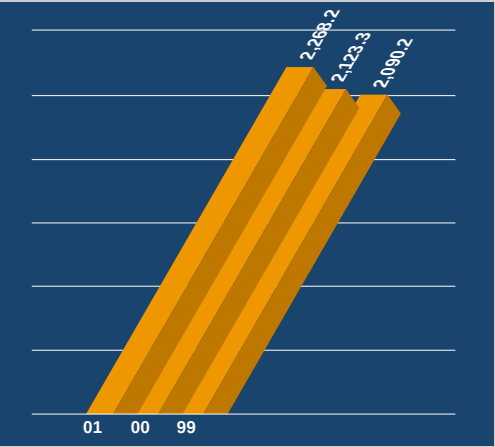
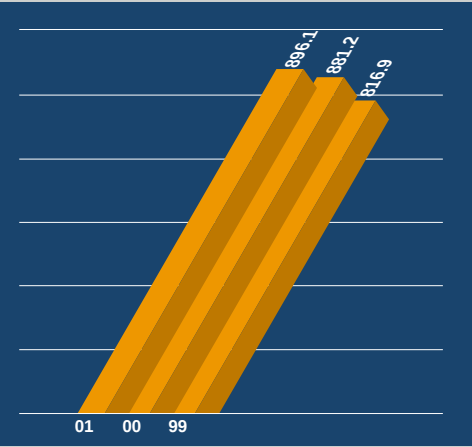


Shareholders' Fund • Dana Pemegang Saham
(RM Million/Juta)



Revenue • Pendapatan
(RM Million/Juta)

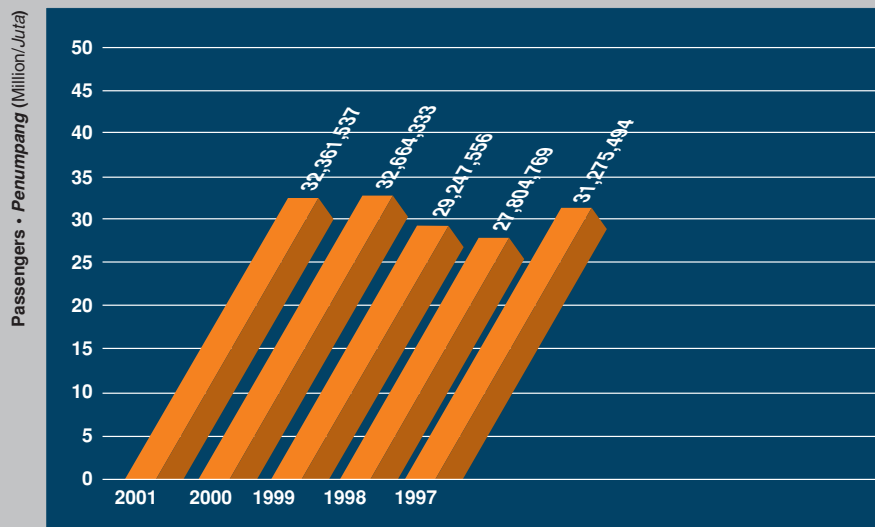


Consolidated Income Statement • *Penyata Pendapatan Disatukan*

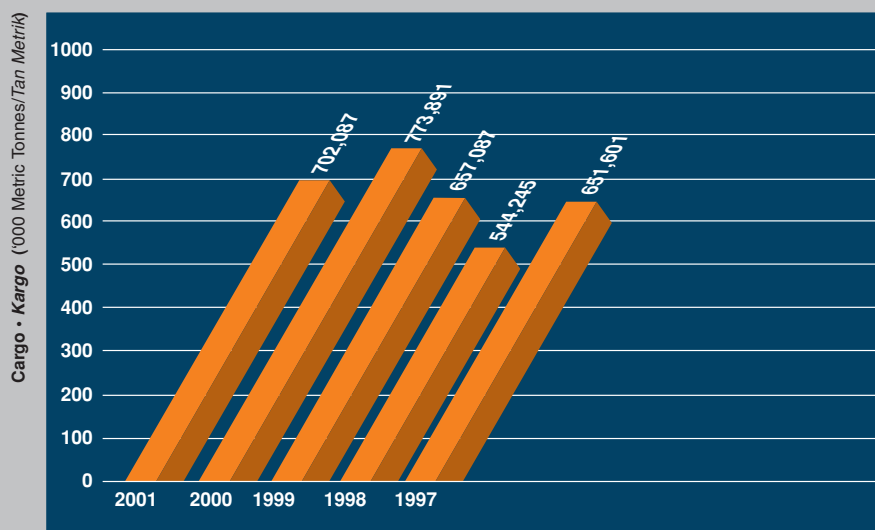
Amount in RM (Million) • Jumlah Dalam RM (Juta)	Year Ended 31 December Tahun Berakhir 31 Disember		
	1999	2000	2001
Revenue • <i>Pendapatan</i>	816.9	881.2	896.1
Profit Before Taxation • <i>Keuntungan Sebelum Cukai</i>	272.0	203.8	256.9
Taxation • <i>Cukai</i>	(0.4)	(80.5)	(78.8)
Profit After Taxation • <i>Keuntungan Bersih Selepas Cukai</i>	271.6	123.3	178.1
Minority Interests • <i>Kepentingan Minoriti</i>	3.0	3.5	1.9
Net Profit Attributable to Shareholders • <i>Keuntungan Bersih yang boleh Diagihkan kepada Para Pemegang Saham</i>	274.6	126.8	180.0

Consolidated Balance Sheet • *Lembaran Imbangan Disatukan*

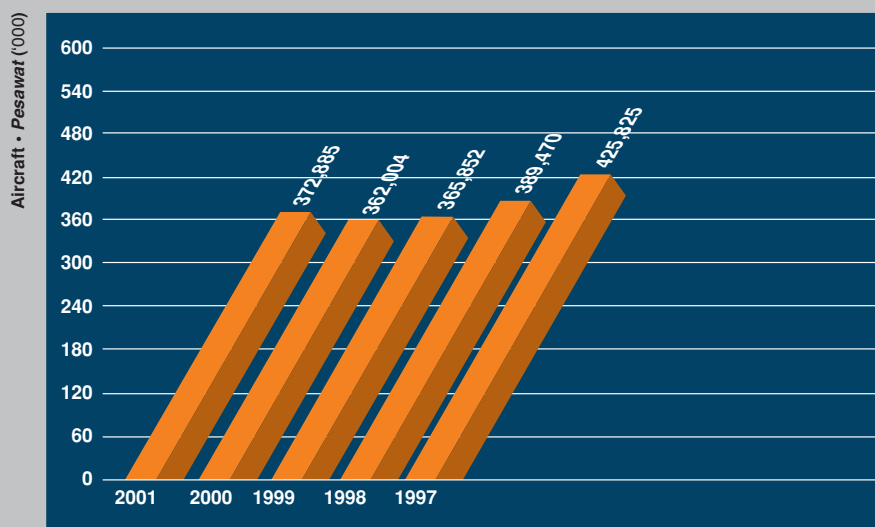
Amount in RM (Million) • Jumlah Dalam RM (Juta)	As at 31 December Pada 31 Disember		
	1999	2000	2001
Property, Plant and Equipment • <i>Hartanah, Loji dan Peralatan</i>	1,509.9	1,960.3	2,279.1
Investments • <i>Pelaburan</i>	345.7	194.9	147.2
Current Assets • <i>Aset Semasa</i>	793.4	596.8	579.2
Current Liabilities • <i>Liabiliti Semasa</i>	(472.4)	(544.2)	(481.4)
	2,176.6	2,207.8	2,524.1
Share capital • <i>Modal Saham</i>	1,100.0	1,100.0	1,100.0
Reserves • <i>Rizab</i>	990.2	1,023.3	1,168.2
Shareholders' Equity • <i>Ekuiti Pemegang Saham</i>	2,090.2	2,123.3	2,268.2
Minority Interest • <i>Kepentingan Minoriti</i>	37.0	33.6	28.3
Non Current Liabilities • <i>Liabiliti Tak Semasa</i>	49.6	50.9	227.6
	2,176.8	2,207.8	2,524.1
Earnings Per Share (sen) • <i>Pendapatan Sesaham (sen)</i>	28	12	16



MALAYSIA AIRPORTS
Passenger Movements (1997-2001) •
Pergerakan Penumpang (1997-2001)



MALAYSIA AIRPORTS
Cargo Movements (1997-2001) •
Pergerakan Kargo (1997-2001)



MALAYSIA AIRPORTS
Aircraft Movements (1997-2001) •
Pergerakan Pesawat (1997-2001)







Tan Sri Dato' Haji Basir bin Ismail
Chairman • Pengerusi

Tan Sri Dato' Haji Basir, aged 75, holds a Diploma in Agriculture from Kolej Pertanian Malaysia (now known as Universiti Putra Malaysia), a Bachelor of Science (Agriculture) Degree from the University of Durham and a post graduate Certificate in Agriculture from Wye College, University of London, United Kingdom.

A Fellow member of the Malaysian Institute of Management, Institute of Bankers, Malaysia as well as the Institute of Directors, London, Tan Sri Dato' Haji Basir has an impressive track record of more than 46 years in both the public and private sectors, holding various senior positions. He has been appointed to the esteemed post of Chairman of Malaysia Airports Sdn. Bhd. ever since the company's corporatisation exercise in 1992.

Tan Sri Dato' Haji Basir, berusia 75 tahun, memiliki Diploma Pertanian dari Kolej Pertanian Malaysia (kini dikenali sebagai Universiti Putra Malaysia), Ijazah Sarjana Muda Sains (Pertanian) dari University of Durham dan Sijil Pertanian lepasan ijazah dari Wye College, Universiti of London, United Kingdom.

Beliau merupakan ahli Fellow Institut Pengurusan Malaysia, Institut Jurubank Malaysia dan Institute of Directors, London dan mempunyai 46 tahun rekod perkhidmatan yang cemerlang di dalam sektor awam dan swasta. Tan Sri Dato' Haji Basir telah dilantik untuk menyandang jawatan Pengerusi Malaysia Airports Sdn. Bhd. sejak syarikat ini diperbadankan pada tahun 1992.

Dato' Izzuddin, aged 53, is a graduate of Bachelor of Econs (Hons.) from the University of Malaya and holds a Masters of Arts (Econs.) degree from Western Michigan University, United States of America.

He began his career in 1972 holding several key positions in the public sector and is currently the Director of Budget, Ministry of Finance. He represents the Minister of Finance (Incorporated) as a nominee director.

He is the Chairman of the Board of Nomination Committee and a member of the Board of Audit Committee and Board of Remuneration Committee.



Dato' Izzuddin bin Dali
Director • Pengarah

Dato' Izzuddin, berusia 53 tahun, adalah lulusan Ijazah Sarjana Muda Ekonomi (Kepujian) dari Universiti Malaya dan memiliki Ijazah Sarjana Sastera (Ekonomi) dari Western Michigan University, Amerika Syarikat.

Beliau memulakan kerjaya pada tahun 1972 dan pernah memegang beberapa jawatan penting di sektor awam dan masih berkhidmat di Kementerian Kewangan sebagai Pengarah Bahagian Belanjawan. Beliau mewakili Menteri Kewangan (Diperbadankan) sebagai pengarah penama.

Beliau merupakan Pengerusi Lembaga Jawatankuasa Pencalonan dan ahli Lembaga Jawatankuasa Audit dan Lembaga Jawatankuasa Ganjaran.



Dato' Zaharaah binti Shaari
Director • Pengarah

Dato' Zaharaah, aged 52, holds a Bachelor of Arts (Hons.) Degree from the University of Malaya and Masters of Science degree in Transport Planning & Management from the Polytechnic of Central London, United Kingdom.

Dato' Zaharaah, who began her career in the public sector in 1971 with the Ministry of Transport, is currently the Secretary General, Ministry of Transport. She also sits on the Board of several companies as a Government nominee. She represents the Minister of Finance (Incorporated) as a nominee director.

She is also a member of the Board of the Audit Committee.

Dato' Zaharaah, berusia 52 tahun, memiliki Ijazah Sarjana Muda Sastera dengan Kepujian dari Universiti Malaya dan Ijazah Sarjana Sains dalam Perancangan & Pengurusan Pengangkutan dari Polytechnic of Central London, United Kingdom.

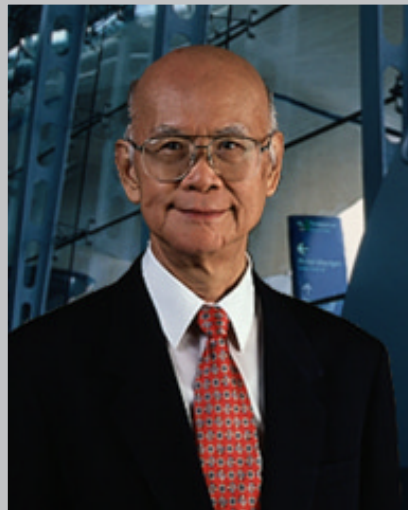
Beliau memulakan kerjaya di dalam sektor awam pada tahun 1971 dengan Kementerian Pengangkutan dan kini merupakan Ketua Setiausaha Kementerian Pengangkutan. Beliau menjadi ahli Lembaga Pengarah di beberapa buah syarikat sebagai penama kerajaan.

Beliau mewakili Menteri Kewangan (Diperbadankan) sebagai pengarah penama.

Tan Sri Dato' Thong, aged 71, has had an illustrious career in the Civil Service and continues to serve in the public as well as private sectors. He graduated with a Bachelor of Arts (Hons.) (Econs.) Degree from the University of Malaya, and holds a Masters in Development Planning and Public Administration degree from Harvard University, United States of America. He also completed the Advanced Management Program at the Harvard Business School, United States of America.

Tan Sri Dato' Thong currently sits on the boards of several public-listed companies, among which as the Chairman of Public Bank Bhd, since 1986. He is a member/trustee of various foundations and Pro Chancellor of Universiti Putra Malaysia as well as a member of the National Economic Action Council (NEAC) Working Group.

He is also a member of the Board of Audit Committee, Board of Remuneration Committee and the Board of Nomination Committee.



Tan Sri Dato' Thong Yaw Hong
Director • Pengarah

Tan Sri Dato' Thong, berusia 71 tahun, mempunyai rekod kerjaya yang cemerlang dalam Perkhidmatan Awam dan masih berkhidmat di dalam sektor awam dan juga swasta. Beliau merupakan graduan Ijazah Sarjana Muda Sastera (Kepujian) (Ekonomi) dari Universiti Malaya, dan adalah lulusan Ijazah Sarjana dalam Perancangan Pembangunan dan Pentadbiran Awam dari Harvard University, Amerika Syarikat. Beliau juga menamatkan kursus Pengurusan Lanjutan dari Harvard Business School, Amerika Syarikat.

Kini Tan Sri Dato' Thong menjadi ahli Lembaga Pengarah beberapa buah syarikat senarai awam termasuk sebagai Pengerusi Public Bank Bhd sejak 1986. Beliau adalah ahli/pemegang amanah pelbagai yayasan dan Pro Canselor Universiti Putra Malaysia serta ahli Kumpulan Kerja Majlis Tindakan Ekonomi Negara (MTEN).

Beliau juga adalah ahli Lembaga Jawatankuasa Audit, Lembaga Jawatankuasa Ganjaran dan Lembaga Jawatankuasa Pencalonan.



Tan Sri Dato' Zaki bin Tun Azmi
Director • Pengarah

Tan Sri Dato' Zaki, 56, is a lawyer by profession and received his Barrister-at-law at Lincoln's Inn, United Kingdom.

Tan Sri Dato' Zaki began his career with the Malaysian Commonwealth Judicial and Legal Service. During his service, he held various senior positions including Magistrate and legal officer at the Attorney-General Chambers.

He sits on the Board of several public listed companies.

He is also the Chairman of the Board of Remuneration Committee.

Tan Sri Zaki yang berusia 56 tahun adalah seorang peguam dan menerima kelayakan Barrister-at-law di Lincoln's Inn, United Kingdom.

Tan Sri Zaki memulakan kerjaya beliau di dalam Perkhidmatan Kehakiman dan Guaman Kerajaan Malaysia. Sepanjang tempoh perkhidmatan tersebut, beliau pernah memegang beberapa jawatan termasuk sebagai Majistret dan pegawai undang-undang di Jabatan Peguam Negara. Kini beliau menyandang jawatan Pengarah di beberapa buah syarikat tersenarai awam.

Beliau juga adalah Pengerusi Lembaga Jawatankuasa Ganjaran.



Datuk Mohamed Adnan bin Ali
Director • Pengarah

Datuk Mohamed Adnan, aged 59, is an Accountant by profession and is a Fellow member of the Chartered Institute of Management Accountants.

He brings with him a diverse portfolio of experiences from Accountant to Financial Controller, Treasurer, Senior Manager (Investments) and Accountant General whilst serving various Ministries and institutions.

Presently, he is a director in Bintulu Port Holdings Berhad, Phileo Allied Berhad and a number of other non-listed companies.

He is the Chairman of the Board of Audit Committee and a member of Board of Nomination Committee.

Datuk Mohamed Adnan, berusia 59 tahun, adalah seorang Akauntan profesional dan merupakan Ahli Bersekutu Chartered Institute of Management Accountants.

Beliau memiliki pengalaman yang luas sebagai Akauntan sehingga kepada Pengawal Kewangan, Bendahari, Pengurus Kanan (Pelaburan) dan Akauntan Negara semasa berkhidmat di pelbagai Kementerian dan institusi.

Beliau memegang jawatan Pengarah di Bintulu Port Holdings Berhad, Phileo Allied Berhad dan beberapa buah syarikat bukan tersenarai awam lain.

Beliau merupakan Pengerusi Lembaga Jawatankuasa Audit dan ahli Lembaga Jawatankuasa Pencalonan.

Dato' Adnan, aged 54, holds a Bachelor of Arts (Hons.) (Econs.) Degree from the University of Malaya and Masters of Arts (Econs.) Degree from the University of Southern California, United States of America.

He has over 30 years experience in the transport and aviation industry. Presently, he is the Executive Director (Operations) and is a member of the Regional Board and World Governing Board of Airports Council International.



Dato' Adnan bin Shamsuddin
Executive Director, Operations •
Pengarah Eksekutif, Operasi

Dato' Adnan, berusia 54 tahun, memiliki Ijazah Sarjana Muda Sastera (Kepujian) (Ekonomi) dari Universiti Malaya dan Ijazah Sarjana Sastera (Ekonomi) dari University of Southern California, Amerika Syarikat.

Beliau mempunyai pengalaman lebih 30 tahun dalam industri pengangkutan dan penerbangan. Kini, beliau merupakan Pengarah Eksekutif (Operasi) dan menganggotai Lembaga Pengarah Serantau dan Lembaga Pengelola Majlis Lapangan Terbang Antarabangsa.



Encik Rosman bin Abdullah

Executive Director, Finance •
Pengarah Eksekutif, Kewangan

Encik Rosman, aged 35, holds a Bachelor of Commerce Degree from the Australian National University and is a Member of the Malaysian Institute of Accountants and Australia Society of Certified Practicing Accountants and has attended the Advanced Management Programme at Oxford University.

Prior to his present position, he has held managerial positions at Messrs. Hanafiah, Raslan & Mohammad and thereafter at Messrs. Arthur Andersen & Co.

Encik Rosman, berusia 35, berkelulusan Ijazah Sarjana Muda Perdagangan dari Australian National University dan juga Ahli Institut Akauntan Malaysia dan Australia Society of Certified Practicing Accountants. Beliau pernah mengikuti Program Pengurusan Lanjutan di Oxford University.

Sebelum memegang jawatan sekarang, beliau menjawat jawatan pengurus di Tetuan Hanafiah, Raslan & Mohammad dan selepas itu di Tetuan Arthur Andersen & Co.

Cik Moriame, aged 29, an associate member of the Institute of Chartered Secretaries & Administrators, United Kingdom and is the Joint Company Secretary. She previously worked with Securities Services (Holdings) Sdn. Bhd. for 5 years. She is also the secretary of the Board of Remuneration Committee and the Board of Nomination Committee.



Cik Moriame binti Mohd

Company Secretary • Setiausaha Syarikat

Cik Moriame, 29 tahun, merupakan seorang ahli bersekutu Chartered Secretaries & Administrators United Kingdom dan adalah Setiausaha Bersama Syarikat. Beliau pernah berkhidmat dengan Securities Services (Holdings) Sdn. Bhd. selama 5 tahun. Beliau juga adalah Setiausaha Lembaga Jawatankuasa Ganjaran dan Lembaga Jawatankuasa Pencalonan.



Encik Muhammad bin Arshad

Company Secretary • Setiausaha Syarikat

Encik Muhammad, aged 54, who holds a Bachelor of Commerce & Administration Degree from Victoria University, Wellington, New Zealand is the Joint Company Secretary.

Prior to joining the Group, Encik Muhammad spent most of his working life with Cold Storage (Malaysia) Berhad, holding several key positions over the years. He brings to the Group 15 years of administrative and secretarial experience.

Encik Muhammad Arshad is also the Chief Executive Officer of Asia Pacific Auction Centre Sdn. Bhd.

Encik Muhammad yang berusia 54 tahun memiliki Ijazah Sarjana Muda Perdagangan & Pentadbiran dari Victoria University, Wellington, New Zealand dan beliau adalah Setiausaha Bersama Syarikat.

Sebelum menyertai Kumpulan, Encik Muhammad menumpukan sebahagian besar kerjayanya dengan Cold Storage (Malaysia) Berhad dan memegang pelbagai jawatan penting sepanjang perkhidmatannya. Beliau mempunyai pengalaman selama 16 tahun di dalam bidang pentadbiran dan kesetiausahaan. Encik Muhammad juga menyandang jawatan Ketua Pegawai Eksekutif Asia Pacific Auction Centre Sdn. Bhd.