

# Statement on Environment

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## Policy

The Group has a social responsibility towards greater environmental well-being and would combine business objectives with long-term sustainable development.

## Environmental Management

The Group recognises that environmental issues are both long-term and complex. There are environmental issues in many of our operations and there is a need to apply common principles and basic structure in the rapidly expanding IJM Group. The Group is constantly reviewing and monitoring areas with environmental concern in pre-emptive measures to prevent irreversible damage being done to the environment. Sensibly designed environmental management systems are, therefore, a pre-requisite for efficient environmental control.

Environmental management of the construction operation follows the outline of an Environmental Management Plan (EMP), which includes but not necessarily limited to:

- how environmental issues arising will be addressed during engineering design, and
- how environmental protection procedures and mitigation will be implemented during all construction phases and operational phases, if applicable.

The main components of an EMP incorporate the following items:

- Project Description: Outline of project components and features, and the major activities involved during construction;
- Environmental Impact: Summary of potential environmental impacts and their significance. The area of impact encompasses air, noise and water quality, as well as human and ecological issues relevant to the project;
- Amelioration: Identifying specific mitigating measures that will be applied to control or ameliorate the impacts identified and, in the case of amelioration, the extent to which the stated measures will reduce the impact;
- Monitoring: Program for compliance monitoring of potential impact areas identified and the effectiveness of proposed amelioration measures.

EMP has been implemented in certain projects since 1997 and will be implemented in other projects progressively.

## Environmental Monitoring And Compliance Report

Environmental monitoring is continuously being carried out at the project level, often with the help of outside consultants. The purpose of monitoring is to evaluate the effectiveness of mitigating measures taken to ensure that the impacts to the environment are kept to the minimum.

Environmental Monitoring and Compliance Reports generally incorporate the following main elements:

- i) analysis of the results of various environmental monitoring conducted;
- ii) evaluation of the anticipated environmental impacts and the effectiveness of amelioration measures;
- iii) report on work progress based on information submitted;
- iv) compliance to approved conditions and regulatory requirements;
- v) recommendation on further action, if any.

These reports are intended to provide the contractor and the relevant authorities with feedback on compliance and progress with implementation of EMP and to take necessary corrective action where a non-compliance report has been filed.

### Protection of Environment in the Plantations

The Group's Plantations Division is fully aware of the importance of environment and sustainable plantation development and as such have adopted good environmental friendly practices since its inception.

Environmental management in our oil palm plantations follows the best practices outlined in our planting manual, which has the following main objectives:

- Introduce best agro-management practices to protect environment and conserve soil, water, nutrients and carbon;
- Implement processes for total compliance with relevant laws, regulations and standards on environment;
- Monitor effectiveness of implementation and compliance.

The Plantations Division has undertaken various environmental friendly practices to protect the environment, for example:

- Soil and Water Conservation – legume cover establishment, terracing, irrigation and mulching;
- Mill Waste Management – full utilisation of empty fruit bunches, decanter waste and palm oil mill effluents as fertilizers and water for application into the fields;
- Integrated Pest Management – including early warning system, biological control and planting of beneficial plants to enhance bio-diversity of beneficial insects;
- Zero-Burning Approach – for oil palm replanting.

The Plantation Division's Quality, Training and Research Centre is constantly monitoring compliance and developing new practices to enhance the environmental management practice in the oil palm plantations.



*Measurement of noise level generated by construction machineries at an open space within the nearest residential area of Jalan Lingkaran Bandar U4 project in Putrajaya*

## Research & Development, and Innovation

IJM recognises that it operates in a competitive environment where quality and matching of clients' expectations are the means of achieving its business objectives.

We allocate our resources in a synergistic manner and eliminate duplication to ensure greater productivity and efficiency. However, these cannot be adequately accomplished without investment in research and development, and innovative approaches to our businesses.

### Construction Innovation and Excellence

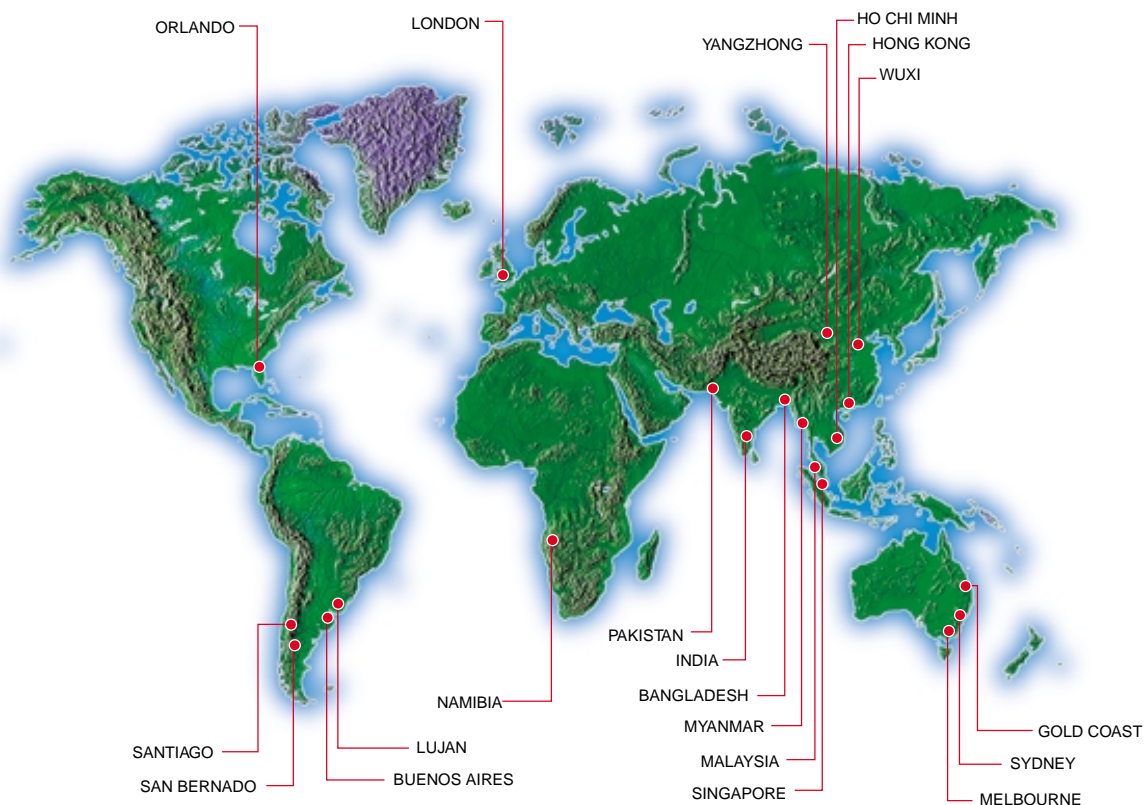
The Group has established itself as a leading player in the construction industry, particularly through innovatively designed and quality construction works carried out in the shortest possible time. We believe in harnessing the latest tools and technologies to create products and build structures speedily, efficiently and with the highest quality standards which meet today's needs and serve the needs of the country well into the future.

Being awarded the turnkey Putrajaya Convention Centre (PCC) bore testament to that. The PCC, when completed,

would consist of a circular Banquet Hall with a clear span of 75 metres, a Plenary Hall with 2,880 seating capacity, a Head of State hall and exhibition halls. The walls and flooring of these facilities are acoustically treated to eliminate interference and the lighting and interior design are optimised to create the right atmosphere and ambience. Since the PCC will play host to prominent international functions, its esthetics, facilities and security features are designed to meet the United Nations standards. The sophistication of the facilities and the complexities of their integration require construction innovation of a higher degree few can undertake.

IJM has also built the turnkey Putrajaya Hospital – among the first paperless hospital in Malaysia; the Kuala Lumpur International Airport Runway 2 and the MAS Cargo Terminal – considered among the most modern in the world; six major highway packages on the North South Expressway – one of the most modern and aesthetically pleasing in the world; five-star hotels such as Renaissance Hotel and New World Hotel; and world-class shopping complexes such as the Mid Valley City Megamall, with a gross floor area of 4.5 million square feet, in Kuala Lumpur.

### *Our footprints in the world*



*Past projects in...*



USA



Australia



Argentina

Other specialised construction projects include the Ministry of Works Office – the first built-operate-transfer project for a Government office; the Lumut Naval Base in Perak; the Kuala Lumpur Light Rail Transit system; the National Theatre; and gas export terminals and important turnkey projects such as the National Heart Centre. From these efforts, IJM won the premier Builder of the Year award in 2001.

We have established ourselves as a major international player in the construction and construction-related industries. We have set foot in all continents in the world, excluding, of course the North and South Poles. We were among the first Malaysian contractors to venture into overseas markets such as Argentina, Australia, Bangladesh, Chile, China, Florida (USA), Hong Kong, India, Mauritius, Namibia, Pakistan and Singapore, among others. We secured the first Built-Operate-Transfer water treatment plant concession in Vietnam when few investors were looking there. In 2000, in recognition of its outstanding contribution overseas, IJM was awarded the prestigious Malaysian International Contractor of the Year award.

### Research and Development

The Group places high importance on research and development (R&D) in its plantations division as demonstrated by the establishment of a Quality, Training & Research Centre in Sandakan.

Construction work on the new R&D centre was completed in April 2001. Facilities at the R&D centre include lecture and conference rooms, a 12-room

hostel, dining hall, various laboratories for R&D and a seed production unit.

R&D activities continue to expand during 2001. The first phase of a long-term breeding programme was established with the planting of some 70 hectares of selected genetic crosses from the Malaysian Palm Oil Board. This breeding programme will one day enable the Plantations Division to produce high quality planting materials to its own specifications.

The Kluang seed production unit finished its first full year of operation since its commencement in October 2000, producing over 600,000 seeds to date. This supply of seeds will meet the requirements for IJM Plantations' continued expansion in Sugut, Sabah.

In November 2001, IJM Plantations signed a Memorandum of Understanding (MoU) with Universiti Malaysia Sabah (UMS) for collaborative R&D and training. This MoU allows IJM Plantations to leverage on the strengths and resources of UMS in areas of mutual interests.



Quality, Training & Research Centre, Sandakan, Sabah



## Our People

IJM strongly believes in the interdependence of the Company's destiny and its people. The people of IJM – professional, competent, committed and caring – ensure the organisation delivers its promises. In turn, the employees assure themselves continuity of employment.



In IJM, we trust our people to do a good job, hence creating an environment of freedom for individuals to direct their own work and work improvement. We believe that it is our people who make the difference. We build our organisation from within, promoting and rewarding our people without regard to any differences unrelated to performance. We act on the conviction that the men and women of IJM will always be our most important assets.



### Training

In line with the Group objectives, we continue to emphasise on training to improve core competencies at all levels. Our people undergo continuous training, workshops and seminars to keep the Group's high standards of excellence in work performance sharpened and honed.

In 2001, a total of RM463,972 was expended on training programmes to further improve staff's skills of all levels. These included seminars and workshops on technical programmes such as on-the-job skills, computer literacy, quality control, safety and health, environment, and soft

skills such as management, supervisory and clerical development, report writing and presentation skills.

Apart from this, workplace mentoring are encouraged in a bid to foster closer rapport and promote greater integration and assimilation of new recruits into the work culture of IJM.



### Caring for Our People

Whilst the Group endeavours to generate maximum yield for the shareholders in the Company's business ventures, considerable attention is also paid to improve the welfare of the employees. Apart from creating safety nets to assure employees after retirement or ill health through retirement benefit and critical illness insurance schemes, significant efforts have been made to organise events and activities towards creating better social interaction and a sense of belonging among our people. These events have taken up a momentous place in our corporate calendar.



In 2001, the Company's 17th Annual Dinner & Dance was held on a grand scale at Sunway Lagoon Resort Hotel. About 850 employees and their spouses attended the function. The highlight of the evening was the presentation of the 20-year service award to 23 of our staff (*picture above*). To further promote staff morale and interaction among our employees, IJM held its Family Day at the Sunway Lagoon Theme Park



where a 800-strong crowd had a field day enjoying various events rolled out for them.

IJM recognises that harmonious multi-racial co-existence in our country is a unique heritage that must be preserved and encouraged. We in IJM celebrate various festivities with our people. During 2001, the company organised Muhibbah get-togethers at our Kompleks Sukan IJM-COBRA to celebrate Hari Raya Puasa, Chinese New Year, Deepavali and Christmas in true traditional uniqueness and participated by all races.



IJM also promote programmes for the well-being of its employees and organised several health-related talks for them. These include "General Nutrition Towards a Healthy Lifestyle" by Dr Zawiah Hashim of Nestle (M) Bhd; "Use of Mushroom in the Treatment of Cancer" by world-renowned oncologist Dr Raymond Chang of Cornwell University, USA; and "Stress Management" by Dr Lee Aik Hoe, President of the Malaysian Mental Health Association.

#### **Sports Activities**

At IJM, our people also have their share of fun through sporting events. Throughout the year, the Kelab Sukan IJM has an active sports programme involving staff.

In 2001, IJM emerged as overall champions at the 5th Friendship Games – a tournament designed to foster goodwill and friendship among employees of IGB Corporation Berhad, Tan & Tan Development Berhad, PricewaterhouseCoopers and IJM.



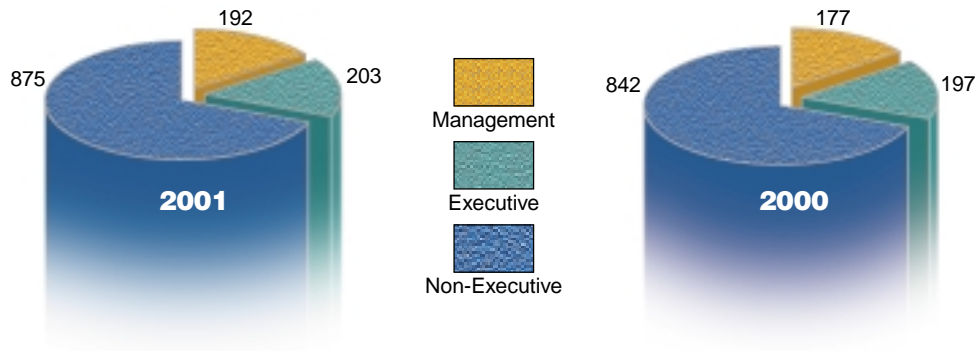
In June, 28 of our staff successfully scaled the highest peak in South East Asia: Mount Kinabalu. This marked the second occasion in recent years that participants from the Group had braved the chilly cold and height to conquer Mount Kinabalu.

Way back in 1995, our Group constructed our very own sports complex on a piece of land owned by the Combined Old Boys Rugby Association (COBRA). It underlined the Group's commitment to provide for the social and sports needs of its employees. The sports complex provides facilities such as a squash court, a gymnasium, a sauna room, separate male and female changing rooms, nine bedrooms, six dormitories, one training room and a multi-purpose hall which houses three badminton courts.

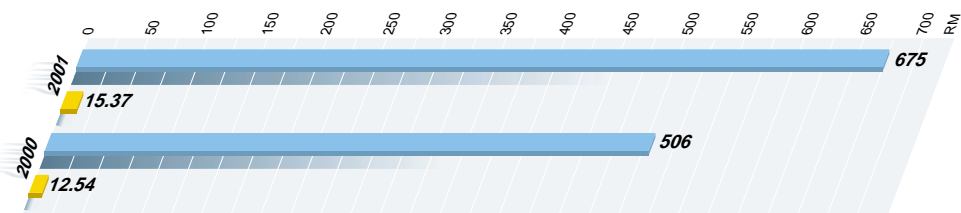
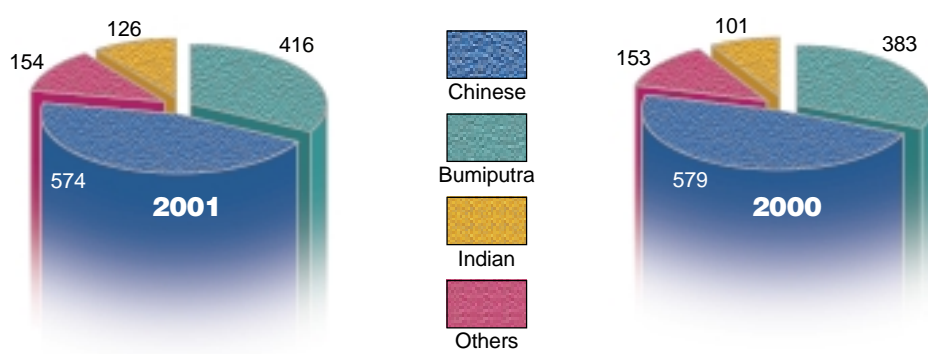


## Employees & Productivity

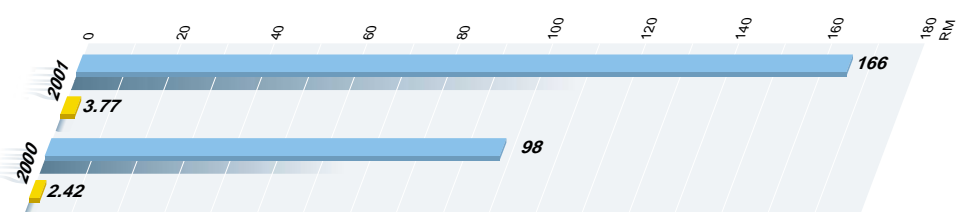
### Employees by Classification



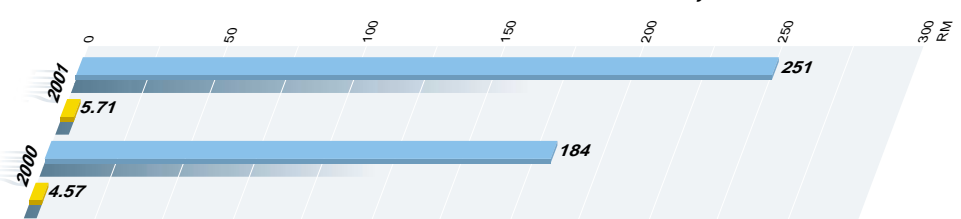
### Employees by Ethnic Composition



Productivity - Revenue



Productivity - Profit before tax



Productivity - Value Added





## Community Services

### Caring for the Community

IJM is not merely a business, it is also a responsible corporate citizen which is fully supportive of the needs of the community. And in what is now an annual event, IJM continues to support University Hospital's call for blood donation. During the year, 72 of our staff took time off work to donate blood.



The Group continues to make monetary contributions to charitable, educational, cultural, health and sports organisations. During the year, the Group made donations to various organizations including the Afghan Refugee Fund, Gujarat Relief Fund, Malaysian Red Crescent, Rumah Ozanam, Pusat Penjagaan Kanak-Kanak Cacat, Persatuan Rumah Kebajikan Grace, Majlis Kanser Nasional, National Kidney Foundation, Badan Warisan Malaysia, Malaysian Humanitarian Foundation, Yayasan Sultan Idris, Sandakan Community Services, Pusat Penjagaan Warga Tua Lovely, Yayasan Kecemerlangan Sukan Malaysia, Persatuan Murut Sabah, Majlis Sukan Negeri Pulau Pinang, Shelter Christian Fellowship for Aid and Welfare Selangor, among others.

The Group also contributed regularly to the COBRA Fund to help in the promotion and development of rugby in Malaysia.



### Caring for the Environment

The commitment to be a responsible corporate citizen is part of IJM's corporate culture. In a proactive move to preserve the environment, the Group, on 19 November 2001, invited two guest speakers to hold briefing on "Recycling of Household Waste", attended by many employees. Programs in the various businesses to enhance environmental protection are actively encouraged and are seeing very positive results, for instance in our plantations.

### IJM Scholarship Award

On a yearly basis, IJM awards scholarships to needy and deserving undergraduates pursuing local tertiary education. These scholarships are granted to deserving young undergraduates that also ensure a steady stream of bright young professionals joining the Group. In 2001, 5 scholarships were awarded, bringing the total scholarships awarded to 50 and an approximate RM1.3 million since 1994. Loans and grants are also given to existing staff to pursue further qualification like MBA programmes.







# financial statements

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## DIRECTORS' REPORT AND STATEMENT

For the year ended 31 December 2001

The Directors have pleasure in submitting their 18<sup>th</sup> annual report together with the audited financial statements of the Group and Company for the financial year ended 31 December 2001.

### PRINCIPAL ACTIVITIES

2. The Company is principally engaged in construction, property development and investment holding. The Group's principal activities are in construction, property development, manufacturing and quarrying, oil palm cultivation, and investment holding.

There have been no significant changes in these principal activities during the financial year.

### FINANCIAL RESULTS

	THE GROUP RM'000	THE COMPANY RM'000
3. Profit after taxation	175,991	44,889
Minority interest	(6,993)	-
Net profit for the year	<u>168,998</u>	<u>44,889</u>

### DIVIDENDS

4. Dividends paid, declared or proposed since the end of the previous financial year are as follows:-
- |  |   |
|--|---|
|  | <b>RM'000</b>                                   |
| a) In respect of the year ended 31 December 2000 as proposed in the Directors' Report for that year:<br>Final dividend of 5% less tax paid on 13 July 2001   | <u>12,665</u>                                   |
| b) In respect of the year ended 31 December 2001:<br>Special interim dividend of 10% less tax paid on 13 July 2001<br>Interim dividend of 5% less tax paid on 9 November 2001<br>Proposed final dividend of 5% less tax to be paid on 19 July 2002 | <u>25,332</u><br><u>12,693</u><br><u>12,698</u> |

### RESERVES AND PROVISIONS

5. There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the notes to the financial statements.

### SHARE CAPITAL

6. During the financial year, the issued and paid up ordinary share capital of the Company was increased from RM351,516,654 to RM352,722,654 by way of:
- a) The issuance of 1,127,000 new ordinary shares of RM1 each pursuant to the ESOS referred to in paragraph 7 below:-
- i) 224,000 new ordinary shares of RM1 each at the exercise price of RM4.01 per share;
  - ii) 36,000 new ordinary shares of RM1 each at the exercise price of RM3.89 per share; and
  - iii) 867,000 new ordinary shares of RM1 each at the exercise price of RM1.82 per share.

- b) The issuance of 79,000 new ordinary shares of RM1 each arising from the conversion of warrants 2000/2004 at the exercise price of RM2.99 in accordance with the Deed Poll dated 24 January 2000.

The new ordinary shares issued rank pari passu in all respects with the existing issued shares of the Company.

#### EMPLOYEES SHARE OPTION SCHEME (ESOS)

7. At an Extraordinary General Meeting held on 9 March 1995, the existing ESOS, which was originally due to expire on 12 March 1997, was approved to be extended for a period of five years to expire on 12 March 2002. The total number of shares that could be offered to eligible employees and Executive Directors of the Group was increased to a maximum of 10% of the issued share capital of the Company and the exercise price shall be the average of the middle market quotation of the Company's shares as shown in the Daily Official List issued by the KLSE for the five (5) trading days preceeding the Date of Offer or at par value of the ordinary shares of the Company, whichever is higher. As at 31 December 2001, the details of options granted but not exercised are as follows:-

Date Granted	Number of Ordinary Shares ('000)				Exercise Price
	Granted	Exercised	Terminated	Balance	
17.03.1995	* 19,894	6,609	2,348	10,937	RM4.01 *
29.12.1995	1,537	1,017	72	448	RM3.89
01.11.1997	10,832	9,862	629	341	RM1.82
	32,263	17,488	3,049	11,726	

\* Adjusted for the bonus issue in 1995.

The consideration in cash is payable in full on application. The options granted do not confer any right to participate in any share issue of any other company.

#### WARRANTS

8. The Warrants 2000/2004 are constituted by a Deed Poll dated 24 January 2000.

During the preceding financial year, the Company issued RM150,000,000 nominal amount of 5% Redeemable Unsecured Bond 2000/2005 with 80,178,930 detachable warrants to a primary subscriber on a bought deal basis.

Each warrant entitles the registered holder to subscribe for one (1) new ordinary share in the Company at any time on or after 28 February 2000 to 28 August 2004 at an exercise price of RM2.99 per share or such adjusted price in accordance with the provisions in the Deed Poll. Any Warrants 2000/2004 not exercised at the date of maturity will lapse and cease to be valid for any purpose.

The shares arising from the exercise of Warrants 2000/2004 shall rank pari passu in all respects with the existing issued ordinary shares of the Company except that they shall not be entitled to any dividends, distributions or rights unless the exercise of Warrants 2000/2004 was effected before the book closure of the share register for the determination of the entitlement to such rights or distributions.



## DIRECTORS

9. The Directors in office since the date of the last report are:-

Tan Sri Dato' (Dr) Haji Ahmad Azizuddin bin Haji Zainal Abidin, *Independent Non-Executive Chairman*  
 Tan Boon Seng @ Krishnan, *Group Managing Director*  
 Goh Chye Koon, *Deputy Group Managing Director*  
 Soo Heng Chin  
*(appointed Group Executive Director and ceased as alternate to Ooi Poay Lum on 17 May 2001)*  
 Velayuthan A/L Tan Kim Song  
*(appointed Group Executive Director and ceased as alternate to Choo Choon Yeow on 17 May 2001)*  
 Tan Sri Dato' (Dr) Haji Murad bin Mohamad Noor, *Senior Independent Non-Executive Director*  
 Datuk Yahya bin Ya'acob, *Independent Non-Executive Director*  
 Tan Sri Dato' Ir. (Dr) Wan Abdul Rahman bin Wan Yaacob, *Non-Executive Director*  
 Dato' Goh Chye Keat, *Non-Executive Director*  
 Dato' Arthur Tan Boon Shih, *Non-Executive Director*  
 Choo Choon Yeow, *Non-Executive Director*  
 Lai Meng, *Non-Executive Director*  
 Haji Osman bin Haji Ismail, *Non-Executive Director*  
 Ooi Poay Lum *(resigned on 31 July 2001)*  
 Khoo Chew Meng *(resigned on 15 August 2001)*

10. According to the Register of Directors' Shareholdings, particulars of Directors' interests in the shares of the Company during the financial year are as follows:-

Name of Director	Number of Ordinary Shares of RM1 each			Balance 31.12.2001
	Balance 01.01.2001	Acquired	Disposed	
Tan Sri Dato' (Dr) Haji Ahmad Azizuddin bin Haji Zainal Abidin				
Direct interest	155,000	-	155,000	-
Indirect interest	40,000	5,000	-	45,000
Tan Boon Seng @ Krishnan				
Direct interest	432,698	-	-	432,698
Indirect interest	357,698	-	-	357,698
Goh Chye Koon				
Direct interest	325,712	-	67,000	258,712
Soo Heng Chin				
Direct interest	70,000	5,000	75,000	-
Velayuthan A/L Tan Kim Song				
Direct interest	8,000	-	-	8,000
Tan Sri Dato' (Dr) Haji Murad bin Mohamad Noor				
Direct interest	10,333	-	-	10,333
Tan Sri Dato' Ir. (Dr) Wan Abdul Rahman bin Wan Yaacob				
Direct interest	37,000	-	37,000	-
Dato' Goh Chye Keat				
Direct interest	658,362	50,000	50,000	658,362
Indirect interest	851,132	-	50,000	801,132
Dato' Arthur Tan Boon Shih				
Direct interest	140,000	323,000	253,000	210,000
Choo Choon Yeow				
Direct interest	392,000	-	294,000	98,000
Indirect interest	155,000	-	55,000	100,000

11. Particulars of Directors' share options during the financial year pursuant to the ESOS referred to in paragraph 7 above are as follows:-

Name of Director	Number of Ordinary Shares of RM1 each		
	Balance 01.01.2001	Options Exercised	Balance 31.12.2001
Tan Boon Seng @ Krishnan	318,000	-	318,000
Goh Chye Koon	250,000	-	250,000
Soo Heng Chin	174,000	-	174,000
Velayuthan A/L Tan Kim Song	274,000	-	274,000
Dato' Goh Chye Keat	228,000	50,000	178,000

12. Particulars of Directors' warrant holdings during the financial year are as follows:-

Name of Director	Balance 01.01.2001	Number of Warrants		Balance 31.12.2001
		Acquired	Disposed	
Tan Sri Dato' (Dr) Haji Ahmad Azizuddin bin Haji Zainal Abidin				
Direct interest	31,000	-	-	31,000
Indirect interest	8,200	-	-	8,200
Tan Boon Seng @ Krishnan				
Direct interest	1,475,000	172,000	-	1,647,000
Indirect interest	184,000	50,000	-	234,000
Goh Chye Koon				
Direct interest	1,331,000	-	205,000	1,126,000
Soo Heng Chin				
Direct interest	1,015,000	-	75,000	940,000
Velayuthan A/L Tan Kim Song				
Direct interest	801,600	-	-	801,600
Tan Sri Dato' Ir. (Dr) Wan Abdul Rahman bin Wan Yaacob				
Direct interest	33,400	-	-	33,400
Dato' Goh Chye Keat				
Direct interest	132,000	-	-	132,000
Indirect interest	172,000	-	-	172,000
Dato' Arthur Tan Boon Shih				
Direct interest	100,000	50,000	150,000	-
Choo Choon Yeow				
Direct interest	90,000	250,000	-	340,000
Indirect interest	31,000	-	-	31,000

13. According to the Register of Directors' Shareholdings, none of the other Directors has any direct or indirect interests in the shares of the Company during the financial year.
14. Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than the fees and other emoluments shown in the financial statements) by reason of a contract made by the Company or by a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has substantial financial interest other than Dato' Goh Chye Keat who has substantial financial interests in Industrial Concrete Products Berhad, an associated company of the Group which trades with the Company and/or the Group in the ordinary course of business and Tan Sri Dato' Ir. (Dr) Wan Adbul Rahman bin Wan Yaacob who has substantial financial interest in Minconsult Sdn Bhd, which trades with the Company and/or the Group in the ordinary course of business.

15. Except as disclosed above, neither during nor at the end of the financial year was the Company or any of its subsidiaries a party to any arrangement whose object was to enable the Directors to acquire benefits through the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### **OTHER STATUTORY INFORMATION**

16. Before the financial statements of the Group and Company were made out, the Directors took reasonable steps:-
- (a) to ascertain the action taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and have satisfied themselves that all known bad debts have been written off and that adequate allowance had been made for doubtful debts; and
  - (b) to ensure that any current assets which were unlikely to realise their book values in the ordinary course of business have been written down to their estimated realisable values.
17. At the date of this report, the Directors are not aware of any circumstances:-
- (a) which would render the amounts written off or provided for bad and doubtful debts of the Group and Company inadequate to any material extent or the values attributed to current assets of the Group and Company misleading;
  - (b) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and Company misleading or inappropriate; and
  - (c) not otherwise dealt with in this report or in the financial statements that would render any amount stated in the financial statements of the Group and Company misleading.
18. In the interval between the end of the financial year and the date of this report:-
- (a) no item, transaction or other events of a material and unusual nature has arisen which, in the opinion of the Directors, would substantially affect the results of the operations of the Group and Company for the current financial year; and
  - (b) no charge has arisen on the assets of any company in the Group which secures the liability of any other person nor have any contingent liabilities arisen in any company in the Group.
19. No contingent or other liability of any company in the Group has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may affect the ability of the Company and its subsidiary companies to meet their obligations when they fall due.
20. In the opinion of the Directors:-
- (a) the results of the operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature; and
  - (b) the financial statements of the Group and of the Company set out on pages 72 to 123 are drawn up so as to give a true and fair view of the state of affairs of the Group and Company as at 31 December 2001 and of the results and cash flows of the Group and Company for the financial year ended on that date in accordance with the applicable approved accounting standards in Malaysia.





#### AUDITORS

21. The Auditors, PricewaterhouseCoopers have expressed their willingness to continue in office. The Directors endorsed the recommendation of the Audit Committee for PricewaterhouseCoopers to be reappointed as Auditors.

Signed on behalf of the Board in accordance with a resolution of the Directors

A handwritten signature in black ink, appearing to be 'Ahmad', with a long horizontal flourish extending to the right.

**TAN SRI DATO' (DR) HAJI AHMAD AZIZUDDIN  
BIN HAJI ZAINAL ABIDIN**

A handwritten signature in black ink, appearing to be 'Boon Seng', with a horizontal line underneath.

**TAN BOON SENG @ KRISHNAN**

Petaling Jaya  
27 February 2002

## INCOME STATEMENTS

For the year ended 31 December 2001

	Note	THE GROUP		THE COMPANY	
		2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
OPERATING REVENUE	4	857,391	615,848	192,306	127,749
COST OF SALES		(696,909)	(504,638)	(86,851)	(71,228)
GROSS PROFIT		160,482	111,210	105,455	56,521
OTHER OPERATING INCOME		31,726	38,178	37,378	20,125
TENDERING, SELLING AND DISTRIBUTION EXPENSES		(8,746)	(3,785)	-	-
ADMINISTRATIVE EXPENSES		(39,940)	(38,470)	(12,244)	(8,337)
OTHER OPERATING EXPENSES (NET OF WRITE BACK OF ALLOWANCE FOR DOUBTFUL DEBTS-NOTE 5)		(15,918)	(18,378)	127	(1,726)
OPERATING PROFIT BEFORE FINANCE COST	5	127,604	88,755	130,716	66,583
FINANCE COST	6	(27,769)	(35,426)	(16,307)	(17,451)
OPERATING PROFIT AFTER FINANCE COST		99,835	53,329	114,409	49,132
SHARE OF RESULTS OF ASSOCIATED COMPANIES		22,351	55,383	-	-
ALLOWANCE FOR DIMINUTION IN VALUE OF AN ASSOCIATED COMPANY ARISING FROM DEVALUATION OF FOREIGN CURRENCY	7	(47,000)	-	(45,000)	-
GAIN/(LOSS) ON DISPOSAL OF ASSOCIATED COMPANIES	8	122,257	-	(11,697)	-
SHARE OF RESULTS OF JOINTLY CONTROLLED ENTITIES		12,966	10,244	-	1,580
PROFIT FROM ORDINARY ACTIVITIES BEFORE TAXATION		210,409	118,956	57,712	50,712
TAXATION					
Company and subsidiary companies		(24,668)	(14,501)	(12,823)	(9,217)
Associated companies		(5,912)	(14,311)	-	-
Jointly controlled entities		(3,838)	(1,609)	-	-
	9	(34,418)	(30,421)	(12,823)	(9,217)
PROFIT FROM ORDINARY ACTIVITIES AFTER TAXATION		175,991	88,535	44,889	41,495
MINORITY INTEREST		(6,993)	(11,762)	-	-
NET PROFIT FOR THE YEAR		168,998	76,773	44,889	41,495
EARNINGS PER SHARE:-					
Basic	10(a)	48.0 Sen	21.9 Sen		
Fully diluted	10(b)	45.7 Sen	20.9 Sen		
DIVIDEND PER SHARE					
- Less income tax of 28%	11	20.0 Sen	8.0 Sen		

## BALANCE SHEETS

As at 31 December 2001

		THE GROUP		THE COMPANY	
	Note	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
CAPITAL AND RESERVES					
Share capital	13	352,723	351,517	352,723	351,517
Share premium		210,559	208,913	210,559	208,913
Revaluation reserve		73,853	73,853	-	-
Exchange translation reserve		5,946	12,317	1,272	176
Capital reserves	14	34,161	55,990	-	-
Retained profits	15	643,399	503,262	219,975	225,776
Shareholders' equity		1,320,641	1,205,852	784,529	786,382
Minority interest		95,587	96,138	-	-
		1,416,228	1,301,990	784,529	786,382
DEFERRED AND LONG TERM LIABILITIES					
Bonds	16	246,178	245,684	150,000	150,000
Term loans	17	982	932	-	-
Hire purchase and lease creditors	18	21,935	39,277	-	-
Deferred taxation	19	8,598	8,710	2,903	3,103
Amount due to an associated company	20	36,628	36,295	-	-
Trade payable	36	12,000	-	-	-
Retirement benefits		1,514	1,673	936	1,032
		327,835	332,571	153,839	154,135
DEFERRED INCOME	21	12,515	18,199	-	-
		1,756,578	1,652,760	938,368	940,517
NON-CURRENT ASSETS					
Property, plant and equipment	22	586,007	504,169	19,637	21,092
Subsidiary companies	23	-	-	266,586	230,068
Associated companies	24	261,176	542,967	120,427	181,545
Investments	25	60,987	67,570	51,015	52,261
Long term receivables	26	85,618	65,860	-	-
Intangible assets	27	5,814	6,137	-	-
		999,602	1,186,703	457,665	484,966
CURRENT ASSETS					
Development properties	28	217,896	193,891	281	281
Inventories	29	47,380	55,240	6,669	7,012
Trade and other receivables	30	776,317	686,395	643,257	693,044
Short term investments	32	84,009	10,123	10,688	9,289
Deposits with licensed banks	33	141,895	106,059	73,297	85,887
Cash and bank balances	34	22,823	23,600	2,272	5,325
		1,290,320	1,075,308	736,464	800,838
CURRENT LIABILITIES					
Trade and other payables	36	452,248	405,796	200,894	260,786
Bank borrowings	37	61,041	174,729	54,703	84,016
Bank overdrafts	38	1,686	20,967	164	485
Taxation liabilities		18,369	7,759	-	-
		533,344	609,251	255,761	345,287
NET CURRENT ASSETS					
		756,976	466,057	480,703	455,551
		1,756,578	1,652,760	938,368	940,517



# STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2001

THE GROUP	Note	Non-distributable					Distributable	
		Share capital RM'000	Share premium RM'000	Revaluation reserve RM'000	Exchange translation reserve RM'000	Capital reserve RM'000	Retained profits RM'000	Total RM'000
At 1 January 2001:								
- as previously reported		351,517	208,913	73,853	12,317	55,990	490,607	1,193,197
- prior year adjustments	43	-	-	-	-	-	12,655	12,655
- as restated		351,517	208,913	73,853	12,317	55,990	503,262	1,205,852
Reserves arising from translation of foreign subsidiary and associated companies and branch		-	-	-	(390)	-	-	(390)
Exchange differences arising from foreign equity investments, net of foreign currency borrowings		-	-	-	1,171	-	-	1,171
Realisation of exchange translation reserves on disposal of an associated company		-	-	-	(7,152)	-	-	(7,152)
Realisation of reserves on disposal of an associated company		-	-	-	-	(21,829)	21,829	-
Net loss not recognised in income statement		-	-	-	(6,371)	(21,829)	21,829	(6,371)
Net profit for the year		-	-	-	-	-	168,998	168,998
Dividends for the year ended:								
31 December 2000	11	-	-	-	-	-	(12,665)	(12,665)
31 December 2001	11	-	-	-	-	-	(38,025)	(38,025)
Issue of shares under ESOS	13	1,127	1,489	-	-	-	-	2,616
Conversion of warrants	13	79	157	-	-	-	-	236
At 31 December 2001		352,723	210,559	73,853	5,946	34,161	643,399	1,320,641

THE GROUP	Note	Non-distributable				Distributable		Total RM'000
		Share capital RM'000	Share premium RM'000	Revaluation reserve RM'000	Exchange translation reserve RM'000	Capital reserve RM'000	Retained profits RM'000	
<b>At 1 January 2000:</b>								
- as previously reported		345,966	203,482	74,451	18,306	21,314	429,202	1,092,721
- prior year adjustment	43	-	-	-	-	-	20,758	20,758
- as restated		345,966	203,482	74,451	18,306	21,314	449,960	1,113,479
Foreign exchange differences on opening balance		-	-	(57)	-	-	-	(57)
Reserve on consolidation		-	-	-	-	43	-	43
Share of share premium of an associated company		-	-	-	-	34,972	-	34,972
Reserves arising from translation of foreign subsidiary and associated companies and branch		-	-	-	(2,492)	-	-	(2,492)
Exchange differences arising from foreign equity investments net of foreign currency borrowings		-	-	-	806	-	-	806
Realisation of reserves on disposal of associated companies		-	-	(541)	(4,303)	(339)	5,183	-
Net gain not recognised in income statement		-	-	(598)	(5,989)	34,676	5,183	33,272
Net profit for the year		-	-	-	-	-	76,773	76,773
Dividends for the year ended:								
31 December 1999		-	-	-	-	-	(21,063)	(21,063)
31 December 2000	11	-	-	-	-	-	(7,591)	(7,591)
Issue of shares under ESOS	13	5,447	5,224	-	-	-	-	10,671
Conversion of warrants	13	104	207	-	-	-	-	311
<b>At 31 December 2000</b>		<b>351,517</b>	<b>208,913</b>	<b>73,853</b>	<b>12,317</b>	<b>55,990</b>	<b>503,262</b>	<b>1,205,852</b>

## STATEMENT OF CHANGES IN EQUITY (Continued)

For the year ended 31 December 2001

THE COMPANY	Note	← Non-distributable →			Distributable	
		Share capital RM'000	Share premium RM'000	Exchange translation reserve RM'000	Retained profits RM'000	Total RM'000
<b>At 1 January 2001</b>						
- as previously reported		351,517	208,913	176	213,121	773,727
- prior year adjustment	43	-	-	-	12,655	12,655
- as restated		351,517	208,913	176	225,776	786,382
Exchange differences arising from translation of a foreign branch		-	-	(140)	-	(140)
Realised exchange differences arising from foreign equity investments net of foreign currency borrowings		-	-	1,236	-	1,236
Net gain not recognised in income statement		-	-	1,096	-	1,096
Net profit for the year		-	-	-	44,889	44,889
Dividends for the year ended:						
31 December 2000	11	-	-	-	(12,665)	(12,665)
31 December 2001	11	-	-	-	(38,025)	(38,025)
Issue of shares under ESOS	13	1,127	1,489	-	-	2,616
Conversion of warrants	13	79	157	-	-	236
<b>At 31 December 2001</b>		352,723	210,559	1,272	219,975	784,529
<b>At 1 January 2000</b>						
- as previously reported		345,966	203,482	264	192,177	741,889
- prior year adjustment	43	-	-	-	20,758	20,758
- as restated		345,966	203,482	264	212,935	762,647
Reserves arising from translation of a foreign branch		-	-	(88)	-	(88)
Net loss not recognised in income statement		-	-	(88)	-	(88)
Net profit for the year		-	-	-	41,495	41,495
Dividends for the year ended:						
31 December 1999		-	-	-	(21,063)	(21,063)
31 December 2000	11	-	-	-	(7,591)	(7,591)
Issue of shares under ESOS	13	5,447	5,224	-	-	10,671
Conversion of warrants	13	104	207	-	-	311
<b>At 31 December 2000</b>		351,517	208,913	176	225,776	786,382

## CONSOLIDATED CASH FLOW STATEMENT

For the year ended 31 December 2001

		THE GROUP	
	Note	2001 RM'000	2000 RM'000
<b>OPERATING ACTIVITIES</b>			
Receipts from customers		949,920	579,326
Payments to contractors, suppliers and employees		(765,519)	(399,684)
Trade advances, deposits and prepayments		(6,919)	(44,037)
Interest received		12,741	12,086
Interest paid		(32,418)	(33,472)
Income tax paid		(14,170)	(15,410)
<b>Net cash flow from operating activities</b>		<b>143,635</b>	<b>98,809</b>
<b>INVESTING ACTIVITIES</b>			
Acquisitions of subsidiary companies		-	(2,735)
Acquisitions of shares from minority shareholders		(2,400)	(1,805)
Investments in associated companies		(2,976)	(20,157)
Acquisitions of long term investments		(277)	(669)
Acquisition of short term investments		(7)	-
Capital distribution by associated companies		19,416	-
Purchases of property, plant and equipment		(111,429)	(106,583)
Disposal of shares in a subsidiary company		-	(63)
Disposal of shares in associated companies		249,178	651
Disposal of property, plant and equipment		1,798	7,520
Disposal of long term investments		730	159
Disposal of short term investments		120	-
Dividends received from associated companies		19,710	13,720
Dividends received from other investments		987	453
Advances and repayments to associated companies		(101,883)	(33,768)
Repayments from associated companies		17,433	51,490
<b>Net cash flow from investing activities</b>		<b>90,400</b>	<b>(91,787)</b>
<b>FINANCING ACTIVITIES</b>			
Issue of shares by the Company: -			
- Employees Share Option Scheme		2,616	10,671
- Conversion of warrants		236	311
Issue of bonds		-	150,000
Bank borrowings		11,487	26,137
Repayments of bank borrowings		(123,889)	(88,115)
Repayments of hire purchase and lease instalments		(14,443)	(13,808)
Dividends paid by subsidiary companies to minority shareholders		(4,665)	(4,954)
Dividends paid by the Company		(50,667)	(28,598)
Placement of short term deposits		(8,362)	(3,753)
<b>Net cash flow from financing activities</b>		<b>(187,687)</b>	<b>47,891</b>
<b>Net increase in cash and cash equivalents during the financial year</b>		<b>46,348</b>	<b>54,913</b>
<b>Cash and cash equivalents at beginning of financial year</b>		<b>97,067</b>	<b>42,585</b>
Foreign exchange differences on opening balances		(370)	(431)
<b>Cash and cash equivalents at end of financial year</b>	<b>42</b>	<b>143,045</b>	<b>97,067</b>

# CASH FLOW STATEMENT

For the year ended 31 December 2001

		THE COMPANY	
	Note	2001 RM'000	2000 RM'000
<b>OPERATING ACTIVITIES</b>			
Receipts from customers		235,780	231,696
Payments to contractors, suppliers and employees		(92,408)	(178,505)
Trade advances, deposits and prepayments		(16,915)	(17,251)
Interest received		15,983	21,499
Interest paid		(16,307)	(14,951)
Income tax paid		(11,167)	(5,720)
<b>Net cash flow from operating activities</b>		<b>114,966</b>	<b>36,768</b>
<b>INVESTING ACTIVITIES</b>			
Acquisitions of subsidiary companies		-	(87,700)
Acquisitions of shares in associated companies		(2,012)	(19,826)
Acquisitions of short term investments		(8)	-
Disposal of shares in subsidiary companies	40	39,912	-
Disposal of shares in associated companies		3,903	15,345
Disposal of property, plant and equipment		450	569
Dividends received from subsidiary companies		76,972	12,829
Dividends received from associated companies		18,135	2,933
Dividends received from other investments		832	400
Purchases of property, plant and equipment		(481)	(5,699)
Advances to subsidiary companies		(320,718)	(112,665)
Advances to associated companies		(51,639)	(29,117)
Advances to jointly controlled entities		(1,940)	-
Repayments from subsidiary companies		178,339	123,205
Repayments from associated companies		5,248	34,828
<b>Net cash flow from investing activities</b>		<b>(53,007)</b>	<b>(64,898)</b>
<b>FINANCING ACTIVITIES</b>			
Issue of shares by the Company: -			
- Employees Share Option Scheme		2,616	10,671
- Conversion of warrants		236	311
Issue of bonds		-	150,000
Repayments of bank borrowings		(29,466)	(46,609)
Repayments of hire purchase and lease instalments		-	(123)
Dividends paid by the Company		(50,667)	(28,598)
<b>Net cash flow from financing activities</b>		<b>(77,281)</b>	<b>85,652</b>
<b>Net (decrease)/increase in cash and cash equivalents during the financial year</b>		<b>(15,322)</b>	<b>57,522</b>
<b>Cash and cash equivalents at beginning of financial year</b>		<b>90,727</b>	<b>33,208</b>
Foreign exchange difference on opening balances		-	(3)
<b>Cash and cash equivalents at end of financial year</b>	42	<b>75,405</b>	<b>90,727</b>





## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2001

### 1. GENERAL INFORMATION

The Company is principally engaged in construction, property development and investment holding. The Group's principal activities consist of construction, property development, manufacturing and quarrying, oil palm cultivation and investment holding. The principal activities of the subsidiary and associated companies are described in Note 47 to the financial statements.

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on the Main Board of the Kuala Lumpur Stock Exchange.

The address of the registered office of the Company is 2<sup>nd</sup> Floor, Wisma IJM, Jalan Yong Shook Lin, 46050 Petaling Jaya, Selangor Darul Ehsan, Malaysia.

The number of employees in the Group and in the Company as at 31 December 2001 amounted to 1,270 (2000: 1,216) and 77 (2000: 75) respectively.

### 2. BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements of the Group and Company have been prepared in accordance with the applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965. The new applicable approved accounting standards adopted in these financial statements are as follows :

#### (a) Retrospective application

Comparative figures have been adjusted or extended to conform with changes in presentation due to the requirements of the following new MASB Standards that have been applied retrospectively:

- MASB Standard 19 "Events After Balance Sheet Date"
- MASB Standard 20 "Provisions, Contingent Liabilities and Contingent Assets"
- MASB Standard 22 "Segment Reporting"

There are no changes in accounting policy that affect net profit for the year as a result of the adoption of the above standards in these financial statements as the Group was already following the recognition and measurement principles in those standards. Comparatives have been adjusted or extended to take into account the requirements of MASB Standard 19 which the Group has implemented in advance of its effective date (See Note 43).

#### (b) Prospective application from 1 Jan 2001- MASB Standard 21 "Business Combinations"

The Group has taken advantage of the exemption provided to apply this Standard retrospectively. Accordingly, business combinations entered into prior to 1 Jan 2001 have not been restated to comply with this Standard.

The preparation of financial statements in conformity with the applicable approved accounting standards in Malaysia and the provision of the Companies Act 1965 requires the Directors to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the financial statements, except as stated otherwise below.

#### (a) Accounting Convention

The financial statements are prepared under the historical cost convention (as modified for the revaluation of certain property, plant and equipment and certain investments and development properties) unless otherwise indicated in this summary of significant accounting policies.

#### (b) Basis of Consolidation

The consolidated financial statements include the financial statements of the Company and all its subsidiary companies made up to the end of the financial year. Subsidiary companies are those companies in which the Group has power to exercise control over the financial and operating policies so as to obtain benefits from their activities.

Subsidiary companies are consolidated from the date on which control is transferred to the Group and are no longer consolidated from the date that control ceases. Subsidiary companies are consolidated using the acquisition method of accounting.

Under the acquisition method of accounting, the results of subsidiary companies acquired or disposed of during the year are included from the date of acquisition or up to the date of disposal. At the date of acquisition, the fair values of the subsidiary companies' net assets are determined and these values are reflected in the consolidated financial statements. The difference between the acquisition cost and the fair values of the subsidiary companies' net assets is reflected as goodwill on consolidation or reserve on consolidation and is amortised using the straight line method over its estimated useful economic life of 15 years.

All intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated; unrealised losses are also eliminated unless cost cannot be recovered. Where necessary accounting policies for subsidiary companies have been changed to ensure consistency with policies adopted by the Group. Separate disclosure is made for minority interest.

The gain or loss on disposal of a subsidiary company is the difference between net disposal proceeds and the Group's share of its net assets together with any unamortised balance of goodwill on acquisition and exchange differences which were not previously recognised in the consolidated income statement.

#### (c) Subsidiary Companies

Investments in subsidiary companies are stated at cost except where the Directors are of the opinion that there is a permanent diminution in the value of the investment, in which case an allowance is made for the diminution in value.

#### (d) Associated Companies

Investments in associated companies are accounted for in the consolidated financial statements using the equity method of accounting.

The Group treats as associated companies those companies where it is able to exercise significant influence by representation on the board of directors and/or participation in the financial and operating decision making processes of the investee but not control over those policies.

Investments in associated companies are stated at cost except where the Directors are of the opinion that there is a permanent diminution in the value of the investment, in which case an allowance is made for the diminution in value.

Equity accounting involves recognising in the income statement the Group's share of the results of associated companies for the period. The Group's investments in associated companies are carried in the balance sheet at an amount that reflects its share of the net assets of the associated companies and includes goodwill on acquisition. Equity accounting is discontinued when the carrying amount of the investment in an associated company reaches zero, unless the Group has incurred obligations in respect of the associated company.

Goodwill on acquisition of associated companies are stated at cost except where the Directors are of the opinion there is a permanent diminution in value, in which case an allowance is made for the diminution in value.

Unrealised gains on transactions between the Group and its associated companies are eliminated to the extent of the Group's interest in the associated companies; unrealised losses are also eliminated unless the transaction provides evidence on impairment of the assets transferred. Where necessary, in applying the equity method, adjustments are made to the financial statements of associated companies to ensure consistency of accounting policies with the Group.

The depreciation policy on Highway Development Expenditure below is adopted by an associated company engaged in operation and maintenance of tolled highways.

The Highway Development Expenditure comprise development and upgrading expenditure (including interest charges relating to the financing of the development prior to the completion of the highways) incurred to bring the highways to their completion to enable commencement of tolling operations.

The cumulative Highway Development Expenditure incurred are depreciated and charged to the income statements of the associated companies over the concession periods of 20 to 30 years upon the completion of the development work of the highways, based on the proportion of actual toll paying vehicles recorded during the financial year to total projected toll paying vehicles for the entire concession period. These projections are based on transit studies updated annually.

#### **(e) Jointly Controlled Entities**

The Group's interest in jointly controlled entities, which are entities in which the Group has short duration contractual arrangements with third parties to undertake construction and other projects, are accounted for in the consolidated financial statements using the equity method of accounting where the Group's share of results of the jointly controlled entities is included in the consolidated financial statements.

Unrealised gains on transactions between the group and its jointly controlled entities are eliminated to the extent of the Group's interest in the jointly controlled entities; unrealised losses are also eliminated unless the transaction provides evidence on impairment of the assets transferred. Where necessary, in applying the equity method, adjustments have been made to the financial statements of jointly controlled entities to ensure consistency of accounting policies in the Group.

#### **(f) Investments**

Long term investments are stated at cost, unless in the opinion of the Directors, there has been permanent diminution in value, in which case an allowance is made for the diminution in value.

Short term investments in quoted shares are stated at the lower of cost and market value determined on an aggregate basis.

On disposal of an investment, the difference between net disposal proceeds and its carrying amount is charged or credited to the income statement.

#### **(g) Currency Translations**

Foreign currency transactions are converted into Ringgit Malaysia at the rates of exchange ruling on the transaction dates. Exchange differences arising on settlement of monetary items or on translating monetary assets and liabilities at rates of exchange ruling at year end are taken to income statement.

Exchange differences arising on foreign currency borrowings that have been used to finance equity investments in foreign currencies are dealt with through exchange translation reserve to the extent that they are covered by exchange differences arising on the net assets represented by the equity investments. These differences are recognised as income or expenses upon disposal of those investments.

Assets and liabilities of foreign subsidiary and associated companies, both monetary and non-monetary, are translated into Ringgit Malaysia at the rates of exchange ruling at financial year end; and income and expense items are translated at exchange rates at the date of the transactions. All resulting exchange differences are dealt with through the exchange translation reserve.

The principal closing rates used in translation of foreign currency amounts are as follows:

<b>Foreign currency</b>	<b>31.12.2001 RM</b>	<b>31.12.2000 RM</b>
1 US Dollar	<b>3.800</b>	3.800
1 Australian Dollar	<b>1.942</b>	2.106
1 Singapore Dollar	<b>2.054</b>	2.193
1 Hongkong Dollar	<b>0.487</b>	0.487
1 Chinese Renminbi	<b>0.459</b>	0.459
1 Indian Rupee	<b>0.079</b>	0.081
1 Argentine Peso	<b>3.800</b>	3.800

#### (h) **Property, Plant and Equipment and Depreciation**

All property, plant and equipment are stated at cost or at valuation less accumulated depreciation except for freehold land, plantation development expenditure incurred for new planting and capital work-in-progress which are not depreciated. Freehold land is not depreciated as it has an infinite life.

With effect from the current financial year, the Group amortises all leasehold lands irrespective of the tenures of the leases. In the previous years, long term leasehold land of 50 years and above were not amortised. This has no material impact on the financial statements.

Plantation land and development expenditure comprise land stated at cost or valuation and expenditure incurred on new planting, estate administration and upkeep of plantation up to its maturity. All expenditure incurred subsequent to maturity and replanting expenditure is charged to the income statement when incurred.

On other assets, depreciation is calculated to write off the cost or revalued amount of property, plant and equipment on a straight line basis at rates that will write off the assets, less their estimated residual values, over their expected useful lives. The annual rates of depreciation are:-

Leasehold land	0.1 - 2.5%
Buildings	2 - 20%
Plant, machinery and equipment	10 - 20%
Office equipment, furniture and fittings	5 - 33.3%
Office renovations	10 - 20%
Motor vehicles	20 - 25%

The Directors have applied the transitional provision of the MASB 15 on Property, Plant and Equipment which allows the assets to be stated at their last revalued amounts less depreciation. Accordingly, these valuations have not been updated.

Depreciation on assets under construction commences when the assets are ready for their intended use.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

**(i) Revenue and Profit Recognition**

**(i) Construction Contract Revenue and Expenditure**

Where the outcome of the construction contract can be estimated reliably, contract revenue and costs associated with the construction contract are recognised as revenue and expenses respectively by reference to the stage of completion of the contract. The stage of completion of a construction contract is determined based on the proportion that the contract costs incurred for work performed to date bear to the estimated total contract costs.

When the outcome of a construction contract cannot be estimated reliably, revenue is recognised only to the extent of contract costs incurred that it is probable will be recoverable and contract costs are recognised as an expense in the period.

Where it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense in the period in which the loss is identified.

**(ii) Revenue and Profit from Property Development**

Progress billings from property development represent the value of the development properties sold recognised by reference to the stage of completion of the properties.

Profits on sale of development properties are recognised using the percentage of completion method. Anticipated losses are provided for in full.

**(iii) Revenue from Sale of Goods**

Sales are recognised upon delivery of products and customer acceptance, and performance of after-sales services, if any, net of sales taxes and discounts and after eliminating sales within the Group.

**(iv) Other Revenue**

Dividend income is recognised when the shareholder's right to receive payment is established.

Interest income is recognised as it accrues unless collectibility is in doubt.

**(j) Capitalisation of Finance Cost**

Interest incurred on borrowings directly associated with development properties and new planting activities, up to completion and maturity respectively, is capitalised and included as part of development expenditure and plantation development expenditure respectively.

Interest cost on borrowings to finance the construction of property, plant and equipment are capitalised as part of the cost of the asset during the period of time that is required to complete and prepare the asset for its intended use.

**(k) Development Properties**

The cost of land held for development and related development costs are carried forward as development property and expenditure respectively. Where applicable, the fair value of land at the date of acquisition of subsidiary companies is carried forward in place of cost. Costs charged to the income statements comprise proportionate cost of land and related development costs.

The Group considers as current assets that portion of development properties where significant development work has been undertaken and is expected to be completed within the normal operating cycle of two to three years.



**(l) Inventories**

**(i) Completed Buildings**

Units of development properties completed and held for sale are stated at the lower of cost and net realisable value. Cost comprises proportionate cost of land and related development and construction expenditure.

**(ii) Finished Goods, Raw Materials, Construction Materials, Stores and Spares**

Inventories are valued at the lower of cost and net realisable value after adequate allowance has been made for all deteriorated, damaged, obsolete or slow-moving inventories. Cost is determined on a weighted average basis. The costs of raw materials, stores and spares comprise the original cost of purchase plus the cost of bringing the inventories to their present location and for finished goods, it consists of direct materials, direct labour, direct charges and variable production overheads.

**(m) Amounts Due From/(To) Customers On Construction Contracts**

Where the amounts of construction contract costs incurred plus recognised profits (less recognised losses) exceed progress billings, the net balance is shown as amounts due from customers for construction contracts under trade and other receivables. Where the progress billings exceed the sum of construction contract costs incurred and recognised profits (less recognised losses), the net balance is shown as amounts due to customers from construction contracts under trade and other payables.

**(n) Trade Receivables**

Trade receivables include retention monies withheld by principals. Known bad debts are written off and an allowance is made for any considered to be doubtful of collection.

**(o) Leased Assets**

Leases of property, plant and equipment where the Group assumes substantially all the benefits and risks of ownership are classified as finance leases.

Finance leases are capitalised at the estimated present value of the underlying lease payments at the date of inception. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the lease principal outstanding. The corresponding rental obligations, net of finance charges, are included in borrowings. The interest element of the finance charge is charged to the income statement over the lease period.

Property, plant and equipment acquired under finance lease contracts is depreciated over the useful life of the asset. If there is no reasonable certainty that the ownership will be transferred to the Group, the asset is depreciated over the shorter of the lease term and its useful life.

For sale and leaseback transactions involving certain plant and equipment which resulted in finance leases, the excess of sales proceeds over the carrying amount of the aforesaid assets are amortised on the straight line basis over the period of the leases which have duration of 3 to 4 years.

**(p) Deferred Expenditure**

(i) Expenses incurred on the development of quarry face are written off on straight line basis over the economic useful lives of the quarry face developed. The development is normally undertaken in phases and the useful lives of each phase is approximately two to three years.

(ii) Premium paid on the conversion of leasehold mining land to industrial land is written off on a straight line basis over the leasehold period.

(q) **Deferred Taxation**

Provision is made using the liability method, for taxation deferred by timing differences except where it is thought reasonably probable that the tax effects of such deferrals will continue in the foreseeable future.

No future income tax benefit is recognised in respect of unutilised tax losses and timing differences that result in a net debit unless it can be demonstrated that these benefits can be realised in the foreseeable future.

(r) **Retirement Benefits**

The Company and certain subsidiary companies participated in the IJM Retirement Scheme which is an approved defined benefits scheme under Section 150 of the Income Tax Act, 1967. The benefits payable on retirement are based on length of service and average basic salary over the last five years of service. The liability in respect of the said defined benefits scheme is determined by an actuarial valuation carried out every three years by a qualified actuary based on the projected benefits valuation method. The last valuation was carried out in December 1999.

The cost of providing retirement benefits based on the latest actuarial valuation obtained is charged against profits on a systematic basis so as to be sufficient to meet the liability of the scheme over the future working lives of the existing employees. The difference between the amount charged in the income statement and payments made to the fund is treated as a deferred liability.

(s) **Cash and Cash Equivalents**

Cash and cash equivalents comprise cash in hand, bank balances, bank overdrafts, demand deposits and short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(t) **Proposed dividends**

Proposed dividends are accrued as liabilities only after approval by shareholders. In the previous years, dividends were accrued as liability when proposed by the Directors. This change in accounting policy has been accounted for retrospectively as shown in Note 43.

**4. OPERATING REVENUE**

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2001</b>	<b>2000</b>	<b>2001</b>	<b>2000</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Construction contract revenue	509,653	409,089	99,552	74,347
Sale of development properties and property management services	135,223	85,463	2,122	5,592
Sale of quarry and manufactured products	160,969	71,527	-	-
Sale of crude palm oil and by-products	47,604	46,855	-	-
Dividend income	961	342	87,896	45,786
Rental of properties	2,981	2,572	2,736	2,024
	857,391	615,848	192,306	127,749
Share of operating revenue of:-				
Associated companies	245,366	337,614	-	-
Jointly controlled entities	83,379	141,162	-	91,958
	1,186,136	1,094,624	192,306	219,707

## 5. OPERATING PROFIT BEFORE FINANCE COST

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
<b>Operating profit before finance cost is stated after charging:-</b>				
Depreciation	24,446	20,802	1,364	1,544
Hire of plant and equipment	934	1,449	-	-
Auditors' remuneration:				
- current year	541	514	113	105
- under provision in respect of prior year	46	10	33	-
Other non-audit fees paid/payable to:				
- auditors of the Company and their associates	209	201	95	98
- other auditors of the subsidiaries	6	21	-	-
Amortisation of deferred expenditure	1,235	2,058	-	-
Rental of land and buildings	659	1,292	-	-
Amortisation of goodwill	335	366	-	-
Property, plant and equipment written off	1,521	94	-	-
Bad debts written off	396	200	-	-
Construction contract costs	409,081	320,345	86,376	71,205
Cost of quarry and manufactured products sold	135,830	61,325	-	-
Staff cost (note (a))	55,774	49,106	12,510	10,458
Net exchange loss:				
- unrealised	6,531	3,608	2,666	3,464
- realised	738	27	-	-
Amortisation on discounts on bond issue	493	493	-	-
Loss on disposal of property, plant and equipment	38	-	-	-
Allowance for diminution in value of investment in subsidiary companies	-	-	-	173
Allowance for diminution in value of investment in associated companies	7,924	4,690	2,530	5,140
Allowance for diminution in value of long term unquoted investments	886	270	886	270
Allowance for diminution in value of long term quoted investments	3,833	940	-	-
Allowance for diminution in value / write-off of short term quoted investments	-	2,519	-	2,264

**and crediting:-**

Gross dividends received from:

- subsidiary companies (unquoted)	-	-	73,022	44,689
- associated companies (quoted)	-	-	14,002	642
- associated companies (unquoted)	-	-	39	39
- other investments (quoted)	858	440	832	416
- other investments (unquoted)	129	49	-	-
Interest income	12,741	12,964	15,983	21,500
Gain on disposal of property, plant and equipment	181	153	47	88
Rental income from properties	3,255	2,458	2,736	2,024
Bad debts recovered	1,021	140	-	-
Gain on liquidation of an associated company	262	-	-	-
Gain on foreign exchange (realised)	3,077	-	149	-
Write back of allowance for doubtful debts	13,960	-	12,000	-
Write back of allowance for diminution for long term quoted investments	939	-	-	-
Write back of allowance for diminution for short term quoted investments	1,751	-	1,612	-
Gain on disposal of shares in subsidiary companies	-	1,473	16,430	-
Gain on disposal of shares in associated companies	-	92	-	8,642

(a) Included in staff cost above for the financial year is Directors' remuneration as follows:

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Directors of the Company:				
Fees				
- Current year	173	165	173	165
- Over provision in respect of prior year	(15)	(15)	(15)	(15)
Other emoluments	2,375	2,345	1,773	1,787
Directors of subsidiary companies:-				
Fees	-	71	-	-
Other emoluments	2,190	1,717	-	-

The estimated monetary value of benefits-in-kind provided to the Directors of the Group and Company by way of usage of the Group's and Company's assets and the provision of other benefits amounted to RM146,000 (2000: RM139,000) and RM77,000 (2000: RM89,000) respectively.

(b) Professional fees were paid to a company in which a Director of the Company has an interest and a company in which a Director of a subsidiary company has interest. The transactions are based on commercial terms and conditions mutually agreed by the parties.

(i) RM3,949,561 (2000 : nil ) paid to Minconsult Sdn Bhd, a company in which a Director of the Company, Tan Sri Ir. (Dr) Wan Abdul Rahman bin Wan Yaacob has an interest.

(ii) RM48,000 (2000: RM48,000) paid to Emir Enterprise Sdn Bhd, a company in which a Director of a subsidiary, Dato' Haji Moehamad Izat, has an interest.

## 6. FINANCE COST

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Interest expense on borrowings	12,248	21,176	8,807	11,201
Interest expense on bonds	15,521	14,250	7,500	6,250
	27,769	35,426	16,307	17,451

## 7. ALLOWANCE FOR DIMINUTION IN VALUE OF AN ASSOCIATED COMPANY ARISING FROM DEVALUATION OF FOREIGN CURRENCY

Following its economic crisis, Argentina repegged, devalued and subsequently floated the Peso resulting in a severe depreciation of the currency which necessitated an allowance of RM47,000,000 for diminution in value of the Group's investment in Grupo Concesionario del Oeste S.A., a 20.1% associate.

## 8. GAIN/(LOSS) ON DISPOSAL OF ASSOCIATED COMPANIES

- (a) During the financial year, the Group partially disposed of its equity interest in Guangdong Provincial Expressway Development Co. Ltd which had ceased to be an associated company of the Group following the intention to dispose of the investment. Total gain arising from the disposal during the year amounted to RM122,257,000. The carrying value of the remaining investment is now included in short term investments of the Group.
- (b) Also, during the financial year, the Company disposed of an associated company to one of its subsidiaries as part of its internal restructuring. The loss on disposal for the Company amounted to RM11,697,000. However, the disposal has no financial effect on the Group.

## 9. TAXATION

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Tax charge for the year:				
Malaysian income tax	(31,534)	(19,236)	(13,007)	(8,670)
Overseas taxation	(7,363)	(10,231)	(16)	(547)
Transfer from deferred taxation (Note 19)	112	2,190	200	-
	(38,785)	(27,277)	(12,823)	(9,217)
Over/(under) provision in prior year	4,367	(3,144)	-	-
	(34,418)	(30,421)	(12,823)	(9,217)

The effective rates of taxation of the Group and Company for the current year are lower than the statutory rate of tax applicable to the Group's and the Company's operating profit respectively mainly because of tax exempt income arising from the gain on disposal of quoted investments and tax exempt overseas income.

## 10. EARNINGS PER SHARE

### (a) Basic

The basic earnings per share for the financial year has been calculated based on the Group's net profit for the financial year of RM168,998,000 (2000: RM76,773,000) and on the weighted average number of ordinary shares in issue during the financial year of 351,908,000 (2000: 349,871,000) ordinary shares. The weighted average number of ordinary shares in issue was derived at after taking into account the issuance of shares pursuant to the ESOS and from the conversion of Warrants 2000/2004.



(b) **Fully diluted**

The fully diluted earnings per share of the Group is calculated by dividing the Group's net profit for the year of RM168,998,000 (2000: RM76,773,000) by the weighted average number of ordinary shares in issue adjusted to assume the conversion of all dilutive potential ordinary shares, i.e. share options issued pursuant to the ESOS and the Warrants 2000/2004. A calculation is done to determine the number of shares that could have been acquired at market price (determined as the weighted average annual share price of the Company's shares) based on the monetary value of the subscription rights attached to the outstanding share options and warrants. This calculation serves to determine the "bonus" element to the ordinary shares outstanding for the purpose of computing the dilution. No adjustment is made to the net profit for the share options and warrants calculation.

	THE COMPANY	
	2001 RM'000	2000 RM'000
Net profit for the year	168,998	76,773
	'000	'000
Weighted average number of ordinary shares in issue	351,908	349,871
Adjustments for:-		
- share options	180	614
- warrants	18,030	15,366
Weighted average number of ordinary shares for diluted earnings per share	370,118	365,851
Diluted earnings per share	45.7 Sen	20.9 Sen

**11. DIVIDENDS**

	THE COMPANY			
	2001		2000	
	Gross dividend per share Sen	Amount of dividend, net of tax RM'000	Gross dividend per share Sen	Amount of dividend, net of tax RM'000
Special interim dividend	10	25,332	-	-
Interim dividend	5	12,693	3	7,591
	15	38,025	3	7,591
Proposed final dividend	5	12,698	5	12,665
	20	50,723	8	20,256

A final dividend of 5 sen (2000: 5 sen) less tax for the financial year ended 31 December 2001 has been proposed by the Board of Directors for approval by the shareholders at the forthcoming Annual General Meeting. The financial statements do not reflect this final dividend amounting to RM12,698,000 (2000: RM12,665,000), which will only be accrued as a liability in the financial year ending 31 December 2002 after approval by the shareholders. This represents a change in accounting treatment from that of prior years as explained in Note 43.

## 12. SEGMENTAL REPORTING

(a) Primary reporting – Business segments

	Construction RM '000	Property Development RM '000	Manufacturing & Quarrying RM '000	Plantation RM '000	Infrastructure RM '000	Investment & Others RM '000	Group RM '000
<b>2001</b>							
<b>REVENUE:</b>							
Total sales	698,989	148,575	271,765	72,554	80,068	107,200	1,379,151
Less: Inter-segment sales*	(70,675)	-	(34,054)	-	-	(88,286)	(193,015)
External sales	628,314	148,575	237,711	72,554	80,068	18,914	1,186,136
Less: Group's share of revenue of associated companies and jointly controlled entities	(118,661)	(13,352)	(76,742)	(24,950)	(78,472)	(16,568)	(328,745)
Total segment revenue	509,653	135,223	160,969	47,604	1,596	2,346	857,391
<b>RESULT:</b>							
Segment result	69,623	17,042	14,515	6,722	4,182	(12,249)	99,835
Share of results of associated companies and jointly controlled entities	16,976	(169)	2,863	74	19,854	(4,281)	35,317
Allowance for diminution in value of an associated company arising from devaluation of foreign currency	-	-	-	-	(47,000)	-	(47,000)
Gain on disposal of an associated company	-	-	-	-	122,257	-	122,257
Total segment profit before taxation	86,599	16,873	17,378	6,796	99,293	(16,530)	210,409
Taxation							(34,418)
Profit after taxation							175,991
Minority interest							(6,993)
Net profit for the year							168,998
<b>OTHER INFORMATION:</b>							
Segment assets	591,611	493,138	164,004	494,941	168,042	117,010	2,028,746
Investment in associates	20,354	31,851	64,771	24,508	107,752	11,940	261,176
Total segment assets	611,965	524,989	228,775	519,449	275,794	128,950	2,289,922
Total segment liabilities	533,849	84,445	96,550	229,603	21,020	3,815	969,282
Capital expenditure	23,798	1,500	7,711	81,787	-	-	114,796
Depreciation	5,872	497	11,950	6,127	-	-	24,446
Amortisation of goodwill	73	27	-	123	-	112	335
Amortisation of deferred expenditure	-	-	1,235	-	-	-	1,235
Other significant non-cash expenses:							
- Allowance for diminution in value of associated companies	-	-	-	-	47,000	7,924	54,924
- Allowance for diminution in value of long term investments	-	-	-	-	-	4,719	4,719

\* Inter-segment sales are transacted on an arms length basis.

## 12. SEGMENTAL REPORTING (Continued)

(a) Primary reporting – Business segments (Continued)

	Construction RM '000	Property Development RM '000	Manufacturing & Quarrying RM '000	Plantation RM '000	Infrastructure RM '000	Investment & Others RM '000	Group RM '000
<b>2000</b>							
<b>REVENUE:</b>							
Total sales	651,896	97,247	213,847	65,123	98,020	69,971	1,196,104
Less: Inter-segment sales*	(30,519)	-	(25,139)	-	-	(45,822)	(101,480)
External sales	621,377	97,247	188,708	65,123	98,020	24,149	1,094,624
Less: Group's share of revenue of associated companies and jointly controlled entities	(241,165)	(28,000)	(74,788)	(18,268)	(94,395)	(22,160)	(478,776)
Total segment revenue	380,212	69,247	113,920	46,855	3,625	1,989	615,848
<b>RESULT:</b>							
Segment result	44,099	5,860	9,042	5,173	(6,368)	(4,477)	53,329
Share of results of associated companies and jointly controlled entities	19,941	7,551	2,676	(381)	34,279	1,561	65,627
Total segment profit before taxation	64,040	13,411	11,718	4,792	27,911	(2,916)	118,956
Income taxes							(30,421)
Profit after taxation							88,535
Minority interest							(11,762)
Net profit for the year							76,773
<b>OTHER INFORMATION:</b>							
Segment assets	656,063	361,799	144,768	418,099	39,226	99,089	1,719,044
Investment in associates	21,430	55,883	63,866	24,487	362,316	14,985	542,967
Total segment assets	677,493	417,682	208,634	442,586	401,542	114,074	2,262,011
Total segment liabilities	476,551	88,451	93,876	233,771	107,183	56,327	1,056,159
Capital expenditure	14,098	726	12,912	81,811	-	-	109,547
Depreciation	5,984	255	11,959	2,604	-	-	20,802
Amortisation of goodwill	51	12	-	120	-	183	366
Amortisation of deferred expenditure	-	-	2,058	-	-	-	2,058
Other significant non-cash expenses:							
- Allowance for diminution in value of an associated company	-	-	-	-	-	4,690	4,690
- Allowance for diminution in value of long term investments	-	940	-	-	-	270	1,210
- Allowance for diminution in value of short term investments	-	-	-	-	-	2,519	2,519

\* Inter-segment sales are transacted on an arms length basis.

## 12. SEGMENTAL REPORTING (Continued)

(b) Secondary reporting – Geographical segments

<b>Geographical markets</b>	<b>Revenue from external customers RM'000</b>	<b>Carrying amount of segment assets RM'000</b>	<b>Capital expenditure RM'000</b>
<b>2001:-</b>			
Malaysia	961,602	1,794,867	108,372
Singapore	34,386	20,235	-
Vietnam	13,378	33,168	-
China	3,511	147,419	-
India	83,938	103,509	6,424
Australia	24,406	110,554	-
Argentina	63,757	45,683	-
Other countries	1,158	34,487	-
	<hr/> 1,186,136	<hr/> 2,289,922	<hr/> 114,796
Less: Group's share of revenue of associated companies and jointly controlled entities	(328,745)	-	-
	<hr/> 857,391	<hr/> 2,289,922	<hr/> 114,796
<b>2000:-</b>			
Malaysia	790,422	1,669,735	109,504
Singapore	84,233	17,227	-
Vietnam	16,064	25,765	-
China	20,352	225,501	-
India	57,864	62,352	43
Australia	58,156	141,440	-
Argentina	66,638	102,258	-
Other countries	895	17,733	-
	<hr/> 1,094,624	<hr/> 2,262,011	<hr/> 109,547
Less: Group's share of revenue of associated companies and jointly controlled entities	(478,776)	-	-
	<hr/> 615,848	<hr/> 2,262,011	<hr/> 109,547



### 13. SHARE CAPITAL

	THE GROUP AND THE COMPANY	
	2001 RM'000	2000 RM'000
Ordinary shares of RM1 each:-		
Authorised	1,000,000	1,000,000
Issued and fully paid:-		
At 1 January	351,517	345,966
Issued under the Employees Share Option Scheme (ESOS)	1,127	5,447
Conversion of Warrants	79	104
At 31 December	352,723	351,517

(a) During the financial year, the issued and paid up ordinary share capital of the Company was increased from RM351,516,654 to RM352,722,654 by way of:

- i) The issuance of 1,127,000 new ordinary shares of RM1 each pursuant to the ESOS at the following option prices:
  - 224,000 new ordinary shares of RM1 each at the exercise price of RM4.01 per share;
  - 36,000 new ordinary shares of RM1 each at the exercise price of RM3.89 per share; and
  - 867,000 new ordinary shares of RM1 each at the exercise price of RM1.82 per share.
- ii) The issuance of 79,000 new ordinary shares of RM1 each arising from the conversion of warrants 2000/2004 at the price of RM2.99 in accordance with the Deed Poll dated 24 January 2000.

The new shares issued rank pari passu in all respects with the existing issued shares of the Company.

(b) As at 31 December 2001, the unexercised options under the ESOS are as follows: -

Exercise Price	No. of ordinary shares of RM1 each ('000)	
	2001	2000
RM 4.01 *	10,937*	11,527*
RM 3.89	448	490
RM 1.82	341	1,208
	11,726	13,225

\* Adjusted for bonus issue in 1995.

(c) During the preceding financial year, the Company issued 80,178,930 Warrants 2000/2004 as described in Note 16 (b). As at the balance sheet date, the total number of Warrants 2000/2004 which remained unexercised amounted to 79,995,930 (2000: 80,074,930).



#### 14. CAPITAL RESERVES

	THE GROUP	
	2001 RM'000	2000 RM'000
Capitalisation of post acquisition reserves in subsidiary and associated companies:-		
As at 1 January	12,563	12,902
Realisation on disposal of associated companies	-	(339)
As at 31 December	12,563	12,563
Share of share premium of associated companies:-		
As at 1 January	43,384	8,412
Arising from issue of additional shares by an associated company	-	34,972
Realisation on disposal of an associated company	(21,829)	-
As at 31 December	21,555	43,384
Reserve on consolidation:-		
As at 1 January	43	-
Arising from acquisition of a subsidiary company	-	43
As at 31 December	43	43
Total capital reserves	34,161	55,990

#### 15. RETAINED PROFITS

The Company has sufficient tax exempt income and tax credit under Section 108 of the Income Tax Act, 1967 to frank the payment of net dividends of approximately RM138,367,000 (2000: RM79,338,000) and RM110,597,000 (2000: RM119,636,000) respectively out of its retained profits as at 31 December 2001 without incurring any additional tax liabilities.

#### 16. BONDS

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
(a) 8% Secured Fixed Rate Bond 1999/2009	100,000	100,000	-	-
Less:				
Discount on issuance	4,932	4,932	-	-
Amortisation	(1,110)	(616)	-	-
	3,822	4,316	-	-
	96,178	95,684	-	-
(b) 5% Redeemable Unsecured Bond 2000/2005	150,000	150,000	150,000	150,000
	246,178	245,684	150,000	150,000

The principal features of the bonds are as follows:

- (a) The RM100,000,000 nominal amount of 8% Secured Fixed Rate Bond 1999/2009 was issued by a subsidiary company at RM95.068 per RM100 nominal value to two local licensed banks, being the primary subscribers, on a bought deal basis. The bond is secured by way of assignment of all rights under the Concession Agreement between the subsidiary company and the Government of Malaysia referred to in Note 26 to the financial statements. The bond ranks pari passu and rateably among themselves and in priority to all other unsecured indebtedness.

The bond carries a fixed coupon rate of 8% per annum payable semi-annually in arrears. At the end of its tenure, the bond will be redeemed at 100% of its nominal value on 15 October 2009.

- (b) The RM150,000,000 nominal amount of 5% Redeemable Unsecured Bond 2000/2005 was issued by the Company with 80,178,930 detachable warrants to a primary subscriber on a bought deal basis.

The bond was issued at 100% nominal amount and carries a fixed coupon rate of 5% per annum payable semi-annually in arrears. At the end of its tenure, the bond will be redeemed at 100% nominal value together with interest accrued to the date of maturity on 28 February 2005.

## 17. TERM LOANS

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
<b>Secured</b>				
Payable within 1 year	58	42,008	-	-
Payable between 1 and 2 years	-	878	-	-
Payable between 2 and 5 years	60	54	-	-
Payable after 5 years	483	-	-	-
Payable after 1 year	543	932	-	-
	601	42,940	-	-
<b>Unsecured</b>				
Payable within 1 year	2,159	12,201	-	12,201
Payable between 1 and 2 years	-	-	-	-
Payable between 2 to 5 years	439	-	-	-
	2,598	12,201	-	12,201
<b>Total</b>	3,199	55,141	-	12,201
Payable within 1 year (Note 37)	2,217	54,209	-	12,201
Payable between 1 and 2 years	-	878	-	-
Payable between 2 and 5 years	499	54	-	-
Payable after 5 years	483	-	-	-
Payable after 1 year (included in deferred and long term liabilities)	982	932	-	-
	3,199	55,141	-	12,201

- (a) The term loans bear interest rates ranging from 6.49% to 8.60% (2000: 6.49% and 9.19%) per annum during the financial year and repayable by fixed instalments which vary from monthly, quarterly to half yearly basis.

	<b>THE GROUP</b>	
	<b>2001 RM'000</b>	<b>2000 RM'000</b>
(b) The secured term loans are secured by:-		
- a debenture incorporating fixed and floating charges over a subsidiary company's present assets	118	233
- fixed and floating charges over a subsidiary company's assets and guaranteed by the Company	-	38,760
- fixed and floating charges over certain subsidiary companies' development properties	483	3,947
	<b>601</b>	<b>42,940</b>

#### 18. HIRE PURCHASE AND LEASE CREDITORS

	<b>THE GROUP</b>	
	<b>2001 RM'000</b>	<b>2000 RM'000</b>
Minimum payments:		
- payable within 1 year	22,477	20,606
- payable between 1 and 5 years	23,044	42,895
	<b>45,521</b>	<b>63,501</b>
Less: Future finance charges	<b>(3,946)</b>	<b>(7,482)</b>
Present value of liabilities:	<b>41,575</b>	<b>56,019</b>
Representing liabilities:		
Payable within 1 year (Note 36)	19,640	16,742
Payable between 1 and 5 years (included in deferred and long term liabilities)	21,935	39,277
	<b>41,575</b>	<b>56,019</b>

#### 19. DEFERRED TAXATION

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2001 RM'000</b>	<b>2000 RM'000</b>	<b>2001 RM'000</b>	<b>2000 RM'000</b>
At 1 January	8,710	10,900	3,103	3,103
Transfer to income statement (Note 9)	(112)	(2,190)	(200)	-
At 31 December	<b>8,598</b>	<b>8,710</b>	<b>2,903</b>	<b>3,103</b>

- (a) The deferred tax effects of revalued assets are not disclosed because the Group has no intention to dispose of these assets in the foreseeable future.

- (b) Except for (a) above, deferred taxation has been provided for all timing differences.



## **20. AMOUNT DUE TO AN ASSOCIATED COMPANY**

The amount due to an associated company is secured by way of a fixed charge over certain long term leasehold plantation land and development expenditure of the Group with a net book value of RM121,120,000 (2000: RM61,838,000). The amount is repayable by way of a bullet payment 7 years from the first drawdown date on 25 October 1999 and bears interest at a fixed rate of 9.95% (2000: 9.95%) per annum. The proceeds were utilised for the plantation division's capital expenditure.

## **21. DEFERRED INCOME**

Deferred income represents the excess of sales proceeds over the carrying amount of property, plant and equipment arising from the sale and leaseback arrangements which resulted in finance leases.

## 22. PROPERTY, PLANT AND EQUIPMENT

The details of property, plant and equipment are as follows:-

### (a) THE GROUP 2001

	Land					Long term leasehold plantation land & development expenditure	Long term leasehold plantation land & development expenditure	Buildings	Buildings	Plant, machinery, equipment & vehicles	Office equipment, furniture & fittings & renovations	Capital work in progress	Total
	Freehold	Long term leasehold	Long term leasehold	Short term leasehold	Long term leasehold plantation land & development expenditure								
	At Cost RM'000	At Cost RM'000	At Valuation RM'000	At Cost RM'000	At Cost RM'000	At Valuation RM'000	At Cost RM'000	At Valuation RM'000	At Cost RM'000	At Cost RM'000	At Cost RM'000	At Cost RM'000	At Cost RM'000
<b>Net book value</b>													
<b>At 1 January 2001</b>	3,726	35,824	955	4,272	118,229		146,948	42,758	6,888	91,951	5,387	47,231	504,169
Currency translation differences	-	-	-	-	-	-	-	-	-	(187)	(7)	-	(194)
Additions	-	3,816	-	147	40,264	-	-	4,079	-	29,178	4,248	33,064	114,796
Disposals	-	-	-	-	-	-	-	(614)	-	(909)	(94)	-	(1,617)
Written off	-	-	-	-	-	-	-	(292)	-	(947)	(282)	-	(1,521)
Depreciation charges for the year	-	(317)	(14)	(259)	(632)	(268)	(2,263)	(396)	(23,250)	(2,227)	-	-	(29,626)
Transfers / reclassification	(1,268)	(387)	-	563	18,303	-	5,410	-	2,720	384	(25,725)	-	-
<b>At 31 December 2001</b>	2,458	38,936	941	4,723	176,164		146,680	49,078	6,492	98,556	7,409	54,570	586,007
<b>At 31 December 2001</b>													
Cost	2,458	42,151	-	5,509	176,796	-	62,416	-	180,217	16,261	54,570	540,378	
Valuation	-	-	955	-	-	146,948	-	9,130	-	-	-	-	157,033
Accumulated depreciation	-	(3,215)	(14)	(786)	(632)	(268)	(13,338)	(2,638)	(81,661)	(8,852)	-	-	(111,404)
Net book value	2,458	38,936	941	4,723	176,164		146,680	49,078	6,492	98,556	7,409	54,570	586,007
<b>At 31 December 2000</b>													
Cost	3,726	35,824	-	4,799	118,229	-	56,914	-	152,944	15,270	47,231	434,937	
Valuation	-	-	955	-	-	146,948	-	9,130	-	-	-	-	157,033
Accumulated depreciation	-	-	-	(527)	-	-	(14,156)	(2,242)	(60,993)	(9,883)	-	-	(87,801)
Net book value	3,726	35,824	955	4,272	118,229		146,948	42,758	6,888	91,951	5,387	47,231	504,169

## 22. PROPERTY, PLANT AND EQUIPMENT (Continued)

### (b) THE COMPANY

2001	Long term leasehold land & building	Buildings	Plant, machinery, equipment, & vehicles	Office equipment, furniture & fittings & renovations	Total
	At Cost RM'000	At Cost RM'000	At Cost RM'000	At Cost RM'000	RM'000
<b>Net book value:-</b>					
<b>At 1 January 2001</b>	9,446	8,291	2,808	547	21,092
Additions	-	-	88	393	481
Disposals	-	(320)	(83)	-	(403)
Written off	-	-	-	(169)	(169)
Depreciation charge	(136)	(164)	(864)	(200)	(1,364)
<b>At 31 December 2001</b>	9,310	7,807	1,949	571	19,637
<b>At 31 December 2001</b>					
Cost	11,500	8,321	6,418	1,827	28,066
Accumulated depreciation	(2,190)	(514)	(4,469)	(1,256)	(8,429)
Net book value	9,310	7,807	1,949	571	19,637
<b>At 31 December 2000</b>					
Cost	11,500	8,711	6,891	4,242	31,344
Accumulated depreciation	(2,054)	(420)	(4,083)	(3,695)	(10,252)
Net book value	9,446	8,291	2,808	547	21,092

### (c) Valuation

The buildings, long term leasehold land, long term leasehold plantation land and development expenditure of certain plantation subsidiary companies were revalued in 1997 on an open market value basis by a firm of independent professional valuers.

The net book values of the revalued land, buildings and plantation development expenditure had these assets been carried at cost less accumulated depreciation:

	<b>THE GROUP</b>	
	<b>2001 RM'000</b>	<b>2000 RM'000</b>
- long term leasehold land	12,438	12,588
- long term leasehold plantation land and development expenditure	47,787	47,787
- buildings	4,133	4,565
	<b>64,358</b>	<b>64,940</b>

(d) **Plantation development expenditure**

The expenses incurred during the financial year which have been charged to the Group's plantation development expenditure include depreciation charge amounting to RM3,367,000 (2000: RM1,534,000) and interest expense amounting to RM4,692,000 (2000: RM2,718,000).

(e) **Assets acquired under finance lease agreements**

Included in property, plant and equipment of the Group are the net book values of the following assets acquired under finance lease agreements:-

	<b>THE GROUP</b>	
	<b>2001 RM'000</b>	<b>2000 RM'000</b>
Plant, machinery, equipment and vehicles	44,993	55,509

(f) Certain long term leasehold plantation land and development expenditure of the Group, at a net book value of RM121,120,000 (2000: RM61,838,000) have been charged as security for the amount due to an associated company referred to in Note 20 to the financial statements.

(g) The net book values of assets pledged as securities for term loan facilities (Note 17) and bank overdrafts (Note 38):-

	<b>THE GROUP</b>	
	<b>2001 RM'000</b>	<b>2000 RM'000</b>
Leasehold land	366	1,353
Buildings	747	267
Plant and machinery and vehicles	144	227
Furniture and fittings	4	5
	<b>1,261</b>	<b>1,852</b>

**23. SUBSIDIARY COMPANIES**

	<b>THE COMPANY</b>	
	<b>2001 RM'000</b>	<b>2000 RM'000</b>
Unquoted shares, at cost		
- in Malaysia	261,396	224,879
- outside Malaysia	5,363	5,362
	<b>266,759</b>	<b>230,241</b>
Less: Allowance for diminution in value	(173)	(173)
	<b>266,586</b>	<b>230,068</b>

The Group's effective equity interest in the subsidiary companies and their respective principal activities and countries of incorporation are set out in Note 47 to the financial statements.



## 24. ASSOCIATED COMPANIES

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
At cost:-				
Quoted shares:				
- in Malaysia	46,476	46,476	46,476	46,476
- outside Malaysia	38,080	160,882	38,080	38,080
	84,556	207,358	84,556	84,556
Unquoted shares:				
- in Malaysia	70,986	85,957	38,062	51,650
- outside Malaysia	112,584	135,118	52,979	52,979
	268,126	428,433	175,597	189,185
Share of post-acquisition retained profits	46,057	126,478	-	-
Share of post-acquisition revaluation reserve	11,591	-	-	-
	325,774	554,911	175,597	189,185
Less: Allowance for diminution in value	(64,598)	(11,944)	(55,170)	(7,640)
	261,176	542,967	120,427	181,545
Represented by:-				
Group's share of net assets	248,642	502,556		
Group's share of goodwill	1,339	2,971		
Goodwill on acquisition	11,195	37,440		
	261,176	542,967		
Market value of:-				
Quoted shares:				
- in Malaysia	42,456	43,077	42,456	43,077
- outside Malaysia	27,124	192,251	27,124	51,987
	69,580	235,328	69,580	95,064

The Group's effective equity interest in the associated companies and their respective principal activities and countries of incorporation are set out in Note 47 to the financial statements.

Certain losses of associated companies of the Group are not recognised when they exceed the Group's costs of investments and advances, as the Group has no further obligation beyond these amounts. The Group's share of such losses is as follows:-

	THE GROUP	
	2001 RM'000	2000 RM'000
Current year share of losses	11,061	107
Cumulative share of losses	21,493	10,432

## 25. INVESTMENTS

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
At cost:-				
Quoted shares:				
- in Malaysia	48,911	48,911	48,911	48,911
- outside Malaysia	11,679	14,400	54	54
	60,590	63,311	48,965	48,965
Unquoted shares:				
- in Malaysia	7,953	7,802	6,500	6,500
- outside Malaysia	387	260	260	260
	8,340	8,062	6,760	6,760
Quoted non-convertible loan stock				
- outside Malaysia	-	359	-	359
Unquoted unit trusts				
- outside Malaysia	1,742	1,742	-	-
	70,672	73,474	55,725	56,084
Less: Allowance for diminution in value	(9,685)	(5,904)	(4,710)	(3,823)
	60,987	67,570	51,015	52,261
Market value of:-				
Quoted shares:				
- in Malaysia	27,703	23,498	27,703	23,498
- outside Malaysia	9,354	14,851	141	144
	37,057	38,349	27,844	23,642
Quoted non-convertible loan stock				
- outside Malaysia	-	450	-	450
	37,057	38,799	27,844	24,092

Although at balance sheet date, the costs of the Group's quoted long term investments exceeded their market values, these investee companies are profitable and their attributable net tangible assets are above the cost of the Group. As such, the Directors are of the opinion that an allowance for diminution of investments is not necessary.

## 26. LONGTERM RECEIVABLES

	THE GROUP	
	2001 RM'000	2000 RM'000
(a) Receivable for construction of the Kementerian Kerja Raya Office Blocks	65,860	73,024
(b) Receivable for disposal of a development property	26,922	-
	92,782	73,024
Less:		
Amount receivable within 12 months (included in trade receivables - Note 30)	(7,164)	(7,164)
Amount receivable after 12 months	85,618	65,860

(a) The cost of construction on the Kementerian Kerja Raya Office Blocks by a subsidiary company upon completion is reimbursable in instalments by the Government of Malaysia over a period of 13 1/2 years commencing from 1 March 1997, pursuant to a concession agreement. In connection with the concession, the subsidiary company will also receive fees over the duration of the concession period for the maintenance, operation and management of the Kementerian Kerja Raya Office Blocks from the Government of Malaysia commencing from 1 March 1997. All rights under the above concession agreement have been assigned to secure the Bond referred to in Note 16(a) to the financial statements.

(b) The proceeds from the disposal of a development property by a subsidiary company is receivable progressively over a period of 5 years.

## 27. INTANGIBLE ASSETS

	THE GROUP	
	2001 RM'000	2000 RM'000
Goodwill on consolidation	3,383	3,097
Deferred expenditure	2,431	3,040
	5,814	6,137
a) Goodwill on consolidation		
Cost		
At 1 January	9,439	9,085
Arising from the acquisition of subsidiary companies / additional equity interest in subsidiary companies	621	354
At 31 December	10,060	9,439
Less: Accumulated amortisation		
At 1 January	6,342	5,976
Current amortisation	335	366
At 31 December	6,677	6,342
	3,383	3,097



	THE GROUP	
	2001 RM'000	2000 RM'000
b) Deferred expenditure		
Expenses incurred on the development of quarry face	10,944	11,737
Less: Accumulated amortisation	(8,513)	(8,697)
	2,431	3,040

## 28. DEVELOPMENT PROPERTIES

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
At valuation:				
Freehold land & development expenditure	6,715	7,222	-	-
At cost:				
Freehold land & development expenditure	244,137	224,655	281	281
Leasehold land & development expenditure	285,128	209,015	-	-
	535,980	440,892	281	281
Add: Attributable profits	44,637	34,664	-	-
	580,617	475,556	281	281
Less: Progress billings	(362,721)	(281,665)	-	-
	217,896	193,891	281	281

## 29. INVENTORIES

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
At cost:				
Raw materials :-				
- Construction materials	1,729	7,175	183	1,030
- Other raw materials	801	1,207	-	-
Finished goods :-				
- Crude palm oil	414	-	-	-
- Palm kernel	102	-	-	-
- Completed buildings	26,365	33,491	6,486	5,982
- Quarry and manufactured products	7,560	2,306	-	-
Stores, spares & consumables	6,051	5,234	-	-
Oil palm nurseries	2,837	1,980	-	-
Fertilisers and chemicals	1,404	728	-	-
Work-in-progress	117	23	-	-
	47,380	52,144	6,669	7,012
At net realisable value:				
Finished goods :-				
- Crude palm oil	-	2,764	-	-
- Palm kernel	-	332	-	-
	-	3,096	-	-
	47,380	55,240	6,669	7,012

## 30. TRADE AND OTHER RECEIVABLES

	Note	THE GROUP		THE COMPANY	
		2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Trade receivables		382,634	411,604	79,217	141,254
Less: Allowance for doubtful debts		(25,272)	(38,162)	(11,693)	(23,317)
		357,362	373,442	67,524	117,937
Amount due from customers on construction contracts	39	40,999	23,781	-	9,835
Amount owing by subsidiary companies		-	-	404,940	421,608
Amount owing by associated companies		191,763	149,439	110,485	74,075
Less: Allowance for doubtful debts		(5,007)	(3,197)	(2,010)	(2,010)
		186,756	146,242	108,475	72,065
Amount owing by jointly controlled entities	35	92,673	62,291	38,455	42,500
Other receivables	31	98,527	80,639	23,863	29,099
		776,317	686,395	643,257	693,044

The amounts owing by subsidiary companies and associated companies are unsecured, bear interest ranging from 5% to 8.7% (2000: 7.50% to 8.80%) per annum and have no fixed terms of repayment.

### 31. OTHER RECEIVABLES

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Trade and tender deposits	17,124	24,834	7,685	11,761
Trade advances	51,607	34,959	13,117	10,746
Other deposits and prepayments	29,796	20,846	3,061	6,592
	98,527	80,639	23,863	29,099

### 32. SHORT TERM INVESTMENTS

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
At cost:-				
Quoted shares - In Malaysia	21,453	21,669	20,173	20,387
- Outside Malaysia	24,604	-	-	-
Unquoted shares outside Malaysia	47,745	-	-	-
Quoted debentures in Malaysia	221	221	-	-
	94,023	21,890	20,173	20,387
Less: Allowance for diminution in value of investments	(10,014)	(11,767)	(9,485)	(11,098)
	84,009	10,123	10,688	9,289
Market value:				
Quoted shares				
- In Malaysia	11,633	10,096	10,688	9,289
- Outside Malaysia	37,995	-	-	-
	49,628	10,096	10,688	9,289
Quoted debentures - in Malaysia	27	27	-	-
	49,655	10,123	10,688	9,289

### 33. DEPOSITS WITH LICENSED BANKS

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Short term deposits with licensed banks	19,987	11,625	-	-
Fixed deposits with licensed banks	121,908	94,434	73,297	85,887
	141,895	106,059	73,297	85,887

The short term deposits with licensed banks are assigned to the trustee of the bond holders to hold as security in connection with the 8% Secured Fixed Rate Bond issued by a subsidiary company referred to in Note 16(a) to the financial statements. The short term deposits are maintained by the trustee for payment of interest, income tax and for the redemption of the bond. Surplus funds could only be released to the subsidiary company with the consent of the trustee.

### 34. CASH AND BANK BALANCES

Cash and bank balances include balances amounting to RM2,273,150 (2000: RM1,879,000) which are maintained in designated Housing Development Accounts pursuant to the Housing Developers (Control and Licensing) Act, 1966 and Housing Regulations, 1991 in connection with the Group's property development projects. The utilisation of these balances are restricted, before completion of the housing development and fulfilling all relevant obligations to the purchasers, such that the cash could only be withdrawn from such accounts for the purpose of completing the particular projects concerned.

### 35. AMOUNTS OWING BY JOINTLY CONTROLLED ENTITIES

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
(a) Amounts owing by jointly controlled entities	84,005	41,252	38,455	30,125
Share of results	8,668	21,039	-	12,375
	92,673	62,291	38,455	42,500





(b) Details of the jointly controlled entities are as follows:

	Group's effective interest in jointly controlled entities		Principal activity
	2001	2000	
Dywidag-IJM Joint Venture	49%	49%	Construction
IJM-IT&T Joint Venture	51%	51%	Construction
IJM-Rezeki Joint Venture	70%	70%	Construction
IJM-Perkasa Sutera Joint Venture	70%	70%	Construction
IJM-SCL Joint Venture	50%	50%	Construction
IJM-Salcon Joint Venture	50%	50%	Construction
IJM-Gayatri Joint Venture	60%	60%	Construction
WGI-IJM Joint Venture	40%	40%	Construction
Liberty Properties – IJM Joint Venture	60%	60%	Construction
IJM Properties – JA Manan Development Joint Venture	50%	50%	Property development
IJMP – Mewah Kota Joint Venture	70%	70%	Property development
IJM Properties – Danau Lumayan Joint Venture	60%	60%	Property development
IJM Management Services-Giat Bernas Joint Venture	70%	70%	Project management services

(c) The Group's and Company's share of assets, liabilities, revenue and profit less losses before taxation of the jointly controlled entities are as follows: -

	THE GROUP	
	2001 RM'000	2000 RM'000
Property, plant and equipment	11,413	6,975
Current assets	69,136	98,959
Current liabilities	64,151	66,467
Revenue	83,379	141,162
Profit less losses before taxation	12,966	10,244

There is no capital commitment and contingent liability relating to the Group's and the Company's interests in the jointly controlled entities.

### 36. TRADE AND OTHER PAYABLES

	Note	THE GROUP		THE COMPANY	
		2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Trade payables		218,147	171,515	27,136	18,715
Amounts due to customers on construction contracts	39	108,989	55,026	73,769	18,638
Amounts owing to subsidiary companies		-	-	60,928	162,795
Amounts owing to associated companies		33,796	79,783	4,067	20,057
Amounts owing to jointly controlled entities		7,728	19,634	6,388	12,279
Hire purchase and lease creditors	18	19,640	16,742	-	-
Trade accruals		27,392	26,892	16,257	15,391
Other payables and accruals		36,435	36,107	12,228	12,814
Dividend payable		121	97	121	97
		452,248	405,796	200,894	260,786

The amounts due to subsidiary companies, associated companies and jointly controlled entities are unsecured, bear interest at rates ranging from 5% to 7.7% (2000: 2.55% to 6.80%) per annum and have no fixed terms of repayment.

Included in the trade payables is the current portion of outstanding purchase consideration arising from acquisition of land for property development by a subsidiary company, repayable over the duration of the development, which is unsecured with no interest charge.

	THE GROUP	
	2001 RM'000	2000 RM'000
Total outstanding	13,138,000	-
Amount payable after 12 months (included in deferred and long term liabilities)	(12,000,000)	-
Amount payable within 12 months	1,138,000	-

### 37. BANK BORROWINGS

	Note	THE GROUP		THE COMPANY	
		2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Term loans	17	2,217	54,209	-	12,201
Revolving credits		20,200	74,005	19,000	29,000
Bankers acceptances		38,624	46,515	35,703	42,815
		61,041	174,729	54,703	84,016

The bankers acceptances and revolving credits are unsecured, and bear interest at rates ranging between 3.10% and 4.70% (2000: 2.95% and 8.40%) per annum.

### 38. BANK OVERDRAFTS

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Secured by:-				
Leasehold land of subsidiary companies	-	2,030	-	-
Development properties of subsidiary companies	-	6,144	-	-
Unsecured	-	8,174	-	-
	1,686	12,793	164	485
	1,686	20,967	164	485

The bank overdrafts bear interest at rates for the year ranging between 6.90 % and 8.05% (2000: 7.0% and 7.80%) per annum.

### 39. AMOUNTS DUE FROM / (TO) CUSTOMERS ON CONSTRUCTION CONTRACTS

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Aggregate costs incurred to date	1,402,646	943,963	330,487	246,590
Attributable profits less recognised losses	120,986	54,720	13,888	(3,302)
	1,523,632	998,683	344,375	243,288
Less: Progress billings on contracts	(1,591,622)	(1,029,928)	(418,144)	(252,091)
	(67,990)	(31,245)	(73,769)	(8,803)
Amounts due from customers on contracts (included in trade and other receivables - Note 30)	40,999	23,781	-	9,835
Amounts due to customers on contracts (included in trade and other payables - Note 36)	(108,989)	(55,026)	(73,769)	(18,638)
	(67,990)	(31,245)	(73,769)	(8,803)
Advances received on contracts (included in trade payables)	33,392	14,869	20,380	-
Retention sums on contracts (included in trade receivables)	11,786	38,725	11,786	11,786

### 40. DISPOSAL OF SHARES IN SUBSIDIARY COMPANIES

During the financial year, the Company has disposed of certain subsidiaries to other subsidiaries within the Group as part of its internal restructuring. The restructuring exercise was to rationalise the corporate structure to further improve operational efficiencies within the Group. These disposals have no financial effect on the Group's financial statements.

#### 41. NON CASH TRANSACTIONS

The principal non cash transaction during the financial year is the subscription of additional shares in certain subsidiary companies by way of capitalisation of amount owing by those subsidiary companies amounting to RM60,000,000.

#### 42. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the Group's and Company's cash flow statements comprise the following: -

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Fixed deposits with licensed banks (Note 33)	121,908	94,434	73,297	85,887
Cash and bank balances	22,823	23,600	2,272	5,325
Bank overdrafts				
- Secured (Note 38)	-	(8,174)	-	-
- Unsecured (Note 38)	(1,686)	(12,793)	(164)	(485)
	143,045	97,067	75,405	90,727

Restriction on the use of certain cash and bank balances are mentioned in Note 34.

#### 43. PRIOR YEAR ADJUSTMENT

For the financial year, the Group changed its accounting policy with respect to the recognition of proposed dividend as liabilities due to the early adoption of the new MASB Standard 19 "Events After the Balance Sheet Date". In the previous years, dividends were accrued as a liability when proposed by Directors. The Group has now changed this accounting policy to recognise dividends in shareholders' equity in the period in which the obligation to pay is established in accordance with MASB 19. Therefore, the proposed final dividends for 2001 will only be accrued as a liability after approval by shareholders at the next Annual General Meeting.

This change in accounting policy has been accounted for retrospectively. The effects of the change in accounting policy are as follows:

	As previously reported RM'000	Effect of change in policy RM'000	As restated RM'000
<b>Group</b>			
At 1 January 2000			
- retained profits	429,202	20,758	449,960
- proposed dividend	20,758	(20,758)	-
At 31 December 2000			
- retained profits	490,607	12,655	503,262
- proposed dividend	12,655	(12,655)	-
<b>Company</b>			
At 1 January 2000			
- retained profits	192,177	20,758	212,935
- proposed dividend	20,758	(20,758)	-
At 31 December 2000			
- retained profits	213,121	12,655	225,776
- proposed dividend	12,655	(12,655)	-

#### 44. SIGNIFICANT RELATED PARTY DISCLOSURES

##### The Group

In addition to related party disclosure mentioned in Note 5 to the financial statements, set out below are other significant related party transactions and balances.

- (a) In 1997, the Company has entered into a joint venture with IT & T Engineering & Construction Sdn Bhd, a 100% owned subsidiary company of a significant shareholder, IGB Corporation Berhad to undertake a turnkey contract at an original contract sum of RM968 million, subsequently revised to RM772 million, to design and construct Phase 1 of Mid Valley. There was no progress billings made by the joint venture during the financial year (2000: RM34,750,000) and the balance outstanding at balance sheet date was RM5,503,542 (2000: RM22,062,535).

	2001 RM'000	2000 RM'000
(b) Associated companies:		
(i) Sales / progress billings in respect of :-		
<u>Construction contract</u>		
- THB-IJM Joint Venture Sdn Bhd	11,645	20,027
- Worldwide Ventures Sdn Bhd	1,615	609
- Jelutong Development Sdn Bhd	40,606	-
<u>Management fee</u>		
- Grupo Concesionario del Oeste S.A.	1,596	3,625
<u>Quarry products</u>		
- Industrial Concrete Products Bhd (g)	2,166	1,260
(ii) Purchases in respect of :-		
<u>Building materials</u>		
- Industrial Concrete Products Bhd (g)	12,843	22,750
<u>Agricultural fertilisers and chemicals</u>		
- Loongsyn Sdn Bhd	8,027	2,731
(iii) Interest charged to:-		
- Worldwide Ventures Sdn Bhd	3,831	3,619
- Jelutong Development Sdn Bhd	2,610	723
(iv) Advances / repayments to:-		
- Jelutong Development Sdn Bhd	33,315	3,859
- Reliance – OSW (Nominees) Pty Ltd	9,110	-
- Avillion Hotels International (Sydney) Pty. Ltd.	2,521	-
- Gautami Power Limited	1,138	-
- CIDB Inventures Sdn. Bhd.	3,229	-
- Ever Mark (M) Sdn. Bhd.	1,362	-
- THB-IJM Joint Venture Sdn Bhd	5,050	-
- OSW Properties Pty Ltd	42,413	-
(v) Advances / repayments from:-		
- Emas Utilities Corporation Sdn Bhd	-	15,391
- THB-IJM Joint Venture Sdn Bhd	-	9,250
- JWS Projects Sdn Bhd	3,039	-
- Hexacon Construction Pte Ltd	1,060	-
- Highway Master Sdn Bhd	6,501	-
- Nekadsatu Jaya Sdn Bhd	5,227	-

#### 44. SIGNIFICANT RELATED PARTY DISCLOSURES (Continued)

	2001 RM'000	2000 RM'000
(c) Jointly controlled entities:-		
<u>Progress billings in respect of construction contract to:</u>		
- IJM Properties – JA Manan Joint Venture	13,415	-
<u>Progress billings in respect of construction contract by:</u>		
- IJM Construction – Perkasa Sutera Joint Venture	16,968	6,212
<u>Management fees charged by:</u>		
- IJM Management Services – Giat Bernas Joint Venture	1,171	-
(d) IJM Retirement Scheme:		
- Contribution to the Scheme	2,332	2,201

(e) Significant outstanding balances arising from the non-trade transactions during the financial year:

<u>Related party</u>	<u>Type of transaction</u>	2001 RM'000	2000 RM'000
Receivables:			
- Jelutong Development Sdn Bhd	Advances	33,315	3,859
- Gautami Power Limited	Advances	1,138	-
- Reliance – OSW (Nominees) Pty Ltd	Advances	9,110	-
- Avillion Hotels International (Sydney) Pty Ltd	Advances	2,521	-
- CIDB Inventures Sdn. Bhd.	Advances	3,229	-
- Ever Mark (M) Sdn. Bhd.	Advances	1,362	-
Payables:			
- THB-IJM Joint Venture Sdn Bhd	Advances	-	9,250
(f) Purchase of building materials from companies related to a major shareholder:			
- Syn Tai Hung Sdn. Bhd. *		2,094	-
- Paling Construction Sdn. Bhd.**		925	-

\* Related to Dato' Tan Chin Nam and Robert Tan Chung Meng who are deemed major shareholders of Syn Tai Hung Sdn Bhd via corporations in which they have more than 15% shareholding.

\*\* Related to Sia Hiong Ngee, a deemed major shareholder of Kipal Industries Sdn Bhd, which is a 51% subsidiary.

(g) A General Mandate has been obtained from shareholders for Related Party Transactions with Industrial Concrete Products Bhd Group vide a circular dated 5 June 2001.

(h) The above transactions with related parties were carried out in the normal course of business under terms and conditions which are obtainable in transactions with unrelated parties or negotiated amongst related parties.



#### 45. CAPITAL COMMITMENTS

	THE GROUP	
	2001 RM'000	2000 RM'000
Approved and contracted for	72,700	43,100
Approved but not contracted for	7,542	24,076
	80,242	67,176
Analysed as follows:-		
Property, plant and equipment	8,354	47,176
Development land	71,888	20,000
	80,242	67,176

#### 46. CONTINGENT LIABILITIES (UNSECURED)

	THE GROUP		THE COMPANY	
	2001 RM'000	2000 RM'000	2001 RM'000	2000 RM'000
Bank borrowings of subsidiary companies guaranteed by the Company	-	-	21,121	103,453
Bank borrowings of associated companies guaranteed by the Company	70,702	79,577	70,702	79,577
	70,702	79,577	91,823	183,030



#### 47. LIST OF SUBSIDIARY AND ASSOCIATED COMPANIES

as at 31 December 2001

Name of Company	Country of incorporation	Effective equity interest		Principal activities
		2001 %	2000 %	
SUBSIDIARY COMPANIES				
GR Commerce Sdn Bhd (formerly known as GR Concrete Sdn Bhd)	Malaysia	72	72	Production and supply of ready- mixed concrete
IJM Construction Sdn Bhd	Malaysia	100	100	Civil and building construction and investment holding
IJM Properties Sdn Bhd	Malaysia	100	100	Property development and investment holding
IJM Plantations Sdn Bhd	Malaysia	100	100	Cultivation of oil palm and investment holding
IJM Argentina Sociedad Anomina *	Argentina	100	100	Investment holding
IJM Australia Pty Limited +	Australia	80	80	Engineering and construction consultancy and property development
IJM Investments (M) Limited ##	Mauritius	100	-	Investment holding
IJM International (BVI) Pty Ltd *	British Virgin Islands	100	100	Investment holding
IJM International Limited #	Hong Kong	100	100	Investment holding
IJM Investments (L) Ltd *	Federal Territory of Labuan	100	100	Investment holding
IJM Overseas Ventures Sdn Bhd	Malaysia	100	100	Investment holding
Kamad Quarry Sdn Bhd	Malaysia	100	100	Quarrying, manufacture and sale of premix products and road pavement construction
Malaysian Rock Products Sdn Bhd	Malaysia	100	100	Quarrying, sale of rock products and investment holding
Nilai Cipta Sdn Bhd *	Malaysia	70	70	Office complex concession holder
Regal Glamour Sdn Bhd	Malaysia	100	100	Dormant
Styrobilt Sdn Bhd	Malaysia	100	100	Dormant
Torsco Berhad *	Malaysia	90	90	Engineering, fabrication and construction
Held by IJM Construction Sdn Bhd				
IJM Building Systems Sdn Bhd (formerly known as Crendon Building Systems Sdn Bhd)	Malaysia	100	100	Prefabricated building construction
Jurutama Sdn Bhd @	Malaysia	100	100	Civil and building construction and property development
Prebore Piling & Engineering Sdn Bhd *	Malaysia	70	70	Piling, engineering and other construction works

Name of Company	Country of incorporation	Effective equity interest		Principal activities
		2001 %	2000 %	
Held by IJM Properties Sdn Bhd				
BDA-Kidurong Development Sdn Bhd *	Malaysia	53	53	Property development
Chen Yu Land Sdn Bhd	Malaysia	100	100	Property development
IJM Management Services Sdn Bhd	Malaysia	100	100	Project and construction management services
Jalanan Masyhur Sdn Bhd	Malaysia	51	51	Property development
Liberty Heritage (M) Sdn Bhd	Malaysia	100	100	Property management and car parking services
Maxharta Sdn Bhd @	Malaysia	100	100	Property development, civil and building construction
NS Central Market Sdn Bhd @@@ (Formerly known as IJM Construction (Vietnam) Sdn Bhd)	Malaysia	100	100	Property development
Suria Bistari Development Sdn Bhd @	Malaysia	51	51	Property development
Sinaran Intisari (M) Sdn Bhd	Malaysia	51	51	Property development
Wedec Sdn Bhd	Malaysia	100	100	Interior fit-out services, upgrades and renovation works
Xylocorp (M) Sdn Bhd	Malaysia	100	100	Property development
Held by Malaysian Rock Products Sdn Bhd				
Aggregate Marketing Sdn Bhd	Malaysia	51	51	Sale of rock products
Azam Ekuiti Sdn Bhd	Malaysia	100	100	Quarry owner
Bohayan Industries Sdn Bhd	Malaysia	70	70	Quarrying, sale of quarry products, production and sale of ready-mixed concrete
Damansara Rock Products Sdn Bhd @	Malaysia	100	70	Quarrying, road pavement construction, manufacture and sale of premix products
Global Rock Marketing Sdn Bhd	Malaysia	100	100	Sale of rock products
Kemena Industries Sdn Bhd @ *	Malaysia	55	55	Manufacture of ready-mixed concrete and reinforced concrete products
Masello (M) Sdn Bhd	Malaysia	100	100	Sale of rock products
Oriental Empire Sdn Bhd	Malaysia	100	100	Quarry owner
Scaffold Master Sdn Bhd @	Malaysia	100	100	Sale and rental of steel scaffolding
Strong Mixed Concrete Sdn Bhd @@@@	Malaysia	100	100	Production and supply of ready-mixed concrete

Name of Company	Country of incorporation	Effective equity interest		Principal activities
		2001 %	2000 %	
<b>Held by IJM Plantations Sdn Bhd</b>				
Berakan Maju Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Desa Talisai Sdn Bhd	Malaysia	60	60	Cultivation of oil palm
Dynasive Enterprise Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Excellent Challenger (M) Sdn Bhd	Malaysia	100	70	Cultivation of oil palm
Gunaria Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
IJM Agri Services Sdn Bhd	Malaysia	70	70	Provision of agricultural management services to plantations
Rakanan Jaya Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Ratus Sempurna Sdn Bhd	Malaysia	100	100	Property holding
Sabang Mills Sdn Bhd	Malaysia	100	100	Palm oil milling
Sijas Plantations Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
<b>Held by IJM International Limited</b>				
Park-Lee Construction Limited #	Hong Kong	62.5	62.5	Dormant
<b>Held by IJM Investments (M) Limited</b>				
IEMCEE Infra (Mauritius) Limited ##	Mauritius	100	-	Investment holding
IJMII (Mauritius) Limited ##	Mauritius	100	-	Investment holding
IJM (India) Infrastructure Limited @@ *	India	70	70	Construction
<b>Held by IJM Australia Pty Limited</b>				
Billmex Pty Limited +	Australia	100	70	Property development
<b>Held by Desa Talisai Sdn Bhd</b>				
Cahaya Adil Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Desa Talisai Palm Oil Mill Sdn Bhd	Malaysia	60	60	Operates a palm oil mill
Firdana Corporation Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Gerbang Selasih Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Sihat Maju Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
<b>Held by Excellent Challenger (M) Sdn Bhd</b>				
Ampas Maju Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Gapas Mewah Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Golden Grip Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Kulim Mewah Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Laserline Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Macmillian Group Sdn Bhd	Malaysia	100	100	Dormant
Rantajasa Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
Sri Kilau Sdn Bhd	Malaysia	100	100	Cultivation of oil palm

Name of Company	Country of incorporation	Effective equity interest		Principal activities
		2001 %	2000 %	
<b>Held by Rakanan Jaya Sdn Bhd</b>				
Isu Mutiara Sdn Bhd	Malaysia	100	100	Cultivation of oil palm
<b>Held by Kemena Industries Sdn Bhd</b>				
Kipal Industries Sdn Bhd *	Malaysia	51	51	Sale of ready-mixed concrete and manufacture of cement bricks
<b>Held by Torsco Berhad</b>				
Torsco Overseas Sdn Bhd*	Malaysia	100	100	Marketing piping spools worldwide
Sang Kee Enterprise Sdn Bhd *	Malaysia	100	100	Property investment
Sang Kee Feedmills Sdn Bhd *	Malaysia	100	100	Property investment
<b><u>ASSOCIATED COMPANIES</u></b>				
CIDB Inventures Sdn Bhd	Malaysia	23	23	Construction
Cofreth (M) Sdn Bhd *	Malaysia	20	20	Total facilities management, operations & maintenance, co-generation and district cooling system/service provider
Community Resort Development System Sdn Bhd*	Malaysia	20	20	Dormant
Emas Utilities Corporation Sdn Bhd *	Malaysia	40	40	Investment holding
Grupo Concesionario del Oeste S.A. ~	Argentina	20.1	20.1	Construction, renovation, repair, conservation and operation of Acceso Oeste highway
IJM-Yorkville (BVI) Pty Ltd *	British Virgin Islands	50	50	Special purpose vehicle for financing
Industrial Concrete Products Berhad *	Malaysia	21.5	21.5	Manufacture of precast concrete products
Inversiones e Inmobiliaria Sur-Sur S.A. *	Chile	25	25	Property Development
Jelutong Development Sdn Bhd	Malaysia	50	50	Civil construction and property development
JWS Projects Sdn Bhd	Malaysia	50	50	Investment holding
Macroland Holdings Sdn Bhd	Malaysia	30	30	Dormant
MASSCORP-Chile Sdn Bhd	Malaysia	31.4	31.4	Investment holding
Precast Products Sdn Bhd *	Malaysia	25	25	Dormant
Precast Property Sdn Bhd *	Malaysia	50	50	Dormant
Precast Technology Sdn Bhd *	Malaysia	50	50	Dormant
Deltabumi Sdn Bhd	Malaysia	40	-	Special purpose vehicle

Name of Company	Country of incorporation	Effective equity interest		Principal activities
		2001 %	2000 %	
Sin Kean Boon Group Berhad *	Malaysia	20.1	20.1	Manufacture of roller shutters and aluminium extrusions and investment holding
Spirolite (M) Sdn Bhd *	Malaysia	37.5	37.5	Manufacture of straight extruded pipes and "spiral" pipes, tubes, tanks and containers
<b>Held by IJM Australia Pty Limited</b>				
Quay Link Enterprises Pty Limited +	Australia	50	50	Property development
<b>Held by IJM Construction Sdn Bhd</b>				
Hexacon Construction Pte Limited ^	Singapore	49	49	Civil and building construction
Highway Master Sdn Bhd	Malaysia	50	50	Road pavement construction
Intergrated Water Services (M) Sdn Bhd *	Malaysia	35	35	Operation and maintenance of a water treatment plant
IT&T Builders Sdn Bhd	Malaysia	45	45	Building construction
Kami Builders Sdn Bhd *	Malaysia	50	50	Civil construction and property development
Malaysian Construction Ventures (Overseas) Sdn Bhd	Malaysia	20	20	Project consultancy services
Nekadsatu Jaya Sdn Bhd	Malaysia	50	50	Construction and property development
THB-IJM Joint Venture Sdn Bhd	Malaysia	49	49	Construction
<b>Held by IJM International (BVI) Pty Ltd</b>				
Avillion Hotels International (Sydney) Pty Limited *	Australia	49	49	Hotel operator
Reliance-OSW (Nominees) Pty Limited *	Australia	49	49	Trustee company
<b>Held by IJM International Limited</b>				
Amcol Pacific Infrastructure Pte Limited *	Singapore	20	20	Dormant
Amcol Pacific Management Pte Limited *	Singapore	40	40	Dormant
Grapevine Investments (Hong Kong) Limited #	Hong Kong	50	50	Investment holding
OSW Properties Pty Limited *	Australia	50	50	Property development
<b>Held by IJM Investments (M) Limited</b>				
Gautami Power Limited @ @ @ *	India	36	60 <sup>(1)</sup>	Power generation



Name of Company	Country of incorporation	Effective equity interest		Principal activities
		2001 %	2000 %	
Held by IJM Overseas Ventures Sdn Bhd				
Crendon Holdings Limited *	England	-	25	Liquidated
Earning Edge Sdn Bhd	Malaysia	20	20	Property development
Guangdong Provincial Expressway Development Co. Ltd <sup>*(3)</sup>	China	5.18	13.77	Development, operation and management of expressways and large bridges
MASSCORP-Namibia Sdn Bhd	Malaysia	40	40	Investment holding
Meaga Corporation Sdn Bhd *	Malaysia	25	25	In members' voluntary liquidation
Held by IJM Plantations Sdn Bhd				
Cekap Tropikal Sdn Bhd*	Malaysia	60 43 <sup>(2)</sup>	60 43 <sup>(2)</sup>	Special purpose vehicle for financing
Loongsyn Sdn Bhd *	Malaysia	50	50	Trading in agricultural fertilizers and chemicals
Minat Teguh Sdn Bhd	Malaysia	35	35	Cultivation of oil palm
Trunkline Plantations Sdn Bhd	Malaysia	50	50	Cultivation of oil palm
Held by IJM Properties Sdn Bhd				
Ever Mark (M) Sdn Bhd	Malaysia	50	50	Property development
MASSCORP-Vietnam Sdn Bhd	Malaysia	20	20	Investment holding
Wilmington Sdn Bhd	Malaysia	50	50	Property development
Worldwide Ventures Sdn Bhd	Malaysia	50	50	Property development and investment holding
Held by Malaysian Rock Products Sdn Bhd				
Batu Kenangan Sdn Bhd *	Malaysia	40	40	Leaseholder of quarry land
DML-MRP Resources (M) Sdn Bhd	Malaysia	50	50	Dormant
Kuang Rock Products Sdn Bhd	Malaysia	50	50	Quarrying and sale of rock products
Pulai Maju Sdn Bhd	Malaysia	50	50	Leaseholder of quarry land

^ Audited by PricewaterhouseCoopers, Singapore

# Audited by PricewaterhouseCoopers, Hong Kong

+ Audited by PricewaterhouseCoopers, Australia

~ Audited by PricewaterhouseCoopers, Argentina

## Audited by PricewaterhouseCoopers, Mauritius

\* Not audited by PricewaterhouseCoopers

@ Held by IJM Corporation Berhad in 2000

@ @ Held by IJM Construction Sdn Bhd in 2000

@ @ @ Held by IJM Overseas Ventures Sdn Bhd in 2000

@ @ @ @ Held by GR Commerce Sdn Bhd in 2000

(1) Holding is temporary pending partial divestment

(2) Voting power held

(3) Ceased to be an associated company in 2001 and is now included in other short term investments

## STATUTORY DECLARATION

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I, Loy Boon Chen, being the officer primarily responsible for the financial management of IJM Corporation Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the financial statements set out on pages 72 to 123 are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared at Petaling Jaya on 27 February, 2002.



LOY BOON CHEN

Before me: -



**G. VIJAYAN BASKARAN PPN**  
Commissioner for Oaths  
Petaling Jaya



## REPORT OF THE AUDITORS TO THE MEMBERS



**PricewaterhouseCoopers**  
(AF 1146)  
Chartered Accountants  
11th Floor Wisma Sime Darby  
Jalan Raja Laut  
P O Box 10192  
50706 Kuala Lumpur, Malaysia  
Telephone +60 (3) 2693 1077  
Facsimile +60 (3) 2693 0997

We have audited the financial statements set out on pages 72 to 123. These financial statements are the responsibility of the Company's Directors. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with approved auditing standards in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by Directors, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion:

- (a) the financial statements have been prepared in accordance with the provisions of the Companies Act, 1965 and applicable approved accounting standards in Malaysia so as to give a true and fair view of:
  - (i) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
  - (ii) the state of affairs of the Group and Company as at 31 December 2001 and of the results and cash flows of the Group and Company for the financial year ended on that date;

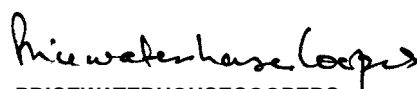
and

- (b) the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiary companies of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

The names of the subsidiary companies of which we have not acted as auditors are indicated in Note 47 to the financial statements. We have considered the financial statements of these subsidiary companies and the auditors' report thereon.

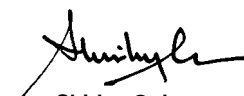
We are satisfied that the financial statements of the subsidiary companies that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The auditors' reports on the financial statements of the subsidiary companies were not subject to any qualification and did not include any adverse comment made under subsection (3) of Section 174 of the Act.



**PRICEWATERHOUSECOOPERS**  
(AF-1146)  
Chartered Accountants

Kuala Lumpur  
27 February 2002



**Shirley Goh**  
(1778/08/02(J))  
Partner

## LIST OF PROPERTIES

as at 31 December 2001

Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
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### FIXED ASSETS

#### SELANGOR

Lot 170, Section 7, Jalan Yong Shook Lin, 46050 Petaling Jaya	Commercial land & building	0.759	Leasehold	2 office buildings (7,088 sq.m.)	2069	21	A: 1985	17,117
55 Jalan TS6/10A, Subang Industrial Park, Subang Jaya, H.S.(D) 97263, P.T. 27731 Mukim of Petaling	Industrial land & building	0.018	Leasehold	3 storey industrial building (178 sq.m.)	2090	7	A: 1996	668
Workshop 3.5KM, Jalan Kampung Jawa Klang	Building	-	Rented	Workshop	-	1	A:2000	24
EMR 5364, Lot 2775 District of Klang	Building	-	Rented	For repair & maintenance of steel scaffolding	-	2	A:1999	103
Lot No 197, Mukim Rawang, Daerah Gombak, Kundang Industrial Park	Industrial land	0.185	Freehold	Vacant; for future development	-	-	A:2000	459
P.T 29651, H.S. (D) 97465, Mukim Sungai Buluh, Daerah Petaling	Commercial land & building	0.134	Leasehold	22 units of shoplex of which 19 are tenanted	2090	5	A:1997	2,846
Lot 6497 Sungai Puloh Estate Off 6th Mile Jalan Kapar 42100 Kapar, Klang	Land & building	5.75	Freehold	Office, Store, Workshop & Workers' Quarters	-	1	A:2001	3,000
Lot No 52177, Mukim Batu Daerah Gombak, KM 15 Jalan Rawang	Land & Building	0.013	Leasehold	Store	2089	10	A:1992	109
Lot No M45 Unit M45-2A & 2B Block 6 Seremban	Land & Building	0.013	Freehold	Vacant	-	3	A:1999	133



Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
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#### WILAYAH PERSEKUTUAN

B7-6 Puncak Prima Condo Sri Hartamas	Condominium	0.009	Freehold	Residential	-	4	A:2001	347
Golden City Condominium No: 19-05, 19 Floor Jalan Ipoh, 51200	Condominium	0.010	Freehold	Residential	-	6	A:1995	200

#### PENANG

Parcel No. M/0/05/20 & M/0/05/21, Pusat Perdagangan Tanjung	Office lot	0.050	Leasehold	Office space ( 548 sq.m.)	2089	6	A1994	699
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#### PERAK

Lot 11004, 4-3/4 Miles, Jalan Lahat, Mukim Ulu Kinta	Industrial land & building	2.718	Leasehold	Plant 1, Office building & workshop (809 sq.m.)	2053	23	R:1981	1,629
PT No. 538 & 595, H.S. (D) Dgs 1276/88 and PT No. 538, H.S. (D) Dgs 1272/88, Mukim Lumut, Daerah Manjung	Industrial land & building	2.016	Leasehold	Plant 2A & C Office building & workshop (680 sq.m.)	2087	8	R:1993	4,107
Lot I1, Mukim Lumut, Daerah Manjung	Industrial land & building	2.497	Leasehold	Plant 2B, Workshop (230 sq.m.)	2094	2	A: 1995	3,697
Lot D-2, Mukim Lumut, Daerah Manjung	Industrial land & building	5.075	Leasehold	Plant 3, Office building, workshop & jetty (420 sq.m.)	2093	1	A:1996	11,589

#### NEGERI SEMBILAN

H.S. (D) 77335, P.T. 6322 Mukim Labu, Daerah Seremban	Industrial land	14.164	Leasehold	Quarrying	2053	-	A:1993	1,127
H.S. (D) 75235, P.T. 6054 Mukim Labu, Daerah Seremban	Industrial land	16.997	Leasehold	Quarrying	2053	-	A:1993	3,265

Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
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#### JOHOR

Lot PTB 19233 H.S.(D) 210937 Unit 1701-1703 Jalan Tebrau, Johor Bahru	Commercial land & building	0.064	Freehold	Office space (3 years; 2,361 sq.m.)	-	5	A:1996	2,324
Lot Nos. 810, 811 and MLO 23, GM 66, 68 & H.S. (M) 937 Mukim Sedenak, Air Bembau, Kulai	Agriculture land	8.147	Freehold	Vacant; for future development	-	-	A:1998	2,000
E-2-1, Block Mawar, Anjung Seri Condominium Jalan Persiaran Seri Alam 81750 Masai	Condominium	0.009	Freehold	Residential	-	3	A:1999	238
E-2-6, 3-2, 3-5 Block Mawar, Anjung Seri Condominium Jalan Persiaran Seri Alam 81750 Masai	Condominium	0.027	Freehold	Residential (Vacant)	-	3	A:1999	500

#### SARAWAK

Lot 1176 Block 32, Kemena Crossing, Bintulu	Industrial Land & Building	3.710	Leasehold	Office & factory (1,734 sq. m.)	2050	15	A:1987	1,715
Lot 2945, Block 32 Kemena Land District Bintulu	Industrial land & Building	2.676	Title yet to be issued	Factory building & workshop	-	8	A:1996	1,307
Lot 1402, Block 31, Kemena Land District Jalan Tanjung Batu 97000 Bintulu	Commercial Land & Building	0.016	Leasehold	Shop-office (154 sq.m.)	-	12	A:1996	267
Lot 3822, Block 31, Kemena Land District Jalan Tanjung Batu 97000 Bintulu	Building	0.034	Leasehold	Residential (333 sq.m.)	-	6	A:1995	179



Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
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## DEVELOPMENT PROPERTIES

### PENANG

Lots 14, 17, 372, 374, 376 & 492, Section 19, Georgetown, North East District	Commercial land	0.546	Freehold	Vacant; for future development	-	-	A:1992	10,682
Lots 397 and 343, Section 2, Town of Batu Ferringhi, North East District	Residential land	2.587	Freehold	Vacant; for future development	-	-	A:1992	3,137
Lots 721 to 739 & 745, 1721 and 1727, Seksyen 4, Bandar Butterworth, Daerah Seberang Prai Utara	Commercial & residential land, Agricultural	5.378	Freehold	Vacant; for future development	-	-	A:1992	9,400
Lots 37, 38 and 139, Seksyen 1, Bandar Butterworth, Daerah Seberang Prai Utara	Commercial and residential land	3.256	Freehold	Vacant; for future development	-	-	A:1992	5,702
Lots 104, 105, 106, 262, 1253, 2870 and 2871, Seksyen 3, Bandar Butterworth, Daerah Seberang Prai Utara	Residential land	2.036	Freehold	Vacant; for future development	-	-	A:1992	3,365
Lots 395 & 396, Mukim 1, Pulau Betong, Daerah Barat Daya	Agriculture land	2.104	Freehold	Vacant; for future development	-	-	A:1992	1,306
Lots 34, 35, 38, 40, 41, 1245 & 101, Mukim 12, Daerah Seberang Prai Tengah	Agriculture land	5.508	Freehold	Vacant; for future development	-	-	A:1994	1,214
Holding No. 299, 300 & 304, Mukim 14, Seberang Prai Selatan	Commercial and residential land	25.710	Freehold	Under development	-	-	A:1994	18,837
Lot No. 501, Mukim 14, Seberang Prai Selatan (comprised in Geran No. 38943)	Commercial and residential land	7.899	Freehold	Under development	-	-	A:1994	5,912

Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
Lot No. 502, Mukim 14, Seberang Prai Selatan (comprised in Geran Mukim No. 102)	Commercial and residential land	0.486	Freehold	Under development	-	-	A:1994	246
Lot No. 862, Mukim 14, Seberang Prai Selatan (comprised in No. Pendaftaran 3754)	Commercial and residential land	2.226	Freehold	Vacant; for future development	-	-	A:1994	1,547
Lot No. 583, Mukim 14, Seberang Prai Tengah (comprised in Geran Mukim No. 381)	Commercial and residential land	1.453	Freehold	Vacant; for future development	-	-	A:1994	755
Lot No. 590, Mukim 14, Seberang Prai Tengah (comprised in No. Pendaftaran 12126)	Commercial and residential land	21.032	Freehold	Vacant; for future development	-	-	A:1994	11,587
Lot No. 591, No. GM 168, Mukim 14, Seberang Prai Tengah	Commercial and residential land	2.635	Freehold	Vacant; for future development	-	-	A:1994	1,608
Lot No. 592, Mukim 14, Seberang Prai Tengah (comprised in No. Pendaftaran 12127)	Commercial and residential land	11.153	Freehold	Vacant; for future development	-	-	A:1994	6,323
Lot No. 1639, Mukim 14, Seberang Prai Tengah, (comprised in Geran Mukim No. 299)	Commercial and residential land	2.978	Freehold	Vacant; for future development	-	-	A:1994	1,590
Lot No. 1640, Mukim 14, Seberang Prai Tengah (comprised in Geran Mukim No. 300)	Commercial and residential land	0.121	Freehold	Vacant; for future development	-	-	A:1994	64
Lot Nos. 1686 & 1729 Mukim 14, Seberang Prai Tengah	Agriculture land	5.233	Freehold	Vacant; for future development	-	-	A:1995	3,393
Lot No. 1627, Mukim 14, Seberang Prai Tengah	Agriculture land	7.282	Leasehold	Vacant; for future development	2876	-	A:1995	3,505
Lot No. 1628, Mukim 14, Seberang Prai Tengah	Agriculture land	1.174	Freehold	Vacant; for future development	-	-	A:1995	567

Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
Lot 1725, 1727, 1728, 1768, 1781 & 1789, Mukim 14, Seberang Prai Tengah	Agriculture land	8.720	Freehold	Vacant; for future development	-	-	A:1995-96	8,317
Parcel C3, Daerah Timur Laut Bandar Georgetown	Industrial	6.07	Leasehold	Development of 1 ½ & 3 storey factories	2100	-	A:2001	52
Parcel A3 Jalan Udini	Mixed Development	12.141	Freehold	Development of a high-tech commercial center & condominiums under planning.	-	-	A:2001	125
<b>PERAK</b>								
Parcel No. 1 Lot No. 78 Mukim of Gunong Semanggol, Daerah Kerian	Residential land	0.093	Leasehold	Vacant; for future development	2093	-	A:1995	270
<b>SELANGOR</b>								
Lot 4446, Mukim Kapar, 41400 Kelang	Agriculture land	1.214	Freehold	Vacant; for future development	-	-	A:1984	300
Grant No 5051 Lot 240 Mukim of Klang	Agricultural	40.052	Freehold	Under development	-	-	A:1994	18,611
P.T. 29651, H.S.(D) 97465 Mukim Sungai Buluh, Daerah Petaling	Residential land	5.459	Leasehold	Under development	2090	-	A:1993	16,900
H.S. (D) 45120, P.T. 23728 Mukim Kapar, Daerah Klang	Industrial land	7.790	Freehold	Vacant; for future development	-	-	A:1989	18,538
Lot 6497 C.T. 26645 Mukim Kapar, Daerah Klang	Industrial land	5.969	Freehold	Vacant; for future development	-	-	A:1996	7,546

Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
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#### JOHOR

Lot 13904-13980, 14007-14060 and 14067 & 19215 Kampung Muafakat Jalan Tun Abdul Razak	Commercial & Residential	16.35	Title yet to be issued	Preparation for launch of link house.	-	-	A:1992	1,471
Part of Lot 1896 Kampung Serantau Jalan Dato' Jaafar Larkin	Commercial & Residential	9.224	Leasehold	Development of 2 of blocks Medium Cost Apt & 1 block Low Cost Flats	2101	-	A:1992	38,780

#### SABAH

CL 075477584, District of Sandakan, 6th North Road.	Residential	134.7	Leasehold	Under development	2081	-	A:1998	22,051
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#### SARAWAK

Lot 7978, Section 65 KTLD, (Balance of Lot 5238, Section 65 KTLD, Kuching)	Agricultural	11.338	Leasehold	Under development	2024	-	A:1991	8,484
Lot 5536, Section 65 KTLD, Kuching	Agricultural	2.752	Leasehold	Under conversion to residential	2038	-	A:1996	2,059

#### PLANTATIONS

##### SABAH

Wisma IJM Plantations	Commercial land & building	0.575	Leasehold	1 Office Building	2081	1	A:2000	4,554
LA 78080114 (CL085321535) District of Labuk/ Sugut, Sandakan	Agriculture land & building	1,011	Leasehold	Oil palm cultivation	2087	5-9	R:1997	23,240
District of Labuk/ Sugut Country Lease No. 085330141	Agriculture land & building	4,032	Leasehold	Oil palm cultivation	2082	3-15	R:1997	104,705



Location	Description	Area (Hectares)	Tenure	Existing Use	Expiry Date	Age of Building (years)	Date of Revalua- tion (R)/ Acquisition (A)	Net Book Value as at 31 December 2001 RM'000
District of Labuk/Sugut Part of Country Lease No. 085330150	Industrial land & building	40.00	Leasehold	Palm oil mill	2082	5-9	R:1997	7,546
District of Labuk/Sugut Country Lease No. 085322881	Agriculture land & building	1,944	Leasehold	Oil palm cultivation	2087	2-4	R:1997	43,974
District of Sandakan Country Lease No. 075165774	Residential land	3.17	Leasehold	Vacant; for future development	2892	-	A:1996	1,050
District of Sandakan Sungai Segaluid/ Pangantin	Agriculture land	118.98	Leasehold	Vacant; for future development	2077- 2096	-	A:1996& 2000	467
District of Labuk & Sugut Kampung Ensuan	Agriculture land	38.37	Leasehold	Vacant; for future development	2097	-	A:1998	121
District of Sandakan Sungai Mowtas	Industrial land	7.44	Leasehold	Vacant; for future development	2022	-	1997	2,027
District of Labuk/Sugut	Agriculture land & building	10,739	Leasehold	Oil palm cultivation	2078- 2098	1-4	A:1998- 2001	163,884
District of Beluran Country Lease No. 085331559, 085331568, 085330098, 085333875, 085334738, 085334729)	Agriculture land & building	866	Leasehold	Oil palm cultivation	2095- 2097	1	A:2001	7,637
District of Beluran Country Lease No. 085331488	Agriculture land	249.00	Leasehold	Oil palm cultivation	2097	-	A:2000	2,887
District of Lubuk/ Sugut Country Lease No. 085328310	Agriculture land	12.88	Leasehold	Vacant for future development	2094	-	A:1999	82
District of Sandakan Sungai Mowtas	Industrial land	9.33	Leasehold	Vacant for future development	2038 & 2094	-	A:1996- 97	2,513
District of Sugut Country Lease No. 085333973	Agriculture land	2,428.17	Leasehold	Oil palm cultivation	2098	-	A:1998- 2001	23,875

# NOTICE OF ANNUAL GENERAL MEETING

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NOTICE IS HEREBY GIVEN that the 18<sup>th</sup> Annual General Meeting (AGM) of IJM CORPORATION BERHAD (104131-A) will be held at the Registered Office at 2<sup>nd</sup> Floor, Wisma IJM, Jalan Yong Shook Lin, 46050 Petaling Jaya, Selangor Darul Ehsan, Malaysia on Wednesday, 22 May 2002, at 4.00 p.m. to transact the following matters:-

1. To receive the audited financial statements together with the reports of the Directors and Auditors for the year ended 31 December 2001. *(Resolution 1)*
2. To declare a final gross dividend of 5% or 5 sen per share for the year ended 31 December 2001. *(Resolution 2)*
3. To elect retiring Directors as follows:-
  - (a) Tan Sri Dato' (Dr) Haji Ahmad Azizuddin Bin Haji Zainal Abidin *(Resolution 3)*
  - (b) Tan Sri Dato' (Dr) Haji Murad Bin Mohamad Noor *(Resolution 4)*
  - (c) Datuk Yahya Bin Ya'acob *(Resolution 5)*
  - (d) Soo Heng Chin *(Resolution 6)*
  - (e) Oh Chong Peng *(Resolution 7)*
4. To reappoint PricewaterhouseCoopers as Auditors and to authorize the Directors to fix their remuneration. *(Resolution 8)*
5. As special business to consider and pass the following ordinary resolutions:-
  - a) "That the Directors' fees of RM244,625 for the year ended 31 December 2001 be approved to be divided amongst the Directors in such manner as they may determine." *(Resolution 9)*
  - b) "That the Directors be and are hereby authorized, pursuant to Section 132D of the Companies Act 1965, to allot and issue not more than ten percent (10%) of the issued share capital of the Company at any time upon such terms and conditions and for such purposes as the Directors in their absolute discretion deem fit or in pursuance of offers, agreements or options to be made or granted by the Directors while this approval is in force and that the Directors be and are hereby further authorized to make or grant offers, agreements or options which would or might require shares to be issued after the expiration of the approval hereof." *(Resolution 10)*

By Order of the Board

Jeremie Ting Keng Fui  
MAICSA 0777605  
Company Secretary

Petaling Jaya  
29 April 2002

## Notes:

1. APPOINTMENT OF PROXY  
A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote in his stead and such a proxy need not be a member of the Company. In the case of a corporate member, the instrument appointing a proxy must be either under its common seal or under the hand of its officer or attorney duly authorized. The instrument appointing a proxy must be deposited at the Registered Office not less than forty-eight (48) hours before the time set for holding the meeting or adjourned meeting. The Annual Report and Form of Proxy are available for access and download at IJM website at <http://www.ijm.com>.
2. DIVIDEND ENTITLEMENT  
The final dividend, if approved, will be paid on 19 July 2002 to every member in the Record of Depositors who is entitled to receive the dividend as at 12.30 p.m. on 28 June 2002. The ex-date for shares bought on the Kuala Lumpur Stock Exchange on a cum entitlement basis is on 26 June 2002 and the ex-date for attendance to the Annual General Meeting is on 17 May 2002.
3. RETIREMENT OF DIRECTORS  
The Resolutions 3 and 4, if approved, will authorize the continuity in office of the Director (who is over the age of 70 years) until the next AGM pursuant to Section 129 (6) of the Companies Act, 1965 (the Act). The particulars of all Directors including those seeking re-election are contained in the Annual Report.
4. DIRECTORS' FEES  
The Resolution 9, if approved, will authorize the payment of Directors' fees pursuant to Article 100 of the Articles of Association.
5. AUTHORITY TO ISSUE SHARES UNDER SECTION 132D  
The Resolution 10, if approved, will renew the authorization obtained at the last AGM, pursuant to Section 132D of the Act, for issuance of up to 10% of the issued share capital of the Company, subject to compliance with the regulatory requirements. The approval is sought to avoid any delay and cost in convening a general meeting for such issuance of shares. The authorization, unless in pursuance of offers, agreements or options granted by the Directors while the approval is in force, will expire at the next AGM.



## FORM OF PROXY

I/We \_\_\_\_\_

of \_\_\_\_\_

being a member of IJM CORPORATION BERHAD (104131-A)

hereby appoint \_\_\_\_\_

of \_\_\_\_\_

or failing him/her, the Chairman of the meeting, as my/our proxy to vote for me/us and on my/our behalf at the 18<sup>th</sup> Annual General Meeting (AGM) of IJM CORPORATION BERHAD (104131-A) to be held on Wednesday, 22 May 2002, at 4.00 p.m. and, at any adjournment thereof, in the manner indicated below:

No.	Resolutions	For	Against
1.	To receive the audited financial statements together with the reports of the Directors and Auditors for the year ended 31 December 2001		
2.	To declare a final gross dividend of 5% or 5 sen per share for the year ended 31 December 2001		
3.	To reappoint Tan Sri Dato' (Dr) Haji Ahmad Azizuddin bin Haji Zainal Abidin as Director to hold office until the next AGM		
4.	To reappoint Tan Sri Dato' (Dr) Haji Murad Bin Mohamad Noor as Director to hold office until the next AGM		
5.	To reappoint Datuk Yahya Bin Ya'acob as Director		
6.	To reappoint Soo Heng Chin as Director		
7.	To reappoint Oh Chong Peng as Director		
8.	To reappoint PricewaterhouseCoopers as Auditors and to authorize the Directors to fix their remuneration		
9.	To approve the payment of Directors' fees of RM244,625		
10.	To authorize the issuance of up to 10% of the issued share capital of the Company		

Please indicate with "X" how you wish your vote to be cast. In the absence of specific instruction, your Proxy will vote or abstain as he/she thinks fit.

Number of Shares Held

Signed (and sealed) this \_\_\_\_\_ day of \_\_\_\_\_ 2002

Signature(s) : \_\_\_\_\_

### Notes:

A member or holder entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote in his stead and such a proxy need not be a member of the Company. In the case of a corporate member, the instrument appointing a proxy must be either under its common seal or under the hand of its officer or attorney duly authorized. The instrument appointing a proxy must be deposited at the Registered Office not less than forty-eight (48) hours before the time set for holding the meeting or adjourned meeting. The Annual Report and Form of Proxy are available for access and download at the website at <http://www.ijm.com>.

Stamp

The Company Secretary  
**IJM CORPORATION BERHAD** (104131-A)  
2nd Floor, Wisma IJM  
Jalan Yong Shook Lin  
46050 Petaling Jaya  
Selangor Darul Ehsan  
Malaysia

## CORPORATE INFORMATION



### IJM CORPORATION BERHAD (104131-A)

#### Head Office

Wisma IJM, Jalan Yong Shook Lin  
46050 Petaling Jaya, Selangor Darul Ehsan, Malaysia  
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E-mail: [ijm@ijm.com.my](mailto:ijm@ijm.com.my)  
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#### Registered Office

2nd Floor, Wisma IJM Jalan Yong Shook Lin  
46050 Petaling Jaya  
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E-mail: [ijm@ijm.com.my](mailto:ijm@ijm.com.my)  
Website: <http://www.ijm.com>  
Contact: Mr Jeremie Ting Keng Fui

#### Share Registrars

IGB Corporation Berhad (5745-A)  
23rd Floor, Menara IGB  
1 The Boulevard  
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59200 Kuala Lumpur, Malaysia  
Tel: +603-22898989  
Fax: +603-22898899  
E-mail: [igb@igb-po.my](mailto:igb@igb-po.my)

#### Auditors

PricewaterhouseCoopers  
11th Floor, Wisma Sime Darby  
Jalan Raja Laut, 50350 Kuala Lumpur  
Malaysia

#### Principal Bankers

ABN AMRO Bank Berhad  
HSBC Bank Malaysia Berhad  
Malayan Banking Berhad  
RHB Bank Berhad  
United Overseas Bank (Malaysia) Berhad

#### Stock Exchange Listing

Main Board of Kuala Lumpur  
Stock Exchange  
since 29 September 1986  
KLSE Code : 3336  
Warrant Code : 3336W  
Reuters Code : IJMS.KL  
Bloomberg Code : IJM MK

#### Branch Offices

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##### VIETNAM

##### BINH AN WATER CORPORATION LTD

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Fax: +84 65 0750778  
E-mail: [binhan.corp@hcm.vnn.vn](mailto:binhan.corp@hcm.vnn.vn)  
Contact: Mr How See Hock

#### Divisional Offices

##### CONSTRUCTION

##### IJM CONSTRUCTION SDN BHD

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E-mail: [ijm@ijm.com.my](mailto:ijm@ijm.com.my)  
Contact: Mr Goh Chye Koon

##### INDUSTRIES

##### MALAYSIAN ROCK PRODUCTS SDN BHD (4780-T)

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Fax: +603-79574380  
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Contact: Mr Mah Teck Oon

##### PROPERTIES

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