

ANNUAL

REPORT



2000

LAPORAN

TAHUNAN



BERJAYA

Strength In Diversity

BERJAYA GROUP BERHAD

(Company No. 7308-X)

برجاي گروپ برحد

成功集團有限公司

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Mission & Vision



To generate consistently profitable returns for our shareholders from investments in core business activities:

- **By providing direction, financial resources and management support for each operating unit;**
 - **Through establishing a major market presence for each activity;**
- **Through dynamic and innovative management, teamwork and a commitment to excellence.**

The corporate logo comprises the word BERJAYA and a symbol made up of closely interwoven Bs. It is set in rich cobalt blue. BERJAYA means "success" in Bahasa Malaysia and reflects the success and Malaysian character of the Group's traditional core businesses.

The intertwining Bs of the symbol represent our strong foundations and the constant synergy taking place within the Group. Each B faces a different direction, depicting the varied strengths of the companies that make up the Berjaya Group. Taken in totality, the corporate logo signifies Strength in Diversity.

Board of Directors

Tan Sri Dato' Seri Vincent Tan Chee Yioun
Chairman/Chief Executive Officer

Dato' Danny Tan Chee Sing
Managing Director

Executive Directors:

Robert Yong Kuen Loke

Chan Kien Sing

Freddie Pang Hock Cheng

Khaw Ooi Tong

Robin Tan Yeong Ching

Dato' Ismail Bin Osman

Lee Kok Chuan

Directors:

Dato' Thong Kok Khee

Tan Sri Datuk Abdul Rahim Bin Haji Din

Tan Sri Dato' Tan Kok Ping

Dato' Suleiman Bin Mohd Noor

Adam Bin Bachek

Audit Committee

Chairman/Independent Non-Executive Director

Dato' Suleiman Bin Mohd Noor

Non-Independent Director

Robert Yong Kuen Loke

Independent Non-Executive Director

Adam Bin Bachek

Secretaries

Su Swee Hong (MAICSA No. 0776729)

Lum Yuet Mei (MAICSA No. 0773324)

Registrar

Berjaya Registration Services Sdn Bhd

Lot C1-C3, Block C

2nd Floor, KL Plaza

179 Jalan Bukit Bintang

55100 Kuala Lumpur

Tel: 03-245 0533

Auditors

Arthur Andersen & Co
Public Accountants

Registered Office

Level 17, Menara Shahzan Insas

30 Jalan Sultan Ismail

50250 Kuala Lumpur

Tel: 03-935 8888

Principal Bankers

Arab-Malaysian Bank Berhad

Arab-Malaysian Finance Berhad

Arab-Malaysian Merchant Bank Berhad

Aseambankers Malaysia Berhad

Bumiputra-Commerce Bank Berhad

Malayan Banking Berhad

Malaysia Building Society Berhad

Multi-Purpose Bank Berhad

OCBC Bank (M) Berhad

Perwira Affin Merchant Bank Berhad

PhileoAllied Bank (Malaysia) Berhad



Tan Sri Dato' Seri Vincent Tan Chee Yioun
Chairman/Chief Executive Officer
丹斯里拿督斯里陈志远
主席/首席执行官



Dato' Danny Tan Chee Sing
Managing Director
拿督陈志成
董事经理



Robert Yong Kuen Loke
Executive Director
杨群录
执行董事



Chan Kien Sing
Executive Director
陈健星
执行董事



Freddie Pang Hock Cheng
Executive Director
彭福清
执行董事



Khaw Ooi Tong
Executive Director
许卫东
执行董事



Robin Tan Yeong Ching
Executive Director
陈永钦
执行董事



Dato' Ismail Bin Osman
Executive Director
拿督依斯迈敏奥斯曼
执行董事



Lee Kok Chuan
Executive Director
李国全
执行董事



Dato' Thong Kok Khee
Director
拿督汤国基
董事



Tan Sri Datuk Abdul Rahim Bin Haji Din
Director
丹斯里拿督阿都拉欣敏哈兹汀
董事



Tan Sri Dato' Tan Kok Ping
Director
丹斯里拿督陈国平
董事



Dato' Suleiman Bin Mohd Noor
Director
拿督苏莱曼敏莫哈末诺
董事



Adam Bin Bachek
Director
阿旦敏巴仄
董事

1. Objectives

The primary objective of the audit committee is to assist the board of directors in fulfilling its responsibilities relating to accounting and reporting practices of the Company and its subsidiary companies.

In addition, the audit committee shall:

- a) Oversee and appraise the quality of the audits conducted both by the Company's internal and external auditors;
- b) Maintain open lines of communication between the board of directors, the internal auditors and the external auditors for the exchange of views and information, as well as to confirm their respective authority and responsibilities; and,
- c) Determine the adequacy of the Group's administrative, operating and accounting controls.

2. Composition

The audit committee shall be appointed by the directors from among their number (pursuant to a resolution of the board of directors) and shall be composed of not fewer than three members of whom a majority shall not be:

- a) Executive directors of the Company or any related corporation;
- b) A spouse, parent, brother, sister, son or adopted son, daughter or adopted daughter of an executive director of the Company or any related corporation; or,
- c) Any person having a relationship which, in the opinion of the board of directors, would interfere with the exercise of independent judgement in carrying out the functions of the audit committee.

The members of the audit committee shall elect a chairman from among their number who is not an executive director or employee of the Company or any related corporation.

If a member of the audit committee resigns, dies or for any other reason ceases to be a member with the result that the number of members is reduced to below three, the board of directors shall, within three months of that event, appoint such number of new members as may be required to make up the minimum number of three members.

3. Functions

The functions of the audit committee are as follows:

- a) Review the audit plan with the external auditors;
- b) Review the system of internal accounting controls with the external auditors;
- c) Review the audit report with the external auditors;
- d) Review the assistance given by the Company's officers to the external auditors;
- e) Review the scope and results of internal audit procedures;
- f) Review the balance sheets and profit and loss accounts of the Company, and the Group;
- g) Review any related party transactions that may arise within the Company or the Group;
- h) To nominate a person or persons as the external auditors; and
- i) Identify and direct any special projects or investigations deemed necessary.

4. Access

The audit committee shall have unrestricted access to both the internal and external auditors and to senior management of the Company and the Group.

The audit committee shall also have the ability to consult independent experts where they consider it necessary to carry out their duties.

5. Meetings

The audit committee shall meet at least thrice a year and such additional meetings as the chairman shall decide in order to fulfil its duties. In addition, the chairman may call a meeting of the audit committee if a request is made by any committee member, the Company's chief executive, or the internal or external auditors.

The company secretary shall act as secretary of the audit committee and shall be responsible, in conjunction with the chairman, for drawing up the agenda and circulating it, supported by explanatory documentation to committee members prior to each meeting.

The secretary shall also be responsible for keeping the minutes of meetings of the audit committee, and circulating them to committee members and to the other members of the board of directors.

A quorum shall consist of a majority of committee members.

The Berjaya Group of Companies' history dates back to 1984 when our Chairman/Chief Executive Officer, Tan Sri Dato' Seri Vincent Tan Chee Yioun acquired a major controlling stake in the share capital of Berjaya Industrial Berhad (originally known as Berjaya Kawat Berhad, now known as RekaPacific Berhad) from the founders, Broken Hill Proprietary Ltd, Australia and National Iron & Steel Mills, Singapore. The shareholding change also resulted in a major change in the directorate, direction and dynamic growth of Berjaya Group.

In October 1988, following a major restructuring, Berjaya Group Berhad (then known as Inter-Pacific Industrial Group Berhad) became the holding company of Berjaya Industrial Berhad.

Inter-Pacific Industrial Group Berhad was incorporated as Raleigh Berhad in 1967 as a bicycle manufacturer. In 1969, the Company gained official listing on the Kuala Lumpur Stock Exchange.

Through the entrepreneurial leadership of Tan Sri Dato' Seri Vincent Tan, the Group has been transformed into a diversified entity through partnerships, acquisitions, joint-ventures and new start-ups.

Today, with a total employee strength of over 22,000, the Group is engaged in the following core businesses:

- Financial Services;
- Consumer Marketing and Direct Selling;
- Vacation Timeshare, Hotels, Resorts & Recreation Development;
- Property Investment and Development; and
- Gaming and Lottery Management.

The Berjaya Group of Companies' financial growth, highlighted below reflects Tan Sri Dato' Seri Vincent Tan's vision and stewardship over the past 16 years.

| | 30-4-2000 | | 30.4.1984 | | 16 Years' Annualised Increase (%) |
|-------------------------------|---------------|--------------|-----------|------|-----------------------------------|
| | Million | | Million | | |
| | RM | US\$ | RM | US\$ | |
| Turnover | 7,799 | 2,052 | 55.2 | 14.5 | 877 |
| Pre-tax Profit/(Loss) | (104) | (27) | 0.7 | 0.2 | N/A |
| Shareholders' Funds | 2,151 | 566 | 20.9 | 5.5 | 637 |
| Total Capital Funds | 5,842 | 1,537 | 23.1 | 6.1 | 1,574 |
| Total Assets | 12,814 | 3,372 | 66.0 | 17.4 | 1,207 |
| Total No. of Employees | 22,250 | | 450 | | |

Exchange rate : US\$1.00 = RM3.80

FINANCIAL SERVICES

Inter-Pacific Securities Sdn Bhd
Level 7, Menara Shahzan Insas
50250 Kuala Lumpur
Tel: 03 - 244 1888
E-mail: paconline@interpac.com.my

Eng Securities Sdn Bhd
Inter-Pacific Futures Sdn Bhd
95, Jalan Tun Abdul Razak
80000 Johor Bahru
Johor Darul Takzim
Tel: 07 - 223 1211/222 0088
E-mail: engsec@tm.net.my

Berjaya General Insurance Berhad
18th Floor, Office Block
Plaza Berjaya, 12 Jalan Imbi
55100 Kuala Lumpur
Tel: 03 - 241 3323
E-mail: bgiploh@po.jaring.my

Prime Credit Leasing Sdn Bhd
Level 12, Menara Shahzan Insas
50250 Kuala Lumpur
Tel: 03 - 935 8888
E-mail: stephen@berjaya.com.my

HOTELS, RESORTS & RECREATION DEVELOPMENT**MALAYSIAN HOTELS, RESORTS & RECREATION DEVELOPMENT**

Berjaya Tioman Beach Resort
Tioman Island Golf Club
Pulau Tioman
P.O. Box 4, 86807 Mersing
Johor Darul Takzim
Tel: 09 - 419 1000
E-mail:berjaya@b-tioman.com.my

Berjaya Langkawi Beach & Spa Resort
Karong Berkunci 200
Teluk Burau
07000 Langkawi
Kedah Darul Aman
Tel: 04 - 959 1888
E-mail: resvn@b-langkawi.com.my

Berjaya Redang Beach Resort
Berjaya Redang Golf & Spa Resort
Pulau Redang
P.O. Box 126, Main Post Office
20928 Kuala Terengganu
Terengganu Darul Iman
Tel: 09 - 697 3988
E-mail: red@hr.berjaya.com.my

Berjaya Palace Hotel
1, Jalan Tangki, Karamuning
Locked Bag 78
88997 Kota Kinabalu, Sabah
Tel: 088 - 211 911
E-mail: bphkk@b-palace.com.my

Berjaya Georgetown Hotel
'1-Stop Midlands Park'
488D, Jalan Burmah
10350 Pulau Pinang
Tel: 04 - 227 7111
E-mail: bgh@b-georgetown.com.my

Kelab Darul Ehsan
Taman Tun Abdul Razak
Jalan Kerja Air Lama
68000 Ampang Jaya
Selangor Darul Ehsan
Tel: 03 - 457 2333
E-mail: enquiry@kde.com.my

Bukit Kiara Equestrian & Country Resort
Jalan Bukit Kiara
Off Jalan Damansara
60000 Kuala Lumpur
Tel: 03 - 254 1222
E-mail: ketan@bukit-kiara.com.my

Bukit Jalil Golf & Country Resort
Jalan 3/155B, Bukit Jalil
57000 Kuala Lumpur
Tel: 03 - 8994 1600
E-mail: bgrb@bukit-jalil.com.my

Staffield Country Resort
Batu 13
Jalan Seremban-Kuala Lumpur
71700 Mantin
Negeri Sembilan Darul Khusus
Tel: 03 - 816 6117
E-mail: scrb@po.jaring.my

Bukit Banang Golf & Country Club
1, Persiaran Gemilang
Bandar Banang Jaya
83000 Batu Pahat
Johor Darul Takzim
Tel: 07 - 428 6001
E-mail: bbgcc@po.jaring.my

Desa WaterPark
Taman Danau Desa
Off Jalan Klang Lama
58100 Kuala Lumpur
Tel: 03 - 711 8338
E-mail: desawater08@hotmail.com

Nagaria Superbowl
Lot 4.01 - 5.01, Podium Block
Plaza Berjaya, 12 Jalan Imbi
55100 Kuala Lumpur
Tel: 03 - 244 5366

OVERSEAS HOTELS, RESORTS & RECREATION DEVELOPMENT

Berjaya Hotel, Suva
Cnr. Malcolm & Gordon Streets
P.O. Box 112, Suva
Fiji
Tel: 679 - 312 300
E-mail: berjaya@is.com.fj

Berjaya Beau Vallon Bay Beach Resort & Casino
P.O. Box 550, Victoria
Mahe, Seychelles
Tel: 248 - 247 141
E-mail: bhrseysm@seychelles.net

Berjaya Mahe Beach Resort
P.O. Box 540, Port Glaud
Mahe, Seychelles
Tel: 248 - 378 451
E-mail: bmbfc@seychelles.net

Berjaya Praslin Beach Resort
Anse Volbert, Praslin, Seychelles
Tel: 248 - 232 222
E-mail: bpbfc@seychelles.net

Berjaya Mount Royal Beach Hotel
36, College Avenue
Mount Lavinia, Sri Lanka
Tel: 941 - 714001
E-mail: berjaya@slt.lk

Berjaya Le Morne Beach Resort & Casino
Le Morne
Case Noyale
Mauritius
Tel: 230 - 683 6800
E-mail: berjaya@intnet.mu

Berjaya Eden Park Hotel
35/39, Inverness Terrace
Bayswater, London W2 3JS
United Kingdom
Tel: 44 - 171 221 2220
E-mail: edenpark@dircon.uk

Kishkinta Theme Park
82, Varadarajapuram, Dharkas
Ward No. 2
Tambaran, Madras
600 044 India
Tel: 044 - 236 7210

VACATION TIMESHARE & TRAVEL**Berjaya Vacation Club Berhad**

Lot S13-21, 2nd Floor
KL Plaza
179, Jalan Bukit Bintang
55100 Kuala Lumpur
Tel: 03 - 2413133
E-mail: kphoon@berjaya.com.my

Berjaya Air Sdn Bhd

(Reservation & Ticketing)
Level 19, Menara Shahzan Insas
30, Jalan Sultan Ismail
50250 Kuala Lumpur
Tel: 03 - 245 2828
E-mail:
berjayaairrudin@po.jaring.my

Inter-Pacific Travel & Tours Sdn Bhd

2, Jalan Baba, Off Changkat
Thambi Dollah
55100 Kuala Lumpur
Tel: 03 - 242 5687
E-mail: admin2@intrapac.po.my

PROPERTY INVESTMENT & DEVELOPMENT**Marketing Office for properties marked ***

Level 15
Menara Shahzan Insas
30, Jalan Sultan Ismail
50250 Kuala Lumpur
Tel: 03 - 935 8088/8188
(E-mail: swmah@berjaya.com.my)

Berjaya Park *

Jalan Kebun, Shah Alam
Selangor Darul Ehsan

Greenfields Apartments *

Bukit Jalil, Kuala Lumpur

Petaling Indah Condominiums *

Jalan Sungai Besi, Kuala Lumpur

Bukit TAR *

Taman Tun Abdul Razak
Selangor Darul Ehsan

Robson Condominiums *

Jalan 2/87D, Robson Heights
Kuala Lumpur

Sri Pelangi Shops/Apartments/Condominiums *

Jalan Genting Klang, Setapak
Kuala Lumpur

Taman Kinrara IV *

Puchong, Kuala Lumpur

Cemerlang Heights *

Gombak, Selangor Darul Ehsan

Seputeh Heights *

Taman Seputeh, Kuala Lumpur

Kinrara Ria Apartments *

Puchong
Selangor Darul Ehsan

Arena Green Apartments *

Bukit Jalil
Kuala Lumpur

Pesona Farmlands *

Rantau Panjang, Batang Berjuntai
Selangor Darul Ehsan

Berjaya Tioman Suites

Tioman Island
Pahang Darul Makmur

**Bandar Banang Jaya
Banang Jaya Homesteads Land**

74 & 75, Jalan Gemilang
Taman Bandar Banang Jaya
83000 Batu Pahat
Johor Darul Takzim
Tel: 07 - 428 8678/8722
E-mail: bbgcc@po.jaring.my

Kim's Park Business Centre

Bandar Penggaram
Batu Pahat
Johor Darul Takzim
Tel: 07 - 428 8678/8722

Menara Greenview

Desa University
Marketing Office:
Level 17, Penas Tower
Midlands Park Centre
488A, Jalan Burmah
10350 Pulau Pinang
Tel: 04 - 227 4188

Sri Dagangan Kuantan Business Centre

Berjaya Megamall
Marketing Office:
Lot 3-18, 3rd Floor
Jalan Tun Ismail
Sri Dagangan
25000 Kuantan
Pahang Darul Makmur
Tel: 09 - 508 8188
E-mail: megamall@berjaya.com.my

World Square Pty Ltd

Level 2, 338 Pitt Street
Sydney NSW 2000, Australia
Tel: 612 - 9261 4401
E-mail: tstan@ozemail.com.au

Berjaya Holdings (HK) Limited

2301, Wing On House
71, Des Voeux Road, Central
Hong Kong
Tel: 852 - 2877 6616
E-mail: etan@netvigator.com

KL Plaza

Box 333, S38
2nd Floor, KL Plaza
179, Jalan Bukit Bintang
55100 Kuala Lumpur
Tel: 03 - 241 7288
E-mail: kwchan@berjaya.com.my

Kota Raya Complex

Lot 3.07A
Level 3, Kota Raya Complex
Jalan Cheng Lock
50000 Kuala Lumpur
Tel: 03 - 232 2562
E-mail: kmheong@berjaya.com.my

Plaza Berjaya

12, Jalan Imbi
55100 Kuala Lumpur
Tel: 03 - 241 2240
E-mail: wgong@berjaya.com.my

Wisma Cosway

901-902, Wisma Cosway
Jalan Raja Chulan
50200 Kuala Lumpur
Tel: 03 - 248 2722
E-mail: spcosway@berjaya.com.my

CONSUMER MARKETING & DIRECT SELLING/SERVICES**Singer (Malaysia) Sdn Bhd
The Catalog Shop Sdn Bhd**

2, Jalan 13/1, Section 13
46200 Petaling Jaya
Selangor Darul Ehsan
Tel: 03 - 757 5658
E-mail: sanwh@singermsia.com.my

Cosway (M) Sdn Bhd

2nd Floor, Wisma Cosway
Jalan Raja Chulan
50200 Kuala Lumpur
Tel: 03 - 248 1077
E-mail: info@cosway.com.my

Kimia Suchi Sdn Bhd

No. 21, Jalan TUDM
Subang New Village
40000 Shah Alam
Selangor Darul Ehsan
Tel: 03 - 747 6268
E-mail: nrathor@ksuchi.po.my

Cosway Philippines Inc

Unit-1 Building 3, Jannov Plaza
2295 Pasong Tamo Extension
Makati City, The Philippines
Tel: 00 - 632 - 812 8111

Cosway Do Brasil LTDA

Rua Sao Paulo
144 - Alphaville
Barueri-SP-LEP
06465-130
Brazil
Tel: 00-55-11 - 7295 5300
E-mail: cosway@cepa.com.br

Cosway (Thailand) Co., Ltd

9th Floor, SCB Park Plaza,
West Tower 2
18 Ratchadapisek Road
Ladyao Jatujak
Bangkok 10900, Thailand
Tel: 00 - 662 - 937 6177
E-mail: marketing@coswaythai.co.th

Cosway De Mexico S.A. de C.V.

Insurgentes Sur, No. 587
Col Napoles
Mexico, DF 03810
Tel: 00 - 52 - 5 - 669 0009
E-mail: jchiang@acnet.net

Unza (Malaysia) Sdn. Bhd.

Lot 529
Persiaran Subang Permai
Subang Jaya
47500 Petaling Jaya
Selangor Darul Ehsan
Tel: 03 - 731 5588
E-mail: unzamalaysia@unza.com

Unza Company Pte Ltd

#03-11, TradeMart Singapore
60 Martin Road
Singapore 239065
Tel: 02 - 732 5611
E-mail: hyl@unza.com
ikh@unza.com

Unza Cathay Limited

Room 1905-06
19th Floor Asian House
1, Hennessy Road
Wanchai, Hong Kong
Tel: 852 - 2529 1191
E-mail: kc@unza.com

Unza Vietnam Co. Ltd

7, VSIP Street 4
Vietnam Singapore Industrial Park
Thuan An District
Binhduong Province SRV
Vietnam
Tel: 65 - 8439 7213
E-mail: phv@unza.com

Dongguan Unza Consumer Products Ltd

Si Huan Road, Zhu Shan
Fu Cheng, Dongguan Guangdong
People's Republic of China
Tel: 00 - 769 - 225 3905
E-mail: sp@unza.com

Berjaya HVN Sdn Bhd

85,87 & 89, Jalan 3/93
Taman Miharja
55200 Kuala Lumpur
Tel: 03 - 982 6688
E-mail: bhvn@ppp.nasionet.net

Carlovers Carwash Limited

Salisbury Business Park
6/3 Salisbury Road
Castle Hill
NSW 154, Australia
Tel: 298 - 993 101
E-mail: aklt@bigpond.com

Video Ezy (M) Sdn Bhd

Suite 15C, 15th Floor,
Office Block, Plaza Berjaya
No. 12, Jalan Imbi
55100 Kuala Lumpur
Tel: 03 - 245 7881
E-mail: c_hon@videoezy.com.my

Video Ezy Australasia Pty Ltd

Video Ezy International Ltd
Suite 4, 11-13, Orion Road
Lane Cove
NSW 2066, Australia
Tel: 61(2) - 9635 4700
E-mail: michael.s@videoezy.com.au

Hyumal Motor Sdn Bhd

Lot 7968, Batu 5
Jalan Klang Lama
58000 Kuala Lumpur
Tel: 03 - 7783 6629
E-mail: hyumal@tm.net.my

Quasar Carriage Sdn Bhd

Lot 16, Jalan 19/1, Section 19
46300 Petaling Jaya
Selangor Darul Ehsan
Tel: 03 - 754 9988
E-mail: gcsb@tm.net.my

Inter-Pacific Communications Sdn Bhd

8A, Jalan Telawi 2, Bangsar Baru
59100 Kuala Lumpur
Tel: 03 - 2282 4268
E-mail: interpac@tm.net.my

Taiga Forest Products Ltd

Suite 800, 4718
Kingsway, Burnaby
B.C. V5H 4M2 Canada
Tel: 1604 - 438 1471

SecureXpress Services Sdn Bhd

27 Jalan Taiping
50400 Kuala Lumpur
Tel: 03-4044 5433
E-mail:
tlchua@securexpress.com.my

GAMING & LOTTERY MANAGEMENT

Sports Toto Malaysia Sdn Bhd

Level 10, Menara Shahzan Insas
30, Jalan Sultan Ismail
50250 Kuala Lumpur
Tel: 03 - 248 9888
E-mail:
webmaster@sportstoto.com.my

Berjaya Lottery Management (HK) Limited

Berjaya International Casino Management (HK) Limited
2301, Wing On House
71, Des Voeux Road, Central
Hong Kong
Tel: 852 - 2877 6616

International Lottery & Totalizator Systems, Inc

2131, Faraday Avenue
Carlsbad, USA
Tel: 760 - 931400
E-mail: mktg@ilts.com

Prime Gaming Philippines, Inc. Philippine Gaming Management Corporation

29th Floor, Rufino Pacific Tower
6784, Ayala Cor. Herrera Street
Makati, Metro Manila
The Philippines
Tel: 632 - 811 0065

Berjaya Racing Management Sdn Bhd

Level 14, Menara Shahzan Insas
30, Jalan Sultan Ismail
50250 Kuala Lumpur
Tel: 03 - 935 8888
E-mail: chinap@tm.net.my

RESTAURANTS

Roadhouse Grill, Inc
Pompano Beach
Florida 33069, USA
Tel: 954 - 957 2628

Berjaya Coffee Company (M) Sdn Bhd

Berjaya Roasters (M) Sdn Bhd
Lot 1.05, 1st Floor, Podium Block
Plaza Berjaya, 12, Jalan Imbi
55100 Kuala Lumpur
Tel: 03 - 242 2266
E-mail: erickhoo@sub.berjaya.com.my
roasters@sub.berjaya.com.my

Roasters Asia Pacific (M) Sdn Bhd
Suite 14A-14B Office Block
Plaza Berjaya
12, Jalan Imbi
55100 Kuala Lumpur
Tel: 03 - 245 2633
E-mail: roasters@tm.net.my

INDUSTRY/TECHNOLOGY/ INFRASTRUCTURE

Berjaya LeRun Industries Berhad
29 & 31, Jalan TPP 5/17
Taman Perindustrian Puchong
Section 5, 47000 Kuala Lumpur
Tel: 03 - 571 0222/100
E-mail: ffsiow@lerun.com.my

Finewood Forest Products Sdn Bhd
Lot 1, PKNS Industrial Area
Locked Bag 223, Pandamaran
42009 Port Klang
Selangor Darul Ehsan
Tel: 03 - 3168 9139
E-mail: info@finewood.com.my

Berjaya Wood Furniture (M) Sdn Bhd
Tuanku Jaafar Industrial Estate
Sungai Gadut
71450 Negeri Sembilan
Darul Khusus
Tel: 06 - 677 4360
E-mail: bwfwood@po.jaring.my

Manufacturing Services Sendirian Berhad
Lot 529, Persiaran Subang Permai
Subang Jaya, 47500 Petaling Jaya
Selangor Darul Ehsan
Tel: 03 - 731 5588

Graphic Press Group Sdn Bhd
Lot 6486, Jalan Medan 3
Taman Medan
Mukim Petaling
46000 Petaling Jaya
Selangor Darul Ehsan
Tel: 03 - 7783 9988
E-mail: gpgsb@po.jaring.my

Dunham-Bush (Malaysia) Bhd
Lot 8, Jalan P/7, Seksyen 13
Kawasan Perusahaan Bangi
43650 Bandar Baru Bangi
Selangor Darul Ehsan
Tel: 03 - 8925 9688
E-mail: dbm@dunham-bush.com.my

Dunham-Bush Industries Sdn Bhd
Sub Lot 6 & 8, 5755, CT9985
Kidamai Industrial Park
Jalan Sungai Chua
Bukit Angkat
43000 Kajang
Selangor Darul Ehsan
Tel: 03 - 8733 9898
E-mail: dbm@dunham-bush.com.my

Dunham-Bush Inc.
101 Burgess Road
Harrisonburg VA 22801 USA
Tel: 00 - 540 - 434 0711

Dunham-Bush Limited
European Headquarters
Downley Road, Havant
Hants
United Kingdom
PO9 2JD
Tel: 00 - 44 - 170 547 7700

Dunham-Bush (Europe) Plc
Hawksworth Industries Estate
Swindon, Wiltshire SN2 1DZ
United Kingdom
Tel: 3133 - 453 5010

Dunham-Bush Yantai Co. Ltd
Gongjiadao, North of Gas Station
Zhifu District, Yantai
Shandong Province
People's Republic of China
2640002
Tel: 00 - 86 - 535 - 653 4241/6

Berjaya Bandartex Sdn Bhd
Berjaya Knitex Sdn Bhd
Berjaya Soutex Sdn Bhd
583, 3rd Milestone, Jalan Kluang
83000 Batu Pahat,
Johor Darul Takzim
Tel: 07 - 431 3303
E-mail: btex@po.jaring.my
knitex@po.jaring.my
kwokwah@pc.jaring.my

Shinca Electronics Sdn Bhd
Bayan Lepas Free Trade Zone
Phase 3, 11900 Pulau Pinang
Tel: 04 - 643 3236

Industri Otomotif Komersial (M) Sdn Bhd
Lot 38, Mukim Padang Meha
09400 Padang Serai, Kulim
Kedah Darul Aman
Tel: 04 - 485 1888
E-mail: inokom@po.jaring.my

New Pantai Expressway Sdn Bhd
51A Jalan Petaling Utama 7
7th Mile, Jalan Klang Lama
46000 Petaling Jaya
Selangor Darul Ehsan
Tel: 03 - 7785 8286
E-mail: newpath@tm.net.my

IRIS Technologies (M) Sdn Bhd
IRIS Smart Technologies Complex
Lot 8 & 9, Jalan D
Technology Park Malaysia
Bukit Jalil
57000 Kuala Lumpur
Tel: 03 - 966 0788
E-mail: sjtan@iris-card.com.my

HEALTHCARE/EDUCATION

Gribbles Pathology (Malaysia) Sdn Bhd
2nd Floor, Wisma KT
46300 Petaling Jaya
Selangor Darul Ehsan
Tel: 03-757 7752
E-mail: ghsun@gribbles.com.my

United Approach Sdn Bhd (Kolej Antarabangsa Berjaya)
49-51, Jalan 52/18
New Town Centre
46200 Petaling Jaya
Selangor Darul Ehsan
Tel: 03 - 754 4602
E-mail: ghulam@uasb.po.my

| Description | 2000 | | After Change in Shareholding * | | | | | | | | | | | Before Change in Shareholding * | | |
|--|-----------|------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------------------------|----------------|----------------|
| | US\$'000 | RM'000 | 1999 RM'000 | 1998 RM'000 | 1997 RM'000 | 1996 RM'000 | 1995 RM'000 | 1994 RM'000 | 1993 RM'000 | 1992 RM'000 | 1991 RM'000 | 1990 RM'000 | 1989 RM'000 | 1988 RM'000 | 1987 RM'000 | 1986 RM'000 |
| Turnover | 2,052,425 | 7,799,217 | 7,015,774 | 7,449,109 | 6,351,690 | 5,117,809 | 3,475,385 | 2,438,072 | 1,842,620 | 1,841,882 | 1,451,530 | 1,123,717 | 328,708 | 18,852 | 18,662 | 29,896 |
| Profit/(Loss) Before Taxation | (27,498) | (104,491) | 304,759 | 342,384 | 699,020 | 283,574 | 281,864 | 325,361 | 146,043 | 102,585 | 131,180 | 100,843 | 41,133 | (521) | (1,148) | 8,213 |
| Profit/(Loss) After Taxation | (101,736) | (386,595) | 277,780 | 233,354 | 498,037 | 146,796 | 177,845 | 205,487 | 73,534 | 44,469 | 78,324 | 61,613 | 21,760 | (923) | (3,389) | 1,700 |
| Profit/(Loss) After Taxation and Minority Interest | (150,768) | (572,917) | (109,851) | 4,738 | 223,638 | (7,242) | 36,005 | 87,788 | 14,851 | 2,472 | 24,670 | 25,377 | 11,250 | (923) | (3,388) | 1,790 |
| Extraordinary Items | - | - | - | - | - | 77,193 | 87,616 | 156,505 | 186,550 | 6,270 | 55,817 | 81,300 | 3,319 | (11,539) | (29,107) | (4,915) |
| Profit/(Loss) Attributable To Shareholders | (150,768) | (572,917) | (109,851) | 4,738 | 223,638 | 69,951 | 123,621 | 244,293 | 201,401 | 8,742 | 80,487 | 106,677 | 14,569 | (12,462) | (32,495) | (3,161) |
| Share Capital | 394,083 | 1,497,514 | 1,276,929 | 1,215,762 | 877,214 | 847,904 | 513,858 | 499,882 | 406,131 | 358,635 | 358,635 | 343,728 | 326,228 | 72,495 | 72,495 | 72,495 |
| Reserves | 172,050 | 653,793 | 1,385,424 | 1,424,412 | 1,009,911 | 826,061 | 555,985 | 484,323 | 252,403 | 108,914 | 141,341 | 68,947 | (20,406) | (18,587) | (5,548) | 26,946 |
| Shareholders' Fund | 566,133 | 2,151,307 | 2,662,353 | 2,640,174 | 1,887,125 | 1,673,965 | 1,069,843 | 984,205 | 658,534 | 467,549 | 499,976 | 412,675 | 305,822 | 53,908 | 66,947 | 99,441 |
| ICULS | 369,528 | 1,404,207 | 18,292 | 140,699 | 807,984 | 49,709 | - | 10,848 | 100,920 | 89,659 | - | - | - | - | - | - |
| Minority Interests | 601,766 | 2,286,710 | 1,596,381 | 1,050,388 | 827,150 | 1,298,636 | 1,031,692 | 664,090 | 992,271 | 384,958 | 630,462 | 253,098 | 39,822 | 1 | 4 | 5 |
| Capital Funds | 1,537,427 | 5,842,224 | 4,277,026 | 3,831,261 | 3,522,259 | 3,022,310 | 2,101,535 | 1,659,143 | 1,751,725 | 942,166 | 1,130,438 | 665,773 | 345,644 | 53,909 | 66,951 | 99,446 |
| Insurance Reserves | 7,911 | 30,062 | 41,770 | 955,969 | 822,121 | 653,075 | 537,462 | 440,809 | 341,649 | 311,355 | 247,126 | 218,688 | 6,295 | - | - | - |
| Deferred Taxation | 33,220 | 126,237 | 131,184 | 123,457 | 71,328 | 43,580 | 35,370 | 35,888 | 27,338 | 31,640 | 32,880 | 8,262 | 5,158 | 13 | 5,462 | 5,473 |
| Long Term Liabilities | 706,212 | 2,683,604 | 3,822,180 | 3,704,095 | 2,675,705 | 1,693,191 | 971,734 | 903,966 | 518,772 | 670,572 | 605,476 | 363,140 | 294,947 | - | - | 4,000 |
| Current Liabilities | 1,087,278 | 4,131,656 | 4,248,261 | 5,219,784 | 5,374,092 | 4,410,481 | 3,024,020 | 2,541,384 | 2,790,730 | 2,251,379 | 1,196,884 | 879,294 | 419,714 | 30,973 | 37,814 | 26,168 |
| | 3,372,048 | 12,813,783 | 12,520,421 | 13,834,566 | 12,465,505 | 9,822,637 | 6,670,121 | 5,581,190 | 5,430,214 | 4,207,112 | 3,212,804 | 2,135,157 | 1,071,758 | 84,895 | 110,227 | 135,087 |
| Fixed Assets | 716,848 | 2,724,023 | 2,701,328 | 2,468,317 | 1,888,518 | 1,744,561 | 1,384,115 | 1,026,544 | 778,220 | 828,919 | 720,247 | 228,002 | 111,822 | 11,972 | 13,597 | 13,144 |
| Intangible Assets | 669,106 | 2,542,602 | 2,630,061 | 2,812,364 | 2,535,334 | 1,016,178 | 602,328 | 478,968 | 278,637 | 369,873 | 299,488 | 213,240 | 329,308 | - | - | 3 |
| Investments & Long Term Receivables | 719,628 | 2,734,588 | 2,942,461 | 2,538,659 | 2,337,279 | 2,337,054 | 1,782,702 | 1,388,703 | 1,659,603 | 1,603,731 | 937,697 | 741,125 | 197,689 | 47,087 | 39,062 | 34,225 |
| Current Assets | 1,266,466 | 4,812,570 | 4,246,571 | 6,015,226 | 5,704,374 | 4,724,844 | 2,900,976 | 2,686,975 | 2,713,754 | 1,404,589 | 1,255,372 | 952,790 | 432,939 | 25,836 | 57,568 | 87,715 |
| Total Assets | 3,372,048 | 12,813,783 | 12,520,421 | 13,834,566 | 12,465,505 | 9,822,637 | 6,670,121 | 5,581,190 | 5,430,214 | 4,207,112 | 3,212,804 | 2,135,157 | 1,071,758 | 84,895 | 110,227 | 135,087 |
| Net Assets Per Share (US\$/RM) | 0.38 | 1.44 | 2.08 | 2.17 | 2.15 | 1.97 | 2.08 | 1.97 | 1.62 | 1.30 | 1.39 | 1.20 | 0.94 | 0.74 | 0.92 | 1.37 |
| Net Earnings/(Loss) Per Share (cents/sen) | (11.4) | (43.4) | (8.8) | 0.5 | 26.3 | (1.0) | 7.1 | 18.8 | 4.0 | 0.7 | 7.0 | 7.7 | 6.5 | (1.3) | (4.6) | 2.6 |
| Net Earnings/(Loss) Including Extraordinary Items Per Share (cents/sen) | (11.4) | (43.4) | (8.8) | 0.5 | 26.3 | 9.2 | 24.5 | 52.5 | 53.8 | 2.4 | 22.7 | 32.4 | 8.4 | (17.2) | (44.8) | (4.9) |
| Dividend Rate (%) | 1.0 | 1.0 | 3.0 † | 3.0 | 12.5 | 10.0 | 12.0 | 12.0 | 12.0 | 12.0 | 5.0 | 10.0 | 6.0 | - | - | 7.5 |
| Net Dividend Amount (US\$'000/RM'000) | 2,837 | 10,782 | 38,308 | 21,466 | 75,808 | 59,354 | 43,460 | 41,404 | 32,155 | 27,974 | 11,656 | 22,258 | 12,723 | - | - | 3,262 |

Note:

Figures for 1986-1988 are for the 12 months ended 31 January; figures for 1989 are for the 15 months period ended 30 April; figures for 1990-2000 are for the 12 months ended 30 April. Where additional shares are issued, the earnings per share are calculated on a weighted average number of shares.

Exchange rate: US\$1.00=RM3.80

* Change in shareholding relates to the major change in directorate and direction of the Company.

† Tax exempt dividend

