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The corporate logo comprises the word BERJAYA and a symbol made up of closely interwoven Bs. It is set in rich cobalt blue. BERJAYA means “success” in Bahasa Malaysia and reflects the success and Malaysian character of the Group’s traditional core businesses. The intertwining Bs of the symbol represent our strong foundations and the constant synergy taking place within the Group. Each B faces a different direction, depicting the varied strengths of the companies that make up the Berjaya Group. Taken in totality, the corporate logo signifies Strength in Diversity.

Board of  
D I R E C T O R S

董事部



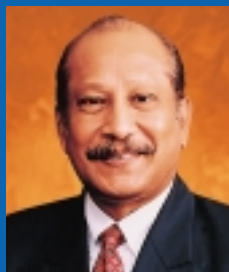
TAN SRI DATO' SERI VINCENT TAN CHEE YIOUN  
*Chairman/Chief Executive Officer*  
丹斯里拿督斯里陈志远  
主席/首席执行官



DATO' DANNY TAN CHEE SING  
*Managing Director*  
拿督陈志成  
董事经理



TAN SRI DATO' TAN KOK PING  
*Executive Director*  
丹斯里拿督陈国平  
执行董事



TAN SRI DATUK ABDUL  
RAHIM BIN HAJI DIN  
*Executive Director*  
丹斯里拿督  
阿都拉欣敏哈兹汀  
执行董事



ROBERT YONG KUEN LOKE  
*Executive Director*  
杨群灵  
执行董事



CHAN KIEN SING  
*Executive Director*  
陈健星  
执行董事



FREDDIE PANG HOCK CHENG  
*Executive Director*  
彭福清  
执行董事



KHAW OOI TONG  
*Executive Director*  
许卫东  
执行董事



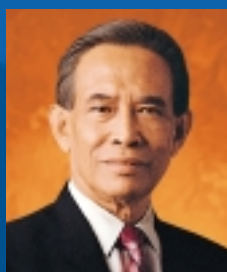
ROBIN TAN YEONG CHING  
*Executive Director*  
陈永钦  
执行董事



DATO' ISMAIL BIN OSMAN  
*Executive Director*  
拿督伊斯迈敏奥斯曼  
执行董事



DATO' THONG KOK KHEE  
*Director*  
拿督汤国基  
董事



DATO' SULEIMAN BIN  
MOHD NOOR  
*Director*  
拿督苏莱曼敏莫哈末诺  
董事



ADAM BIN BACHEK  
*Director*  
阿旦敏巴仄  
董事

**A u d i t C o m m i t t e e**

**Chairman/Independent Non-Executive Director**

Dato' Suleiman bin Mohd Noor

**Non-Independent Director**

Robert Yong Kuen Loke

**Independent Non-Executive Director**

Adam bin Bachek

**S e c r e t a r i e s**

Su Swee Hong (MAICSA No. 0776729)

Lum Yuet Mei (MAICSA No. 0773324)

**R e g i s t r a r**

Berjaya Registration Services Sdn Bhd

Lot C1-C3, Block C

2nd Floor, KL Plaza

179 Jalan Bukit Bintang

55100 Kuala Lumpur

Tel: 03-245 0533

**A u d i t o r s**

Arthur Andersen & Co

Public Accountants

**R e g i s t e r e d O f f i c e**

Level 17, Menara Shahzan Insas

30 Jalan Sultan Ismail

50250 Kuala Lumpur

Tel: 03-935 8888

**P r i n c i p a l B a n k e r s**

Arab-Malaysian Bank Berhad

Arab-Malaysian Finance Berhad

Arab-Malaysian Merchant Bank Berhad

Aseambankers Malaysia Berhad

Bank Bumiputra Malaysia Berhad

Malayan Banking Berhad

Malaysia Building Society Berhad

Multi-Purpose Bank Berhad

OCBC Bank (M) Berhad

Perwira Affin Merchant Bank Berhad

PhileoAllied Bank (Malaysia) Berhad

### 1. Objectives

The primary objective of the audit committee is to assist the board of directors in fulfilling its responsibilities relating to accounting and reporting practices of the Company and its subsidiary companies.

In addition, the audit committee shall:

- a) Oversee and appraise the quality of the audits conducted both by the Company's internal and external auditors;
- b) Maintain open lines of communication between the board of directors, the internal auditors and the external auditors for the exchange of views and information, as well as to confirm their respective authority and responsibilities; and,
- c) Determine the adequacy of the Group's administrative, operating and accounting controls.

### 2. Composition

The audit committee shall be appointed by the directors from among their number (pursuant to a resolution of the board of directors) and shall be composed of not fewer than three members of whom a majority shall not be:

- a) Executive directors of the Company or any related corporation;
- b) A spouse, parent, brother, sister, son or adopted son, daughter or adopted daughter of an executive director of the Company or any related corporation; or,
- c) Any person having a relationship which, in the opinion of the board of directors, would interfere with the exercise of independent judgement in carrying out the functions of the audit committee.

The members of the audit committee shall elect a chairman from among their number who is not an executive director or employee of the Company or any related corporation.

If a member of the audit committee resigns, dies or for any other reason ceases to be a member with the result that the number of members is reduced to below three, the board of directors shall, within three months of that event, appoint such number of new members as may be required to make up the minimum number of three members.

### 3. Functions

The functions of the audit committee are as follows:

- a) Review the audit plan with the external auditors;
- b) Review the system of internal accounting controls with the external auditors;
- c) Review the audit report with the external auditors;
- d) Review the assistance given by the Company's officers to the external auditors;
- e) Review the scope and results of internal audit procedures;
- f) Review the balance sheets and profit and loss accounts of the Company, and the Group;
- g) Review any related party transactions that may arise within the Company or the Group;
- h) To nominate a person or persons as the external auditors; and
- i) Identify and direct any special projects or investigations deemed necessary.

### 4. Access

The audit committee shall have unrestricted access to both the internal and external auditors and to senior management of the Company and the Group.

The audit committee shall also have the ability to consult independent experts where they consider it necessary to carry out their duties.

### 5. Meetings

The audit committee shall meet at least thrice a year and such additional meetings as the chairman shall decide in order to fulfil its duties. In addition, the chairman may call a meeting of the audit committee if a request is made by any committee member, the Company's chief executive, or the internal or external auditors.

The company secretary shall act as secretary of the audit committee and shall be responsible, in conjunction with the chairman, for drawing up the agenda and circulating it, supported by explanatory documentation to committee members prior to each meeting.

The secretary shall also be responsible for keeping the minutes of meetings of the audit committee, and circulating them to committee members and to the other members of the board of directors.

A quorum shall consist of a majority of committee members.

The Berjaya Group of Companies' history dates back to 1984 when our Chief Executive Officer, Tan Sri Dato' Seri Vincent Tan Chee Yioun acquired a major controlling stake in the share capital of Berjaya Industrial Berhad (originally known as Berjaya Kawat Berhad, now known as RekaPacific Berhad) from the founders, Broken Hill Proprietary Ltd, Australia and National Iron & Steel Mills, Singapore. The shareholding change also resulted in a major change in the directorate, direction and dynamic growth of Berjaya.

In October 1988, following a major restructuring, Berjaya Group Berhad (then known as Inter-Pacific Industrial Group Berhad) became the holding company of Berjaya Industrial Berhad.

Inter-Pacific Industrial Group Berhad was incorporated as Raleigh Berhad in 1967 as a bicycle manufacturer. In 1969, the Company gained official listing on the Kuala Lumpur Stock Exchange.

Through the entrepreneurial leadership of Tan Sri Dato' Seri Vincent Tan, the Group has been transformed into a diversified entity through partnerships, acquisitions, joint-ventures and new start-ups.

Today, with a total employee strength of over 21,000, the Group is engaged in the following core businesses:

- Financial Services;
- Consumer Marketing and Direct Selling;
- Vacation Timeshare, Hotels, Resorts & Recreation Development;
- Property Investment and Development; and
- Gaming and Lottery Management.

The Berjaya Group of Companies' financial growth, highlighted below reflects Tan Sri Dato' Seri Vincent Tan's vision and stewardship over the past 15 years.

	30.4.99		30.4.84		15 Years' Annualised Increase (%)
	RM	US\$	RM	US\$	
Turnover	7,272.5	1,913.8	55.2	14.5	872
Pre-tax Profit	304.8	80.2	0.7	0.2	2,896
Shareholders' Funds	2,643.5	695.7	20.9	5.5	837
Total Capital Funds	4,258.2	1,120.6	23.1	6.1	1,222
Total Assets	12,501.6	3,289.9	66.0	17.4	1,256
Total No. of Employees	21,066		450		

Exchange rate : US\$1.00 = RM3.80

**FINANCIAL SERVICES****INTER-PACIFIC SECURITIES SDN BHD**

Level 7, Menara Shahzan Insas  
50250 Kuala Lumpur  
Tel: 03-244 1888

**ENG SECURITIES SDN BHD****INTER-PACIFIC FUTURES SDN BHD**

95, Jalan Tun Abdul Razak  
80000 Johor Bahru  
Johor Darul Takzim  
Tel: 07-223 1211/222 0088

**BERJAYA GENERAL INSURANCE  
BERHAD**

18<sup>th</sup> Floor, Office Block  
Plaza Berjaya, 12 Jalan Imbi  
55100 Kuala Lumpur  
Tel: 03-241 3323

**PRIME CREDIT LEASING SDN BHD**

Level 12, Menara Shahzan Insas  
50250 Kuala Lumpur  
Tel: 03-935 8888

**HOTELS, RESORTS &  
RECREATION DEVELOPMENT****MALYSIAN HOTELS, RESORTS &  
RECREATION DEVELOPMENT****BERJAYA TIOMAN BEACH RESORT****TIOMAN ISLAND GOLF CLUB**

Pulau Tioman  
P.O. Box 4, 86807 Mersing  
Johor Darul Takzim  
Tel: 09-419 1000

**BERJAYA LANGKAWI BEACH & SPA  
RESORT**

Karong Berkunci 200  
Teluk Burau  
07000 Langkawi  
Kedah Darul Aman  
Tel: 04-959 1888

**BERJAYA REDANG BEACH RESORT****BERJAYA REDANG GOLF & SPA  
RESORT**

Pulau Redang  
P.O. Box 126, Main Post Office  
20928 Kuala Terengganu  
Terengganu Darul Iman  
Tel: 09-697 3988

**BERJAYA PALACE HOTEL**

1, Jalan Tangki, Karamunsing  
Locked Bag 78  
88997 Kota Kinabalu, Sabah  
Tel: 088-211 911

**BERJAYA GEORGETOWN HOTEL**

'One-Stop Midlands Park'  
488D, Jalan Burmah  
10350 Pulau Pinang  
Tel: 04-227 7111

**KELAB DARUL EHSAN**

Taman Tun Abdul Razak  
Jalan Kerja Air Lama  
68000 Ampang Jaya  
Selangor Darul Ehsan  
Tel: 03-457 2333

**BUKIT KIARA EQUESTRIAN &  
COUNTRY RESORT**

Jalan Bukit Kiara  
Off Jalan Damansara  
60000 Kuala Lumpur  
Tel: 03-254 1222

**BUKIT JALIL GOLF & COUNTRY  
RESORT**

Jalan 3/155B, Bukit Jalil  
57000 Kuala Lumpur  
Tel: 03-958 0600

**STAFFIELD COUNTRY RESORT**

Batu 13  
Jalan Seremban-Kuala Lumpur  
71700 Mantin  
Negeri Sembilan Darul Khusus  
Tel: 03-816 6117

**BUKIT BANANG GOLF & COUNTRY  
CLUB**

1, Persiaran Gemilang  
Bandar Banang Jaya  
83000 Batu Pahat  
Johor Darul Takzim  
Tel: 07-428 6001

**DESA WATERPARK**

Taman Danau Desa  
Off Jalan Kelang Lama  
58100 Kuala Lumpur  
Tel: 03-711 8338

**NAGARIA SUPERBOWL**

Lot 4.01 – 5.01, Podium Block  
Plaza Berjaya, 12 Jalan Imbi  
55100 Kuala Lumpur  
Tel: 03-244 5366

**OVERSEAS HOTELS, RESORTS &  
RECREATION DEVELOPMENT****BERJAYA HOTEL, SUVA**

Cnr. Malcolm & Gordon Streets  
P.O. Box 112, Suva  
Fiji  
Tel: 679-312 300

**BERJAYA BEAU VALLON BAY BEACH  
RESORT & CASINO**

P.O. Box 550, Victoria  
Mahe, Seychelles  
Tel: 248-247 141

**BERJAYA MAHE BEACH RESORT**

P.O. Box 540, Port Glaud  
Mahe, Seychelles  
Tel: 248-378 451

**BERJAYA PRASLIN BEACH RESORT**

Anse Volbert, Praslin, Seychelles  
Tel: 248-232 222

**BERJAYA MOUNT ROYAL BEACH  
HOTEL**

36, College Avenue  
Mount Lavinia, Sri Lanka  
Tel: 941-714001

**BERJAYA LE MORNE BEACH RESORT  
& CASINO**

Le Morne  
Case Noyale  
Mauritius  
Tel: 230-683 6800

**BERJAYA EDEN PARK HOTEL**

35/39, Inverness Terrace  
Bayswater, London W2 3JS  
United Kingdom  
Tel: 44-171 221 2220

**KISHKINTA THEME PARK**

82, Varadarajapuram, Dharkas  
Ward No. 2  
Tambaran, Madras  
600 044 India  
Tel: 044-236 7210

**VACATION TIMESHARE & TRAVEL****BERJAYA VACATION CLUB BERHAD**

Level 19, Menara Shahzan Insas  
30, Jalan Sultan Ismail  
50250 Kuala Lumpur  
Tel: 03-935 1940

**BERJAYA AIR SDN BHD**

(Reservation & Ticketing)  
Level 19, Menara Shahzan Insas  
30, Jalan Sultan Ismail  
50250 Kuala Lumpur  
Tel: 03-935 1940

**INTER-PACIFIC TRAVEL & TOURS SDN BHD**

2, Jalan Baba, Off Changkat  
Thambi Dollah  
55100 Kuala Lumpur  
Tel: 03-245 2828

**PROPERTY INVESTMENT & DEVELOPMENT****Marketing Office  
for properties marked \***

Level 15  
Menara Shahzan Insas  
30, Jalan Sultan Ismail  
50250 Kuala Lumpur  
Tel: 03 - 935 8088/8188  
(E-mail: pcgoh@berjaya.com.my)

**BERJAYA INDUSTRIAL PARK \***

Jalan Kebun, Shah Alam  
Selangor Darul Ehsan

**GREENFIELDS APARTMENTS \***

Bukit Jalil, Kuala Lumpur

**PETALING INDAH CONDOMINIUMS \***

Jalan Sungai Besi, Kuala Lumpur

**BUKIT TAR \***

Taman Tun Abdul Razak  
Selangor Darul Ehsan

**ROBSON CONDOMINIUMS \***

Jalan 2/87D, Robson Heights  
Kuala Lumpur

**SRI PELANGI SHOPS/APARTMENTS/  
CONDOMINIUMS \***

Jalan Genting Klang, Setapak  
Kuala Lumpur

**TAMAN KINRARA IV \***

Puchong, Kuala Lumpur

**CEMERLANG HEIGHTS \***

Gombak, Selangor Darul Ehsan

**SEPUTEH HEIGHTS \***

Taman Seputeh, Kuala Lumpur

**PESONA FARMLANDS \***

Rantau Panjang, Batang Berjuntai  
Selangor Darul Ehsan

**BERJAYA TIOMAN SUITES**

Tioman Island  
Pahang Darul Makmur

**BANDAR BANANG JAYA****BANANG JAYA HOMESTEADS LAND**

74 & 75, Jalan Gemilang  
Taman Bandar Banang Jaya  
83000 Batu Pahat  
Johor Darul Takzim  
Tel: 07 - 428 8678/8722

**KIM'S PARK BUSINESS CENTRE**

Bandar Penggaram  
Batu Pahat  
Johor Darul Takzim  
Tel: 07 - 428 8678/8722

**MENARA GREENVIEW  
DESA UNIVERSITY**

Marketing Office:  
Level 17, Penas Tower  
Midlands Park Centre  
488A, Jalan Burmah  
10350 Pulau Pinang  
Tel: 04 - 227 4188

**SRI DAGANGAN KUANTAN  
BUSINESS CENTRE**

Marketing Office:  
Lot 3-18, 3rd Floor  
Jalan Tun Ismail  
Sri Dagangan  
25000 Kuantan  
Pahang Darul Makmur  
Tel: 09 - 508 8188

**WORLD SQUARE PTY LTD**

Level 12A, 97-99 Bathurst St  
Sydney NSW 2000, Australia  
Tel: 61 - 29 261 4401

**BERJAYA HOLDINGS (HK) LIMITED**

2301, Wing On House  
71, Des Voeux Road, Central  
Hong Kong  
Tel: 852 - 2877 6616

**KL PLAZA**

Box 333, S38  
2nd Floor, KL Plaza  
179, Jalan Bukit Bintang  
55100 Kuala Lumpur  
Tel: 03 - 248 7288

**KOTA RAYA COMPLEX**

Lot 3.07A  
Level 3, Kota Raya Complex  
Jalan Cheng Lock  
50000 Kuala Lumpur  
Tel: 03 - 241 2562

**PLAZA BERJAYA**

12, Jalan Imbi  
55100 Kuala Lumpur  
Tel: 03 - 241 2240

**WISMA COSWAY**

901-902, Wisma Cosway  
Jalan Raja Chulan  
50200 Kuala Lumpur  
Tel: 03 - 248 2722

**CONSUMER MARKETING &  
DIRECT SELLING/SERVICES****SINGER (MALAYSIA) SDN BHD  
THE CATALOG SHOP SDN BHD**

2, Jalan 13/1, Section 13  
46200 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-757 5658

**COSWAY (M) SDN BHD**

2nd Floor, Wisma Cosway  
Jalan Raja Chulan  
50200 Kuala Lumpur  
Tel: 03-248 1077

**KIMIA SUCHI SDN BHD**

No. 21, Jalan TUDM  
Subang New Village  
40000 Shah Alam  
Selangor Darul Ehsan  
Tel: 03-747 6268

**PT BERJAYA COSWAY INDONESIA**

Jalan Raya Barat Boulevard  
Blok VI No. 16-17  
Kelapa Gading  
Permai, Jakarta Utara  
14240 Indonesia  
Tel: 00-6221-452 2255

**COSWAY PHILIPPINES INC**

Unit-1 Building 3, Jannov Plaza  
2295 Pasong Tamo Extension  
Makati City, The Philippines  
Tel: 00-632-812 8111

**COSWAY DO BRASIL LTDA**

Rua Sao Paulo  
144 - Alphaville  
Barueri-SP-LEP  
06465-130  
Brazil  
Tel: 00-55-11-7295 5300

**COSWAY (THAILAND) CO., LTD**

9th Floor, SCB Park Plaza,  
West Tower 2  
18 Ratchadapisek Road  
Ladyao Jatujak  
Bangkok 10900  
Tel: 00-662-937 6177

**COSWAY DE MEXICO S.A. DE C.V.**

Insurgentes Sur, No. 587  
Col Napoles  
Mexico, DF 03810  
Tel: 00-52-5-669 0009

**UNZA (MALAYSIA) SDN. BHD.**

Lot 529  
Persiaran Subang Permai  
Subang Jaya  
47500 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-731 5588

**UNZA COMPANY PTE LTD**

#03-11, TradeMart Singapore  
60 Martin Road  
Singapore 239065  
Tel: 02-732 5611

**UNZA CATHAY LIMITED**

Room 1905-06  
19th Floor Asian House  
1, Hennessy Road  
Wanchai, Hong Kong  
Tel: 852-2529 1191

**UNZA VIETNAM CO. LTD**

7, VSIP Street 4  
Vietnam Singapore Industrial Park  
Thuan An District  
Binhduong Province SRV  
Tel: 65-8439 7213

**DONGGUAN UNZA CONSUMER PRODUCTS LTD**

Si Huan Road, Zhu Shan  
Fu Cheng, Dongguan  
Guangdong  
People's Republic of China  
Tel: 769-225 3905

**BERJAYA HVN SDN BHD**

85,87 & 89, Jalan 3/93  
Taman Miharja  
55200 Kuala Lumpur  
Tel: 03-982 6688

**DIRECT VISION SDN BHD**

713, 7th Floor,  
Block F, Phileo Damansara I  
9 Jalan 16/11  
46350 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-460 7763

**BERJAYA CARLOVERS (M) SDN BHD**

No. 7, Jalan 8/23A  
Taman Danau Kota  
Off Jalan Genting Kelang  
53300 Kuala Lumpur  
Tel: 03-411 6882

**CARLOVERS CARWASH LIMITED**

Level 1  
135 Victoria Avenue  
Chatswood  
NSW 2067, Australia  
Tel: 294-170 977

**VIDEO EZY (M) SDN BHD**

Suite 14A-14B, 14th Floor  
Plaza Berjaya  
No. 12, Jalan Imbi  
55100 Kuala Lumpur  
Tel: 03-245 5002

**VIDEO EZY AUSTRALASIA PTY LTD****VIDEO EZY INTERNATIONAL LTD**

Level 1, 22-30 Oak Street  
RoseHill  
NSW 2124 Australia  
Tel: 61(2)-9635 4700

**HYUMAL MOTOR SDN BHD**

Lot 7968, Batu 5  
Jalan Kelang Lama  
58000 Kuala Lumpur  
Tel: 03-793 6629

**QUASAR CARRIAGE SDN BHD**

Lot 16, Jalan 19/1, Section 19  
46300 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-754 9988

**INTER-PACIFIC COMMUNICATIONS SDN BHD**

8A, Jalan Telawi 2, Bangsar Baru  
59100 Kuala Lumpur  
Tel: 03-282 4268

**TAIGA FOREST PRODUCTS LTD**

Suite 1001-4330  
Kingsway, Burnaby  
B.C. V5H 3X6 Canada  
Tel: 1604-438 1471

**GAMING & LOTTERY MANAGEMENT****SPORTS TOTO MALAYSIA SDN BHD**

Level 10, Menara Shahzan Insas  
50250 Kuala Lumpur  
Tel: 03-248 9888

**BERJAYA LOTTERY MANAGEMENT (HK) LIMITED****BERJAYA INTERNATIONAL CASINO MANAGEMENT (HK) LIMITED**

2301, Wing On House  
71, Des Voeux Road, Central  
Hong Kong  
Tel: 852-2877 6616

**INTERNATIONAL LOTTERY & TOTALIZATOR SYSTEMS, INC**

2131, Faraday Avenue  
Carlsbad, USA  
Tel: 760-931400

**PRIME GAMING PHILIPPINES, INC. PHILIPPINE GAMING MANAGEMENT CORPORATION**

29<sup>th</sup> Floor, Rufino Pacific Tower  
6784, Ayala Cor. Herrera Street  
Makati, Metro Manila  
Philippines  
Tel: 632-811 0065

**BERJAYA RACING MANAGEMENT SDN BHD**

Level 14, Menara Shahzan Insas  
30, Jalan Sultan Ismail  
50250 Kuala Lumpur  
Tel: 03-248 7833

**RESTAURANTS****ROADHOUSE GRILL, INC**

6600N, Andrews Avenue  
Suite 160, Fort Lauderdale  
Florida 33309, USA  
Tel: 954-489 9699

**BERJAYA COFFEE COMPANY (M) SDN BHD****BERJAYA ROASTERS (M) SDN BHD  
BERJAYA ROADHOUSE GRILL SDN BHD**

Lot 1.05, 1<sup>st</sup> Floor, Podium Block  
Plaza Berjaya, 12, Jalan Imbi  
55100 Kuala Lumpur  
Tel: 03-242 2266

**ROASTERS ASIA PACIFIC (M) SDN BHD**

Suite 14A-14B Office Block  
Plaza Berjaya  
12, Jalan Imbi  
55100 Kuala Lumpur  
Tel: 03-245 2633

**INDUSTRY/TECHNOLOGY/  
INFRASTRUCTURE****BERJAYA LERUN INDUSTRIES BERHAD**

29 & 31, Jalan TPP 5/17  
Taman Perindustrian Puchong  
Section 5, 47000 Kuala Lumpur  
Tel: 03-571 0222/100

**FINWOOD FOREST PRODUCTS SDN BHD**

Lot 1, PKNS Industrial Area  
Locked Bag 223, Pandamaran  
42009 Port Klang  
Selangor Darul Ehsan  
Tel: 03-368 9139

**BERJAYA WOOD FURNITURE (M) SDN BHD**

Tuanku Jaafar Industrial Estate  
Sungai Gadut  
71450 Negeri Sembilan  
Darul Khusus  
Tel: 06-677 4360

**MANUFACTURING SERVICES  
SENDIRIAN BERHAD**

Lot 529, Persiaran Subang Permai  
Subang Jaya, 47500 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-731 5588

**GRAPHIC PRESS GROUP SDN BHD**

Lot 6486, Jalan Medan 3  
Taman Medan  
Mukim Petaling  
46000 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-793 9988

**DUNHAM-BUSH (MALAYSIA) BHD**

Lot 8, Jalan P/7, Seksyen 13  
Kawasan Perusahaan Bangi  
43650 Bandar Baru Bangi  
Selangor Darul Ehsan  
Tel: 03-825 9688

**DUNHAM-BUSH INDUSTRIES SDN BHD**

Sub Lot 6 & 8, 5755, CT9985  
Kidamai Industrial Park  
Jalan Sungai Chua  
Bukit Angkat  
43000 Kajang  
Selangor Darul Ehsan  
Tel: 03-833 9898

**DUNHAM-BUSH INC.**

101 Burgess Road  
Harrisonburg VA 22801 USA  
Tel: 540-434 0711

**DUNHAM-BUSH LIMITED**

European Headquarters  
Downley Road, Havant  
Hants  
United Kingdom  
PO9 2JD  
Tel: 44-170 547 7700

**DUNHAM-BUSH (EUROPE) PLC**

Hawksworth Industries Estate  
Swindon, Wiltshire SN2 1DZ  
United Kingdom  
Tel: 3133-453 5010

**DUNHAM-BUSH YANTAI CO. LTD**

Gongjiado Zhifu District  
Yantai, Shandong Province  
People's Republic of China  
2640002  
Tel: 86-535-653 4241/6

**BERJAYA BANDARTEX SDN BHD****BERJAYA KNITEX SDN BHD****BERJAYA SOUTEX SDN BHD**

583, 3<sup>rd</sup> Milestone, Jalan Kluang  
83000 Batu Pahat,  
Johor Darul Takzim  
Tel: 07-431 3303

**SHINCA SDN BHD**

Bayan Lepas Free Trade Zone  
Phase 3, 11900 Pulau Pinang  
Tel: 04-643 3236

**INDUSTRI OTOMOTIF KOMERSIAL (M) SDN BHD**

Lot 38, Mukim Padang Meha  
09400 Padang Serai, Kulim  
Kedah Darul Aman  
Tel: 04-485 1888

**NEW PANTAI EXPRESSWAY SDN BHD**

51A Jalan Petaling Utama 7  
7th Mile, Jalan Klang Lama  
46000 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-794 6414

**IRIS TECHNOLOGIES (M) SDN BHD**

IRIS Smart Technologies  
Complex  
Lot 8 & 9, Jalan D  
Technology Park Malaysia  
Bukit Jalil  
57000 Kuala Lumpur  
Tel: 03-966 0788

**HEALTHCARE/EDUCATION****GRIBBLES PATHOLOGY (MALAYSIA) SDN BHD**

2<sup>nd</sup> Floor, Wisma KT  
No. 14 Jalan 19/1  
46300 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-757 7752

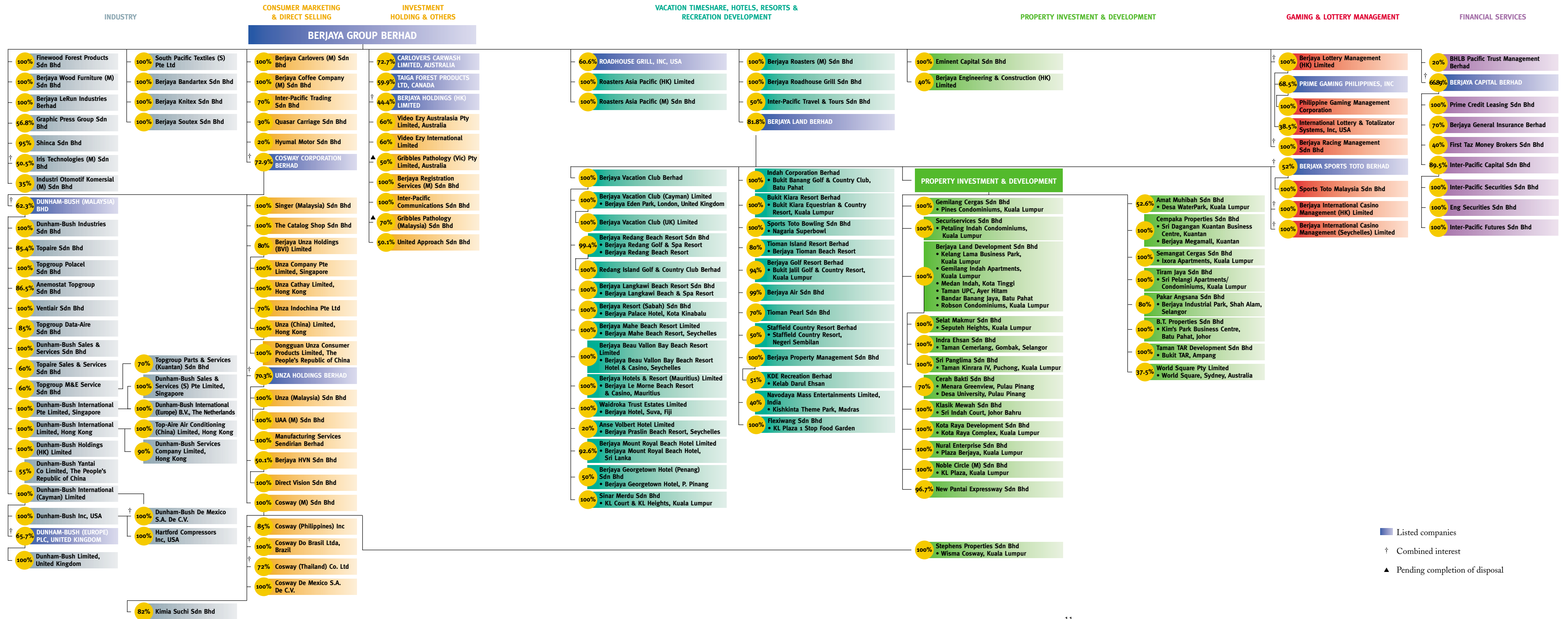
**GRIBBLES PATHOLOGY (VIC) PTY LTD**

14 Yarra Street  
Private Bay 1800  
South Yarra  
Victoria 3141, Australia  
Tel: 613-982 7777

**UNITED APPROACH SDN BHD  
(KOLEJ ANTARABANGSA BERJAYA)**

49-51, Jalan 52/18  
New Town Centre  
46200 Petaling Jaya  
Selangor Darul Ehsan  
Tel: 03-754 4602

Corporate  
STRUCTURE  
OF OPERATING COMPANIES AS AT 3 SEPTEMBER 1999



■ Listed companies  
† Combined interest  
▲ Pending completion of disposal

Description	After Change in Shareholding*												Before Change in Shareholding*		
	1999 US\$'000	1999 RM'000	1998 RM'000	1997 RM'000	1996 RM'000	1995 RM'000	1994 RM'000	1993 RM'000	1992 RM'000	1991 RM'000	1990 RM'000	1989 RM'000	1988 RM'000	1987 RM'000	1986 RM'000
Turnover	1,913,823	7,272,528	7,449,109	6,351,690	5,117,809	3,475,385	2,438,072	1,842,620	1,841,882	1,451,530	1,123,717	328,708	18,852	18,662	29,896
Profit/(Loss) Before Taxation	80,200	304,759	342,384	699,020	283,574	281,864	325,361	146,043	102,585	131,180	100,843	41,133	(521)	(1,148)	8,213
Profit/(Loss) After Taxation	73,100	277,780	233,354	498,037	146,796	177,845	205,487	73,534	44,469	78,324	61,613	21,760	(923)	(3,389)	1,700
Profit/(Loss) After Taxation and Minority Interest	(28,908)	(109,851)	4,738	223,638	(7,242)	36,005	87,788	14,851	2,472	24,670	25,377	11,250	(923)	(3,388)	1,790
Extraordinary Items	-	-	-	-	77,193	87,616	156,505	186,550	6,270	55,817	81,300	3,319	(11,539)	(29,107)	(4,915)
Profit/(Loss) Attributable To Shareholders	(28,908)	(109,851)	4,738	223,638	69,951	123,621	244,293	201,401	8,742	80,487	106,677	14,569	(12,462)	(32,495)	(3,161)
Share Capital	336,034	1,276,929	1,215,762	877,214	847,904	513,858	499,882	406,131	358,635	358,635	343,728	326,228	72,495	72,495	72,495
Reserves	359,632	1,366,601	1,424,412	1,009,911	826,061	555,985	484,323	252,403	108,914	141,341	68,947	(20,406)	(18,587)	(5,548)	26,946
Shareholders' Fund	695,666	2,643,530	2,640,174	1,887,125	1,673,965	1,069,843	984,205	658,534	467,549	499,976	412,675	305,822	53,908	66,947	99,441
ICULS	4,814	18,292	140,699	807,984	49,709	-	10,848	100,920	89,659	-	-	-	-	-	-
Minority Interests	420,100	1,596,381	1,050,388	827,150	1,298,636	1,031,692	664,090	992,271	384,958	630,462	253,098	39,822	1	4	5
Capital Funds	1,120,580	4,258,203	3,831,261	3,522,259	3,022,310	2,101,535	1,659,143	1,751,725	942,166	1,130,438	665,773	345,644	53,909	66,951	99,446
Insurance Reserves	10,992	41,770	955,969	822,121	653,075	537,462	440,809	341,649	311,355	247,126	218,688	6,295	-	-	-
Deferred Taxation	34,522	131,184	123,457	71,328	43,580	35,370	35,888	27,338	31,640	32,880	8,262	5,158	13	5,462	5,473
Long Term Liabilities	1,005,837	3,822,180	3,704,095	2,675,705	1,693,191	971,734	903,966	518,772	670,572	605,476	363,140	294,947	-	-	4,000
Current Liabilities	1,117,963	4,248,261	5,219,784	5,374,092	4,410,481	3,024,020	2,541,384	2,790,730	2,251,379	1,196,884	879,294	419,714	30,973	37,814	26,168
	3,289,894	12,501,598	13,834,566	12,465,505	9,822,637	6,670,121	5,581,190	5,430,214	4,207,112	3,212,804	2,135,157	1,071,758	84,895	110,227	135,087
Fixed Assets	710,876	2,701,328	2,468,317	1,888,518	1,744,561	1,384,115	1,026,544	778,220	828,919	720,247	228,002	111,822	11,972	13,597	13,144
Intangible Assets	697,596	2,650,863	2,812,364	2,535,334	1,016,178	602,328	478,968	278,637	369,873	299,488	213,240	329,308	-	-	3
Investments & Long Term Receivables	475,790	1,808,005	2,538,659	2,337,279	2,337,054	1,782,702	1,388,703	1,659,603	1,603,731	937,697	741,125	197,689	47,087	39,062	34,225
Current Assets	1,405,632	5,341,402	6,015,226	5,704,374	4,724,844	2,900,976	2,686,975	2,713,754	1,404,589	1,255,372	952,790	432,939	25,836	57,568	87,715
Total Assets	3,289,894	12,501,598	13,834,566	12,465,505	9,822,637	6,670,121	5,581,190	5,430,214	4,207,112	3,212,804	2,135,157	1,071,758	84,895	110,227	135,087
Net Assets Per Share (US\$/RM)	0.54	2.07	2.17	2.15	1.97	2.08	1.97	1.62	1.30	1.39	1.20	0.94	0.74	0.92	1.37
Net Earnings/(Loss) Per Share (cents/sen)	(2.3)	(8.8)	0.5	26.3	(1.0)	7.1	18.8	4.0	0.7	7.0	7.7	6.5	(1.3)	(4.6)	2.6
Net Earnings/(Loss) Including Extraordinary Items Per Share (cents/sen)	(2.3)	(8.8)	0.5	26.3	9.2	24.5	52.5	53.8	2.4	22.7	32.4	8.4	(17.2)	(44.8)	(4.9)
Dividend Rate (%)	3.0	3.0 <sup>†</sup>	3.0	12.5	10.0	12.0	12.0	12.0	12.0	5.0	10.0	6.0	-	-	7.5
Net Dividend Amount (US\$'000/RM'000)	10,081	38,308	21,466	75,808	59,354	43,460	41,404	32,155	27,974	11,656	22,258	12,723	-	-	3,262

**Note:**

Figures for 1986-1988 are for the 12 months ended 31 January; figures for 1989 are for the 15 months period ended 30 April; figures for 1990-1998 are for the 12 months ended 30 April. Where additional shares are issued, the earnings per share are calculated on a weighted average number of shares.

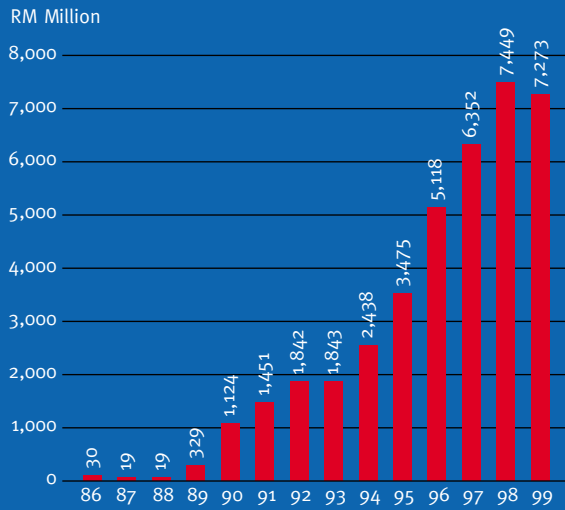
Exchange rate: US\$1.00=RM3.80

\* Change in shareholding relates to the major change in directorate and direction of the Company.

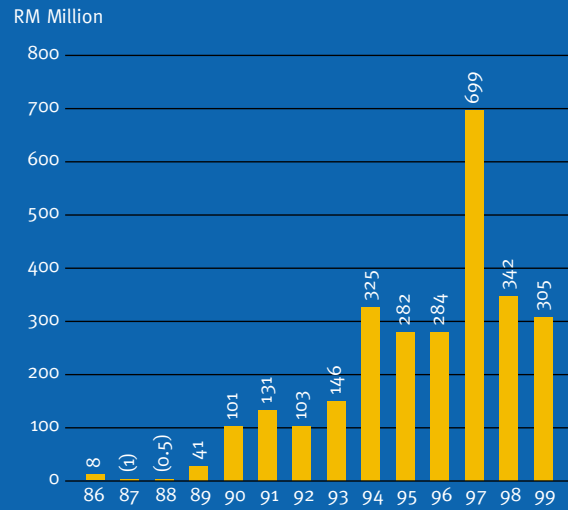
† Tax exempt dividend

# Financial HIGHLIGHTS

### Turnover

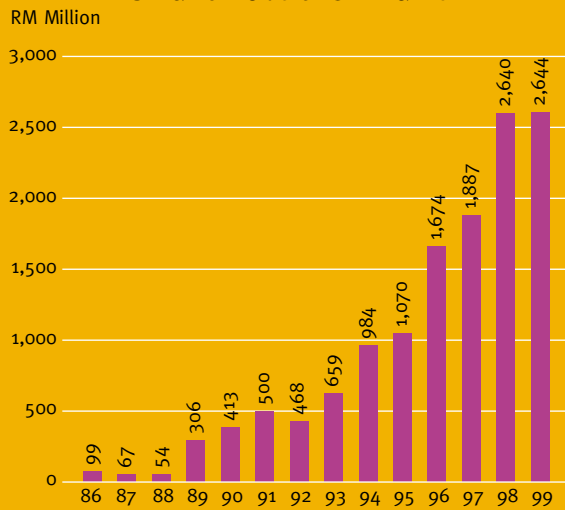


### Profit Before Tax

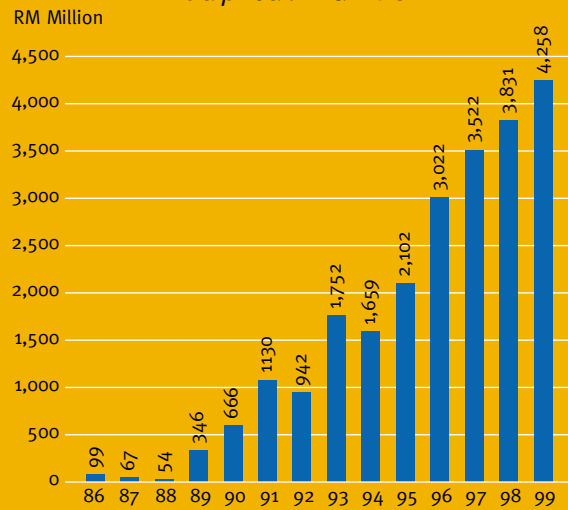


# Financial HIGHLIGHTS

### Shareholders' Fund



### Capital Funds



### Total Assets

