not depreciated until these assets are ready for their intended use.

The principal annual rates for the current and comparative financial years are as follows:

Long-term leasehold land Over lease period of 78 to 99 years 2% to 12.5% Buildings Motor vehicles, plant and machinery 5% to 20% 10% to 25% Furniture, fittings and equipment 12.5% Plantation infrastructure

The depreciable amount is determined after deducting the residual value.

Depreciation methods, useful lives and residual values are reassessed at the reporting date.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use and no further charge for depreciation is made in respect of these property, plant and equipment.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (k) Intangible assets

#### (i) Goodwill

Goodwill arises on the acquisition of subsidiaries is identified as any excess of the consideration paid over the Group's share of fair value of the identifiable assets, liabilities and contingent liabilities acquired as at the date of acquisition. Goodwill is initially measured at cost less any accumulated impairment losses. Goodwill is not amortised but instead, it is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired.

Goodwill acquired is allocated to the cash-generating units ("CGU") expected to benefit from the acquisition synergies. An impairment loss is recognised in profit or loss when the carrying amount of the CGU, including the goodwill, exceeds the recoverable amount of the CGU. The recoverable amount is the higher of the CGU's fair value less costs to sell and its value in use. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

The total impairment loss is allocated first to reduce the carrying amount of goodwill allocated to the CGU and then to the other assets of the CGU pro-rata on the basis of the carrying amount of each assets in the CGU. Impairment loss on goodwill is not reversed in a subsequent period.

#### (ii) Other intangible assets

Other intangible assets acquired by the Group are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair values as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed to be either finite or indefinite.

Intangible assets with finite lives are amortised on a straight-line basis over the estimated useful lives and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each reporting date.

Intangible assets with indefinite useful lives are not amortised but tested for impairment annually or more frequently if the events or changes in circumstances indicate that the carrying value may be impaired either individually or at the cash generating unit level.

#### (I) Biological assets

This represents plantation development expenditure consisting of cost incurred on land preparation and planting and upkeep of oil palm trees to maturity which are initially recognised at cost. Upon maturity, all subsequent maintenance expenditure is recognised in profit or loss and the capitalised expenditure is amortised on a straight-line basis over the estimated productive years of the plantation of 20 years from the date of maturity.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (m) Investment properties

Investment properties are properties which are owned or held to earn rental income or for capital appreciation or for both. These include land held for a currently undetermined future use. Properties that are occupied by the companies within the Group are accounted for as owner's occupied rather than as investment properties.

All investment properties are measured initially and subsequently at fair value with any change therein recognised in profit or loss.

Investment property under construction is classified as investment property. Where the fair value of the investment property under construction is not reliably determinable, the investment property under construction is measured at cost until either its fair value becomes reliably determinable or construction is complete, whichever is earlier.

A property interest under an operating lease is classified and accounted for as an investment property on a property-by-property basis when the Group holds it to earn rentals or for capital appreciation or both. Any such property interest under an operating lease classified as an investment property is carried at fair value.

#### (n) Land held for property development

Land held for property development consists of land on which no significant development work has been undertaken or where development activities are not expected to be completed within the normal operating cycle. Such land is classified as non-current asset and is stated at cost less accumulated impairment losses.

Costs associated with the acquisition of land include the purchase price of the land, professional fees, stamp duties, commissions, conversion fees and other relevant levies. Where an indication of impairment exists, the carrying amount of the asset is assessed and written down immediately to its recoverable amount.

Land held for property development is transferred to property development costs (under current assets) where development activities have commenced and where the development activities can be completed within the Group's normal operating cycle.

#### (o) Property development costs

Property development costs comprise all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities. Costs consist of land, construction costs and other development costs including related overheads and capitalised borrowing costs.

When the financial outcome of a development activity can be reliably estimated, property development revenue and costs are recognised in profit or loss by reference to the stage of completion of development activities at the reporting date. The stage of completion is measured by the proportion that development costs incurred for work performed to-date bear to the estimated total development costs of the development.

When the financial outcome of a development activity cannot be reliably estimated, property development revenue is recognised only to the extent of development costs incurred that are probable will be recoverable, and property development costs on properties sold are recognised as an expense in the period in which they are incurred.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (o) Property development costs (continued)

Any expected loss on a development project, including costs to be incurred over the defect liability period, is recognised as an expense immediately. Property development costs not recognised as an expense are recognised as an asset, which is measured at the lower of cost and net realisable value.

Accrued billings represent the excess of revenue recognised in profit or loss over billings to purchasers. Progress billings represent the excess of billings to purchasers over revenue recognised in profit or loss.

#### (p) Impairment of non-financial assets

The carrying amounts of assets are reviewed at each reporting date to determine whether there is any indication of impairment. If such an indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss unless it reverses a previous revaluation in which case it is charged to the revaluation surplus.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless it reverses an impairment loss on revalued assets, in which case, the reversal is treated as a revaluation increase.

#### (q) Inventories

Inventories are valued at the lower of cost and net realisable value. The cost of inventories is based on the specific identification, first-in first-out and weighted average principles, and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. In the case of work-inprogress and finished goods, cost includes raw materials, direct labour and an appropriate production overheads based on normal operating capacity. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

The fair value of inventory acquired in a business combination is determined based on its estimated selling price in the ordinary course of business less the estimated costs of completion and sale, and a reasonable profit margin based on the effort required to complete and sell the inventory.

Cost of completed development properties is determined on specific identification basis and includes land, construction and appropriate development overheads.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (r) Non-current assets classified as held for sale

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and the sale is expected to be completed within one year from the date of classification. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition.

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell. Any differences are included in profit or loss.

#### (s) Financial instruments

#### (i) Initial recognition and measurement

Financial instruments are recognised in the statement of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of the financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs that are directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

#### (ii) Financial instrument categories and subsequent measurement

#### **Financial assets**

Financial assets are classified into the following specified categories: financial assets "at fair value through profit or loss" (FVTPL), "held-to-maturity" investments, "available-for-sale" (AFS) financial assets and "loans and receivables". The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

A financial asset is any asset that is cash, a contractual right to receive cash or another financial asset from another enterprise, a contractual right to exchange financial instruments with another enterprise under conditions that are potentially favourable, or an equity instrument of another enterprise.

#### (a) Financial assets at FVTPL

Financial assets are classified as at FVTPL when the financial assets are either held for trading or is designated as at FVTPL. Financial assets at FVTPL are stated at fair value with any gains or losses arising on remeasurement recognised in profit or loss.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (s) Financial instruments (continued)

#### (ii) Financial instrument categories and subsequent measurement (continued)

#### Financial assets (continued)

#### (b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market (including fixed deposits with financial institutions). Loans and receivables are measured at amortised cost using the effective interest method, less any impairment. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Income from financial assets is recognised on an effective interest method for debt instruments other than those financial assets classified as at FVTPL.

#### **Equity instruments**

#### (a) Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

#### (b) Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

#### **Financial liabilities**

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another enterprise, or to exchange financial instruments with another enterprise under conditions that are potentially unfavourable. Financial liabilities are classified as either financial liabilities "at FVTPL" or "other financial liabilities".

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (s) Financial instruments (continued)

#### (ii) Financial instrument categories and subsequent measurement (continued)

#### **Financial liabilities (continued)**

#### (a) Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when financial liabilities are either held for trading or is designated as at FVTPL. Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss.

#### (b) Other financial liabilities

Other financial liabilities are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

#### (iii) Derecognition

A financial asset or part of it is derecognised when, and only when the contractual rights to the cash flows from the financial asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. On derecognition of a financial asset, the difference between carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (s) Financial instruments (continued)

#### (iv) Derivative financial instruments

The Group enters into foreign exchange forward contracts to manage its exposure to foreign exchange

Derivatives are initially recognised at fair value at the date the derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset; a derivative with a negative fair value is recognised as a financial liability. A derivative is presented as a non-current asset or a non-current liability if the remaining maturity of the instrument is more than 12 months and it is not expected to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

#### (v) Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting date. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

Objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial reorganisation.

Receivables assessed not to be impaired individually are, in addition, assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period, as well as observable changes in national or local economic conditions that correlate with default on receivables.

In respect of receivables carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised in profit or loss as bad debts recovered.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (s) Financial instruments (continued)

#### (v) Impairment of financial assets (continued)

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

#### (t) Cash and cash equivalents

The Group and the Company adopt the indirect method in the preparation of the statement of cash flows. Cash and cash equivalents are short-term and highly liquid investments and are readily convertible to cash with insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts.

#### (u) Provisions

Provisions are made when the Group has a present legal or constructive obligation as a result of past events, when it is probable that an outflow of resources will be required to settle the obligation, and when a reliable estimate of the amount of the obligation can be made. Provisions are measured at the management's best estimate of the amount required to settle the obligation at the reporting date, and are discounted to present value where the effect is material.

At the reporting date, provisions are reviewed by the management and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that the Group will be required to settle the obligation.

#### (v) Warrant reserve

Warrant reserve arose from the issuance of renounceable rights issue together with free detachable warrants in prior years, which was measured at fair value on the date of issuance. Warrants reserve is transferred to the share premium account upon the exercise of warrant and the warrant reserve in relation to unexercised warrants at the expiry of the warrants period will be transferred to retained earnings.

#### (w) Contingencies

The Group does not recognise a contingent liability but discloses its existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare case where there is a liability that cannot be recognised because it cannot be measured reliably.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group. The Group does not recognise contingent assets but discloses its existence where inflows of economic benefits are probable, but not virtually certain.

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#### SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (x) Segment reporting

For management purposes, the Group is organised into operating segments based on their products and services which are independently managed by their respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are disclosed in Note 35, including the factors used to identify the reportable segments and the measurement basis of segment information.

#### (v) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group and the Company take into account the characteristics of the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of FRS 2, leasing transactions that are within the scope of FRS 117, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in FRS 102 Inventories or value in use in FRS 136 Impairment of Assets.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirely, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

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#### 4. REVENUE

	1	The Group	Th	e Company
	2016 RM	2015 RM	2016 RM	2015 RM
Attributable revenue from sale of				
uncompleted development properties				
and sale of completed development				
properties	923,053,554	720,332,488	-	-
Attributable revenue from construction				
contracts	9,000,539	-	-	-
Dividend income from subsidiaries	-	-	65,644,900	32,636,400
Interest income from money lending	57,335	55,733	-	-
Rental income	177,038	321,692	-	-
Rental income from investment properties	34,805,237	30,087,500	-	-
Revenue from hotel operations	4,075,111	4,388,150	-	-
Sale of goods	87,903,096	75,449,617	-	-
Sales of land held for property development	-	604,746	-	-
Sales of crude palm oil and palm kernel	205,954,589	209,538,209	-	-
Services rendered	845,903	1,119,627	-	-
	1,265,872,402	1,041,897,762	65,644,900	32,636,400

Group revenue excludes intra-group transactions.

#### 5. COST OF SALES

	Т	he Group
	2016 RM	2015 RM
Attributable property development costs and cost of completed		
development properties sold	608,454,194	489,983,429
Attributable construction contract costs	8,411,718	-
Cost of land held for property development	-	4,032
Direct operating expenses from investment properties generating		
rental income	9,426,062	9,981,581
Cost of goods sold	81,097,078	68,763,856
Cost of services	791,135	1,722,009
Cost of sales of crude palm oil and palm kernel	134,423,714	146,678,135
	842,603,901	717,133,042

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#### 6. PROFIT BEFORE TAX

	т	he Group	Th	e Company
	2016	2015	2016	2015
	RM	RM	RM	RM
Profit before tax is arrived at after charging:				
Amortisation of prepaid lease payments	823,208	799,816	-	-
Amortisation of biological assets	13,999,299	12,112,748	-	-
Auditors' remuneration:				
Audit services	497,785	399,878	50,000	50,000
Other services by auditors of the Company	19,250	36,700	16,600	31,200
Bad debts written off	42,031	104,612	-	-
Biological assets written off	1,574,617	-	-	-
Deposits written off	1,514,040	225,600	-	-
Depreciation of property, plant and equipment	18,797,489	13,696,181	19,757	17,245
Interest expense:				
Loans and borrowings	39,822,260	37,184,288	3,268,766	2,323,634
Unwinding of discount	12,370,606	12,626,107	-	_
Impairment loss on:				
Trade receivables	108,808	97,158	-	_
Other receivables	190,992	339,200	-	_
Land held for property development written off	184,174	-	-	_
Unrealised loss on foreign exchange - net	-	36,686,405	-	_
Personnel expenses (including key management		, ,		
personnel):				
Contributions to Employees Provident Fund	6,238,091	5,821,920	-	_
Provision for post-employment benefit				
obligations	2,357,525	3,067,640	-	_
Wages, salaries and others	56,117,840	51,480,952	304,013	309,335
Property, plant and equipment written off	34,788	139,439	1	_
Rental of motor vehicles, equipment and				
machinery	678,576	243,513	-	_
Rental of premises	44,485	1,247,021	-	-
and after crediting:				
Changes in fair value of investment properties	_	10,241,084	_	_
Dividend income (gross)	_	-	65,644,900	32,636,400
Gain on bargain purchase on acquisition of			00,011,000	32,000,100
subsidiaries	5,085,683	_	_	_
Gain arising from derivative financial assets	42,350	_	_	_
Gain on disposal of land held for property	12,000			
development	_	600,714	_	_
Gain on disposal of property, plant and		000,714		
equipment	122,609	256,774	_	_
Interest income:	122,003	250,774		
Advances to subsidiaries	_	_	11,287,799	8,669,790
Bank balances, term deposits and fixed			11,207,733	0,000,700
income funds	5,804,605	4,682,650	30,061	108
Accretion of interest	5,704	144,933	-	-
Accident of interest	3,704	144,555		

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#### 6. PROFIT BEFORE TAX (continued)

	Т	he Group	Th	e Company
	2016	2015	2016	2015
	RM	RM	RM	RM
Gain on foreign exchange - net				
Realised	2,479,640	3,052,237	-	-
Unrealised	39,506,643	-	-	-
Government facilitation fund*	19,560,249	-	-	-
Rental income on land and buildings	35,526,850	30,568,670	-	-
Reversal of impairment loss on:				
Loan and finance lease receivables	909	962	-	-
Trade receivables	59,461	104,832	-	-
Other receivables	63,621	138,727	8,025	5,600

During the financial year, the Group recognised a government facilitation fund income amounting to RM19,560,249 in connection with the Group's collaboration with an external bumiputera company in a property development project.

#### 7. DIRECTORS' REMUNERATION

	Т	he Group	Th	e Company
	2016 RM	2015 RM	2016 RM	2015 RM
Directors of the Company				
Executive Directors:				
Other emoluments	15,618,309	16,036,948	-	-
Estimated monetary value of benefits-in-kind	112,609	99,861	-	-
Non-Executive Directors:	15,730,918	16,136,809	-	-
Fees	250,000	250,000	250,000	250,000
Other emoluments	78,990	103,540	36,750	40,500
	328,990	353,540	286,750	290,500
	16,059,908	16,490,349	286,750	290,500
<b>Directors of subsidiaries</b> Executive Directors:				
Other emoluments	5,324,684	3,058,924	-	-
Estimated monetary value of benefits-in-kind	26,868	29,250	-	-
	5,351,552	3,088,174	-	-
	21,411,460	19,578,523	286,750	290,500

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#### 8. TAX EXPENSE

	he Group	The	e Company
2016 RM	2015 RM	2016 RM	2015 RM
70,076,809	60,253,553	2,512,100	2,064,300
(1,635,843)	447,725	(11,058)	(10,740)
10,644,339		-	-
-	(28,332)	-	-
79,085,305	60,760,884	2,501,042	2,053,560
11 010 702	(10,006,257)	770 756	1,200
		/30,/30	1,200
303,073	(301,100)		
11,405,461	(20,077,353)	738,756	1,200
90,490,766	40,683,531	3,239,798	2,054,760
356,408	-	-	-
-	2,861,250	-	67,870
356,408	2,861,250	_	67,870
	70,076,809 (1,635,843) 10,644,339 - 79,085,305 11,019,782 385,679 11,405,461 90,490,766	RM         RM           70,076,809 (1,635,843)         60,253,553 447,725           10,644,339 -         87,938 (28,332)           79,085,305         60,760,884           11,019,782 385,679         (19,096,253) (981,100)           11,405,461         (20,077,353)           90,490,766         40,683,531           356,408 -         -           2,861,250	RM         RM         RM           70,076,809 (1,635,843)         60,253,553 447,725         2,512,100 (11,058)           10,644,339 -         87,938 (28,332)         -           79,085,305         60,760,884         2,501,042           11,019,782 385,679         (19,096,253) (981,100)         738,756 (981,100)           11,405,461         (20,077,353)         738,756           90,490,766         40,683,531         3,239,798

A reconciliation of tax expense applicable to profit before tax at the applicable statutory income tax rate to tax expense at the effective income tax rate of the Group and of the Company is as follows:

	Т	he Group	The	Company
	2016 RM	2015 RM	2016 RM	2015 RM
Profit before tax	304,668,805	137,314,004	70,203,441	36,413,449

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#### 8. TAX EXPENSE (continued)

	т	he Group	Th	e Company
	2016 RM	2015 RM	2016 RM	2015 RM
Tax calculated using Malaysian tax rate of 24%				
(2015: 25%)	73,120,500	34,328,500	16,848,800	9,103,400
Tax effects of:				
Non-deductible expenses	8,682,056	10,399,628	1,419,056	1,119,840
Non-taxable income	(1,899,207)	(3,538,664)	(15,754,800)	(8,159,100)
Share of results of associates	196,446	(17,092)	-	-
Effect of changes in tax rate:				
Income tax	-	687,270	-	1,360
Real property gains tax	(947,000)	-	-	-
Effect of changes in overseas tax rate:				
The People's Republic of China	20,833	-	-	-
Republic of Indonesia	646,596	-	-	-
Deferred tax recognised at different rate	-	(1,925,500)	-	-
Deferred tax assets not recognised	12,928,706	1,311,096	-	-
Reversal of deferred tax asset recognised				
in prior year	-	-	737,800	-
Utilisation of reinvestment allowance	(1,008,000)	-	-	-
Under/(Over)provision in prior financial year:				
Current tax	(1,635,843)	419,393	(11,058)	(10,740)
Deferred tax	385,679	(981,100)	-	-
Tax expense	90,490,766	40,683,531	3,239,798	2,054,760

Income tax is calculated at the Malaysian statutory tax rate of 24% (2015: 25%) of the estimated assessable profit for the year. The statutory tax rate has been reduced to 24% from the prior year's tax rate of 25%. Accordingly, the applicable tax rate to be used for the measurement of any applicable deferred tax for entities in Malaysia is the current statutory tax rate.

As mentioned in Note 3, the tax effects of deductible temporary differences, unused tax losses and unused tax credits which would give rise to net deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. As of 30 September 2016, the estimated amount of deductible temporary differences, unused tax losses and unused tax credits, for which the net deferred tax assets are not recognised in the financial statements due to uncertainty of realisation, is as follows:

	Т	he Group
	2016 RM	2015 RM
Unused tax losses Unabsorbed capital allowances Other temporary differences	22,309,254 23,920 49,393,843	14,786,603 10,420 3,060,385
	71,727,017	17,857,408



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#### **EARNINGS AND NET ASSETS PER SHARE**

#### **Basic earnings per share**

The basic earnings per share is calculated by dividing the Group profit attributable to owners of the parent by the weighted average number of ordinary shares of RM1 each in issue during the financial year.

Basic earnings per share are calculated as follows:

	т	he Group
	2016 RM	2015 RM
Profit attributable to owners of the parent	205,041,491	86,960,858
	2016	2015
	2016	2015
Number of ordinary shares in issue at beginning of the financial year  Effect of exercise of warrants	419,407,284 19,500	419,393,607 11,436
Effect of exercise of warrants	19,500	
Weighted average number of ordinary shares in issue	419,426,784	419,405,043
Basic earnings per share (sen)	48.89	20.73

#### **Diluted earnings per share**

The diluted earnings per share of the Group is calculated by dividing the Group's net profit attributable to owners of the parent for the financial year by the weighted average number of ordinary shares in issue, adjusted to assume the conversion of all dilutive potential ordinary shares, i.e. warrants. A calculation is done to determine the number of shares that could have been acquired at market price based on the monetary value of the subscription rights attached to the outstanding warrants.

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#### 9. EARNINGS AND NET ASSETS PER SHARE (continued)

#### **Diluted earnings per share (continued)**

	Т	he Group
	2016 RM	2015 RM
Profit attributable to owners of the parent	205,041,491	86,960,858
	2016	2015
Weighted average number of ordinary shares in issue Adjustments for warrants	419,426,784 8,324,571	419,405,043 9,669,877
Adjusted weighted average number of ordinary shares	427,751,355	429,074,920
Diluted earnings per share (sen)	47.93	20.27

Since the end of the financial year, 128,297 (2015: 18,000) warrants have been exercised resulting in the issuance of 128,297 (2015: 18,000) ordinary shares of RM1 each.

There have been no other transactions involving ordinary shares or potential ordinary shares since the reporting date and before the authorisation of these financial statements.

#### Net assets per share

The net assets per share is calculated by dividing the total equity attributable to owners of the parent by the number of ordinary shares in issue at the reporting date.

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The Group 2016	Freehold land RM	Long-term leasehold land RM	Buildings	Motor vehicles, plant and machinery	Furniture, fittings and equipment RM	Plantation infrastructure RM	Under construction RM	Total RM
Cost/Valuation At 1 October 2015 Additions	12,240,000	6,400,000	81,890,241	89,362,670	22,016,487	43,731,660	4,984,838	260,625,896
In respect of								
(Note 30)	1		566,614	1,295,086	45,483	253,244	344,861	2,505,288
Disposals	1	1	1	(454,000)	1		ı	(454,000)
Write-offs	1	1	(9,360)	(355,366)	(403,698)	1	1	(768,424)
Reclassification		1	5,879,237	652,038	4,208,428	369,030	(11,108,733)	1
Effect of movements								
in exchange rates	1	1	898,314	3,881,822	259,951	2,324,895	60,902	7,425,884
At 30 September 2016	12,240,000	6,400,000	91,768,347	95,671,302	28,872,359	46,678,829	3,946,042	285,576,879
Accumulated Depreciation								
At 1 October 2015	1	T.	4,062,547	27,513,658	10,798,823	7,261,324	T.	49,636,352
Charge for the financial year*		86,780	6,719,734	7,254,673	2,813,448	2,324,792	1	19,199,427
Disposals	1	1	1	(446,599)	1	1	1	(446,599)
Write-offs	1	1	(4,875)	(348,572)	(380,189)	1	1	(733,636)
Reclassification	1	1	ı	(972)	972	1	1	ı
Effect of movements in								
exchange rates	•	1	346,747	(105,705)	78,038	438,715	1	757,795
At 30 September 2016	1	86,780	11,124,153	33,866,483	13,311,092	10,024,831	1	68,413,339
<b>Net Carrying Amount</b> At 30 September 2016	12,240,000	6,313,220	80,644,194	61,804,819	15,561,267	36,653,998	3,946,042	217,163,540

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The Group 2015	Freehold land RM	Long-term leasehold land RM	Buildings	Motor vehicles, plant and machinery RM	Furniture, fittings and equipment RM	Plantation infrastructure RM	Under construction RM	Total
Cost/Valuation At 1 October 2014 Additions Disposals	9,610,000	5,600,000	83,054,944	41,776,055 6,315,336 (2,336,007)	17,188,816 4,202,367	37,451,997	20,696,422 9,413,513	215,378,234 19,931,216 (2,336,007)
Write-offs Reclassification Revaluation Effect of movements in exchange rates	2,630,000	800,000	- (12,537,604) 2,705,721 8,667,180	(219,188) 38,803,798 - 5,022,676	(38,832)	1,538,300	2,679,397	(258,020) - 6,135,721 21,774,752
At 30 September 2015	12,240,000	6,400,000	81,890,241	89,362,670	22,016,487	43,731,660	4,984,838	260,625,896
Accumulated Depreciation At 1 October 2014 Charge for the financial year* Disposals Write-offs	1 1 1 1	284,444		18,751,851 5,058,729 (1,852,134) (89,802)	8,275,361 2,282,718 - (28,779)	4,508,051 2,172,673	1 1 1 1	41,537,390 14,151,688 (1,852,134) (118,581)
Revaluation Reclassification Effect of movements in exchange rates			(8,042,946) (3,341,428) 1,162,781	3,341,428 2,303,586	269,523	580,600	1 1 1	(8,398,501)
At 30 September 2015  Net Carrying Amount At 30 September 2015	- 12,240,000	6,400,000	4,062,547	27,513,658	10,798,823	7,261,324	4,984,838	49,636,352

10. PROPERTY, PLANT AND EQUIPMENT (continued)

Included in depreciation charge for the financial year is an amount of RM401,938 (2015: RM455,507) capitalised in biological assets. The freehold and leasehold land and buildings stated at valuation were revalued by the directors in September 2015 and September 2010 based on independent professional valuation on the market value basis using the cost and direct comparison of valuation methods, except for certain buildings located at oil palm plantation with carrying amounts (included current year additions) totalling RM17,937,197 (2015;RM12,380,316) were not revalued as at 30 September 2015. The directors are of the view that it is not practicable to fair value these buildings as these are mainly staff quarters and amenities which were built at the oil palm plantation for use by the plantation workers and there is a lack of active market for the buildings.

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The Group 2016	Freehold land RM	Long-term leasehold land RM	Buildings	Motor vehicles, plant and machinery RM	Furniture, fittings and equipment RM	Plantation infrastructure RM	Under construction RM	Total
Analysis of Cost and Valuation At valuation - 2015 At cost	12,240,000	6,400,000	65,266,852	- 95,671,302	- 28,872,359	-46,678,829	3,946,042	83,906,852
	12,240,000	6,400,000	91,768,347	95,671,302	28,872,359	46,678,829	3,946,042	285,576,879
<b>Net Carrying Amount</b> At valuation - 2015 At cost	12,240,000	6,313,220	62,706,997 17,937,197	- 61,804,819	- 15,561,267	36,653,998	3,946,042	81,260,217
	12,240,000	6,313,220	80,644,194	61,804,819	15,561,267	36,653,998	3,946,042	217,163,540
2015 Analysis of Cost and Valuation At valuation - 2015 At cost	12,240,000	6,400,000	65,447,378 16,442,863	- 89,362,670	- 22,016,487	-43,731,660	4,984,838	84,087,378 176,538,518
	12,240,000	6,400,000	81,890,241	89,362,670	22,016,487	43,731,660	4,984,838	260,625,896
<b>Net Carrying Amount</b> At valuation - 2015 At cost	12,240,000	6,400,000	65,447,378 12,380,316	- 61,849,012	- 11,217,664	-36,470,336	4,984,838	84,087,378
	12,240,000	6,400,000	77,827,694	61,849,012	11.217.664	36,470,336	4,984,838	210,989,544

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#### 10. PROPERTY, PLANT AND EQUIPMENT (continued)

	Freehold land RM	Buildings RM	Furniture, fittings and equipment RM	Total RM
The Company 2016				
Cost/Valuation At 1 October 2015 Write-off	640,000	590,000 -	79,296 (3,462)	1,309,296 (3,462)
At 30 September 2016	640,000	590,000	75,834	1,305,834
Accumulated Depreciation At 1 October 2015 Charge for the financial year Write-off	- - -	- 13,409 -	51,546 6,348 (3,461)	51,546 19,757 (3,461)
At 30 September 2016	-	13,409	54,433	67,842
Net Carrying Amount At 30 September 2016	640,000	576,591	21,401	1,237,992
2015				
Cost/Valuation At 1 October 2014 Revaluation	110,000 530,000	465,000 125,000	79,296 -	654,296 655,000
At 30 September 2015	640,000	590,000	79,296	1,309,296
Accumulated Depreciation At 1 October 2014 Charge for the financial year Revaluation	- - -	37,912 9,490 (47,402)	43,791 7,755 -	81,703 17,245 (47,402)
At 30 September 2015	-	-	51,546	51,546
Net Carrying Amount At 30 September 2015	640,000	590,000	27,750	1,257,750

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#### 10. PROPERTY, PLANT AND EQUIPMENT (continued)

	Freehold land RM	Buildings RM	Furniture, fittings and equipment RM	Total RM
The Company 2016				
Analysis of Cost and Valuation At valuation - 2015 At cost	640,000 -	590,000 -	- 75,834	1,230,000 75,834
	640,000	590,000	75,834	1,305,834
Net Carrying Amount At valuation - 2015 At cost	640,000 - 640,000	576,591 - 576,591	- 21,401 21,401	1,216,591 21,401 1,237,992
2015				
Analysis of Cost and Valuation At valuation - 2015 At cost	640,000	590,000	- 79,296	1,230,000 79,296
	640,000	590,000	79,296	1,309,296
Net Carrying Amount At valuation - 2015 At cost	640,000 -	590,000 -	- 27,750	1,230,000 27,750
	640,000	590,000	27,750	1,257,750

Fair value measurement disclosures for revalued land and buildings are disclosed in Note 42.

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#### 10. PROPERTY, PLANT AND EQUIPMENT (continued)

The net carrying amount of revalued assets had they been carried at cost would have been as follows:

	1	he Group	Th	e Company
	2016 RM	2015 RM	2016 RM	2015 RM
Freehold land	666,424	666,424	110,000	110,000
Long-term leasehold land Buildings	989,680 39,784,941	1,003,284 44,398,625	393,300	402,500
	41,441,045	46,068,333	503,300	512,500

Included in the above property, plant and equipment are:

(a) Motor vehicles, plant and machinery analysed as follows:

The Group	Motor vehicles RM	Plant and machinery RM	Total RM
2016			
Cost	14,524,363	81,146,939	95,671,302
Accumulated depreciation	(7,883,257)	(25,983,226)	(33,866,483)
Net carrying amount	6,641,106	55,163,713	61,804,819
2015			
Cost	13,660,080	75,702,590	89,362,670
Accumulated depreciation	(6,231,853)	(21,281,805)	(27,513,658)
Net carrying amount	7,428,227	54,420,785	61,849,012

(b) Property, plant and equipment pledged as security for bank guarantee and credit facilities granted to certain subsidiaries as disclosed in Note 28 are as follows:

	Т	he Group
	2016 RM	2015 RM
Cost/Valuation Buildings	24,000,000	24,000,000
Net Carrying Amount Buildings	23,414,634	24,000,000

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#### 10. PROPERTY, PLANT AND EQUIPMENT (continued)

(c) Motor vehicles and plant and machinery under finance lease arrangements are as follows:

	Т	he Group
	2016 RM	2015 RM
Cost	7,799,987	8,214,531
Net carrying amount	3,968,120	5,530,073

- (d) Property, plant and equipment under construction are mainly construction of buildings, plant and machinery in oil palm plantation.
- (e) The long-term leasehold land of the Group has remaining unexpired lease period of more than 50 years.

#### 11. INTANGIBLE ASSETS

	TI	ne Group
	2016 RM	2015 RM
Goodwill (Note 11.1) Other intangible asset (Note 11.2)	5,635,867 9,000,539	5,354,813 -
Net carrying amount	14,636,406	5,354,813

#### 11.1 Goodwill

	Т	he Group
	2016	2015
	RM	RM
Goodwill on acquisition - At cost		
At beginning of year	5,459,041	4,861,804
Effect of movements in exchange rate	281,054	597,237
At end of year	5,740,095	5,459,041
Accumulated impairment loss At beginning and end of year	(104,228)	(104,228)
Net carrying amount	5,635,867	5,354,813

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#### 10. PROPERTY, PLANT AND EQUIPMENT (continued)

#### Impairment test of goodwill

Goodwill on acquisition is allocated to the Group's cash-generating units ("CGUs"), business segments as follows:

	•	The Group
	2016 RM	2015 RM
Plantation Property development	5,603,498 32,369	5,322,444 32,369
	5,635,867	5,354,813

The goodwill allocated to property development segment is not significant in comparison with the Group's total carrying amount of goodwill.

Key assumptions used in the value-in-use calculations based on a twenty-year cash flows projection in respect of impairment test for goodwill on the plantation segment are:

- (i) discount rate of 11.5% (2015: 11.5%) which is pre-tax and reflected specific risks of the plantation segment in Indonesia:
- (ii) oil palm trees with an average life of 25 (2015: 25) years with the first three years as immature and remaining years as mature which is the average life cycle of the trees;
- (iii) Crude Palm Oil ("CPO") average selling price of RM2,269 (2015: RM2,254) per metric tonne based on the management's estimate;
- (iv) Average CPO extraction rate of 23% (2015: 23%) based on the industry trend and past performance; and
- (v) Average annual oil palm yield per hectare of 28 to 33 (2015: 28 to 33) metric tonnes based on management's estimate and historic yield.

In assessing the value-in-use, management does not foresee any possible changes in the above key assumptions that would cause the carrying amounts of the goodwill to materially exceed its recoverable amounts.

If the estimated pre-tax discount rate applied to the discounted cash flows projection would have been 13.5% instead of 11.5% as at 30 September 2016, the goodwill would not be impacted.

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#### 10. PROPERTY, PLANT AND EQUIPMENT (continued)

#### 11.2 Other Intangible asset

	The C	Group
	2016 RM	2015 RM
Capitalised development		
At beginning of year	-	-
Additions	4,847,540	-
Reclassification from prepayments (Note 19 (j) (ii))	4,152,999	-
At end of year	9,000,539	-

Other intangible asset represents expenditure incurred to construct a commuter station for Railway Asset Corporation ("RAC") in consideration for the right to lease a plot of land from RAC for a period of 60 years. The total estimated construction costs of the commuter station is approximately RM40,139,000.

#### 12. BIOLOGICAL ASSETS

	Т	he Group
	2016 RM	2015 RM
At cost:		
At beginning of year	247,069,607	223,923,175
Additions	5,535,606	6,828,210
In respect of subsidiaries acquired (Note 30)	72,411,849	-
Amortisation for the financial year	(13,999,299)	(12,112,748)
Written off	(1,574,617)	-
Effect of movements in exchange rate	14,675,590	28,430,970
At end of year	324,118,736	247,069,607

Biological assets represent the plantation development expenditure for oil palm in Indonesia.

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#### 12. BIOLOGICAL ASSETS (continued)

Expenses capitalised during the financial year include the following:

	Т	he Group
	2016 RM	2015 RM
Depreciation of property, plant and equipment Interest capitalised	401,938 1,222,594	455,507 1,094,740
Personnel expenses: Wages, salaries and others	1,318,172	939,500

The interest on borrowing for the financial year is capitalised at rates ranging from 3.80% to 5.50% (2015: 3.80% to 5.50%) per annum.

The biological assets have been pledged as security for credit facilities granted to a subsidiary and the Company as disclosed in Note 28.

#### 13. PREPAID LEASE PAYMENTS

		The Group
	2016 RM	2015 RM
At beginning of year In respect of subsidiaries acquired (Note 30) Amortisation for the financial year Effect of movements in exchange rate	27,913,330 1,118,151 (823,208) (244,460)	
At end of year	27,963,813	27,913,330

The above is short-term leasehold land with remaining unexpired lease period of less than 50 years.

The short-term leasehold land of RM24,350,651 (2015: RM23,722,179) is pledged as security for credit facilities granted to the Group as disclosed in Note 28.

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#### 14. INVESTMENT PROPERTIES

	т	he Group
	2016 RM	2015 RM
At beginning of year Reversals * Changes in fair values	308,457,000 - -	299,443,000 (1,227,084) 10,241,084
At end of year	308,457,000	308,457,000

Reversals represent discount given by contractor in relation to progress billings claimed in the previous financial year.

Included in the above are:

	Т	he Group
	2016 RM	2015 RM
Freehold land and buildings - at fair value		
Freehold land	46,200,000	46,200,000
Buildings	55,367,000	55,367,000
Leasehold land and buildings - at fair value	101,567,000	101,567,000
Leasehold land with unexpired lease period of more than 50 years	66,600,000	66,600,000
Buildings	140,290,000	140,290,000
	206,890,000	206,890,000
	308,457,000	308,457,000

Fair value measurement disclosures for investment properties are disclosed in Note 42.

Included in the above are land and buildings amounting to RM254,867,000 (2015: RM254,867,000) pledged for credit facilities granted to subsidiaries as disclosed in Note 28.

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#### 15. INVESTMENT IN SUBSIDIARIES

	Th	e Company
	2016 RM	2015 RM
Unquoted shares - at cost		
Ordinary shares	404,868,408	404,455,400
Redeemable convertible preference shares ("RCPS")	279,500,000	279,500,000
	684,368,408	683,955,400
Accumulated impairment loss		
At beginning and end of year	(2,824,214)	(2,824,214)
Net book value	681,544,194	681,131,186

Details of the subsidiaries are as follows:

Name of subsidiary	Country of incorporation	Principal activities	owne and	oportion of ership interest voting power by the Group 2015
Achieve Acres Sdn. Bhd. <sup>µ</sup>	Malaysia	Property development	85%	85%
Aliran Perkasa Sdn. Bhd.	Malaysia	Property development	100%	100%
Budi Bidara Sdn. Bhd.	Malaysia	Property development	100%	100%
Dapat Jaya Builder Sdn. Bhd.	Malaysia	Building and civil works contracting and project management services	100%	100%
Danau Saujana Sdn. Bhd. ^	Malaysia	Property development	51%	100%
Detik Merdu Sdn. Bhd. @	Malaysia	Investment holding	100%	100%
Everland Asia Development Sdn. Bhd.	Malaysia	Property development	100%	100%
Gabung Wajib Sdn. Bhd.	Malaysia	Property development	100%	100%
Gerak Teguh Sdn. Bhd.	Malaysia	Property development	100%	100%
GK Resort Berhad	Malaysia	Investment holding	100%	100%

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#### 15. INVESTMENT IN SUBSIDIARIES (continued)

Details of the subsidiaries are as follows: (continued)

Name of subsidiary	Country of incorporation	Principal activities	and v	rship interest voting power by the Group 2015
Global Landscape Creation Sdn. Bhd. ~	Malaysia	Dormant	100%	100%
MKH Plantation Sdn. Bhd. (formerly known as Global Retreat (MM2H) Sdn. Bhd.)	Malaysia	Investment holding	100%	100%
Intelek Kekal (M) Sdn. Bhd.	Malaysia	Management services	100%	100%
Intelek Murni (M) Berhad	Malaysia	Operating a recreational club	100%	100%
Intra Tegas (M) Sdn. Bhd.	Malaysia	Property development	100%	100%
Kajang Resources Corporation Sdn. Bhd.	Malaysia	Property development	100%	100%
Kumpulan Indah Bersatu Sdn. Bhd.	Malaysia	Property development	100%	100%
Metro Kajang Construction Sdn. Bhd.	Malaysia	Building and civil works contracting and project and building management services	100%	100%
MKH Credit Corporation Sdn. Bhd.	Malaysia	Money lending, hire-purchase and leasing finance	100%	100%
MKH Food Sdn. Bhd.	Malaysia	Dormant	100%	100%
MKH Management Sdn. Bhd.	Malaysia	Management, secretarial services and insurance agency	100%	100%
MKH Building Materials Sdn. Bhd.	Malaysia	Trading of building materials and household related products	100%	100%
Metro Kajang (Oversea) Sdn. Bhd.	Malaysia	Investment holding	100%	100%
Metro K.L. City Sdn. Bhd.	Malaysia	Property development	100%	100%

**Proportion of** 

**Proportion of** 

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#### 15. INVESTMENT IN SUBSIDIARIES (continued)

Details of the subsidiaries are as follows: (continued)

Name of subsidiary	Country of incorporation	Principal activities	owne and v	rship interest voting power by the Group 2015
Metro Nusantara Sdn. Bhd.	Malaysia	Dormant	100%	100%
Metro Tiara (M) Sdn. Bhd.	Malaysia	Property investment	100%	100%
Metro Kajang Development Sdn. Bhd.	Malaysia	Ceased operation	100%	100%
MKH Resources Sdn. Bhd.	Malaysia	Management services	100%	100%
Pelangi Binaraya Sdn. Bhd.	Malaysia	Property development	100%	100%
Pelangi Seri Alam Development Sdn. Bhd.	Malaysia	Building and civil works contracting	100%	100%
Pelangi Semenyih Sdn. Bhd.	Malaysia	Property development	100%	100%
Perkasa Bernas (M) Sdn. Bhd.	Malaysia	Property development	100%	100%
Petik Mekar Sdn. Bhd.	Malaysia	Property development	100%	100%
Serba Sentosa Sdn. Bhd.	Malaysia	Property development	100%	100%
Serentak Maju Corporation Sdn. Bhd.	Malaysia	Property development	100%	100%
Srijang Indah Sdn. Bhd.	Malaysia	Property investment and management and investment holding	100%	100%
Srijang Kemajuan Sdn. Bhd.	Malaysia	Property development and property investment	99.99%	99.99%
Stand Allied Corporation Sdn. Bhd.	Malaysia	Property development	100%	100%
Sumber Lengkap Sdn. Bhd.	Malaysia	Property development	100%	100%
Suria Villa Sdn. Bhd. $^{\Omega}$	Malaysia	Property development	100%	100%

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#### 15. INVESTMENT IN SUBSIDIARIES (continued)

Details of the subsidiaries are as follows: (continued)

Name of subsidiary	Country of incorporation	Principal activities	owne and v	rship interest roting power by the Group 2015
Vista Haruman Development Sdn. Bhd. *	Malaysia	Property development	55%	55%
Subsidiaries of Detik Merdu Sdn. Bhd.				
PT Maju Kalimantan Hadapan <sup>#@</sup>	Republic of Indonesia	Oil palm plantation	95%	95%
PT Nusantara Makmur Jaya #	Republic of Indonesia	Dormant	100%	100%
Subsidiaries of MKH Plantation Sdn. Bhd. (formerly known as Global Retreat (MM2H) Sdn. Bhd.)				
PT Sawit Prima Sakti #@	Republic of Indonesia	Oil palm plantation	75%	-
Subsidiary of Gabung Wajib Sdn. Bhd				
Amona Metro Development Sdn. Bhd.	Malaysia	Property development	60%	60%
Alif Mesra Sdn. Bhd.	Malaysia	Property development	65%	65%
Subsidiary of GK Resort Berhad PNSB-GK Resort Sdn. Bhd.	Malaysia	Property development	70%	70%
Subsidiary of Kumpulan Indah Bersatu Sdn. Bhd. Palga Sdn. Bhd.	Malaysia	Investment holding	100%	100%
Subsidiary of Pelangi Seri Alam Development Sdn. Bhd.				
Hillpark Resources Sdn. Bhd.	Malaysia	Property development	100%	100%

**Proportion of** 

**Proportion of** 

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#### 15. INVESTMENT IN SUBSIDIARIES (continued)

Details of the subsidiaries are as follows: (continued)

Name of subsidiary	Country of incorporation	Principal activities	owner and v	rship interest roting power by the Group 2015
Subsidiary of Metro Kajang (Oversea) Sdn. Bhd. Vast Furniture	The People's	Furniture manufacturing	100%	100%
Manufacturing (Kunshan) Co. Ltd. #	Republic of China			
Subsidiary of Palga Sdn. Bhd. Hiliran Juara Sdn. Bhd.	Malaysia	Property development	100%	100%
Subsidiary of Amona Metro Development Sdn. Bhd. Temara Pekeliling Sdn. Bhd.	Malaysia	Property development	50.4%	-
Subsidiaries of Srijang Indah Sdn. Bhd.				
Laju Jaya Sdn. Bhd.	Malaysia	Hotel business and property investment	100%	100%
Maha Usaha Sdn. Bhd.	Malaysia	Property investment and management	100%	100%
Metro Emart Sdn. Bhd. ∞	Malaysia	E-commence	100%	-

- Subsidiaries audited by firms of auditors other than Deloitte.
- ∞ During the financial year, the Company acquired the subsidiary for a total cash consideration of RM2. Subsequently, the Company disposed it to another subsidiary at RM2.
- In the previous financial year, the Company acquired the subsidiary for a total cash consideration of RM2.
- During the financial year, the Company subscribed for 508 new ordinary shares of RM1 each in the subsidiary, representing 51% of the total allotment of 998 new ordinary shares.
- During the financial year, the Company subscribed for additional 412,500 new ordinary shares of RM1 each in the subsidiary.
- $\Omega$  In the previous financial year, the Company subscribed for additional 249,998 new ordinary shares of RM1 each in the subsidiary.
- μ In the previous financial year, the Company subscribed for 212,498 new ordinary shares of RM1 each in a subsidiary, representing 85% of the total allotment of 249,998 new ordinary shares.
- @ The investment in shares have been pledged as security for credit facilities granted to a subsidiary as disclosed in Note 28.

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#### 15. INVESTMENT IN SUBSIDIARIES (continued)

#### **Redeemable Convertible Preference Shares**

The salient features of the Redeemable Convertible Preference Shares ("RCPS") of the subsidiaries are as follows:

#### (a) Dividends

The holder has the right to be paid, out of such profits of the subsidiary available for distribution determined by the directors at their discretion to be distributed in respect of each financial year or other accounting period of the subsidiary, a dividend at a rate as the Board of Directors shall determine from time to time.

#### (b) Voting rights

The RCPS carry rights to vote at any general meeting of the subsidiary if:

- (i) any resolution is proposed for the winding up of the subsidiary, in which case the holder of the RCPS may only then vote at such general meeting on the election of a chairman, any motion for adjournment and the resolution for winding up; or
- (ii) the meeting is convened for the purpose of considering the reduction of the capital of the subsidiary; or
- (iii) the meeting is relating to any dividend or part thereof unpaid on any RCPS; or
- (iv) the proposition which is submitted to the meeting proposes to abrogate or vary or otherwise directly affects the special rights and privileges attaching to the RCPS; in which event the holder of the RCPS shall have such number of votes for each RCPS registered in his name equivalent to the number of ordinary shares, which solely for the purpose of calculating the number of votes of the holder of the RCPS is entitled to, one RCPS held by the holder of RCPS shall be deemed to be equivalent to one of ordinary share of the subsidiary. The holder of the RCPS shall further be entitled to speak, demand a poll, to move resolutions and participate in the meeting of the shareholders of RCPS of the subsidiary.

#### (c) Redemption

- (i) Subject to the provision of Section 61 of the Companies Act, 1965, the subsidiary shall have the right to redeem all or any of the RCPS at RM100 only per RCPS (being the par value of RM1 and premium of RM99 per RCPS) at anytime after the date of issuance of RCPS; and
- (ii) no RCPS redeemed by the subsidiary shall be capable of reissue.

#### (d) Conversion

The subsidiary is entitled, at any time during the period commencing on the date of issuance of RCPS to convert all or any of the RCPS registered in the name of each holder of the RCPS. Each RCPS is convertible into 100 ordinary shares of RM1 each in the share capital of the subsidiary.

#### (e) Capital

The holder has the right on winding up or other return of capital (other than on the redemption of the RCPS) to receive, in priority to the holders of any other class of shares in the capital of the subsidiary.

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# 15. INVESTMENT IN SUBSIDIARIES (continued)

# Non-controlling interests

The subsidiaries that have material non-controlling interests ("NCI") are as follows:

	Amona Metro Development Sdn. Bhd. RM	PT Maju Kalimantan Hadapan RM	A Alif Mesra Sdn. Bhd.	PT Sawit Prima Sakti RM	Vista Haruman Development Sdn. Bhd. RM	Individually immaterial subsidiaries RM	Total
<b>2016</b> NCI percentage of ownership interest and voting power	40%	5%	35%	25%	45%	1	'
Carrying amount of NCI	19,797,831	584,170	5,200,516	5,198,814	2,752,261	837,170	34,370,762
Profit/(Loss) allocated to NCI	5,299,317	2,109,584	159,368)	89,063	2,583,349	(785,397)	9,136,548
Total comprehensive income/ (loss) allocated to NCI	5,299,317	2,037,384	(159,368)	54,410	2,583,349	(785,397)	9,029,695
	Amc	Amona Metro Development Sdn. Bhd. RM	PT Maju Kalimantan Hadapan RM	Alif Mesra Sdn. Bhd. RM	Vista Haruman Development Sdn. Bhd.	Individually immaterial subsidiaries RM	Total
<b>2015</b> NCI percentage of ownership interest and voting power		40%	2%	35%	45%	1	1
Carrying amount of NCI		18,498,513	(1,453,214)	5,359,884	(168,588)	(357,328)	21,879,267
Profit/(Loss) allocated to NCI		11,289,891	(1,261,962)	(158,327)	(125,568)	(74,419)	9,669,615
Total comprehensive income/ (loss) allocated to NCI		11,289,891	(1,051,900)	(158,327)	(125,568)	(74,419)	9,879,677

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**Results** 

Revenue

Profit for the financial year

Total comprehensive income

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#### 15. INVESTMENT IN SUBSIDIARIES (continued)

The financial information of the subsidiaries, namely Amona Metro Development Sdn. Bhd., PT Maju Kalimantan Hadapan, Alif Mesra Sdn. Bhd., PT Sawit Prima Sakti and Vista Haruman Development Sdn. Bhd. that have material NCI before intra-group elimination are as follows:

	Amona Metro Development Sdn. Bhd. RM	PT Maju Kalimantan Hadapan RM	Alif Mesra Sdn. Bhd. RM	PT Sawit Prima Sakti RM	Vista Haruman Development Sdn. Bhd. RM
2016					
Assets and liabilities					
Non-current assets	84,751,650	394,022,125	84,320	72,017,292	282,700
Current assets	35,868,714	63,599,962	23,776,419	6,710,481	101,833,343
Non-current liabilities	(53,648,500)	(385,129,483)	(8,400,000)	(47,756,069)	(60,642,797)
Current liabilities	(16,166,625)	(60,832,526)	(602,120)	(10,176,448)	(35,357,112)
Non-controlling interests	(1,310,664)	-	-	-	-
Net assets/(liabilities)	49,494,575	11,660,078	14,858,619	20,795,256	6,116,134
Results	1 600 000	005 05 4 500		700.007	45.076.400
Revenue	1,629,280	205,954,589	- (455.770)	398,697	45,836,402
Profit for the financial year	13,248,292	42,107,470	(455,336)	356,252	5,740,775
Total comprehensive income	13,248,292	40,666,346	(455,336)	217,641	5,740,775
					Vista
		Amona Metro Development	PT Maju Kalimantan	Alif Mesra	Haruman Development
		Sdn. Bhd. RM	Hadapan RM	Sdn. Bhd. RM	Sdn. Bhd. RM
2015					
Assets and liabilities			RM	RM	RM
Assets and liabilities Non-current assets		RM	<b>RM</b> 395,611,642	<b>RM</b> 79,660	<b>RM</b> 184,100
Assets and liabilities Non-current assets Current assets		RM - 67,433,705	RM 395,611,642 58,456,017	79,660 15,884,963	184,100 59,048,200
Assets and liabilities Non-current assets Current assets Non-current liabilities		FM - 67,433,705 (6,746,337)	395,611,642 58,456,017 (407,274,181)	79,660 15,884,963 (600,000)	184,100 59,048,200 (42,144,820)
Assets and liabilities Non-current assets Current assets		RM - 67,433,705	RM 395,611,642 58,456,017	79,660 15,884,963	184,100 59,048,200

118,666,898 209,538,209

(25,188,875)

(20,996,010)

(452, 363)

(452,363)

28,224,727

28,224,727

9,278,176

(279,040)

(279,040)

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#### 15. INVESTMENT IN SUBSIDIARIES (continued)

	Amona Metro Development Sdn. Bhd. RM	PT Maju Kalimantan Hadapan RM	Alif Mesra Sdn. Bhd. RM	PT Sawit Prima Sakti RM	Vista Haruman Development Sdn. Bhd. RM
2016					
Cash flows from/(used in):					
Operating activities	16,131,715	77,784,425	(7,230,035)	(780,644)	(21,492,077)
Investing activities	(11,379,096)	(5,613,192)	-	(7,020,820)	-
Financing activities	(9,856,000)	(69,586,327)	8,400,000	12,855,743	29,079,364
Net increase/(decrease) in					
cash and cash equivalents	(5,103,381)	2,584,906	1,169,965	5,054,279	7,587,287
Dividends paid to NCI	4,000,000	-	-	-	-

Amona Metro Development Sdn. Bhd. RM	PT Maju Kalimantan Hadapan RM	Alif Mesra Sdn. Bhd. RM	Vista Haruman Development Sdn. Bhd. RM
55,231,315	32,064,910	(708,036)	(16,606,108)
-	(16,088,881)	-	-
(41,987,685)	(24,792,250)	600,000	20,360,606
13,243,630	(8,816,221)	(108,036)	3,754,498
11 200 000	_	_	_
	Development Sdn. Bhd. RM  55,231,315 - (41,987,685)	Development Sdn. Bhd. RM Kalimantan Hadapan RM  55,231,315 32,064,910 - (16,088,881) (41,987,685) (24,792,250)  13,243,630 (8,816,221)	Development Sdn. Bhd. RM

There are no significant restrictions on the Company's ability to access or use the assets and settle the liabilities of the Group except for the covenants of the bank term loans taken by PT Maju Kalimantan Hadapan and PT Sawit Prima Sakti, subsidiaries of the Company, which restrict the ability of the subsidiaries to provide advances to other companies within the Group and to declare dividends to its shareholders until full settlement of the loans unless prior written consent is obtained from the lenders. The assets to which such restrictions apply are the cash and cash equivalents of the subsidiaries included in the consolidated financial statements amounting to RM13,766,582 (2015: RM9,054,939).



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#### **16. INVESTMENT IN ASSOCIATES**

	T	he Group
	2016 RM	2015 RM
At cost:		
Unquoted shares	6,700,000	4,250,000
Share of post-acquisition reserves	7,435,951	8,254,478
	14,135,951	12,504,478

The details of the associates, incorporated in Malaysia, are as follows:

		ownersh and vot	ortion of hip interest ing power the Group	
Name of associate	Principal activities	2016	2015	Financial year end
Rimbunan Melati Sdn. Bhd. ("RMSB") *	Property development	45%	45%	31 December
Rafflesia School (Kajang) Sdn. Bhd. ^	Education centre and tenant of the Group's investment property	20%	20%	31 December
Panahome MKH Malaysia Sdn. Bhd. ~	General construction	49%	-	31 March

- Interest held through Dapat Jaya Builder Sdn. Bhd.
- Interest held through Metro Tiara (M) Sdn. Bhd.
- Interest held through Kajang Resources Corporation Sdn. Bhd. ("KRC"). During the year, KRC subscribed 2,450,000 new ordinary shares of RM1 each in the associate.

The above associates are accounted for using the equity method in the consolidated financial statements.

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#### 16. INVESTMENT IN ASSOCIATES (continued)

The following table summarises the information of the Group's material associate, adjusted for any differences in accounting policies and reconciles the information to the carrying amount of the Group's interest in the associate.

	Т	he Group
	2016 RM	2015 RM
RMSB		
Non-current assets	4,033	9,014
Current assets	31,589,678	33,989,614
Non-current liabilities	-	-
Current liabilities	(5,435,997)	(7,057,621)
Net assets	26,157,714	26,941,007
Results		
Revenue	-	-
(Loss)/Profit for the financial year	(783,293)	1,282,915
Total comprehensive (loss)/income	(783,293)	1,282,915

The reconciliation of net assets to carrying amount of the associates is as follows:

	RMSB RM	immaterial associates RM	Total RM
2016 Group's share of net assets	11,770,971	2,364,980	14,135,951
Group's share of results in associates	(352,482)	(466,045)	(818,527)
Dividend received from associates	-	-	-
<b>2015</b> Group's share of net assets	12,123,453	381,025	12,504,478
Group's share of results in associates	577,312	(508,944)	68,368
Dividend received from associates	-	-	

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#### 17. LAND HELD FOR PROPERTY DEVELOPMENT

	The Group	
	2016	2015
	RM	RM
Freehold land		
At beginning of year	254,567,910	245,514,620
Additions	289,888,335	15,922,213
Transfer from joint venture deposits for land development (Note 19 (h))	22,701,000	-
Property development costs written off	(112,722)	-
Reclassification to development cost	(4,314,164)	-
Transfer to property development costs (Note 20)	(23,972,114)	(6,868,923)
At end of year	538,758,245	254,567,910
Leasehold land		
At beginning of year	117,955,124	134,946,604
Additions	32,231,379	46,699,012
In respect of subsidiary acquired (Note 30)	78,123,647	-
Transfer to non-current assets held for sale (Note 23)	(4,622,647)	-
Transfer from/(to) property development costs (Note 20)	55,694,634	(63,690,492)
At end of year	279,382,137	117,955,124
Total land	818,140,382	372,523,034
Development costs		
At beginning of year	187,001,104	136,617,912
Additions	70,244,104	83,022,258
In respect of subsidiary acquired (Note 30)	276,353	-
Disposal	-	(4,032)
Reclassification from land cost	4,314,164	-
Property development cost written off	(71,452)	-
Transfer to non-current assets held for sale (Note 23)	(2,859,043)	-
Transfer to property development costs (Note 20)	(8,221,086)	(32,635,034)
At end of year	250,684,144	187,001,104
Total land and development costs	1,068,824,526	559,524,138
Less: Accumulated impairment loss		
At beginning and end of year	(6,284,988)	(6,284,988)
	1,062,539,538	553,239,150

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#### 17. LAND HELD FOR PROPERTY DEVELOPMENT (continued)

Included in land held for property development are:

- (i) titles of freehold land amounting to RM87,498,887 (2015: RM86,933,869) which have been deposited with a financial institution for term loan and revolving credit facilities granted to a subsidiary as disclosed in Note 28;
- (ii) freehold land amounting to RM82,179,263 (2015: RM82,179,263) which have been pledged for term loan facilities granted to certain subsidiaries as disclosed in Note 28; and
- (iii) leasehold land amounting to RM63,093,076 (2015: RM28,564,519) represent entitlements of the landowners pursuant to joint land development agreements to undertake property development projects. The titles to the development land will be transferred from landowners to the property purchasers.

#### 18. DEFERRED TAX ASSETS AND LIABILITIES

	The Group		Th	e Company
	2016 RM	2015 RM	2016 RM	2015 RM
Deferred tax assets				
At beginning of year	34,736,511	20,552,213	675,830	744,900
Recognised in profit or loss (Note 8)	(5,378,863)	15,402,617	(675,830)	(1,200)
Recognised in other comprehensive income	-	(1,663,394)	-	(67,870)
Effect of movements in exchange rate	-	445,075	-	-
At end of year	29,357,648	34,736,511	-	675,830
Deferred tax liabilities				
At beginning of year	(47,355,540)	(49,829,031)	-	-
Recognised in profit or loss (Note 8)	(6,026,598)	4,674,736	(62,926)	-
Recognised in other comprehensive income				
(Note 8)	(356,408)	(1,197,856)	-	-
In respect of subsidiaries acquired (Note 30)	(10,955,563)	-	-	-
Effect of movements in exchange rate	149,051	(1,003,389)	-	
At end of year	(64,545,058)	(47,355,540)	(62,926)	-
Total	(35,187,410)	(12,619,029)	(62,926)	675,830

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#### 18. DEFERRED TAX ASSETS AND LIABILITIES (continued)

Deferred tax assets and liabilities are attributable to the following:

	т	he Group	The Company	
	2016	2015	2016	2015
	RM	RM	RM	RM
Deferred tax assets				
Deductible temporary differences arising from:				
Property, plant and equipment	777,593	(300,686)	_	9,860
Biological assets	-	(7,122,304)	-	-
Property development costs	19,227,400	22,760,252	-	_
Receivables and deposits	848,425	3,029,949	-	_
Payables and accruals	8,416,330	4,342,353	-	_
Provisions	-	4,702,900	-	737,800
Revaluation surplus of land and buildings	-	(1,667,354)	_	(71,830)
Fair value adjustment in respect of investment				
properties	_	(377,000)	_	_
Fair value adjustment in respect of		( ) , , , , , , , , , , , , , , , , , ,		
subsidiaries acquired	_	(3,952,200)	_	_
Unused tax losses	87,900	13,319,701	_	_
Unabsorbed capital allowances	-	900	_	_
	29,357,648	34,736,511	-	675,830
Deferred tax liabilities				
Taxable temporary differences arising from:				
Property, plant and equipment	(2,445,381)	(2,330,299)	8,904	-
Biological assets	(7,606,634)	-	-	-
Investment properties	(2,957,506)	(2,423,606)	-	_
Property development costs	1,341,908	1,655,309	-	-
Receivables and deposits	(779,257)	231,100	-	-
Payables and accruals	(232,960)	2,700	-	-
Provisions	2,436,292	_	-	_
Surplus arising from revaluation of land				
and buildings	(7,054,975)	(5,824,171)	(71,830)	_
Fair value adjustment in respect of				
investment properties	(6,505,865)	(7,076,865)	-	_
Fair value adjustment in respect of				
subsidiaries acquired	(41,634,428)	(31,589,708)	-	_
Unused tax losses	893,748	-	-	-
	(64,545,058)	(47,355,540)	(62,926)	-

The deferred tax assets and liabilities are not available for set-off as they arise from different taxable entities within the Group.

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#### 19. RECEIVABLES, DEPOSITS AND PREPAYMENTS

	The Group			The Company	
	Note	2016 RM	2015 RM	2016 RM	2015 RM
Non-aument					
Non-current Trade					
Loan receivables	(a)	3,619,253	256,236	_	_
Trade receivables	(d)	2,090,368	-	-	-
Non-trade					
Amount due from subsidiaries	(f)	-	_	210,114,101	175,282,193
Less: Allowance for impairment loss		-	-	(178,000)	(178,000)
		_	_	209,936,101	175,104,193
Prepayments	(b)	6,317,113	_		-
Other receivables	(c)	1,171,687	2,367,964	-	-
		13,198,421	2,624,200	209,936,101	175,104,193
Current					
Trade					
Trade receivables		146,572,862	138,780,751	-	-
Less: Allowance for impairment loss		(933,700)	(884,353)	-	<u>-</u>
	(d)	145,639,162	137,896,398	_	_
Finance lease receivables	(e)	890	884	-	_
Loan receivables	(a)	135,362	147,961	-	-
		145,775,414	138,045,243	-	-
Non-trade					
Amount due from subsidiaries	(f)	-	-	2,995,784	2,588,457
Other receivables	(g)	34,643,790	24,751,686	47,930	55,955
Less: Allowance for impairment loss		(607,247)	(3,691,676)	(47,930)	(55,955)
		34,036,543	21,060,010	_	_
Deposits for development land		0 1,000,040	21,000,010		
acquisition		250,000	100,000	_	_
Joint venture deposits for land					
development	(h)	15,900,036	38,166,716	-	-
Other deposits	(i)	13,027,174	23,026,001	33,000	58,020
Prepayments	(j)	17,145,508	15,313,386	-	-
		226,134,675	235,711,356	3,028,784	2,646,477

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#### 19. RECEIVABLES, DEPOSITS AND PREPAYMENTS (continued)

(a) Loan receivables

	The Group		
	2016 RM	2015 RM	
Term loan (business) Other loan	3,750,883 3,732	400,465 3,732	
	3,754,615	404,197	

The maturity profile of loan receivables, net of allowance for impairment loss, is as follows:

	Term Ioan RM	Other loan RM	Total RM
2016			
Fixed rate instruments			
Receivable within 1 year	131,630	3,732	135,362
Receivable after 1 year but not later than 2 years	82,689	-	82,689
Receivable after 2 years but not later than 3 years	82,689	-	82,689
Receivable after 3 years but not later than 4 years	3,453,875	-	3,453,875
	3,750,883	3,732	3,754,615
2015			
Fixed rate instruments			
Receivable within 1 year	144,229	3,732	147,961
Receivable after 1 year but not later than 2 years	90,172	-	90,172
Receivable after 2 years but not later than 3 years	65,181	-	65,181
Receivable after 3 years but not later than 4 years	100,883	-	100,883
	400,465	3,732	404,197

The loan receivables bear effective interest at rates ranging from 5.0% to 12.0% (2015: 5.0% to 12.0%) per annum.

- (b) This is in respect of property infrastructure costs incurred on a plot of land leased from RAC for a period of 60 years for future construction of a retail mall.
- (c) This is in respect of an amount due from Plasma Farmers Cooperative in Indonesia. In accordance with the Indonesian Government policy, a subsidiary assumes the responsibilities to develop plantation for small land holders (known as Plasma Farmers) in addition to its own plantation. The subsidiary is also required to train and supervise the Plasma Farmers and purchase the fresh fruit bunches from the farmers at prices determined by the Government. The amount is unsecured, interest-free, to be settled in cash not within one year. During the financial year, the Group reclassified a plasma receivable amounted to RM1,237,452 to current receivables upon its active sales of fresh fruit bunches to plantation.

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### 19. RECEIVABLES, DEPOSITS AND PREPAYMENTS (continued)

- (d) Trade receivables
  - (i) The Group's normal trade credit term ranges from 7 to 90 days (2015: 7 to 90 days).
  - (ii) The ageing analysis of the Group's trade receivables is as follows:

	The Group		
	2016	2015	
	RM	RM	
Neither past due nor impaired	121,667,529	102,521,088	
1 to 30 days past due not impaired	16,223,785	16,930,604	
31 to 60 days past due not impaired	6,313,445	6,171,118	
61 to 90 days past due not impaired	334,265	2,948,594	
More than 90 days past due not impaired	3,190,506	9,324,994	
	26,062,001	35,375,310	
Past due and impaired	933,700	884,353	
	148,663,230	138,780,751	

### Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired comprise property purchasers mostly are with end financing facilities from reputable end-financiers whilst the others are creditworthy customers with good payment records and mostly are regular customers that have been transacting with the Group.

None of the Group's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

### Receivables that are past due but not impaired

Trade receivables of the Group amounting to RM26,062,001 (2015: RM35,375,310) which are past due but not impaired because there have been no significant changes in credit quality of the debtors and the amounts are still considered recoverable. The Group does not hold any collateral or other credit enhancements over these balances.



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### 19. RECEIVABLES, DEPOSITS AND PREPAYMENTS (continued)

- (d) Trade receivables (continued)
  - (ii) The ageing analysis of the Group's trade receivables is as follows: (continued)

### Receivables that are impaired

The movement of allowance accounts used to record the impairment is as follows:

	Т	he Group
	2016 RM	2015 RM
At beginning of year Addition No longer required	884,353 108,808 (59,461)	892,027 97,158 (104,832)
At end of year	933,700	884,353

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted on payment. These receivables are not secured by any collateral or credit enhancements.

- (iii) Included in trade receivables of the Group are:
  - (a) retention sums amounting to RM54,274,546 (2015: RM30,365,837) held by stakeholders;
  - (b) amounts of RM94,425 (2015: RM202,205) due from key management personnel of the Group in respect of purchase of development properties of the Group which include retention sum of RM94,425 (2015: RM117,605) held by stakeholders;
  - (c) amounts of RM231,657 (2015: RM694,972) due from a corporate shareholder of a subsidiary in respect of purchase of development properties of the said subsidiary which include retention sum of RM231,657 (2015: RM694,972) held by stakeholders;
  - (d) amount of RMNil (2015: RM1,245,125) due from a corporation in which a director of the Company has substantial interest in respect of purchase of development properties of the Group which include retention sum of RMNil (2015: RM46,635) held by stakeholders;
  - (e) amount of RM87,850 (2015: RM67,700) due from a director of the Company in respect of purchase of development properties of the Group which include retention sum of RM87,850 (2015: RM67,700) held by stakeholders; and
  - (f) amount of RM88,150 (2015: RM18,625) due from a person connected to certain directors of the Company in respect of purchase of development properties of the Group which include retention sum of RM98,150 (2015: RM18,625) held by stakeholders.

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### 19. RECEIVABLES, DEPOSITS AND PREPAYMENTS (continued)

### (e) Finance lease receivables

	Т	he Group
	2016 RM	2015 RM
Receivable within 1 year		
Gross investment in finance lease receivables	1,109,495	1,110,415
Less: Unearned finance income	(88,856)	(88,873)
Present value of minimum lease payment receivables Less: Allowance for impairment loss	1,020,639	1,021,542
At beginning of year	(1,020,658)	(1,021,620)
No longer required	909	962
At end of year	(1,019,749)	(1,020,658)
	890	884

The finance lease receivables bear effective interest at 8.15% (2015: 8.15%) per annum.

The maturity profile of finance lease receivables is as follows:

		The Group
	2016 RM	2015 RM
Fixed rate instrument		
Receivable within 1 year	890	884

- (f) Included in amount due from subsidiaries are unsecured amounts of:
  - (i) RM209,936,101 (2015: RM175,104,193) which bears interest at 5.85% (2015: 5.85%) per annum and is not expected to be settled within the next 12 months; and
  - (ii) RM2,995,784 (2015: RM2,588,457) which is interest-free and repayable on demand.

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### 19. RECEIVABLES, DEPOSITS AND PREPAYMENTS (continued)

- (g) Included in other receivables of the Group are:
  - (i) an amount of RM4,088,287 (2015: RM3,595,868) being indirect taxes paid in advance to tax authorities;
  - (ii) an amount of RM10,740,800 (2015: RM6,198,415) paid to Trustee accounts for joint development of infrastructure projects with other developers;
  - (iii) an amount of RM4,399,820 (2015: RM5,822,085) being amount due from Plasma Farmers Cooperative in Indonesia: and
  - (iv) an amount of RM42,350 (2015: RMNil) being derivative financial assets on fair value of commodity forward contracts.

The Group uses commodity forward contracts to manage the exposure the adverse price movements in crude palm oil commodities. The fair values of these components have been determined based on published market prices or quoted prices from reputable financial institutions.

The Group recognised total fair value gain of RM42,350 (2015: RMNil) arising from changes in fair value of derivative financial instruments. The method and assumption applied in determining the fair value of derivative is disclosed in Note 41.

The movement of allowance account used to record the impairment of other receivables is as follows:

	The Group		Th	e Company
	2016	2015	2016	2015
	RM	RM	RM	RM
At beginning of year	3,691,676	3,491,203	55,955	61,555
Additions	190,992	339,200	-	-
No longer required	(63,621)	(138,727)	(8,025)	(5,600)
Written off	(3,211,800)	-	-	-
At end of year	607,247	3,691,676	47,930	55,955

The impaired other receivables at the reporting date relate to debtors that have defaulted on payment. These receivables are not secured by any collateral or credit enhancements.

- (h) The joint venture deposits are paid to landowners in respect of Joint Venture Agreements ("Agreements") whereby the Group is responsible to implement and undertake the overall development projects on the land owned by the third parties upon fulfilment of the terms and conditions as stipulated in the Agreements. During the financial year, the Group reclassified joint venture deposits amounted to RM22,701,000 to land held for property development upon fulfilment of terms and conditions stipulated in the agreement as disclosed in Note 17.
- (i) Included in other deposits of the Group are:
  - (i) RM9,935,659 (2015: RM9,158,380) paid to the relevant authorities for property development projects; and
  - (ii) RMNil (2015: RM8,384,560) paid for the acquisition of land for property development projects.

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### 19. RECEIVABLES, DEPOSITS AND PREPAYMENTS (continued)

- (j) Included in prepayments of the Group are:
  - (i) RM1,576,144 (2015: RM1,244,990) paid for the acquisition of land in Indonesia;
  - (ii) RMNil (2015: RM4,152,999) preliminary costs incurred in respect of the construction of a commuter station for Railway Asset Corporation ("RAC") in consideration for the right to lease a plot of land from RAC for a period of 60 years. During the financial year, the Group reclassified this prepayment to intangible assets;
  - (iii) RM6,959,695 (2015: RM3,630,795) preliminary costs incurred in respect of future property development projects. During the financial year, the Group reclassified certain prepayments pertaining to joint venture projects amounted to RM3,543,398 to property development costs upon fulfilment of terms and conditions as stipulated in the agreement as disclosed in Note 20; and
  - (iv) an amount of RM5,338,776 (2015: RMNil) being redemption of bridging loan.

### **20. PROPERTY DEVELOPMENT COSTS**

	The Group	
	2016 RM	2015 RM
At cost:		
Freehold land		
At beginning of year	122,735,500	131,234,761
Additions	15,938,828	42,209,902
Transfer from land held for property development (Note 17)	23,972,114	6,868,923
Transfer to inventories	(4,905,266)	(11,215,746)
Adjustment on completion of projects	(28,488,044)	(46,362,340)
At end of year	129,253,132	122,735,500
Leasehold land		
At beginning of year	249,955,242	175,888,454
Additions	54,600,436	21,926,085
Transfer from prepayments (Note 19 (j) (iii))	3,107,300	-
Transfer (to)/from land held for property development (Note 17)	(55,694,634)	63,690,492
Transfer to inventories	(1,622,640)	(142,978)
Adjustment on completion of projects	(70,808,032)	(11,406,811)
At end of year	179,537,672	249,955,242

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### 20. PROPERTY DEVELOPMENT COSTS (continued)

	The Group	
	2016 RM	2015 RM
Development costs		
At beginning of year	435,082,958	483,180,689
Additions	539,675,524	440,193,845
Transfer from prepayments (Note 19 (j) (iii))	436,098	-
Transfer from land held for property development (Note 17)	8,221,086	32,635,034
Transfer to inventories	(54,815,831)	(48,848,414)
Adjustment on completion of projects	(432,234,248)	(472,078,196)
At end of year	496,365,587	435,082,958
Total land and development costs	805,156,391	807,773,700
Less: Costs recognised as an expense in profit or loss		
At beginning of year	369,818,829	444,290,818
Additions	581,869,077	455,375,358
Adjustment on completion of projects	(531,530,324)	(529,847,347)
At end of year	420,157,582	369,818,829
	384,998,809	437,954,871

### Included in the above are:

- (i) interest on borrowing capitalised for the financial year amounting to RM2,232,285 (2015: RM1,193,770);
- (ii) titles of freehold land amounting to RM8,995,229 (2015: RM8,995,229) which have been deposited with a financial institution for term loan and revolving credit facilities granted to certain subsidiaries as disclosed in Note 28;
- (iii) titles of leasehold land amounting to RMNil (2015: RM7,275,757) which have been deposited with a financial institution for term loan and revolving credit facilities granted to a subsidiary as disclosed in Note 28;
- (iv) titles of freehold land amounting to RM18,285,715 (2015: RM25,846,685) which have been pledged with a financial institution for term loan facility granted to a subsidiary as disclosed in Note 28; and
- (v) freehold and leasehold land amounting to RM186,281,946 (2015: RM138,118,962) represent entitlements of the landowners pursuant to joint venture and joint land development agreements to undertake property development projects. The titles to the development land will be transferred from landowners to the property purchasers.

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### 21. INVENTORIES

	The Group	
	2016	2015
	RM	RM
At cost:		
Raw materials	574,415	892,176
Work-in-progress	457,949	609,901
Finished goods	1,244,561	1,186,186
Food and beverages	44,068	20,750
Plantation consumables	5,476,872	5,634,528
Fertilizers	7,271,831	6,521,851
Crude palm oil and palm kernel	8,669,973	5,707,626
Completed development properties	70,371,273	48,095,126
	94,110,942	68,668,144

During the financial year, the cost of inventories recognised as an expense in cost of sales of the Group is RM250,776,409 (2015: RM250,050,062).

### 22. CASH, BANK BALANCES, TERM DEPOSITS AND FIXED INCOME FUNDS

	The Group		Th	e Company
	2016	2015	2016	2015
	RM	RM	RM	RM
Deposits with licensed banks	16,239,439	37,366,668	_	_
Cash and bank balances	105,127,118	87,689,366	267,497	405,509
Cash held under housing development accounts	161,725,882	137,306,320	-	-
Fixed income funds:				
Redeemable at call	15,389,739	6,711,990	-	-
Redeemable upon 1 day notice	2,331,389	-	-	-
Redeemable upon 5 days notice	4,273,583	-	-	-
	305,087,150	269,074,344	267,497	405,509

The deposits bear effective interest at rates ranging from 0.4% to 3.67% (2015: 0.4% to 3.4%) per annum with maturity period ranging from 15 days to 365 days (2015: 7 days to 365 days).

Fixed income funds represent investment in highly liquid money market, which are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

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### 22. CASH, BANK BALANCES, TERM DEPOSITS AND FIXED INCOME FUNDS (continued)

Cash held under housing development accounts represent amounts placed in Housing Development Accounts ("HDA") in accordance with Section 7(A) of the Housing Development (Control and Licensing) Act, 1966 (Amended 2002). These HDA accounts, which consist of monies received from purchasers, are for the payment of property development costs incurred. The surplus monies in these accounts, if any, will be released to the Group in accordance with the provisions of the Act.

The non-short term and highly liquid fixed deposits of RM5,175,335 (2015: RM16,687,195) included in deposit with licensed banks have maturity period of more than 3 months.

Cash and cash equivalents held by the Group which are not freely available for general use are as follows:

- (i) deposits amounting to RM2,400,000 (2015: RM70,227) pledged for bank guarantee facilities granted to a subsidiary;
- (ii) bank balances of RM14,311,662 (2015: RM9,595,644) pledged as restricted fund held as security for the credit facilities as disclosed in Note 28; and
- (iii) deposit and bank balances of RM20,333 (2015: RM15,559) held under sinking fund account for the recreational club.

### 23. NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE

	Т	he Group
	2016 RM	2015 RM
At cost: At beginning of year Transfer from land held for property development (Note 17)	- 7,481,690	- -
At end of year	7,481,690	-

On 6 January 2016, a subsidiary of the Group entered into a sales and purchase agreement with third party for the disposal of a piece of leasehold land located at Hillpark Shah Alam, for a total cash consideration of RM9,500,000. As of the date of the financial statements were authorised for issue, the said disposal is still pending fulfilment of conditions precedent.

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### 24. SHARE CAPITAL

	The Group and The Company			
	Number of shares Am			Amount
	2016	2015	2016	2015
			RM	RM
Authorised: Ordinary shares of RM1 each:				
At beginning and end of year	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
Issued and fully paid:				
Ordinary shares of RM1 each:				
At beginning of year	419,407,284	419,393,607	419,407,284	419,393,607
Issuance of shares	70 700	17 677	70 700	17 677
pursuant to the exercise of warrants	36,700	13,677	36,700	13,677
At end of year	419,443,984	419,407,284	419,443,984	419,407,284

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

During the financial year, the issued and paid-up share capital of the Company increased from RM419,407,284 to RM419,443,984 by way of exercise of 36,700 warrants for 36,700 new ordinary shares of RM1 each at an exercise price of RM1.89 per share.

The new ordinary shares issued rank pari passu in all respects with the existing shares of the Company.

### 25. RESERVES

	The Group		Th	e Company
	2016 RM	2015 RM	2016 RM	2015 RM
Non-distributable				
Share premium	57,081	15,929	57,081	15,929
Translation reserve	(560,874)	2,239,435	-	-
Revaluation reserve	23,533,537	23,533,537	646,907	646,907
Warrant reserve	8,000,533	8,009,022	8,000,533	8,009,022
	31,030,277	33,797,923	8,704,521	8,671,858
<b>Distributable</b> Retained earnings	825,810,815	651,447,825	412,721,156	375,117,283
	856,841,092	685,245,748	421,425,677	383,789,141

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### 25. RESERVES (continued)

### **Translation reserve**

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations as well as the foreign currency differences arising from monetary items which form part of the Group's net investment in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation or another currency.

### **Revaluation reserve**

The revaluation reserve relates to the revaluation of land and buildings.

### **Warrant reserve**

On 31 December 2012, the Company allotted and issued 29,104,378 free warrants constituted under the deed poll dated 23 November 2012.

The salient features of the warrants are as follows:

- (i) entitles its registered holders to subscribe for one (1) new ordinary share of RM1 each at the exercise price during the exercise period;
- (ii) the exercise price is RM2.26 per share subject to adjustments in accordance with the provisions of the deed poll executed; and
- (iii) the warrants may be exercised at any time for a period of five years from 31 December 2012 to 30 December 2017 ("exercise period"). Warrants that are not exercised during the exercise period will thereafter lapse and become void.

The exercise price was adjusted to RM1.89 per share pursuant to the bonus issue on 20 May 2014.

The movement in the Company's warrants to subscribe for new ordinary shares of RM1 each during the financial year is as follows:

	N	umber of warra	nts
	At		At
	1 October	30 Septembe	
	2015	Exercised	2016
Number of warrants	34,620,140	(36,700)	34,583,440

The weighted average quoted price of shares of the Company at the time when the warrants were exercised was RM2.53 (2015: RM2.92).

### **Retained earnings**

Distributable reserves are those available for distribution as dividends. The entire retained earnings of the Company are available to be distributed as single tier dividends to the shareholders of the Company.

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### **26. PROVISIONS**

	Post- employment benefit obligations RM	Retirement gratuity RM	Total RM
The Group			
2016			
At beginning of year	6,310,729	19,595,520	25,906,249
Provision during the financial year	2,357,525	-	2,357,525
In respect of subsidiary acquired (Note 30)	418,548	-	418,548
Incurred during the financial year	(223,580)	-	(223,580)
Remeasurement losses on defined benefit plans:			
Actuarial loss arising from experience adjustments	1,028,501	-	1,028,501
Effect of movements in exchange rate	460,705	-	460,705
At end of year	10,352,428	19,595,520	29,947,948
2015			
At beginning of year	4,712,561	19,595,520	24,308,081
Provision during the financial year	3,067,640	-	3,067,640
Incurred during the financial year	(309,090)	_	(309,090)
Remeasurement gains on defined benefit plans:	(000,000)		(===,===,
Actuarial gain arising from experience adjustments	(1,994,516)	_	(1,994,516)
Effect of movements in exchange rate	834,134	-	834,134
At end of year	6,310,729	19,595,520	25,906,249
The Company			
2016			
At beginning of year	-	3,074,400	3,074,400
Assignment to a subsidiary	-	(3,074,400)	(3,074,400)
	-	-	-
2015			
At beginning and end of year	_	3,074,400	3,074,400

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### 26. PROVISIONS (continued)

The above provisions are classified as follows:

	Post- employment benefit obligations RM	Retirement gratuity RM	Total RM
The Group			
2016 Non-current Current	10,352,428	19,595,520	10,352,428 19,595,520
	10,352,428	19,595,520	29,947,948
2015 Non-current Current	6,310,729	- 19,595,520	6,310,729 19,595,520
	6,310,729	19,595,520	25,906,249
The Company 2016 Current	-	-	-
2015 Current	-	3,074,400	3,074,400

### (a) Post-employment benefit obligations

Two subsidiaries of the Company in Indonesia operate unfunded defined benefit schemes, as required under the Labour Law of the Republic of Indonesia. The defined benefit schemes expose the Group to actuarial risks, such as longevity risk and interest rate risk.

The amount recognised in the consolidated statement of financial position is determined as follows:

	The Group	
	2016 RM	2015 RM
Present value of obligations	10,352,428	6,310,729

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### 26. PROVISIONS (continued)

### (a) Post-employment benefit obligations (continued)

Movement in the present value of unfunded defined benefit scheme in the current financial year are as follows:

	т	he Group
	2016 RM	2015 RM
At beginning of year	6,310,729	4,712,561
Amounts recognised in profit or loss (Note 6):		
Current service costs	3,706,754	2,652,681
Interest on obligation	613,755	414,959
Past service cost	(1,962,984)	-
	2,357,525	3,067,640
In respect of subsidiary acquired	418,548	-
Amounts recognised other comprehensive income:		
Remeasurement loss/(gain)	1,028,501	(1,994,516)
Benefit paid	(223,580)	(309,090)
Effect of movements in exchange rates	460,705	834,134
At end of year	10,352,428	6,310,729

The defined benefit obligation expenses were determined based on actuarial valuations prepared by an independent actuary using the projected unit credit method. Principal assumptions at reporting date are as follows:

	T	he Group
	2016	2015
Discount rate	8.00% - 9.80%	9.75%
Future salary increase	10%	10%
Mortality rate	100% TM13	100% TM13
Resignation rate	4% - 9% until	9% until age
	age of 30 - 32	of 32 then
	then decrease	decrease
	linearly to 0%	linearly to 0%
	at age of 55	at age of 55
Disability	5% of	5% of
	mortality rate	mortality rate
Normal retirement age	55 - 60	55

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### 26. PROVISIONS (continued)

### (a) Post-employment benefit obligations (continued)

### **Sensitivity analysis**

The sensitivity analysis below has been determined based on reasonably possible changes in the discount rate and future salary increase occurring at the reporting date, while holding all other assumptions constant.

	Increase	e Group e/(Decrease) i profit
	2016 RM	2015 RM
Discount rate increase by 1% Discount rate decrease by 1% Future salary increase by 1% Future salary decrease by 1%	1,174,820 (1,416,722) (1,384,724) 1,173,397	632,837 (752,173) (784,533) 668,931

The sensitivity analysis presented above has been determined using deterministic method and may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

At 30 September 2016, the weighted-average duration of the defined benefit obligation was 16.62 to 26.74 years (2015: 10.13 years).

The benefits, which reflect the expected future services, as appropriate are expected to be paid as follows:

	Т	he Group
	2016	2015
	RM	RM
Within 1 year	711,617	419,721
Between 2 and 5 years	4,237,300	3,856,149
After 5 years	13,532,234	13,170,814
	18,481,151	17,446,684

### (b) Retirement gratuity

Provision for retirement gratuity are for certain eligible directors. The accounting policy in respect of the retirement gratuity scheme is disclosed in Note 3(f)(iii).

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### 27. PAYABLES AND ACCRUALS

		1	he Group	Th	e Company
	Note	2016 RM	2015 RM	2016 RM	2015 RM
		KII			
Non-current					
Landowners' entitlement	(a)	424,354,259	107,483,022	-	-
Retention sum payable to		07.004.070	20.024.005		
subcontractors after one year		27,264,938	29,024,095		-
		451,619,197	136,507,117	-	-
Current					
Trade					
Trade payables	(b)	280,424,775	246,698,344	-	-
Landowners' entitlement	(a)	102,784,809	44,576,354	-	-
Retention sum payable to					
subcontractors within one year		35,502,529	23,439,020	-	-
Non-trade					
Amount due to subsidiaries	(c)	-	-	12,720	12,810
Other payables	(d)	41,159,229	22,729,011	193,350	9,310
Deposits received	(e)	11,454,445	10,447,118	-	-
Advances from customers	(f)	5,676,750	116,984	-	-
Accruals	(g)	49,286,404	29,365,408	509,294	756,744
		526,288,941	377,372,239	715,364	778,864

- (a) These are in respect of payable for landowners' entitlement under deferred payment term pursuant to the joint land development agreements and joint venture agreements entered into with the landowners. Pursuant to the said agreements, the entitlements are determined based on agreed percentage on the total gross development value net of trade discount, where applicable, of the property development projects. These deferred payables are measured at amortised cost at imputed interest rates ranging from 5.15% to 10.00% (2015: 5.15% to 10.00%) per annum.
- (b) The normal trade credit term granted to the Group ranges from 7 to 90 days (2015: 7 to 90 days) unless as specified in the agreements.
- (c) Amount due to subsidiaries of the Company is unsecured, interest-free and repayable on demand.
- (d) Included in other payables of the Group are outstanding purchase acquisition of a subsidiary in Indonesia of RM13,500,000 (2015: RMNil), which is due upon the completion of the registration of sale shares with Investment Coordination Board (Badan Koordinasi Penanaman Modal or "BKPM"), Public Authorities and other competent authorities.
- (e) Included in deposits received of the Group are rental, utilities and other deposits received of RM8,104,531 (2015: RM8,661,595) from tenants.

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### 27. PAYABLES AND ACCRUALS (continued)

- (f) This represents downpayments from purchasers of crude palm oil and palm kernel.
- (g) Included in accruals are accrued legal and professional fees and agents commission totalling RM35,089,049 (2015: RM18,135,046) in respect of on-going property development projects.

### 28. LOANS AND BORROWINGS

	Т	he Group	Th	The Company	
	2016	2015	2016	2015	
	RM	RM	RM	RM	
Non-current					
Term loans					
Secured:					
RM	160,644,927	122,304,894	-	-	
United States Dollar	279,381,472	288,025,636	-	-	
Revolving credits					
Secured:					
RM	115,430,058	101,749,458	-	-	
Finance lease liabilities					
RM	1,892,162	2,325,369	-	-	
Indonesian Rupiah	-	41,278	-	-	
	557,348,619	514,446,635	_	_	
Current	337,313,313	0,,			
Term loans					
Secured:					
RM	26,263,030	9,251,997	-	_	
United States Dollar	28,694,702	38,459,768	-	_	
Unsecured:					
RM	15,000,000	15,000,000	-	-	
Revolving credits					
Secured:					
RM	140,244,430	136,608,560	-	-	
Unsecured:					
RM	54,350,000	69,500,000	49,350,000	50,000,000	
Bank overdrafts					
Secured:					
RM	10,221,550	8,059,524	-	-	
Unsecured:					
RM	5,778,419	8,486,562	4,350,721	3,460,660	
Finance lease liabilities					
RM	818,586	907,000	-	-	
Indonesian Rupiah	43,458	664,658	-	-	
	281,414,175	286,938,069	53,700,721	53,460,660	
	838,762,794	801,384,704	53,700,721	53,460,660	

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The maturity profile of loans and borrowings of the Group is as follows:

28. LOANS AND BORROWINGS (continued)

The Group 2016	Carrying amount RM	Within 1 year RM	1-2 years RM	2-3 years RM	3-4 years RM	4-5 years RM	More than 5 years RM
Fixed rate instrument Finance lease liabilities							
RM Indonesian Rupiah	2,710,748	818,586	804,938	657,516	362,581	67,127	1 1
Floating rate instruments	2,754,206	862,044	804,938	657,516	362,581	67,127	1
Term loans							
Secured: RM	186.907.957	26.263.030	41.945.525	39.763.531	33.341.374	20.339.227	25.255.270
United States Dollar	308,076,174	28,694,702	90,946,101	101,039,503	82,503,161	4,892,707	
Unsecured:							
Σ	15,000,000	15,000,000	ı	ı	ı	1	1
Revolving credits							
Secured:							
Σ	255,674,488	255,674,488 140,244,430	33,848,051	31,996,227	22,281,750	22,000,000	5,304,030
Unsecured:							
Σ.	54,350,000	54,350,000	ı	ı	ı	ı	ı
Bank overdrafts Secured:							
Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ Σ	10,221,550	10,221,550	ı	1	1	ı	
Unsecured:							
RΆ	5,778,419	5,778,419	1	1	1	•	1
	836,008,588	280,552,131	166,739,677	172,799,261	138,126,285	47,231,934	30,559,300
	838,762,794	281,414,175	167,544,615	173,456,777 138,488,866	38,488,866	47,299,061	30,559,300

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28. LOANS AND BORROWINGS (continued)

(continued)

The Group 2015	Carrying amount RM	Within 1 year RM	1-2 years RM	2-3 years RM	3-4 years RM	4-5 years RM	More than 5 years RM
Fixed rate instrument Finance lease liabilities							
RM Indonesian Rupiah	3,232,369 705,936	907,000	745,299 41,278	727,485	5/5,861	276,724	' '
Floating rate instruments Term loans	3,938,305	1,571,658	786,577	727,485	575,861	276,724	ı
Secured: RM United States Dollar	131,556,891 326,485,404	9,251,997 38,459,768	26,246,000 88,499,147	43,737,560 88,607,114	38,983,500 94,270,887	9,580,771	3,757,063
onsecured. RM Revolving credits	15,000,000	15,000,000	1			1	
Secured: RM Linsection	238,358,018	136,608,560	18,272,180	33,848,051	26,996,227	22,000,000	633,000
RM Bank overdrafts	69,500,000	69,500,000	ı	ı	1	1	ı
NA NA Taganiran.	8,059,524	8,059,524			1		
\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	8,486,562	8,486,562	1	1	1	1	1
	797,446,399	285,366,411	133,017,327	166,192,725	160,250,614	48,229,259	4,390,063
	801,384,704	286,938,069	133,803,904	166,920,210 160,826,475	160,826,475	48,505,983	4,390,063

28. LOANS AND BORROWINGS (continued)

The maturity profile of loans and borrowings of the Group is as follows: (continued)

The Company	Carrying amount RM	Within 1 year RM	1-2 years RM	2-3 years RM	3-4 years RM	4-5 years RM	More than 5 years RM
2016							
Floating rate instruments Revolving credits Unsecured: RM Bank overdraft Unsecured:	49,350,000	49,350,000	1	ı	1	1	ı
\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	4,350,721	4,350,721	1	1	1	1	1
	53,700,721	53,700,721	1	1	1	1	•
2015							
Floating rate instruments Revolving credits Unsecured: RM Bank overdraft	50,000,000 50,000,000	50,000,000	1	ı	1	1	ı
RM	3,460,660	3,460,660	1	1	1		1
	53,460,660	53,460,660		1	1	1	1

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### 28. LOANS AND BORROWINGS (continued)

### **Finance lease liabilities**

Finance lease liabilities are payable as follows:

The Group	Future minimum lease payments RM	Finance charges	Present value of minimum lease payments RM	Future minimum lease payments RM	Finance charges	Present value of minimum lease payments RM
Less than one year Between one and five years	971,026 2,007,968	108,982 115,806	862,044 1,892,162	1,759,575 2,543,178	187,917 176,531	1,571,658 2,366,647
	2,978,994	224,788	2,754,206	4,302,753	364,448	3,938,305

The finance lease liabilities bear effective interest at rates ranging from 0.88% to 16.00% (2015: 2.40% to 16.00%) per annum.

The term loans, bridging loan and revolving credits bear effective interest at rates ranging from 3.85% to 7.20% (2015: 3.80% to 7.35%) per annum.

The bank overdrafts bear effective interest at rates ranging from 5.11% to 8.10% (2015: 6.85% to 8.10%) per annum. Unsecured bank overdrafts are supported by corporate guarantee of the Group and of the Company.

Term loan I of RM975,000 (2015: RM2,275,000) is repayable by 40 quarterly principal instalments of RM325,000 each over 10 years commencing from the third month from the day of first drawdown and is secured and supported as follows:

- (a) legal charge over the leasehold land and building of a subsidiary;
- (b) corporate guarantee of the Company;
- (c) deposit of titles of the freehold land held for property development of a subsidiary; and
- (d) debenture by way of fixed and floating charge over the freehold land held for property development and leasehold land and building of subsidiaries.

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### 28. LOANS AND BORROWINGS (continued)

Term loan II of RMNil (2015: RM3,269,882) is repayable by 24 quarterly principal instalments of RM2,375,000 each over 8 1/2 years commencing from the first day of the 34th month following the date of the first drawdown or payment by way of redemption, whichever is earlier. Term loan III of RM5,334,754 (2015: RM7,465,289) is part of the total term loan of RM30,000,000 which is repayable by 8 equal quarterly principal instalments of RM3,750,000 each over 4 1/2 years commencing on the first day of the 33rd month following the date of first drawdown or payment by way of redemption whichever is earlier. Secured revolving credit I of RM39,744,000 (2015: RM39,744,000) is part of the total revolving credit of RM50,000,000 which is repayable on demand. Secured revolving credit II of RM93,304,030 (2015: RM66,633,000) is part of the total revolving credit of RM110,000,000 which is repayable by 10 equal half yearly principal instalments of RM11,000,000 each over 8 years commencing on the first day of the 42nd month following the date of first drawdown or payment by way of redemption whichever is earlier. The term loans and revolving credits are secured and supported as follows:

- (a) legal charge over the leasehold land and building of a subsidiary;
- (b) corporate guarantee of the Company;
- (c) deposit of titles of the land held for property development of a subsidiary;
- (d) general debenture over a subsidiary; and
- (e) debenture by way of fixed and floating charge over the land held for property development and leasehold land and building of subsidiaries.

Term loan IV of RM268,685,735 (2015: RM326,485,404) is repayable in 20 quarterly principal instalments commencing 27th month from the day of first drawdown and is secured and supported as follows:

- (a) facility agreement and security sharing agreement;
- (b) legal charge over the oil palm plantation land of a subsidiary in Indonesia;
- (c) deed of fiduciary by way of fixed and floating charge over the oil palm plantation in Indonesia;
- (d) charge over a designated bank account of a subsidiary in Indonesia;
- (e) corporate guarantee of the Company;
- (f) pledged of shares of a subsidiary;
- (g) assignment over all applicable insurance policies; and
- (h) negative pledge over a subsidiary's assets.

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### 28. LOANS AND BORROWINGS (continued)

Term loan V of RM1,271,830 (2015: RM1,830,085) is repayable by 96 monthly instalments of RM51,163 each commencing December 2010 and is secured and supported as follows:

- (a) by way of charge over the freehold buildings of a subsidiary upon issuance of titles;
- (b) first party open monies deed of assignment; and
- (c) corporate guarantee of the Company.

Term Ioan VI of RM3,588,518 (2015: RM5,227,596) is repayable in 19 quarterly principal instalments of RM471,076 each and final instalment to be calculated and advised by the bank commencing on 4th month after the first drawdown. Secured revolving credit III RM23,000,000 (2015: RM23,000,000) is repayable on demand. The term loan and revolving credit are secured and supported as follows:

- (a) facility agreement;
- (b) legal charge over the leasehold land and building of a subsidiary;
- (c) legal assignment over debt service account;
- (d) legal assignment over all tenancy and rent agreements;
- (e) specific debenture on fixed and floating charge over the leasehold land and building of a subsidiary;
- (f) deed of subordinate in respect of shareholders advances and loans to the subsidiary;
- (g) legal assignment of all of the subsidiary's present and future rights, title and benefits in and under such insurance policies procure in respect of the charge; and
- (h) corporate guarantee of the Company.

Term Ioan VII of RM4,699,093 (2015: RM4,809,160) is repayable in 300 monthly principal instalments of RM27,543 each, commencing November 2014 and is secured and supported as follows:

- (a) legal charge over the freehold buildings;
- (b) first party open monies deed of assignment; and
- (c) corporate guarantee of the Company.

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### 28. LOANS AND BORROWINGS (continued)

Term loan VIII of RM9,461,274 (2015: RM11,861,274) is repayable by 84 monthly principal instalments commencing 19th month from the date of first drawdown or on 1 January 2014, whichever is earlier. The term loan is secured and supported as follows:

- (a) legal charge over the freehold land of a subsidiary;
- (b) a limited debenture by way of a fixed and floating charge over construction costs for a private and international school developed on the said freehold land;
- (c) legal assignment over a subsidiary and/or the customer's rights and interest under an offer to lease and purchase:
- (d) legal assignment over all rents and other monies payables; and
- (e) corporate guarantee of the Company.

Term loan IX of RM34,994,304 (2015: RM34,994,304) is repayable by 10 quarterly principal instalments of RM3,500,000 each commencing December 2016 and is secured and supported as follows:

- (a) legal charge over freehold land held for property development of a subsidiary; and
- (b) corporate guarantee of the Company.

Term Ioan X of RM50,000,000 (2015: RMNil) is repayable by 16 quarterly principal instalments of RM3,125,000 each commencing April 2019 and is secured and supported as follows:

- (a) legal charge over leasehold land held for property development of a subsidiary;
- (b) joint and several guarantee of the directors of a subsidiary; and
- (c) corporate guarantee of the Company.

Term loan XI of RM16,874,981 (2015: RM17,537,481) is repayable by 11 quarterly principal instalments of RM1,830,000 each and final principal instalment of RM892,481 or any balance outstanding with the first repayment to commence on 39th month from the date of first reimbursement or payment by way of redemption whichever is earlier. Term loan XII of RM35,393,428 (2015: RM34,299,820) is part of the total term loan of RM40,000,000 which is repayable by 11 equal quarterly principal instalments of RM3,340,000 each and final principal instalment of RM3,260,000 with the first repayment to commence on 39th month from the day of first reimbursement or payment by way of redemption whichever is earlier. The secured term loans are secured and supported as follows:

- (a) specific debenture over the project land of a subsidiary;
- (b) corporate guarantee of the Company; and
- (c) legal charge over freehold land held for property development of a subsidiary.

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### 28. LOANS AND BORROWINGS (continued)

Term Ioan XIII of RM21,002,311 (2015: RM7,987,000) is repayable by 48 monthly principal instalments commencing from the 4th year following to the date of the first drawdown or payment by way of redemption, whichever is earlier and is secured and supported as follows:

- (a) specific debentures by way of fixed and floating charge for all present and future assets of the project;
- (b) deed of assignment over the rights under the joint development agreement;
- (c) legal assignment and charge over all sales proceed; and
- (d) corporate guarantee of the Company.

Term Ioan XIV of RM3,312,464 (2015: RMNil) is part of the total term Ioan of RM7,000,000 and is repayable by 5 quarterly principal instalments of RM1,167,000 each and final principal instalment of RM1,165,000 commencing from the 33rd month following the date of first drawdown or payment by way of redemption whichever is earlier. The term loan is secured and supported as follows:

- (a) legal charge over the freehold land held for property development of a subsidiary;
- (b) specific debenture over the project land; and
- (c) corporate guarantee of the Company.

Term loan XV of RM24,878,172 (2015: RMNil) is repayable in 12 quarterly principal instalments commencing 61st month from the day of first drawdown. Term loan XVI of RM14,512,267 (2015: RMNil) is repayable in 12 quarterly principal instalments commencing 48th month from the day of first drawdown. The term loans are secured and supported as follows:

- (a) facility agreement and security sharing agreement;
- (b) legal charge over the oil palm plantantion land of a subsidiary in Indonesia;
- (c) deed of fiduciary by way of fixed and floating charge over the oil palm plantation in Indonesia;
- (d) charge over a designated bank account of a subsidiary in Indonesia;
- (e) corporate guarantee of the former immediate holding company of a subsidiary in Indonesia;
- (f) pledge of 95% shares of a subsidiary and former immediate holding company of a subsidiary;
- (g) assignment over all applicable insurance policies; and
- (h) negative pledge over a subsidiary's assets.

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### 28. LOANS AND BORROWINGS (continued)

Secured revolving credit IV of RM20,000,000 (2015: RM20,000,000) and secured bank overdraft I of RM3,645,095 (2015: RM8,059,524) are repayable on demand and are secured and supported as follows:

- (a) legal charge over the leasehold land held for property development of a subsidiary; and
- (b) corporate guarantee of the Company.

Secured revolving credit V of RM825,000 (2015: RM1,925,000) is repayable by 20 quarterly principal instalments of RM275,000 each commencing on 25 August 2012 and is secured and supported as follows:

- (a) legal charge over the leasehold land and building of a subsidiary; and
- (b) corporate guarantee of the Company.

Secured revolving credit VI of RM9,375,000 (2015: RM15,000,000) is repayable by 8 quarterly principal instalments of RM1,875,000 each commencing on the 39th month from the date of first drawdown. Secured bank overdraft II of RM6,576,455 (2015: RMNil) is repayable on demand. The revolving credit and bank overdraft are secured and supported as follows:

- (a) legal charge over leasehold land and building of a subsidiary; and
- (b) corporate guarantee of the Company.

Secured revolving credit VII of RM4,510,000 (2015: RMNII) is rollover quarterly and repayable on demand is secured and supported as follows:

- (a) specific debenture by way of fixed and floating charge for all present and future assets of the projects;
- (b) legal assignment and charge over all sales proceed;
- (c) legal charge over leasehold land belongs to joint venture partner; and
- (d) corporate guarantee of the Company.

Secured revolving credit VIII of RM30,198,208 (2015: RM34,837,768) is part of the total revolving credit of RM45,000,000 granted to a subsidiary and is repayable by 18 quarterly principal instalments of RM2,500,000 each commencing December 2014 and secured revolving credit IX of RM34,718,250 (2015: RM37,218,250) is part of the total revolving credit of RM40,000,000 and is repayable on demand. All revolving credits are secured and supported as follows:

- (a) legal charge over the leasehold land and building of a subsidiary;
- (b) corporate guarantee of the Company;
- (c) specific debenture by way of fixed and floating charge over the leasehold land and building of a subsidiary; and
- (d) legal assignment of rental proceeds from the investment property of a subsidiary.

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### 28. LOANS AND BORROWINGS (continued)

Unsecured revolving credits I of RMNil (2015: RM1,500,000) of the Group is repayable by 8 quarterly principal instalments of RM750,000 each commencing April 2014 and is supported by corporate guarantee of the Company.

Unsecured term loan II of RM15,000,000 (2015: RM15,000,000), Unsecured revolving credits II of RM5,000,000 (2015: RM18,000,000) and **Unsecured bank overdraft** of RM1,427,698 (2015: RM5,025,902) of the Group is repayable on demand and is supported by corporate guarantee of the Company.

Unsecured revolving credits of RM49,350,000 (2015: RM50,000,000) and Unsecured bank overdraft of RM4,350,721 (2015: RM3,460,660) of the Company are repayable on demand.

### 29. DIVIDEND

	Net dividend per share Sen	Total amount RM	Date of payment
2016 Interim single tier dividend of 7.0 sen per ordinary share in respect of financial year ended 30 September 2015	7.0	29,359,770	31 December 2015
2015 Interim single tier dividend of 8.0 sen per ordinary share in respect of financial year ended 30 September 2014	8.0	33,551,728	11 November 2014

A first interim single tier dividend of 7.0 sen per ordinary share in respect of financial year ended 30 September 2016 amounting to RM29,361,079 was declared on 25 November 2016 and to be paid on 30 December 2016. The financial statements for the current financial year do not reflect the dividend. Such dividend will be accounted in equity as an appropriation of retained earnings in the financial year ending 30 September 2017.

The directors do not recommend any final dividend payment in respect of the financial year ended 30 September 2016.

**The Group** 

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### **30. ACQUISITION OF SUBSIDIARIES**

### **During the financial year**

(a) On 4 February 2016, Amona Metro Development Sdn. Bhd. ("AMDSB"), a subsidiary of Gabung Wajib Sdn. Bhd. ("GWSB"), which is a 60% owned subsidiary of the Company acquired 84% equity interest in Temara Pekeliling Sdn. Bhd. ("TPSB"), for a cash consideration of RM5,000,000. The acquisition was completed on 18 February 2016.

The fair value of the assets acquired and liabilities assumed at the effective date of acquisition are as follows:

	2016 RM
Land held for property development (Note 17)	78,400,000
Receivables, deposits and prepayments	3,231
Cash and bank balances	485
Deferred tax liabilities (Note 18)	(3,715,000)
Payables and accruals	(13,197,678)
Loans and borrowings	(50,000,000)
Total identifiable net assets	11,491,038
Non-controlling interests	(1,838,566)
Equity attributable to owners of the parent	9,652,472
Gain on bargain purchase on acquisition included in other income	(4,652,472)
Total purchase consideration paid in cash	5,000,000
Cash and bank balances of subsidiary acquired	(485)
Acquisition of subsidiary, net of cash acquired	4,999,515

(b) On 10 June 2016, MKH Plantation Sdn. Bhd. (formerly known as Global Retreat (MM2H) Sdn. Bhd.) ("MPSB"), a wholly owned subsidiary of the Company entered into a conditional Sale and Purchase Agreement to acquire 6,975 ordinary shares of IDR1,000,000 each equivalent to 75% equity interest in PT Sawit Prima Sakti ("PTSPS"), a company incorporated in the Republic of Indonesia, for a cash consideration of RM15,000,000. The process to register the sales shares with Investment Coordination Board (Badan Koordinasi Penanaman Modal or "BKPM"), public authorities and other competent authorities is currently ongoing. However, the Company was able to exercise power over and gained control of PTSPS effective 10 June 2016 as disclosed in Note 36(c). As a result, PTSPS became a 75% owned subsidiary of the Company.



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### 30. ACQUISITION OF SUBSIDIARIES (continued)

### **During the financial year (continued)**

(b) The fair value of the assets acquired and liabilities assumed at the effective date of acquisition are as follows:

**The Group** 

	2016 RM
Property, plant and equipments (Note 10)	2,505,288
Biological assets (Note 12)	72,411,849
Prepaid lease payments (Note 13)	1,118,151
Inventories	878,788
Receivables, deposits and prepayments	266,895
Cash and bank balances	2,371,550
Deferred tax liabilities (Note 18)	(7,240,563)
Provisions (Note 26)	(418,548)
Payables and accruals	(12,877,978)
Loans and borrowings	(38,437,817)
Total identifiable net assets	20,577,615
Non-controlling interests	(5,144,404)
Equity attributable to owners of the parent	15,433,211
Gain on bargain purchase on acquisition included in other income	(433,211)
Total purchase consideration to be paid in cash	15,000,000
Cash and bank balances of subsidiary acquired	(2,371,550)
Purchase consideration outstanding	(13,500,000)
Acquisition of subsidiary, net of cash acquired	(871,550)

(c) On 16 June 2016, the Company acquired 100% equity interest in Metro Emart Sdn. Bhd. for a cash consideration of RM2. The said acquisition did not give rise to a material impact on the financial statements of the Group.

### In the previous financial year

On 10 June 2015, the Company acquired 2 ordinary shares of RM1 each representing 100% equity interest in Global Landscape Creation Sdn. Bhd. for a total cash consideration of RM2. The said acquisition did not give rise to a material impact on the financial statements of the Group.

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### 31. FINANCIAL GUARANTEE

	The	<b>Company</b>
	2016 RM	2015 RM
Corporate guarantees given by the Company to financial institutions and creditors for banking and credit facilities granted to the subsidiaries:		
Outstanding as at financial year end	800,521,319	755,887,029

The financial guarantees have not been recognised since the fair value on initial recognition was immaterial as the financial guarantees provided by the Company did not contribute towards credit enhancement of the subsidiaries' borrowings in view of the securities pledged by the subsidiaries and it is not probable that the counterparties to financial guarantee contracts will claim under the contracts.

### **32. CONTINGENT LIABILITY**

On 18 April 2016, PT Maju Kalimantan Hadapan ("PT MKH"), a subsidiary of the Company, received a tax assessment letter from the Indonesia's Director General of Tax ("DGT") for the year of assessment 2012, to restrict the claims on net unrealised foreign exchange losses incurred by PT MKH amounted to IDR97,700 million, equivalent to RM31.17 million. According to the tax assessment letter, DGT restricted PT MKH's claims on net unrealised foreign exchange losses up to IDR12,639 million, equivalent to RM4.03 million instead of the abovementioned IDR97,700 million. Based on applicable corporate income tax rate of 25%, the restricted amount of the net unrealised foreign exchange losses of IDR85,061 million, equivalent to RM27.14 million will result in over-recognition of deferred tax assets of IDR21,265 million, equivalent to RM6.78 million in the financial statements of the Group and PT MKH.

On 29 June 2016, PT MKH filed an objection letter in reply to above tax assessment letter and as of the date of the financial statements, PT MKH is still awaiting for the decision of DGT on the above tax assessment.

Based on consultation with the local tax experts, the directors of PT MKH are of the opinion that PT MKH has a valid defense against DGT's assessment. Accordingly, PT MKH has not made any adjustment in respect of the tax assessment in the financial statements of the Group and the Company.

### **33. CAPITAL COMMITMENTS**

As at 30 September 2016, the Group has the following capital commitments in respect of purchase of property, plant and equipment:

	Т	he Group
	2016 RM	2015 RM
Approved and contracted for Approved and not contracted for	30,178,690 3,315,160	3,009,608 11,413,328
	33,493,850	14,422,936

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### **34. RELATED PARTY DISCLOSURES**

### (a) Identity of related parties

For the purposes of these financial statements, parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decision, or vice versa, or where the Group and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

The Group has a related party relationship with its subsidiaries, associates and key management personnel.

### (b) Key management personnel compensation

The key management personnel compensation is as follows:

	Т	he Group	Th	e Company
	2016 RM	2015 RM	2016 RM	2015 RM
Directors of the Company				
Fees	250,000	250,000	250,000	250,000
Other short-term emoluments	13,215,359	13,573,550	36,750	40,500
Estimated monetary value of				
benefits-in-kind	112,609	99,861	-	-
Total short-term employee benefits	13,577,968	13,923,411	286,750	290,500
Post-employment benefits	2,481,940	2,566,938	-	-
	16,059,908	16,490,349	286,750	290,500
Other key management personnel				
Remuneration	9,305,495	6,902,927	-	-
Other short-term employee benefits	29,786	43,220	-	_
Post-employment benefits	1,080,265	801,840	-	-
	10,415,546	7,747,987	-	-
Total key management personnel				
compensation	26,475,454	24,238,336	286,750	290,500

Other key management personnel comprises persons other than the directors of Company, having authority and responsibility for planning, directing and controlling the activities of the Group, either directly or indirectly.

### 34. RELATED PARTY DISCLOSURES (continued)

### (c) Related party transactions and balances of the Company

	The	e Company
	2016 RM	2015 RM
Received or receivable from subsidiaries Gross dividend Interest income	(65,644,900) (11,287,799)	
Paid or payable to subsidiaries Management fee Secretarial fee	24,000 9,600	24,000

Information on outstanding balances with related parties of the Company are disclosed in Notes 19 and 27.

### (d) Related party transactions and balances of the Group

	Т	he Group
	2016 RM	2015 RM
Received and receivables from associate Rental income	1,916,957	1,917,390
Received and receivable from company in which a director has substantial equity interest		
Secretarial fees	1,590	1,980
Received and receivable from other related parties		
Progress billings to:		
(i) certain directors of the Company	80,600	1,334,100
(ii) a corporate shareholder of a subsidiary	-	4,242,605
(iii) a corporate in which a director of the Company		
has substantial interest	2,266,698	3,049,276
(iv) a person connected to a director of the Company	875,100	1,209,650
(v) certain key management personnel of the Group	1,336,997	1,580,800

Information on outstanding balances with related parties of the Group is disclosed in Note 19.

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### **35. SEGMENT INFORMATION**

For management purposes, the Group is organised into business segments based on their products and services. The Group's chief operation decision maker reviews the information of each business segment on at least monthly basis for the purposes of resource allocation and assessment of segment performance. Therefore, the Group's reportable segments under FRS 8 are as follows:

- (i) Property development and construction property development, building and civil works contracting.
- (ii) Hotel and property investment
- hotel business and property investment and management.

(iii) Trading

- trading in building materials and household related products and general trading.

(iv) Manufacturing

- furniture manufacturing.

(v) Plantation

- oil palm cultivation.

(vi) Investment holding

- investment holding and management services.

Non-reportable segments comprise recreational club operation, money lending and provision of insurance broking services.

### **Segment revenue and results**

The accounting policies of the reportable segments are the same as the Group's accounting policies described in Note 3. Segment results represents profit before tax of the segment. Inter-segment transactions are entered into in the ordinary course of business based on terms mutually agreed upon by the parties concerned.

### **Segment assets**

Segment assets are measured based on all assets (including goodwill) of the segment, excluding investment in associates, deferred tax assets, current tax assets and other investment.

### **Segment liabilities**

Segment liabilities are measured based on all liabilities, excluding current tax liabilities, interest bearing loans and borrowings and deferred tax liabilities.

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# Segment revenue and results

35. SEGMENT INFORMATION (continued)

2016	Property development and construction RM	Plantation	Hotel and property investment RM	Trading	Manu- facturing RM	Investment holding RM	Non- reportable segments RM	Elimination	Total
Revenue Total external revenue Inter-segment revenue	932,006,873	205,954,589	39,057,581	71,839,768	16,063,133	- 129,474,950	950,458	- (130,673,098)	1,265,872,402
Total segment revenue	932,006,873	206,353,286	39,739,081	71,957,719	16,063,133	129,474,950	950,458	(130,673,098)	1,265,872,402
Results Operating results Interest expense Interest income Share of results of associates	241,350,170 (52,501,983) 10,792,765 (437,504)	87,924,117 (25,567,187) 760,569	20,592,111 (2,647,883) 41,812 (381,023)	5,340,073 - 78,738 -	1,875,571 - 207,772	33,536,071 (25,806,399) 11,393,770	(1,680,764) (209,708) 7,717	(37,067,460) 54,540,294 (17,472,834)	351,869,889 (52,192,866) 5,810,309 (818,527)
Segment results Tax expense	199,203,448 (60,396,515)	63,117,499 (21,762,296)	17,605,017 (3,183,366)	5,418,811 (1,296,867)	2,083,343 (563,777)	19,123,442 (3,105,376)	(1,882,755)	1 1	304,668,805 (90,490,766)
Profit/(Loss) for the financial year	138,806,933	41,355,203	14,421,651	4,121,944	1,519,566	16,018,066	(2,065,324)	1	214,178,039
Other segment information Depreciation and amortisation	1,244,343	29,187,374	1,926,850	14,536	610,648	507,190	129,055		33,619,996
Gain on bargain purchase on acquisition of subsidiaries	(4,652,472)	(433,211)	ı						(5,085,683)
Gain on disposal of property, plant and equipment	(122,609)	1	1	1	1	ı	1	ı	(122,609)
Government facilitation fund	(19,560,249)	1	1		1		1	1	(19,560,249)
other receivables	297,302		1		1	ı	2,498	ı	299,800
Provision for post-employment benefit obligations Loss/(Gain) on foreign	ı	2,357,525	ı	ı	ı	1	ı	ı	2,357,525
exchange: Realised Unrealised	5,964	(3,297,595)	1 1	1 - 1	(88,025)	899,395	621	1 1	(2,479,640)
Reversal of impairment loss on trade and other receivables	(115,057)	-		•	•	(8,025)	(606)	-	(123,991)

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# Segment revenue and results (continued)

2015	Property development and construction RM	Plantation	Hotel and property investment RM	Trading	Manu- facturing RM	Investment holding RM	Non- reportable segments RM	Elimination	Total
<b>Revenue</b> Total external revenue Inter-segment revenue	720,947,634	209,538,209	34,792,942 607,500	65,011,821	10,437,796	-88,275,470	1,169,360	- (88,947,173)	1,041,897,762
Total segment revenue	720,947,634	209,538,209	35,400,442	65,076,024	10,437,796	88,275,470	1,169,360	(88,947,173)	1,041,897,762
Results Operating results Interest expense Interest income Share of results of associates	153,696,871 (44,018,165) 7,100,777 577,313	(3,766,306) (27,144,607) 1,749,344	25,260,808 (3,064,794) 45,127 (508,945)	5,600,759	795,833	32,897,645 (20,059,934) 8,723,995	(482,142) (129,973) 1,842	(31,775,020) 44,607,078 (12,832,058)	182,228,448 (49,810,395) 4,827,583 68,368
Segment results Tax expense	117,356,796 (32,914,344)	(29,161,569) 3,579,904	21,732,196 (3,880,182)	5,600,759 (1,407,151)	834,389 (59,606)	21,561,706 (5,860,469)	(610,273) (141,683)	1 1	137,314,004 (40,683,531)
Profit/(Loss) for the financial year	84,442,452	(25,581,665)	17,852,014	4,193,608	774,783	15,701,237	(751,956)	1	96,630,473
Other segment information Depreciation and amortisation Changes in fair value of	807,976	23,247,995	1,914,553	16,548	475,425	17,245	129,003		26,608,745
investment properties	1	1	(10,241,084)	1	1	1	1	1	(10,241,084)
Loss/(Gain) on disposal of property, plant and equipment	(256,774)	ı	•	1		1	1		(256,774)
other receivables	17,100	ı	1	1	ı		419,258		436,358
Provision for post-employment benefit obligations		3,067,640		1	ı		1		3,067,640
Lossy (cam) on roreign exchange: Realised Unrealised	1 1	618,287	1 1	1,376	(134,901)	(3,536,999)	- (339,200)	1 1	(3,052,237) 36,686,405
Reversal of impairment loss on trade and other receivables	(133,347)	1	1	(104,612)	1	(2,600)	(962)		(244,521)

# 35. SEGMENT INFORMATION (continued)

# Segment revenue and results (continued)

2016	Property development and construction RM	Plantation	Hotel and property investment RM	Trading	Manu- facturing RM	Investment holding RM	Non- reportable segments RM	Elimination	Total
Assets Segment assets Investment in associates Deferred tax assets Current tax assets	2,176,055,870 14,135,951 24,704,600 6,964,853	562,468,865	359,892,585 - - 412,032	27,562,948	33,694,607	21,138,334	21,469,829	1 1 1 1	3,202,283,038 14,135,951 29,357,648 7,638,942
Total assets	2,221,861,274	562,469,571	360,304,617	27,576,566	33,694,607	26,017,915	21,491,029	•	3,253,415,579
Liabilities Segment liabilities Current tax liabilities Interest bearing liabilities Deferred tax liabilities	904,544,254 11,961,855 368,478,625 30,581,600	60,028,215 10,352,502 308,119,632 17,944,394	12,236,590 1,565,677 42,520,715 13,855,210	10,124,108 216,097	4,714,920 141,755 - 1,933,288	21,651,232 795,834 119,643,822 62,926	1,095,281 23,569	1 1 1 1	1,014,394,600 25,057,289 838,762,794 64,545,058
Total liabilities	1,315,566,334	396,444,743	70,178,192	10,340,205	6,789,963	142,153,814	1,286,490	-	1,942,759,741
Other segment information Additions to non-current assets other than financial instruments and deferred tax assets	398,367,834	10,297,892	4,374,940	6,755	5,501,053	,	38,787		418,587,261

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# Segment revenue and results (continued)

2015	development and construction RM	Plantation	Hotel and property investment RM	Trading	Manu- facturing RM	Investment holding RM	Non- reportable segments RM	Elimination	Total RM
Assets Segment assets Investment in associates Deferred tax assets Current tax assets	1,617,212,686 12,123,455 29,033,499 3,127,213	476,495,176 - 1,428,269	355,498,187 381,023 - 180,113	25,320,488 33,058,524 - 12,013 -	33,058,524	19,453,100 - 4,262,730	21,032,350	1 1 1 1	2,548,070,511 12,504,478 34,736,511 3,310,542
Total assets	1,661,496,853	477,923,445	356,059,323	25,332,501	33,058,524	23,715,830	21,035,566	•	2,598,622,042
<b>Liabilities</b> Segment liabilities Current tay liabilities	514,460,146	43,027,686	13,349,181	9,829,966	2,507,141	20,727,945	1,118,852		605,020,917
Current tax nabilities Interest bearing liabilities Deferred tax liabilities	14,390,232 297,347,474 30,767,600	327,191,340	50,042,716 14,250,700	100,700	2,175,610	126,803,174	161,630		801,384,704 47,355,540
Total liabilities	856,971,452	370,219,327	78,613,140	10,187,897	4,734,204	150,068,427	1,295,296		1,472,089,743
Other segment information Additions to non-current assets other than financial instruments and deferred									
tax assets	147,511,453	18,804,434	4,843,301	24,251	752,946	ı	11,017		171,947,402

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## 35. SEGMENT INFORMATION (continued)

## **Geographical information**

Revenue and non-current assets information is presented based on the segment's country of domicile. Revenue from external customers based on the location of its customers has not been disclosed as revenue earned outside the segment's country of domicile is insignificant. Non-current assets do not include financial instruments, investment in associates and deferred tax assets.

		Revenue	Non-	Non-current assets	
	2016 RM	2015 RM	2016 RM	2015 RM	
Malaysia	1,043,854,680	821,921,757	1,439,986,209	919,978,941	
The Peoples' Republic of China Republic of Indonesia	16,063,133 205,954,589	10,437,796 209,538,209	21,709,736 493,183,088	18,813,123 414,231,380	
	1,265,872,402	1,041,897,762	1,954,879,033	1,353,023,444	

#### **Major customer information**

There is no single customer with revenue equal or more than 10% of the Group revenue.

## **36. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR**

(a) On 17 December 2015, Kajang Resources Corporation Sdn. Bhd. ("KRC"), a wholly owned subsidiary of the Company subscribed for 49 new ordinary shares of RM1 each, representing 49% equity interest in PanaHome MKH Malaysia Sdn. Bhd. ("PanaHome MKH"), a company incorporated in Malaysia. Consequently, PanaHome MKH became an associate of the Group.

On 31 December 2015, KRC further subscribed for additional 489,951 ordinary shares of RM1 each representing 49% of the total allotment of 999,900 ordinary shares in PanaHome MKH for a total cash consideration of RM489,951.

On 31 March 2016, KRC further subscribed for additional 1,960,000 ordinary shares of RM1 each representing 49% of the total allotment of 4,000,000 ordinary shares in PanaHome MKH for a total cash consideration of RM1,960,000.

(b) On 4 February 2016, Amona Metro Development Sdn. Bhd. ("AMDSB"), a subsidiary of Gabung Wajib Sdn. Bhd. ("GWSB"), which is a 60% owned subsidiary of the Company, has acquired 84,002 ordinary shares of RM1 each representing 84% equity interest in Temara Pekeliling Sdn. Bhd. ("TPSB"), for a cash consideration of RM5,000,000. The acquisition was completed on 18 February 2016. As a result, TPSB became a 84% owned subsidiary of AMDSB and 50.4% owned subsidiary of GWSB and the Company.

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## 36. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (continued)

- (c) On 10 June 2016, MKH Plantation Sdn. Bhd. (formerly known as Global Retreat (MM2H) Sdn. Bhd.) ("MPSB"), a wholly owned subsidiary of the Company entered into a conditional Sale and Purchase Agreement to acquire 6,975 ordinary shares of IDR1,000,000 each equivalent to 75% equity interest in PT Sawit Prima Sakti ("PTSPS"), for a cash consideration of RM15,000,000. MPSB was able to exercise power over and gained control of PTSPS effective 10 June 2016. As a result, PTSPS became a 75% owned subsidiary of MPSB and the Company.
- (d) On 16 June 2016, the Company acquired 2 ordinary shares of RM1 each representing 100% equity interest in Metro Emart Sdn. Bhd. ("MESB"), for a cash consideration of RM2. As a result, MESB became a 100% owned subsidiary of the Company.

#### 37. SIGNIFICANT EVENTS SUBSEQUENT TO THE FINANCIAL YEAR END

- (a) On 4 October 2016, the Company incorporated a wholly-owned subsidiary company known as MKH Land (Aust) Pty Ltd in Australia with issued and paid up share capital of AUD100 comprising 100 shares of AUD1 each.
- (b) On 21 November 2016, Metro K.L. City Sdn. Bhd. ("METRO") entered into a Joint Development Agreement ("JDA") with PR1MA Corporation Malaysia ("PR1MA") for the purpose of undertaking the construction and completion of a mixed development on a parcel of freehold land held under H.S. (D) 6468 PT 5694, Mukim Kajang, Selangor ("Project Land") measuring approximately 8.22 acres with total initial start up costs and preliminaries works of RM38,000,000. The expected gross development value of the Project Land is approximately RM464.0 million over a period of 4 years. The profit and cost sharing between PR1MA and METRO is based on a ratio of 30% and 70%.
- (c) On 6 December 2016, the Company announced to undertake a renounceable rights issue at an issue price to be determined and announced later, together with a bonus issue, on the basis of one rights share for every ten existing shares held and two bonus shares for every one rights share subscribed.
- (d) On 2 December 2016, MKH Plantation Sdn. Bhd. (formerly known as Global Retreat (MM2H) Sdn. Bhd.) ("MPSB"), received approval from the Investment Coordination Board of Indonesia (Badan Koordinasi Penanaman Modal) for the transfer of sale shares in respect of the acquisition of PT Sawit Prima Sakti ("PTSPS") from the vendor to MPSB. MPSB has on 9 December 2016 completed the acquisition of 75% equity interest in PTSPS.

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### 38. OPERATING LEASE ARRANGEMENTS - THE GROUP AS LESSOR

The Group has entered into property leases on its investment properties, which comprise freehold and leasehold land and buildings, with non-cancellable lease terms ranging from 12 to 30 years. The lease contracts contain fixed upward revision of the rental charges over the lease period.

Future minimum rental receivables under non-cancellable operating leases at the reporting date but not recognised as receivables, are as follows:

	Т	he Group
	2016 RM	2015 RM
Not later than 1 year Later than 1 year but not later than 5 years Later than 5 years	3,862,630 16,723,873 49,322,226	3,844,218 15,912,907 53,713,447
	69,908,729	73,470,572

### **39. FINANCIAL INSTRUMENTS**

## **Categories of financial instruments**

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

	Т	he Group	Th	The Company	
	2016 RM	2015 RM	2016 RM	2015 RM	
Financial assets Loans and receivables:					
Receivables and deposits  Cash, bank balances, term deposits and	199,720,439	184,755,454	212,964,885	177,750,670	
fixed income funds	305,087,150	269,074,344	267,497	405,509	
Financial liabilities Other financial liabilities at amortised cost:					
Payables and accruals Loans and borrowings	972,231,388 838,762,794	513,762,372 801,384,704	715,364 53,700,722	778,864 53,460,660	

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### **40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its risks. The Group operates within clearly defined guidelines that are approved by the Board and the Group's policy is not to engage in speculative transactions.

The main risks and corresponding management policies arising from the Group's normal course of business are as follows:

## (i) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations.

The Group's and the Company's exposure to credit risk primarily arises from the receivables. For other financial assets, the Group minimises credit risk by dealing with high credit rating counterparties. The maximum risk associated with recognised financial assets is the carrying amounts as presented in the statements of financial position and corporate guarantee provided by the Company to banks on subsidiaries' credit facilities.

The Group has a credit policy in place and the exposure to credit risk is managed through the application of credit approvals, credit limits and monitoring procedures.

The Group determines concentrations of credit risk by monitoring the country of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's net trade related receivables at the reporting date are as follows:

	The Group			
	2016		2015	
	RM	% of total	RM	% of total
By country:				
Malaysia	148,439,374	97.99%	134,058,465	96.94%
The Peoples' Republic of China	1,323,600	0.87%	1,070,201	0.77%
Republic of Indonesia	1,722,061	1.14%	3,172,813	2.29%
	151,485,035	100.00%	138,301,479	100.00%

The Group does not have any significant exposure to any individual customer at the reporting date.

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## 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

## (i) Credit risk (continued)

## Financial guarantee

The Company provides unsecured financial guarantees to banks in respect of banking facilities granted to subsidiaries and creditors for credit terms granted to subsidiaries.

The Company monitors on an ongoing basis the repayments made by the subsidiaries and their financial performance.

The maximum exposure to credit risk amounts to RM800,521,319 (2015: RM755,887,029) representing the outstanding credit facilities of the subsidiaries guaranteed by the Company at the reporting date. At the reporting date, there was no indication that the subsidiaries would default on their repayment.

The financial guarantees have not been recognised since the fair value on initial recognition was immaterial as the financial guarantees provided by the Company did not contribute towards credit enhancement of the subsidiaries' borrowings in view of the securities pledged by the subsidiaries and it was not probable that the counterparties to financial guarantee contracts will claim under the contracts.

## (ii) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations when they fall due. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's objective is to maintain a balance between continuity of funding and flexibility through use of stand-by credit facilities.

The Group actively manages its operating cash flows and the availability of funding so as to ensure that all repayment and funding needs are met. As part of its overall prudent liquidity management, the Group maintains sufficient levels of cash or cash convertible investments to meet its working capital requirements. In addition, the Group strives to maintain available banking facilities of a reasonable level to its overall debt position. As far as possible, the Group raises committed funding from both capital markets and financial institutions so as to achieve overall cost effectiveness.

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# **40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**

# (ii) Liquidity risk (continued)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and of the Company's financial liabilities at the reporting date based on contractual undiscounted repayment of obligations.

	Carrying amount RM	Total contractual amount RM	On demand or within 1 years RM	1-2 years RM	2 to 5 years RM	Over 5 years RM
The Group 2016						
Financial liabilities:						
Payables and accruals	972,231,388	1,019,003,906	526,661,930		342,254,562	-
Loans and borrowings	838,762,794	914,506,829	312,483,340	188,702,691	381,560,616	31,760,182
	1,810,994,182	1,933,510,735	839,145,270	338,790,105	723,815,178	31,760,182
The Company 2016 Financial liabilities:						
Payables and accruals	715,364	715,364	715,364	_	_	_
Loans and borrowings	53,700,721	56,712,988	56,712,988	_	_	_
	54,416,085	57,428,352	57,428,352	-	-	-
The Group 2015 Financial liabilities:						
Payables and accruals	513,762,372	531,999,953	380,285,504	78,107,044	73,607,405	_
Loans and borrowings	801,384,704	887,416,100	317,424,997	156,707,733	408,158,704	5,124,666
	1,315,147,076	1,419,416,053	697,710,501	234,814,777	481,766,109	5,124,666
The Company 2015						
Financial liabilities:						
Payables and accruals	778,864	778,864	778,864	-	-	-
Loans and borrowings	53,460,660	53,460,660	53,460,660	_	_	-
	54,239,524	54,239,524	54,239,524	-	-	-

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## 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

## (iii) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group is exposed to foreign currency risk when the currency denomination differs from its functional currency.

The Group has transactional currency exposures arising from sales or purchases that are denominated in a currency other than the respective functional currencies of the Group entities, primarily Ringgit Malaysia ("RM"), Indonesian Rupiah ("IDR") and Chinese Renminbi ("RMB"). The foreign currency in which these transactions are denominated is mainly USD. Foreign currency exposure in transactions and currencies other than functional currencies of the operating entities are kept to an acceptable level.

The Group also holds cash and bank balances denominated in USD for working capital purposes.

The Group is also exposed to currency translation risk arising from its net investments in foreign operations. The Group's net investment in The Peoples' Republic of China and Republic of Indonesia are not hedged as currency positions in RMB and IDR are considered to be long-term in nature.

Financial assets and liabilities denominated in USD are as follows:

		The Group
	2016 RM	
United States Dollar		
Cash and bank balances	32,685,105	27,399,613
Trade receivables	1,323,600	1,070,201
Term loans	(308,076,174	) (326,485,404)

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# 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

# (iii) Foreign currency risk (continued)

# Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's profit for the financial year to a reasonably possible change in the USD exchange rate against their respective functional currencies, with all other variables held constant.

		rofit for the nancial year
The Group	2016 RM	2015 RM
USD/RM Strengthened 5% Weakened 5%	478,700 (478,700	
USD/RMB Strengthened 3% Weakened 3%	82,600 (82,600	
USD/IDR Strengthened 5% Weakened 5%	(10,887,600 10,887,600	
The Group	Tran 2016 RM	slation reserve 2015 RM
IDR/RM	407.5.47	200,100

The Group	2016 RM	2015 RM
IDR/RM Strengthened 5% Weakened 5%	403,543 (403,543)	280,100 (280,100)
RMB/RM Strengthened 3% Weakened 3%	806,382 (806,382)	(235,300) 235,300

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## 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (iv) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group's exposure to interest rate risk relates to interest bearing financial assets and financial liabilities. Interest bearing financial assets include finance lease receivables, loan receivables and deposits with licensed banks. Deposits are placed for better yield returns than cash at banks and to satisfy conditions for bank guarantee.

The Group's interest bearing financial liabilities comprise finance lease, bank overdrafts, revolving credits, bridging loan and term loans.

The fixed deposits placed with licensed banks and loan receivables at fixed rate exposes the Group to fair value interest rate risk. The bank overdrafts, revolving credits, bridging loan and term loans totalling RM836,008,588 (2015: RM797,446,399) at floating rate expose the Group to cash flow interest rate risk whilst finance lease of RM2,754,206 (2015: RM3,938,305) at fixed rate expose the Group to fair value interest rate risk.

The Group manages its interest rate exposure by maintaining a prudent mix of fixed and floating rate borrowings. The Group also actively reviews its debts portfolio to ensure favourable rates are obtained, taking into account the investment holding period and nature of assets.

As at the reporting date, a change of 50 basis points in interest rates, with all other variables held constant, would decrease/increase the total equity and profit after tax by approximately RM3,176,800 (2015: RM2,990,400), arising mainly as a result of higher/lower interest expense on floating rate loans and borrowings.

#### 41. FAIR VALUE OF FINANCIAL INSTRUMENTS

The methods and assumptions used to estimate the fair value of the following classes of financial assets and liabilities are as follows:

## (i) Cash and cash equivalents, trade and other receivables and payables

The carrying amounts approximate their fair values due to the relatively short-term maturities of these financial assets and liabilities.

## (ii) Long-term trade receivables and payables, loan receivables and finance lease receivables

The fair values of long-term trade receivables and payables, loan receivables and finance lease receivables are estimated using expected future cash flows of contractual instalment payments discounted at current prevailing rates offered for similar types of credit or lending arrangements.

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## 41. FAIR VALUE OF FINANCIAL INSTRUMENTS (continued)

### (iii) Derivative financial instruments

Commodity forward contracts are valued based on published market prices or quoted prices from reputable financial institutions. The fair values of derivative financial instruments are the estimated amounts that the Company would expect to pay or receive on the termination of the outstanding positions as at the end of the financial year arising from such contracts. They are determined by reference to the difference between the contracted rate and the forward rate as at the end of the financial year applied to a contract of similar amount and maturity profile.

### (iv) Borrowings

The carrying amounts of bank overdrafts, short-term revolving credits, bridging loan and short-term loans approximate fair values due to the relatively short-term maturities of these financial liabilities.

The carrying amounts of long-term floating rate revolving credits and loans approximate their fair values as the loans will be re-priced to market interest rate on or near reporting date.

The fair value of finance lease is estimated using discounted cash flow analysis, based on current lending rates for similar types of lending arrangements.

The carrying amounts and fair value of financial instruments, other than the carrying amounts which are reasonable approximation of fair values, are as follows:

	Th	e Group
	Carrying amount RM	Fair value RM
2016		
Financial assets		
Long-term other receivables	1,171,687	580,811
Financial liabilities		
Finance lease liabilities	2,754,206	2,965,687
2015		
Financial assets		
Long-term other receivables	2,367,964	795,338
Financial liabilities		
Finance lease liabilities	3,938,305	4,096,133

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# **42. FAIR VALUE HIERARCHY**

The following table provides the fair value measurement hierarchy of the Group's assets and liabilities at the reporting date:

The Group 2016	Level 1 RM	Fair value r Level 2 RM	ing Total RM	
Investment properties (Note 14)				
Commercial properties	-	-	244,300,000	244,300,000
Office and shoplot	-	-	19,157,000	19,157,000
Education centre	-	-	45,000,000	45,000,000
	-	-	308,457,000	308,457,000
Liability for which fair value is disclosed (Note 41) Finance lease payables	-	2,965,687	-	2,965,687
Asset for which fair value is disclosed (Note 41)		F00 011		F00.011
Long-term other receivables  Derivative financial assets		580,811 42,350		580,811 42,350
——————————————————————————————————————		42,330		42,550
	-	623,161	-	623,161
The Group 2015				
Land and buildings under property, plant and equipment (Note 10)				
Factory buildings	_	_	38,007,378	38,007,378
Office and shoplot	-	-	46,080,000	46,080,000
	-	-	84,087,378	84,087,378
Investment properties (Note 14)			244700000	244 700 000
Commercial properties Office and shoplot		_	244,300,000 19,157,000	244,300,000 19,157,000
Education centre	-	-	45,000,000	45,000,000
	-	-	308,457,000	308,457,000

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## 42. FAIR VALUE HIERARCHY (continued)

	Fair value measurement using			
The Group	Level 1	Level 2	Level 3	Total
2015	RM	RM	RM	RM
Liability for which fair value is disclosed (Note 41)				
Finance lease payables	-	4,096,133	-	4,096,133
Asset for which fair value is disclosed (Note 41)				
Long-term other receivables	-	795,338	-	795,338

The land and building under property, plant and equipment were revalued by directors in September 2015 and September 2010 based on independent professional valuation. The fair value of these assets are within level 3 of the fair value hierarchy using significant unobservable inputs. There is no fair value determined for the current financial year as the Group revalues its land and building every five years or at a shorter intervals whenever fair value of the said assets is expected to differ substantially from the carrying amounts.

Fair value reconciliation of land and buildings under property, plant and equipment measured at level 3 are as follows:

The Group	Factory buildings	Office and shoplot	Total
	RM	RM	RM
2015			
Land and buildings under property, plant and equipment			
At beginning of year	8,682,951	40,852,670	49,535,621
Additions	17,369,086	-	17,369,086
Depreciation charge for the financial year	(1,267,000)	(679,459)	(1,946,459)
Revaluation	8,627,433	5,906,789	14,534,222
Effect of movements in exchange rates	4,594,908	-	4,594,908
At end of year	38,007,378	46,080,000	84,087,378

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# 42. FAIR VALUE HIERARCHY (continued)

Description of valuation techniques used and key unobservable inputs to valuation on land and buildings under property, plant and equipment measured at level 3 are as follows:

Property category	Value technique	Significant unobservable inputs	Range
Property, plant and equipment Commercial properties	Comparison method	Market value per square feet	RM273 - RM291
Commercial properties	Cost method	Construction price per square feet	RM55 - RM250
Factory buildings	Cost method	Construction price per square feet	RM27 - RM79

Fair value reconciliation of investment properties measured at level 3 are as follows:

The Group 2016	Commercial properties RM	Office and shoplot RM	Education centre RM	Total RM
Investment properties At beginning and end of year	244,300,000	19,157,000	45,000,000	308,457,000

# 2015

Investment properties	076 000 000	10.447.000	45.000.000	000 447 000
At beginning of year  Changes in fair value recognised in profit or loss	236,000,000 8,300,000	18,443,000 714,000	45,000,000 1.227.084	299,443,000 10,241,084
Reversals	-	-	(1,227,084)	(1,227,084)
At end of year	244,300,000	19,157,000	45,000,000	308,457,000

Description of valuation techniques used and key unobservable inputs to valuation on investment properties measured at level 3 are as follows:

Property category	Value technique	Significant unobservable inputs	Range
Investment properties			
Commercial properties	Comparison method	Market value per square feet	RM50 - RM758
Commercial properties	Investment method	Estimated average rental rate per square feet per month	RM3.47 - RM12.89
		Estimated outgoings per square feet per month	RM1.48 - RM1.54
		Term yield	6.85% - 7.25%
		Sinking fund	3%
		Void rate	2.00% - 5.00%

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### 42. FAIR VALUE HIERARCHY (continued)

Description of valuation techniques used and key unobservable inputs to valuation on investment properties measured at level 3 are as follows: (continued)

Property category	Value technique	Significant unobservable inputs	Range
Investment properties			
Commercial properties	Cost method	Construction price per square feet	RM120
Office and shoplot	Investment method	Estimated average rental rate per square feet per month	RM4
		Estimated price per parking bay	RM17,000 - RM28,300
		Estimated outgoings per square feet per month	RM0.25
		Term yield	7.5%
Education centre	Investment method	Estimated average rental rate per square feet per month	RM0.80
		Estimated outgoings per square feet per month	RM0.04
		Term yield	6.00%
		Sinking fund	2.00%
		Void rate	2.00%

The estimated fair value would increase/(decrease) if:

- Estimated rental/average rental rate per square feet per month were higher/(lower)
- Estimated price per parking bay per month were higher/(lower)
- Estimated outgoings per square feet per month lower/(higher)
- Rent growth rate per annum were higher/(lower)
- Void rate lower/(higher)
- Term yield rate lower/(higher)
- Reversionary yield rate lower/(higher)
- Sinking fund rate lower/(higher)
- Construction price per square feet higher/(lower)

## **Direct Comparison method**

Under the direct comparison method, a property's fair value is estimated based on comparison of current prices in an active market for similar properties in the same location and condition and where necessary, adjusting for location, accessibility, visibility, time, terrain, size, present market trends and other differences. Fair value of properties derived using direct comparison method have been generally included in Level 3 fair value hierarchy due to the adjustments mentioned above. The most significant input into this valuation approach is price per square feet of comparable properties.

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## 42. FAIR VALUE HIERARCHY (continued)

#### **Investment method**

In the investment method of valuation, the projected net income and other benefits that the subject property can generate over the life of the property is capitalised at market derived term yields to arrive at the present market value of the property. Net income is the residue of gross annual rental less annual expenses (outgoings) required to sustain the rental with allowance for void.

#### Cost method of valuation

In the cost method of valuation, the market value of the subject property is the sum of the market value of the land and building. The value of the building is assumed to have a direct relationship with its cost of construction. The cost of construction is then adjusted to allow for cost of finance, profit and demand to reflect its profitable present market value.

## Valuation processes applied by the Group

The fair value of land and buildings under property, plant and equipment is determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued. The Group revalues its land and buildings every five years or at shorter intervals whenever the fair value of the said assets is expected to differ substantially from the carrying amounts.

The fair value of investment properties is determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued. The independent professional valuer provides the fair value of the Group's investment property annually.

## Policy on transfer between levels

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

## Transfer between Level 1 and 2 fair value

There is no transfer between Level 1 and 2 fair values during the financial year.

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### **43. CAPITAL MANAGEMENT**

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratio in order to sustain future development of the businesses so that it can continue to maximise returns for shareholders and benefits for other stakeholders.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders, issue new shares, obtain new borrowings or repay existing borrowings. No changes were made in the objectives, policies and processes during the financial years ended 30 September 2016 and 30 September 2015.

The debt-to-equity ratio is calculated as total debts divided by total capital of the Group. Total debts comprise interest bearing loans and borrowings whilst total capital is the total equity attributable to owners of the parent. The Group's policy is to keep the debt-to-equity ratio of not exceeding 80%. The debt-to-equity ratio as at 30 September 2016 and 2015, which are within the Group's objectives of capital management are as follows:

	1	he Group
	2016 RM	2015 RM
Loans and borrowings Total equity attributable to owners of the parent	838,762,794 1,276,285,076	801,384,704 1,104,653,032
Debt-to-equity ratio (%)	66%	73%

The Group is not subject to any externally imposed capital requirements other than a subsidiary which is required to maintain a debt-to-equity ratio of 70:30 and loan-to-value ratio of not more than 70% in respect of the term loan facilities. Based on the proforma financial information provided to the financial institutions, the Group has complied with this capital requirement.

# **Supplementary Information on** the Disclosure of Realised and Annual Report **Unrealised Profit or Loss**

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The following analysis of realised and unrealised retained earnings of the Group and of the Company at 30 September 2016 and 2015 is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad ("Bursa Malaysia") dated 25 March 2010 and prepared in accordance with Guidance on Special Matter No. 1 "Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Securities Listing Requirements", as issued by the Malaysian Institute of Accountants and the directive of Bursa Malaysia.

The retained earnings of the Group and of the Company as at 30 September 2016 and 2015 is analysed as follows:

	Т	he Group	Th	The Company		
	2016	2015	2016	2015		
	RM	RM	RM	RM		
Total retained earnings of the Company and its subsidiaries:						
Realised	807,786,898	666,257,213	412,712,252	374,369,458		
Unrealised	165,151,371	116,183,759	8,904	747,825		
Total share of retained earnings from associates:	972,938,269	782,440,972	412,721,156	375,117,283		
Realised	7,435,951	8,254,478	-			
Less: Consolidation adjustments	980,374,220 (154,563,405)	790,695,450 (139,247,625)	412,721,156	375,117,283 -		
Total retained earnings	825,810,815	651,447,825	412,721,156	375,117,283		

The disclosure of realised and unrealised profits above is solely for complying with the disclosure requirements stipulated in the directive of Bursa Malaysia and should not be applied for any other purpose.

# List of MKH Berhad Annual Report Properties

As at 30 September 2016

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Location	Description and Existing Use	Land Area (acres)	Tenure	Carrying Amount As At 30-9-2016 RM'000	*Date of Revaluation/ Date of Acquisition
Aliran Perkasa Sdn. Bhd.					
Lot 42195, Mukim Kajang, Daerah Ulu Langat, Selangor	Agricultural title Existing use: Vacant land	3.088	Freehold	1,353	01.04.2004
Lot 42182, Seksyen 10, Bandar Kajang, Daerah Ulu Langat, Selangor	Land approved for development Existing use: Rubber trees	1.495	Freehold	660	07.02.2005
Part of Lot 1990, 1996, 25301 & 25310, Mukim Semenyih, Daerah Ulu Langat, Selangor	Land approved for development Existing use: Vacant land	23.589	Freehold	74,410	22.03.2010
Lot 2006, Mukim Semenyih, Daerah Ulu Langat, Selangor	Agricultural title Existing use: Vacant land	10.394	Freehold	7,188	25.10.2011
PT 37330, Mukim Semenyih, Daerah Ulu Langat, Selangor	Land approved for development Existing use: Vacant land	6.870	Freehold	2,805	22.03.2010
PT 37331, Mukim Semenyih, Daerah Ulu Langat, Selangor	Land approved for development Existing use: Vacant land	5.612	Freehold	2,288	01.07.2010
Budi Bidara Sdn. Bhd.					
PT 68858 to PT 68941 (total 84 lots) and PT 68973 (1 lot), Mukim Kajang, Daerah Ulu Langat, Selangor	Individual titles approved for commercial use (84 lots) and residential (1 lot)		Leasehold of 99 years expiring in 2107	— 60,835	06.02.2013
PT 688942 to PT 688972 (total 31 lots) Mukim Kajang, Daerah Ulu Langat, Selangor	Individual titles approved for residential use Existing use: Vacant land		Leasehold of 99 years expiring in 2107		
Gerak Teguh Sdn. Bhd.					

## Gerak Teguh Sdn. Bhd.

All of the parcels of land held by this subsidiary are located at Mukim Semenyih, Daerah Ulu Langat, Selangor and form part of the mixed development project of Taman Pelangi Semenyih

PT 26791	Vacant residential land	16.140	Freehold	1,687	08.10.2001
PT 26792	Vacant commercial land	0.500	Freehold	139	08.10.2001

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Location	Description and Existing Use	Land Area (acres)	Tenure	Carrying Amount As At 30-9-2016 RM'000	*Date of Revaluation/ Date of Acquisition
Gerak Teguh Sdn. Bhd. (cont	tinued)				
PT 26793	Existing use: 1-storey clubhouse, car park and swimming pool (built-up area of 17,797 sq. ft., Building age: 8 years) and part of the land is vacant	2.530	Freehold	513	08.10.2001
PT 26794	Existing use: lease out for commercial building	2.200	Freehold	11,000	30.09.2016 (Investment Properties stated at fair value)
PT 26795	Existing use: lease out for commercial building	6.900	Freehold	15,000	30.09.2016 (Investment Properties stated at fair value)
**Hillpark Resources Sdn. Bh	nd.				
Lot PT 834, Mukim Ijok and PT 1092, Mukim Jeram, District of Kuala Selangor, Selangor	Agricultural title Existing use: vacant land	112.120	Leasehold expiring in year 2091	164,368	25.06.2013
Hiliran Juara Sdn. Bhd.					
PT 417 to 427 (11 lots), Pekan Baru Sungai Besi, Daerah Petaling, Selangor	Land approved for residential and commercial development Existing use: partly vacant & partl occupied by building		Leasehold expiring in year 2100	20,687	14.01.2005
Intelek Murni (M) Berhad					
PT 25624, Taman Bukit Mewah, Kajang, Selangor	3-storey clubhouse, car park and swimming pool, all known as Mew Club (built-up area of 39,478 sq. f (Building age: 22 years)		Freehold	14,389	* 30.9.2015

# 2016 MKH Berhad Annual Report List of Properties

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Location	Description and Existing Use	Land Area (acres)	Tenure	Carrying Amount As At 30-9-2016 RM'000	*Date of Revaluation/ Date of Acquisition
Kajang Resources Corporation	on Sdn. Bhd.				
All of the parcels of land held Langat, Selangor	by this subsidiary are located at Ba	atu 18, Jalan	Semenyih, N	Mukim Semer	nyih, Daerah Ulu
PT Nos. 50 and 51	Residential land Existing use: Oil palm plantation	9.659	Leasehold expiring in year 2089	2,800	1991
PT Nos. 131 and 132	Vacant residential land	1.572	Freehold	323	19.08.1997
Lot 27977	Agricultural title Existing use: vacant land	9.219	Freehold	2,492	26.05.1994
Part of Lot Nos. 2118, 2119, 2217, 2231, 2822, 2823, 2834, PT 10952 & PT 10953	Land approved for development Existing use: Vacant land	17.770	Freehold	21,466	11.08.1995 - 18.05.2012
Lot 2227	Agricultural title Existing use: vacant land	7.006	Freehold	4,583	14.01.2011
Laju Jaya Sdn. Bhd.					
PT Nos. 19379 to 19391 (13 lots) Jalan Semenyih, Kajang, Selangor	Wisma MKH. A 6-storey hotel cum office building with built-up area of 171,935 sq. ft. Existing use 100% tenanted (Building age: 22 years)		Leasehold expiring in 2089	29,728	* 30.9.2015
Maha Usaha Sdn. Bhd.					
PT No. 19482, Bandar Kajang, Daerah Ulu Langat, Selangor	Commercial complex with built-u area of approximately 600,000 sq. ft. Existing use: 98% tenanted (Building age: 20 years)		Leasehold expiring in 2089	143,300	30.09.2016 (Investment Properties stated at fair value)
Metro Tiara (M) Sdn. Bhd.					
Unit 1-1, Tingkat 1, Dataran Pelangi Utama, Pelangi Utama, Jalan Masjid, PJU6A, Petaling Jaya, Selangor	1 unit of stratified office lot within a block of 6-storey shop offices with 58 bays of car park (Building age: 8.5 years)	7 -	Leasehold expiring in year 2101	2,590	30.09.2016 (Investment Properties stated at fair value)

As at 30 September 2016

Location	Description and Existing Use	Land Area (acres)	Tenure	Carrying Amount As At 30-9-2016 RM'000	*Date of Revaluation/ Date of Acquisition
Metro Tiara (M) Sdn. Bhd. (co	ontinued)				
PT No. 76622, Bandar Kajang, Daerah Ulu Langat, Selangor	Private school complex with built-up area of approximately 224,736 sq. ft. (Building age: 3 years)	5.0	Freehold	45,000	30.09.2016 (Investment Properties stated at fair value)
Petik Mekar Sdn. Bhd.					
Lot 1014, Mukim Semenyih, Daerah Ulu Langat, Selangor	Agricultural title Existing use: vacant land	64.607	Freehold	54,913	10.07.2013
Lot 21740, Mukim Semenyih, Daerah Ulu Langat, Selangor	Agricultural title Existing use: vacant land	10.544	Freehold	12,955	05.07.2013
PT. Maju Kalimantan Hadapar	1				
East Kalimantan, Indonesia	Oil palm plantation and office building and estate quarter (built-up area of approximately 3,511,360 sq. ft.)	39,395	Leasehold of 35 years expiring in year 2042 with an option to renew for a further period of 25 years	306,896	* 25.9.2015
PT. Sawit Prima Sakti					
East Kalimantan, Indonesia	Oil palm plantation and estate quarter (built-up area of approximately 45,595 sq. ft.)	6,043	Leasehold of 35 years expiring in year 2045 with an option to renew	77,896	2.6.2016
Serba Sentosa Sdn. Bhd.					
Lot 456, Seksyen 7, Bandar Kajang, Daerah Ulu Langat, Selangor	Existing use: lease out for commercial building	1.047	Leasehold expiring in year 2096	11,000	30.09.2016 (Investment Properties stated at fair value)

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Location	Description and Existing Use	Land Area (acres)	Tenure	Carrying Amount As At 30-9-2016 RM'000	*Date of Revaluation/ Date of Acquisition
Serba Sentosa Sdn. Bhd. (co	ntinued)				
PT 35799, Bandar Kajang, Daerah Ulu Langat, Selangor	Land approved for commercial development Existing use: office	1.210	Leasehold expiring in year 2096	3,026	25.07.1995
Lot 42275, Seksyen 9, Bandar Kajang, Daerah Ulu Langat, Selangor	Land approved for commercial development Existing use: vacant land	1.857	Leasehold expiring in year 2096	4,832	25.07.1995
PT 56159, Bandar Kajang, Daerah Ulu Langat, Selangor	Land approved for commercial development Existing use: vacant land	3.720	Leasehold expiring in year 2103	9,999	25.07.1995
PT 69670, Bandar Kajang, Daerah Ulu Langat, Selangor	Vacant commercial land	1.194	Leasehold expiring in year 2107	3,772	25.07.1995
Lot 41078 and 41086 Seksyen 10, Bandar Kajang, Daerah Ulu Langat, Selangor	Vacant residential land	1.011	Freehold	953	05.08.2004
Srijang Indah Sdn. Bhd.					
Lot 501, Seksyen 7, Bandar Kajang, Daerah Ulu Langat, Selangor	4-storey commercial complex with built-up area of approximately 358,707 sq. ft. Existing use: 96% tenanted (Building age: 9.5 years)	n 1.720	Leasehold expiring in year 2102	50,000	30.09.2016 (Investment Properties stated at fair value)
Lot 43402, Bandar Baru Bangi, Daerah Ulu Langat, Selangor	1.5-storey hypermarket building (built-up area of 67,089 sq. ft.) (Building age: 13 years)	1.770	Freehold	14,000	30.09.2016 (Investment Properties stated at fair value)
Unit G-1, G-2 & G-3, Idaman KL 128 (Saville Residence), 128, Jalan Klang Lama, Kuala Lumpur	3 units of strata shop lot within a block of 30-storey serviced apartment with 70 bays of car par (Building age: 6 years)	11,077 sq. ft k (total net lettable area)		8,400	30.09.2016 (Investment Properties stated at fair value)

As at 30 September 2016

Location	Description and Existing Use	Land Area (acres)	Tenure	Carrying Amount As At 30-9-2016 RM'000	*Date of Revaluation/ Date of Acquisition
Srijang Indah Sdn. Bhd. (cont	tinued)				
Unit G-3A, 1-3A, G-5, 1-5, G-6 & 1-6, Pangsapuri Khidmat Melawati (Saville@ Melawati), No. 2, Jalan Kolam Air, Desa Melawati, Kuala Lumpur	3 units of strata shop and office lot within two blocks of 24-storey serviced apartment with 119 bays of car park (Building age: 3 years)	sq. ft (total net lettable area)	Freehold	8,167	30.09.2016 (Investment Properties stated at fair value)
Srijang Kemajuan Sdn. Bhd.					
Part of Lot 660, 661, 662 and 663, Seksyen 10, Bandar Kajang, Part of Lot 246, 300, 1028, 1029, 1070 and 1127, Mukim Kajang, all in Daerah Hulu Langat, Selangor	Land approved for mixed development Existing use: vacant land	240.049	Freehold	— 168,769	05.05.2008
Geran 94270, Lot 38631 and Geran 94269, Lot 38636, Bandar Kajang, Daerah Hulu Langat, Selangor	Agricultural title Existing use: partly occupied	4.052	Freehold		04.01.2011
Stand Allied Corporation Sdr	n. Bhd.				
PT 5188 Seksyen 40, Bandar Petaling Jaya, Daerah Petaling, Selangor	Vacant commercial land	1.531	Freehold	10,591	18.07.2014
**PT 86812, Seksyen 10, Bandar Kajang, Daerah Ulu Langat, Selangor	Land approved for commercial development Existing use: vacant land	2.595	Freehold	52,971	18.08.2014
Sumber Lengkap Sdn. Bhd.					
Lot 15694, Mukim Semenyih, Daerah Ulu Langat, Selangor	Vacant residential land	3.105	Freehold	1,605	30.04.1999
Lot 15683, Mukim Semenyih, Daerah Ulu Langat, Selangor	Vacant residential land	3.184	Freehold		30.04.1999
Part of Lot 15703, Mukim Semenyih, Daerah Ulu Langat, Selangor	Partly vacant residential land	1.770	Freehold	467	30.04.1999

# 2016 MKH Berhad Annual Report List of Properties

As at 30 December 2016

Location	Description and Existing Use	Land Area (acres)		Carrying Amount As At 30-9-2016 RM'000	*Date of Revaluation/ Date of Acquisition
**Suria Villa Sdn. Bhd.					
Lot 12684, Mukim Semenyih, Daerah Ulu Langat, Selangor	Land approved for mixed development Existing use: vacant land	41.009	Freehold -		07.08.2015
Lot 935, 1933, 1934, PT29942, 29943, Lot 1077 & 1640, Mukim Semenyih, Daerah Ulu Langat, Selangor	Existing use: vacant land	74.474	Freehold	— 262,861	07.08.2015
PT 9781 & PT9782, Mukim Semenyih, Daerah Ulu Langat, Selangor	Existing use: vacant land	14.560	Leasehold of 99 years expiring in 2096		07.08.2015
Lot 1935, 1936, & PT 29946, Mukim Semenyih, Selangor	Existing use: vacant land	39.119	Freehold -		19.08.2016
Temara Pekeliling Sdn. Bhd.					
PT24, Sekyen 47, Bandar Kuala Lumpur, Daerah Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur	Land approved for commercial development Existing use: vacant land	1.500	Leasehold of 99 years expiring in 2084	84,779	04.02.2016
Vast Furniture Manufacturing	(Kunshan) Co. Ltd.				
Lot 1120101015 & Lot 1120101009, 588 Airport Road, Shipu Town, Kunshan City, Jiangsu Province, Republic of China	Office, factory buildings & partial vacant land (Building age: 16 years), new factory building (Building age: 11 years)	10.000	Leasehold of 50 years expiring in 2049	21,264	* 30.09.2015
MKH Berhad					
Lot No. 2 and Lot No. 8, Jalan Bukit Mewah 66, Kajang, Selangor	Two units of 2-storey shop house with built up area of approximatel 8,802 sq. ft. (Building age: 18 year			1,217	* 30.09.2015

All revalued assets were as at 30 September 2015, except PT. Maju Kalimantan Hadapan, which was at 25 September 2015

Joint venture land

## **SHARE CAPITAL**

Authorised Share Capital : RM1,000,000,000

Issued and Fully Paid-up : RM419,572,281

Type of Shares : Ordinary shares of RM1.00 each fully paid

Voting Rights : One vote per ordinary share in the meeting of shareholders

No. of Shareholders : 5,697

## **ANALYSIS OF SHAREHOLDINGS**

Size of Shareholdings	No. of Holders	%	Total Holdings	%
1 - 99	561	9.847	20,165	0.005
100 - 1,000	584	10.251	350,064	0.083
1,001 - 10,000	2,963	52.010	13,110,551	3.125
10,001 - 100,000	1,294	22.714	41,432,704	9.875
100,001 - 20,978,613	292	5.125	227,079,462	54.122
20,978,614 and above	3	0.053	137,579,335	32.790
Total	5,697	100.00	419,572,281	100.00

# **SUBSTANTIAL SHAREHOLDERS**

		No. of Shares Held					
	Name of Shareholder	Direct Interest	%	Indirect Interest	%		
1	Chen Choy & Sons Realty Sdn Bhd ("CCSR")	84,453,440	20.128	89,265,962*	21.275		
2	Public Bank Group Officers'						
	Retirement Benefits Fund	41,040,047	9.781	-	-		
3	Tan Sri Dato' Chen Kooi Chiew @						
	Cheng Ngi Chong	1,011,410	0.241	184,902,150#	44.069		
4	Tan Sri Datuk Chen Lok Loi	7,564,704	1.803	177,405,242^	42.282		
5	Datuk Chen Fook Wah	626,300	0.149	173,719,402@	41.404		

### Notes:

- Deemed interest through shares held in nominee companies.
- Deemed interest through shares held in CCSR, Lotus Way Sdn Bhd and a nominee company.
- Deemed interest through shares held in CCSR and a nominee company.
- Deemed interest through shares held in CCSR.

# 2016 MKH Berhad Annual Report Analysis of Shareholdings

As at 30 December 2016

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# **LIST OF TOP 30 SHAREHOLDERS**

(Without Aggregating Securities from Different Securities Accounts Belonging To the Same Registered Holder)

No.	Name	Shareholdings	%
1	Chen Choy & Sons Realty Sdn Bhd	39,300,000	9.367
2	Chen Choy & Sons Realty Sdn Bhd	38,700,000	9.224
3	Affin Hwang Nominees (Tempatan) Sdn Bhd	33,000,000	7.865
	Qualifier: Pledged Securities Account For Chen Choy & Sons Realty Sdn Bhd		
4	Kenanga Nominees (Tempatan) Sdn Bhd	26,579,335	6.335
	Qualifier: Public Bank Group Officers' Retirement Benefits Fund		
5	EB Nominees (Tempatan) Sendirian Berhad	14,640,000	3.489
	Qualifier: Pledged Securities Account For Chen Choy & Sons Realty Sdn Berhad		
6	Public Invest Nominees (Tempatan) Sdn Bhd	14,460,712	3.446
	Qualifier: Public Bank Group Officers' Retirement Benefits Fund		
7	Alliancegroup Nominees (Tempatan) Sdn Bhd	13,980,000	3.332
	Qualifier: Pledged Securities Account For Chen Choy & Sons Realty Sdn Bhd		
8	Maybank Securities Nominees (Tempatan) Sdn Bhd	12,000,000	2.860
	Qualifier: Maybank Investment Bank Berhad for Chen Choy & Sons Realty Sdn Bhd		
9	RHB Capital Nominees (Tempatan) Sdn Bhd	7,885,092	1.879
	Qualifier: Pledged Securities Account For Chen Choy & Sons Realty Sdn Berhad		
0	UOBM Nominees (Tempatan) Sdn Bhd	7,760,870	1.850
	Qualifier: Pledged Securities Account For Chen Choy & Sons Realty Sdn Bhd		
11	Tan Sri Datuk Chen Lok Loi	7,564,704	1.803
12	Chen Choy & Sons Realty Sdn Berhad	6,453,440	1.538
13	Alliancegroup Nominees (Tempatan) Sdn Bhd	5,740,000	1.368
	Qualifier: Pledged Securities Account For	-, -,	
	Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong		
4	RHB Nominees (Tempatan) Sdn Bhd	5,311,100	1.267
	Qualifier: Pledged Securities Account For Cau Vong Holdings Sdn Bhd	3,3.1,133	07
15	Lotus Way Sdn Bhd	3,932,748	0.937
16	Alliancegroup Nominees (Tempatan) Sdn Bhd	3,685,840	0.878
	Qualifier: Pledged Securities Account For Liberty Alliance (M) Sdn Bhd	0,000,010	0.070
17	Citigroup Nominees (Tempatan) Sdn Bhd	3,090,800	0.737
	Qualifier: Employees Provident Fund Board	3,000,000	0
18	Citigroup Nominees (Asing) Sdn Bhd	3,075,369	0.733
	Qualifier: CBNY For Dimensional Emerging Markets Value Fund	0,070,000	0.700
19	Tan Sou Yee	3,062,439	0.730
	Wong Ah Tim @ Ong Ah Tin	2,500,000	0.596
	Low Siew Lian	2,339,409	0.557
	Goh Thong Beng	2,200,000	0.524
	Citigroup Nominees (Asing) Sdn Bhd	2,174,949	0.518
23	Qualifier: Exempt An For Citibank New York	2,174,343	0.510
2/	Key Development Sdn Berhad	2,172,265	0.518
	EB Nominees (Tempatan) Sendirian Berhad	2,172,203	0.509
23	Qualifier: Pledged Securities Account For Selestar Realty Sdn Bhd	2,134,440	0.509
26	Citigroup Nominees (Tempatan) Sdn Bhd	2,058,600	0.491
20	Qualifier: Employees Provident Fund Board	2,036,000	0.491
27	DB (Malaysia) Nominee (Tempatan) Sendirian Berhad	2,044,800	0.487
<i>∠ /</i>	Qualifier: Deutsche Trustees Malaysia Berhad For Eastspring Investments Small Cap Fur		0.467
20			0 421
	Lee See Jin	1,766,700	0.421
	United Teochew (Malaysia) Bhd	1,640,300	0.391
5U	Citigroup Nominees (Asing) Sdn Bhd	1,601,989	0.382
	Qualifier: CBNY For DFA Emerging Markets Small Cap Series		
	TOTAL	272,855,901	65.032
	TOTAL	212,000,001	03.032

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## **MKH BERHAD**

No. of Ordinary Shares of RM1.00 each					
Direct Interest	%	Indirect Interest	%		
1,011,410	0.241	184,902,150*	44.069		
7,564,704	1.803	177,405,242^	42.282		
626,300	0.149	173,719,402#	41.404		
50,294	0.012	-	-		
5,000	0.001	-	-		
	1,011,410 7,564,704 626,300 50,294	1,011,410 0.241 7,564,704 1.803 626,300 0.149 50,294 0.012	1,011,410 0.241 184,902,150* 7,564,704 1.803 177,405,242^ 626,300 0.149 173,719,402# 50,294 0.012 -		

## Notes:-

- Deemed interest through shares held in Chen Choy & Sons Realty Sdn Bhd ("CCSR"), Lotus Way Sdn Bhd and a nominee company.
- Deemed interest through shares held in CCSR and a nominee company.
- Deemed interest through shares held in CCSR.

# **RELATED COMPANY**

- Srijang Kemajuan Sdn Bhd

	No. of Ordinary Shares of RM1.00 each				
Name of Director	Direct Interest	%	Indirect Interest	%	
Tan Sri Dato' Chen Kooi Chiew @					
Cheng Ngi Chong	1	0.0003	-	-	



# **Analysis of** Annual Report | Warrant Holdings

As at 30 December 2016

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## **WARRANTS B**

Warrants 2012/2017 : 34,876,599

No. of Warrants Unexercised : 34,455,143

Exercise Price of the Warrants : RM1.89

Exercise Period : From the date of issuance of 31 December 2012 to the expiry date on

30 December 2017

**Expiry Right** : Each Warrant entitles the holder during the Exercise Period to subscribe for

one (1) new ordinary share of RM1.00 each at the Exercise Price

### **ANALYSIS OF WARRANT HOLDINGS**

Size of Warrant Holdings	No. of Holders	%	Total Holdings	%
1 - 99	149	9.377	5,853	0.017
100 - 1,000	486	30.585	218,611	0.635
1,001 - 10,000	581	36.564	2,643,004	7.671
10,001 - 100,000	324	20.390	9,967,871	28.930
100,001 - 1,722,756	48	3.021	13,576,522	39.403
1,722,757 and above	1	0.063	8,043,282	23.344
Total	1,589	100.00	34,455,143	100.00

## **SUBSTANTIAL WARRANT HOLDERS**

		No. of Warrants Held				
	Name of Warrant Holder	Direct Interest	%	Indirect Interest	%	
1	Chen Choy & Sons Realty Sdn Bhd ("CCSR")	8,043,282	23.344	_	_	
2	Tan Sri Dato' Chen Kooi Chiew @					
	Cheng Ngi Chong	-	-	8,043,282*	23.344	
3	Tan Sri Datuk Chen Lok Loi	630,391	1.830	8,281,302^	24.035	
4	Datuk Chen Fook Wah	116,000	0.337	8,043,282*	23.344	

## Notes :-

Deemed interest through shares held in CCSR.

Deemed interest through shares held in CCSR and a nominee company.

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# **LIST OF TOP 30 WARRANT HOLDERS**

(Without Aggregating Securities from Different Securities Accounts Belonging To the Same Registered Holder)

No.	Name	No. of Warrants	%
1	Chen Choy & Sons Realty Sdn Berhad	8,043,282	23.344
2	RHB Nominees (Tempatan) Sdn Bhd	1,350,000	3.918
	Qualifier: Pledged Securities Account For Wong Yee Hui		
3	United Teochew (Malaysia) Bhd	1,063,600	3.087
4	RHB Nominees (Tempatan) Sdn Bhd	926,135	2.688
	Qualifier: Pledged Securities Account For Cau Vong Holdings Sdn Bhd		
5	Yong Moh Lim	786,100	2.282
6	Tan Sri Datuk Chen Lok Loi	630,391	1.830
7	Lim Khuan Eng	600,900	1.744
8	RHB Nominees (Tempatan) Sdn Bhd	576,005	1.672
	Qualifier: Pledged Securities Account For Ng Kim Choo		
9	Amsec Nominees (Tempatan) Sdn Bhd	463,000	1.344
	Qualifier: Pledged Securities Account - AmBank (M) Berhad For Gary Lee Seaton	,	
10	Maybank Nominees (Tempatan) Sdn Bhd	437,000	1.268
	Qualifier: Pledged Securities Account For Ching Swee Meng	,	
11	UOB Kay Hian Nominees (Tempatan) Sdn Bhd	360,000	1.045
	Qualifier: Pledged Securities Account For Lim Teong Leong	333,333	
12	Maybank Nominees (Tempatan) Sdn Bhd	307,560	0.893
-	Qualifier: Pledged Securities Account For Teoh Wooi Hang	307,300	0.000
13	UOB Kay Hian Nominees (Asing) Sdn Bhd	304,300	0.883
	Qualifier: Exempt An For UOB Kay Hian Pte Ltd	001,000	0.000
14	Chong Gong	298,300	0.866
15	Ng Kim Choo	296,500	0.861
16	Tan Sou Yee	279,082	0.810
17	Chang Voon Teck	254,200	0.738
18	Fong Moh Cheek @ Fong Mow Kit	252,000	0.731
19	Alliancegroup Nominees (Tempatan) Sdn Bhd	238,020	0.691
IJ	Qualifier: Pledged Securities Account For Liberty Alliance (M) Sdn Bhd	250,020	0.031
20	Kok Chang Chee	231,000	0.670
20 21	Maybank Nominees (Tempatan) Sdn Bhd	230,200	0.668
<b>4</b> 1	Qualifier: Pledged Securities Account For Teoh Ah Baa @ Teoh Beng Suang	230,200	0.000
22	Maybank Securities Nominees (Asing) Sdn Bhd	200,000	0.580
22	Qualifier: Maybank Kim Eng Securities Pte Ltd For	200,000	0.560
	Chumpon Chantharakulpongsa @ Chan Teik Chuan		
27		102.000	0.557
23 24	Goh Thong Beng Low Siew Lian	192,000 190,708	0.557
25	Lam Seng Plastics Industries Sdn Bhd	163,500	0.475
26	Ong Chooi Hwa	151,000	0.438
27	Lee Ah Lan	150,100	0.436
28	Sia Soo Ching	139,580	0.405
29	Lee Chong Lim	132,000	0.383
30	Cimsec Nominees (Tempatan) Sdn Bhd	130,000	0.377
	Qualifier: CIMB Bank For Lim Guat Kee		
	TOTAL	19,376,463	56.237

# **Directors**' MKH Berhad Annual Report MKH Berhad Warrant Holdings

As at 30 December 2016

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## **MKH BERHAD**

	No. of Warrants Held					
Cheng Ngi Chong an Sri Datuk Chen Lok Loi	Direct Interest	%	Indirect Interest	%		
Tan Sri Dato' Chen Kooi Chiew @						
Cheng Ngi Chong	-	-	8,043,282*	23.344		
Tan Sri Datuk Chen Lok Loi	630,391	1.830	8,281,302^	24.035		
Datuk Chen Fook Wah	116,000	0.337	8,043,282*	23.344		
Mohammed Chudi Bin Haji Ghazali	1,524	0.004	-	-		

## Notes:-

- Deemed interest through shares held in Chen Choy & Sons Realty Sdn Bhd ("CCSR").
- Deemed interest through shares held in CCSR and a nominee company.

NOTICE IS HEREBY GIVEN THAT the Thirty-Seventh Annual General Meeting ("37th AGM") of MKH Berhad will be held at Ballroom, 1st Floor, Prescott Hotel Kajang, Jalan Semenyih, 43000 Kajang, Selangor Darul Ehsan on Thursday, 23 February 2017 at 10.00 a.m. to transact the following businesses:

## **ORDINARY BUSINESS:**

1.	To receive the Audited Financial Statements for the financial year ended 30 September 2016 together with the Directors' and Auditors' reports thereon.	(Please refer to Explanatory Note A)
2.	To approve the payment of Directors' fees amounting to RM250,000-00 for the financial year ended 30 September 2016.	(Ordinary Resolution 1)
3.	To re-elect Datuk Chen Fook Wah, who retires by rotation pursuant to Article 110(1) of the Company's Articles of Association and being eligible, has offered himself for re-election.	(Ordinary Resolution 2)
4.	To re-appoint the following Directors who retire pursuant to Section 129(6) of the Companies Act, 1965:-	
	<ul> <li>(a) Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong</li> <li>(b) Datuk Mohammad Bin Maidon</li> <li>(c) Mohammed Chudi Bin Haji Ghazali</li> <li>(d) Haji Mohamed Bin Ismail</li> <li>(e) Haji Hasan Aziz Bin Mohd Johan</li> </ul>	(Ordinary Resolution 3) (Ordinary Resolution 4) (Ordinary Resolution 5) (Ordinary Resolution 6) (Ordinary Resolution 7)
5.	To re-appoint Messrs Deloitte as the Company's Auditors for the financial year ending 30 September 2017 and to authorise the Directors to fix their remuneration.	(Ordinary Resolution 8)

## **SPECIAL BUSINESS:**

To consider and if thought fit, to pass the following ordinary resolutions:

6. Ordinary Resolution Authority To Issue Shares Pursuant To Section 132D Of The Companies Act, 1965

"THAT pursuant to Section 132D of the Companies Act, 1965, the Directors be and are hereby empowered to issue shares of the Company at any time until the conclusion of the next Annual General Meeting of the Company upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10 per centum of the issued share capital of the Company for the time being and that the Directors are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad."

(Ordinary Resolution 9)

# **Notice of Thirty-Seventh** Annual General Meeting

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## 7. Ordinary Resolution

Proposed Renewal Of Authority For The Company To Purchase Its Own Shares ("Proposed Renewal Of Share Buy-Back")

"THAT subject to Section 67A of the Companies Act, 1965, provisions of the Memorandum and Articles of Association of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and any other relevant authorities, the Directors of the Company be and are hereby authorised to exercise the power of the Company to purchase such amount of ordinary shares in the Company from time to time through Bursa Securities subject further to the following:

- (i) the aggregate number of shares purchased does not exceed 10% of the total issued and paid-up share capital of the Company ("Purchased Shares") at the point of purchase;
- (ii) the maximum funds to be allocated by the Company for the purpose of purchasing the Purchased Shares shall not exceed the total retained profits and share premium account of the Company at the time of the purchase(s); and
- (iii) the authority conferred by this resolution will commence immediately upon passing of this resolution and will continue to be in force until:
  - (a) the conclusion of the next Annual General Meeting ("AGM") of the Company unless the authority is renewed subject to conditions; or
  - (b) the expiration of the period within which the next AGM after that date is required by law to be held; or
  - (c) it is revoked or varied by ordinary resolution passed by the shareholders of the Company in general meeting;

whichever occurs first,

- (iv) upon the completion of the purchase(s) of the Purchased Shares, the Directors of the Company be and are hereby authorised to deal with the Purchased Shares in the following manner:-
  - (a) to cancel the Purchased Shares so purchased; or
  - (b) to retain the Purchased Shares so purchased as treasury shares for distribution as dividend to the shareholders and/or resell on the market of Bursa Securities; or
  - (c) to retain part of the Purchased Shares so purchased as treasury shares and cancel the remainder; or
  - (d) to deal in such other manner as the Bursa Securities and such other relevant authorities may allow from time to time.

AND THAT the Directors of the Company be and are hereby authorised to take all such steps as are necessary to implement, finalise and give full effect to the Proposed Renewal of Share Buy-Back with full power to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed by the relevant authorities and with fullest power to do all such acts and things thereafter as the Directors may deem fit and expedient in the best interest of the Company."

(Ordinary Resolution 10)

- 8. Ordinary Resolution Retention of Independent Directors
  - (a) "THAT subject to the passing of Ordinary Resolution 5, approval be and is hereby given to Mohammed Chudi Bin Haji Ghazali, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as an Independent Non-Executive Director of the Company in accordance with the Malaysian Code on Corporate Governance 2012."

(Ordinary Resolution 11)

(b) "THAT subject to the passing of Ordinary Resolution 6, approval be and is hereby given to Haji Mohamed Bin Ismail, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as an Independent Non-Executive Director of the Company in accordance with the Malaysian Code on Corporate Governance 2012."

(Ordinary Resolution 12)

#### **ANY OTHER BUSINESS:**

9. To transact any other business of the Company of which due notice shall have been given in accordance with the Company's Articles of Association and the Companies Act. 1965.

By Order of the Board,

**TAN WAN SAN** (MIA 10195)

Group Company Secretary Kajang, Selangor Darul Ehsan Date: 24 January 2017

## **Notes:**

## **Appointment of Proxy**

- a) A member entitled to attend and vote at the meeting is entitled to attend and vote in person or by proxy or by attorney or by duly authorised representative. A proxy or attorney or duly authorised representative may but need not be a member of the Company.
- b) The power of attorney or an office copy or a notarially certified copy thereof or the instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing. If the appointor is a corporation, it must be executed under its common seal or in the manner authorised by its constitution.
- c) Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), the exempt authorised nominee may appoint any number of proxy (no limit) in respect of each omnibus account it holds.
- d) If the Form of Proxy is returned without any indication as to how the proxy shall vote, the proxy will vote or abstain as he thinks fit. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his holdings to be represented by each proxy.

# **Notice of Thirty-Seventh** Annual General Meeting

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- e) Only members whose names appear in the Record of Depositors as at 16 February 2017 will be entitled to attend and vote at the meeting or appoint a proxy or proxies to attend and vote in his/her stead.
- The instrument appointing a proxy together with the power of attorney (if any) under which it is signed or an office copy or a notarially certified copy thereof must be deposited at the registered office at Suite 1, 5th Floor, Wisma MKH, Jalan Semenyih, 43000 Kajang, Selangor Darul Ehsan, at least 48 hours before the time appointed for holding the meeting.

## 2. Poll Voting

Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the Resolutions set out in the notice of 37th Annual General Meeting will be put to vote by poll.

## 3. Explanatory Note A

This Agenda item is meant for discussion only as the provision of Section 169(1) of the Companies Act, 1965 does not require a formal approval of the shareholders for the audited financial statements. As such, this item is not put forward for voting.

## 4. Explanatory Statement Pertaining to Ordinary Business

## Ordinary Resolutions 3, 4, 5, 6 and 7

The proposed Ordinary Resolutions 3, 4, 5, 6 and 7 under item 4 is in accordance with Section 129(6) of the Companies Act, 1965 which requires that a separate resolution be passed to re-appoint Tan Sri Dato' Chen Kooi Chiew @ Cheng Ngi Chong, Datuk Mohammad Bin Maidon, Mohammed Chudi Bin Haji Ghazali, Haji Mohamed Bin Ismail and Haji Hasan Aziz Bin Mohd Johan who are over 70 years of age as Directors of the Company and to hold office until the conclusion of the next Annual General Meeting ("AGM") of the Company. This resolution must be passed by a majority of not less than three-fourth of such members of the Company as being entitled to vote in person or where proxies are allowed, by proxy at the AGM of the Company.

## 5. Explanatory Statement Pertaining to Special Business

#### **Ordinary Resolution 9**

The proposed Ordinary Resolution 9, if passed, will give the Directors authority to issue and allot new shares of the Company at any time and upon such terms and conditions and for such purposes as the Directors may in their absolute discretion consider to be in the best interest of the Company, without having to convene a general meeting, provided that the aggregate number of shares issued pursuant thereto does not exceed 10% of the issued and paid-up share capital of the Company for the time being. This authority, unless revoked or varied by the Company in a general meeting, will expire at the next AGM of the Company.

The general mandate sought to grant authority to Directors to allot and issue shares is a renewal of the mandate that was approved by the shareholders at the Thirty-Sixth AGM held on 10 March 2016. The renewal of the general mandate is to provide flexibility to the Company to issue new shares without the need to convene a separate general meeting to obtain shareholders' approval so as to avoid incurring additional cost and time. The purpose of this general mandate is for possible future bonus issue and/or fund raising exercises including but not limited to further placement of shares for the purpose of funding current and/or future investment projects, working capital and/or acquisitions.

# **Notice of Thirty-Seventh** Annual General Meeting | Annual Report

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As at the date of this Notice, no new shares in the Company were issued pursuant to the mandate granted to the Directors at the last AGM which shall lapse at the conclusion of the 37th AGM to be held on Thursday, 23 February 2017.

## **Ordinary Resolution 10**

The proposed Ordinary Resolution 10, if passed, will give authority to the Directors of the Company to exercise the power of the Company to purchase up to 10% of the issued and paid-up share capital of the Company for the time being. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next AGM of the Company or the expiration of the period within which the next AGM is required by law to be held, whichever is the earlier.

The detailed information on the Proposed Renewal of Share Buy-Back is set out in the Statement to Shareholders dated 24 January 2017 which is dispatched together with the Annual Report 2016.

## **Ordinary Resolutions 11 and 12**

The Nomination Committee has assessed the independence of the following Directors, who have served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, and recommended them to continue to act as Independent Non-Executive Directors of the Company based on the following justifications:-

## Ordinary Resolution 11: Mohammed Chudi Bin Haji Ghazali

- (a) He fulfilled the criteria under the definition of an Independent Director as stated in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Malaysia"), and thus, he would be able to function as check and balance, provide a broader view and brings an element of objectivity to the Board.
- (b) His vast experience in the banking industry enabled him to provide the Board and Board Committees with proven experience and competency in advising the management in term of cost of funding as he has detailed knowledge of the business of the Company, and able to exercise independent and objective judgement without fear or favour.
- (c) He has performed his duty diligently and in the best interest of the Company and provides a broader view, independent and balanced assessment of proposals from the management.
- (d) He has attended all the meetings of the Board and Board Committees (i.e. devoted sufficient time and attention) which he sits on, and has participated actively in the Board and Board Committees deliberations.

## **Ordinary Resolution 12: Haji Mohamed Bin Ismail**

- (a) He fulfilled the criteria under the definition of an Independent Director as stated in the Main Market Listing Requirements of Bursa Malaysia, and thus, he would be able to function as check and balance, provide a broader view and brings an element of objectivity to the Board.
- (b) His vast experience in the civil servant and agricultural sector enabled him to provide the Board with a diverse set of experience, expertise and independent judgment.
- (c) He has performed his duty diligently and in the best interest of the Company and provides a broader view, independent and balanced assessment of proposals from the management.
- (d) He has contributed sufficient time and effort in his capacity as an Independent Non-Executive Director, and has attended all the meetings of the Board and Board Committees which he sits on for informed and balanced decision making.

# **Statement Accompanying** Annual Report Notice of Thirty-Seventh **Annual General Meeting**

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(Pursuant to Paragraph 8.27 (2) of the Main Market Listing Requirements of Bursa Malaysia Securities

The profiles of the Directors who are standing for re-election/re-appointment (as per Resolutions 2 to 7 as stated above) at the 37th AGM of MKH Berhad are set out in the profile of Directors' section from pages 32 to 34 of the Company's Annual Report.

The information relating to the shareholding and warrant holding of the above Directors in the Company and its related corporation are set out on pages 205 and 208 of the Company's Annual Report.





I/We

NRIC/Passport/Company	No.:	Mobi	le Phone No.:			
CDS Account No.:		Number of Shares Held:				
Address:						
being a member of MKH	Berhad hereby appoint:					
1) Name of Proxy:		NRIC/Passı	oort/Company No.	:		
Address:						
	oresented:					
^ or failing him/her						
		NRIC/Passport/Company No.:				
Address:						
Number of Shares Re	presented: Chairman of the Meeting as		- ++-	/	ما با با کام ما ما س	
	ing of the Company to be he					
	Darul Ehsan on Thursday, 23					
15500 Rajariy, Selariyor	zarar Erisari ori Triursudy, 25	7. Cordary 2017 at 10.0	o a.m. and at any	aajourriiriei	it thereof.	
The proxy is to vote on th	e Resolutions set out in the	Notice of Meeting wit	h "X" in the appror	oriate space	s. If no specific	
	given, the proxy will vote or				o op oo	
J	, a p	<b>3</b>	,			
RESOLUTIONS				FOR	AGAINST	
Ordinary Resolution 1 -	Payment of Directors' Fee	?S				
Ordinary Resolution 2 - Re-election of retiring Director, Datuk Chen Fook Wah						
Ordinary Resolution 3 - Re-appointment of Director, Tan Sri Dato' Chen Kooi Chiew @						
	Cheng Ngi Chong					
Ordinary Resolution 4 -	Bin Maidon					
Ordinary Resolution 5 - Re-appointment of Director, Mohammed Chudi Bin Haji Ghazali						
Ordinary Resolution 6 -	Re-appointment of Directo	or, Haji Mohamed Bin	Ismail			
Ordinary Resolution 7 - Re-appointment of Director, Haji Hasan Aziz Bin Mohd Johan						
Ordinary Resolution 8 -	Re-appointment of Messrs	s Deloitte as Auditors	of the Company			
	and to authorise the Direc	to authorise the Directors to fix their remuneration				
Ordinary Resolution 9 -	Authority for Directors to	issue shares pursuant	to Section 132D			
	of the Companies Act, 196	he Companies Act, 1965				
Ordinary Resolution 10 -	Back					
Ordinary Resolution 11 -	Retention of Mohammed (	Chudi Bin Haji Ghazali	as Independent			
	Non-Executive Director					
Ordinary Resolution 12 - Retention of Haji Mohamed Bin Ismail as Independent						
	Non-Executive Director					
5			Delete the average " C	-:::/L	de a Chairman a Sil	
Dated this	_ day of2	201/	Delete the words "or fa meeting" if you do no			
			the meeting to be you			
Signature/Common Seal	of Member	^	Delete if inapplicable			
Signature/ Common Sear	OT THE HIDE					

#### Notes:-

- A member entitled to attend and vote at the meeting is entitled to attend and vote in person or by proxy or by attorney or by duly authorised representative. A proxy or attorney or duly authorised representative may but need not be a member of the Company.

  The power of attorney or an office copy or a notarially certified copy thereof or the instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing. If the appointor is a corporation, it must be executed under its common seal or in the manner authorised by its constitution. manner authorised by its constitution.
- 3. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), the exempt authorised nominee may appoint any number of proxy (no limit) in respect of each omnibus account it holds.
- 4. If the Form of Proxy is returned without any indication as to how the proxy shall vote, the proxy will vote or abstain as he thinks fit. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his holdings to be represented by each proxy.
- 5. Only members whose names appear in the Record of Depositors as at 16 February 2017 will be entitled to attend and vote at the meeting or appoint
- a proxy or proxies to attend and vote in his/her stead.

  The instrument appointing a proxy together with the power of attorney (if any) under which it is signed or an office copy or a notarially certified copy thereof must be deposited at the registered office at Suite 1, 5th Floor, Wisma MKH, Jalan Semenyih, 43000 Kajang, Selangor Darul Ehsan, at least 48
- hours before the time appointed for holding the meeting.
  Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the Resolutions set out in the Notice of 37th Annual General Meeting will be put to vote by poll

Please fold here

Affix Stamp

THE COMPANY SECRETARY

MKH BERHAD (50948-T)

Suite 1, 5th Floor

Wisma MKH

Jalan Semenyih

43000 Kajang

Selangor Darul Ehsan

Please fold here



MKH BERHAD (50948-T)

5th Floor, Wisma MKH, Jalan Semenyih, 43000 Kajang, Selangor Darul Ehsan. Tel: +603-8737 8228 Fax: +603-8736 5436

www.mkhberhad.com